

ANNEXURE A

**PROPOSED AMENDMENTS TO DRAFT
BUDGET**

OPEX

CAPEX
PROJECT DESCRIPTION:

2015/2016 | **2016/2017** | **2017/2018**

FINANCE SOURCE:

Cost Account	Unique Key	Item Description	Original Bud.	Original Bud.	Original Bud.
12 530 102 420 000	20150212024649	SALESSERVICES CEMETRIES&BURIALS	4 000	4 400	4 800
12 200 102 700 000	20150212023416	USE SALESSERVICES PLAN&DEV-APPLIC LAND	8 000	8 700	9 500

5. SALARY AMENDMENTS :

14 810 202 530 000	20150212029856	STAFF BASIC SALARY&WAGES	-85 338		
14 810 202 740 000	20150212029858	STAFF OVERTIME-NON STRUCTURED	-12 010		
14 810 202 810 000	20150212029860	STAFF ANNUAL BONUS	-7 139		
14 810 202 970 000	20150212029879	STAFF UNEMPLOYMENT INSURANCE FUND	-925		
14 810 202 860 000	20150212029878	STAFF PENSION	-15 361		
14 810 202 940 000	20150212029874	STAFF GROUP LIFE INSURANCE	-631		
14 810 202 930 000	20150212029875	STAFF BARGAINING COUNCIL	-81		
14 070 202 530 000	20150212027860	STAFF BASIC SALARY&WAGES	85 338		
14 070 202 740 000	20150212027862	STAFF OVERTIME-NON STRUCTURED	12 010		
14 070 202 810 000	20150212027864	STAFF ANNUAL BONUS	7 139		
14 070 202 970 000	20150212027880	STAFF UNEMPLOYMENT INSURANCE FUND	925		
14 070 202 960 000	20150212027879	STAFF PENSION	15 361		
14 070 202 940 000	20150212027875	STAFF GROUP LIFE INSURANCE	631		
14 070 202 930 000	20150212027876	STAFF BARGAINING COUNCIL	81		

6. HOUSING AMENDMENTS :

REVENUE:					
12 990 129 430 000	20150212025568	CAP - MONETAR WC-HOUSING	-13 084 350		1 064 690
12 990 155 280 000	20150212025566	OPER - MONETAR WC-HOUSING	13 084 350		2 709 980
EXPENDITURE:					
1 2990 2032800 00	20150309165154	INVENTORY - FINISHED GOODS	-13 084 350		2 181 204
13640201400000	20150212026662	Contracted Services Haulage	-5 996 805	-6 512 809	3 160 600
		Expenditure /Contracted Services /Outsourced Services / Mini Dumping Sites	3 422 786	3 763 001	3 313 558
		Expenditure /Operational Cost /Dumping Fees (District Council)	1 724 021	1 831 013	654 318
		Expenditure /Contracted Services /Business and Advisory/ Project Management	849 998	918 795	

6. WASTE MANAGEMENT AMENDMENTS :

13640201400000	20150212026662	Contracted Services Haulage	-5 996 805	-6 512 809	-7 056 805
		Expenditure /Contracted Services /Outsourced Services / Mini Dumping Sites	3 422 786	3 763 001	4 127 246
		Expenditure /Operational Cost /Dumping Fees (District Council)	1 724 021	1 831 013	1 941 963
		Expenditure /Contracted Services /Business and Advisory/ Project Management	849 998	918 795	987 596

TOTAL OPEX ADJUSTMENTS

TOTAL CAPEX ADJUSTMENTS

18 398 837

DRAFT BUDGET BOTTOMLINE ADJUSTMENTS

DRAFT CAPITAL BUDGET TOTAL

85 515 254

FINAL BUDGET BOTTOMLINE

FINAL CAPITAL BUDGET TOTAL

18 398 837

-18 981 233

13 840 750

-3 244 191

-150 860

-3 395 051

3 838 334

-159 820

3 678 514

TARIFF LIST IMPROVEMENTS AND AMENDMENTS FROM THE DRAFT BUDGET

1.	Tariff Codes: S15A1 – S15A5	<p>Cemetery Fees: Plot Cost</p> <ul style="list-style-type: none"> No increase
2.	Tariff Codes: S32A – S32E	<p>Parking Fee Beaches: Grotto & Kleinmond</p> <ul style="list-style-type: none"> Scrap Tariff Codes S32A – S32E
3.	Tariff Codes: S72K2A & S72K2B	<p>Application for Departure (Building Lines)</p> <ul style="list-style-type: none"> No increase
4.	Refuse	<p>SA2A2A: Change and correction of wording</p> <ul style="list-style-type: none"> Reference to SA2B1-SASB11 should be SA2B-SAZB11 <p>SAN3A : Change in wording</p> <ul style="list-style-type: none"> "Load weigh per ton or part of", should be "As per tariff SA2B - SA2B11 per weighed load"

ANNEXURE B

A1 SCHEDULE & A2 BUDGET CHARTS

**Municipal annual budgets
and MTREF
&
supporting tables**

Version 2.7.1

Munisipaliteit • U-Masipala • Municipality

OVERSTRAND



Municipality Name:

CFO Name:

Tel: Fax:

E-Mail:

Budget for MTREF starting:

Budget Year: 2015/16

Does this municipality have Entities?

Organisational Structure Votes	Complete Votes & Sub-Votes	Select Org. Structure
Vote 1 - Council	Vote 1 Council	
Vote 2 - Municipal Manager	1.1 Council General	1.1 - Council General
Vote 3 - Management Services	1.2 Mayor's Office	1.2 - Mayor's Office
Vote 4 - Finance	1.3 Pensioners & Continued Members	1.3 - Pensioners & Continued Members
Vote 5 - Community Services	Vote 2 Municipal Manager	
Vote 6 - Local Economic Development	2.1 Municipal Manager	2.1 - Municipal Manager
Vote 7 - Infrastructure & Planning	2.2 Internal Audit	2.2 - Internal Audit
Vote 8 - Protection Services	Vote 3 Management Services	
	3.1 Director: Management Services	3.1 - Director: Management Services
	3.2 Communication	3.2 - Communication
	3.3 Legal Services	3.3 - Legal Services
	3.4 Strategic Services	3.4 - Strategic Services
	3.5 Human Resources	3.5 - Human Resources
	3.6 Info & Communication Technology	3.6 - Info & Communication Technology
	3.7 Council Support Services	3.7 - Council Support Services
	3.8 Social Development	3.8 - Social Development
	3.9 Risk Management	3.9 - Risk Management
	3.10 Municipal Court	3.10 - Municipal Court
	Vote 4 Finance	
	4.1 Director: Finance	4.1 - Director: Finance
	4.2 Deputy Director: Finance	4.2 - Deputy Director: Finance
	4.3 Accounting Services	4.3 - Accounting Services
	4.4 Expenditure & Asset Management	4.4 - Expenditure & Asset Management
	4.5 Revenue	4.5 - Revenue
	4.6 Supply Chain Management	4.6 - Supply Chain Management
	4.7 Data Control	4.7 - Data Control
	4.8 Assessment Rates	4.8 - Assessment Rates
	Vote 5 Community Services	
	5.1 Director & Administration	5.1 - Director & Administration
	5.2 Offices & Community Buildings	5.2 - Offices & Community Buildings
	5.3 Parks & Townlands, Cemeteries	5.3 - Parks & Townlands, Cemeteries
	5.4 Libraries	5.4 - Libraries
	5.5 Sport & Recreation	5.5 - Sport & Recreation
	5.6 Housing & Social Upliftment	5.6 - Housing & Social Upliftment
	5.7 Roads & Stormwater	5.7 - Roads & Stormwater
	5.8 Water	5.8 - Water
	5.9 Sewerage	5.9 - Sewerage
	5.10 Refuse	5.10 - Refuse
	Vote 6 Local Economic Development	
	6.1 Director: Economic Development & Planning	6.1 - Director: Economic Development & Planning
	6.2 Tourism	6.2 - Tourism
	6.3 Parking Services	6.3 - Parking Services
	Vote 7 Infrastructure & Planning	
	7.1 Director: Infrastructure & Planning	7.1 - Director: Infrastructure & Planning
	7.2 Deputy Director: Engineering Planning	7.2 - Deputy Director: Engineering Planning
	7.3 Engineering Services & Housing Development	7.3 - Engineering Services & Housing Development
	7.4 Town Planning	7.4 - Town Planning
	7.5 Geographical Info System (GIS)	7.5 - Geographical Info System (GIS)
	7.6 Building Control Services	7.6 - Building Control Services
	7.7 Environmental Management Services	7.7 - Environmental Management Services
	7.8 Electricity	7.8 - Electricity
	7.9 Solid Waste Planning & Solid Waste Disposal	7.9 - Solid Waste Planning & Solid Waste Disposal
	7.10 Property Administration	7.10 - Property Administration
	Vote 8 Protection Services	
	8.1 Director: Protection Services	8.1 - Director: Protection Services
	8.2 Traffic	8.2 - Traffic
	8.3 Law Enforcement	8.3 - Law Enforcement
	8.4 Vehicle testing	8.4 - Vehicle testing
	8.5 Fire Brigade/Disaster Management	8.5 - Fire Brigade/Disaster Management
	8.6 Vehicle Licensing	8.6 - Vehicle Licensing

WC032 Overstrand - Contact Information	
A. GENERAL INFORMATION	
Municipality	WC032 Overstrand
Grade	3
Province	WC WESTERN CAPE
Web Address	www.overstrand.gov.za
e-mail Address	bking@overstrand.gov.za
B. CONTACT INFORMATION	
Postal address:	
P.O. Box	P.O BOX 20
City / Town	HERMANUS
Postal Code	7200
Street address	
Building	MUNICIPAL OFFICE
Street No. & Name	MAGNOLIA STREET
City / Town	HERMANUS
Postal Code	7200
General Contacts	
Telephone number	028 313 8000
Fax number	028 313 8128
C. POLITICAL LEADERSHIP	
Speaker:	
Name	ANTON COETSEE
Telephone number	028 3138018
Cell number	083 2835 237
Fax number	028 3138067
E-mail address	acoetsee@overstrand.gov.za
Secretary/PA to the Speaker:	
Name	RENE DU FLOOY
Telephone number	028 313 8002
Cell number	
Fax number	028 313 8067
E-mail address	maycomsec@overstrand.gov.za
Mayor/Executive Mayor:	
Name	NICOLETTE BOTHA -GUTHRIE
Telephone number	028 3138011
Cell number	082 3766 265
Fax number	028 3138067
E-mail address	nbotha-guthrie@overstrand.gov.za
Secretary/PA to the Mayor/Executive Mayor:	
Name	ELIZE VERRIJ
Telephone number	028 3138058
Cell number	083 9255 404
Fax number	028 3138067
E-mail address	everrij@overstrand.gov.za
Deputy Mayor/Executive Mayor:	
Name	RUDOLPH SMITH
Telephone number	028 313 8191
Cell number	082 514 6411
Fax number	028 313 8067
E-mail address	rsmith@overstrand.gov.za
Secretary/PA to the Deputy Mayor/Executive Mayor:	
Name	RENE DU FLOOY
Telephone number	028 313 8002
Cell number	
Fax number	028 313 8067
E-mail address	maycomsec@overstrand.gov.za
D. MANAGEMENT LEADERSHIP	
Municipal Manager:	
Name	COENIE GROENEWALD
Telephone number	028 3138003
Cell number	082 5529 555
Fax number	0865689726
E-mail address	cgroenewald@overstrand.gov.za
Secretary/PA to the Municipal Manager:	
Name	RENTIA PRETORIUS
Telephone number	028 3138909
Cell number	
Fax number	0865689726
E-mail address	rpretorius@overstrand.gov.za
Chief Financial Officer	
Name	SANTIE REYNEKE-NAUDE
Telephone number	028 3138040
Cell number	082 551 4499
Fax number	028 3138128
E-mail address	cfo@overstrand.gov.za
Secretary/PA to the Chief Financial Officer	
Name	RITA LE ROUX
Telephone number	028 313 8074
Cell number	
Fax number	028 313 8128
E-mail address	rieroux@overstrand.gov.za
Official responsible for submitting financial information	
Name	BERNARD KING
Telephone number	028 3138154
Cell number	
Fax number	028 313 8128
E-mail address	bking@overstrand.gov.za
Official responsible for submitting financial information	
Name	GEORGIA BUCCHIANERI
Telephone number	028 3138913
Cell number	
Fax number	028 313 8128
E-mail address	gbucchianeri@overstrand.gov.za
Official responsible for submitting financial information	
Name	VERONICA ALLEN
Telephone number	028 3138131
Cell number	
Fax number	028 313 8128
E-mail address	vallen@overstrand.gov.za

1 Grade in terms of the Remuneration of Public Office Bearers Act.

WC032 Overstrand - Table A1 Budget Summary

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousands									
Financial Performance									
Property rates	109 838	121 571	135 633	149 690	154 559	154 559	163 621	174 288	185 651
Service charges	405 415	436 439	479 253	525 567	525 567	525 567	566 784	612 476	662 296
Investment revenue	6 881	7 555	6 352	6 166	6 166	6 166	6 348	6 348	6 348
Transfers recognised - operational	38 005	41 680	67 835	58 407	61 289	61 289	90 324	107 886	97 173
Other own revenue	37 344	96 627	47 302	44 644	62 770	62 770	67 957	72 224	76 942
Total Revenue (excluding capital transfers and contributions)	597 482	703 871	736 376	784 474	810 351	810 351	895 035	973 222	1 028 409
Employee costs	207 938	231 642	260 645	280 066	276 217	276 217	291 593	305 408	323 583
Remuneration of councillors	6 717	7 084	7 933	8 516	8 516	8 516	8 674	9 192	9 741
Depreciation & asset impairment	104 041	104 408	99 361	109 265	105 461	105 461	111 362	118 043	125 126
Finance charges	31 727	37 331	39 927	45 162	44 480	44 480	46 895	46 780	47 279
Materials and bulk purchases	181 251	157 462	170 650	186 739	186 759	186 759	251 374	290 769	306 221
Transfers and grants	28 454	35 856	38 749	41 370	41 668	41 668	48 497	54 667	62 244
Other expenditure	182 396	178 287	214 757	198 469	270 222	270 222	206 135	212 634	224 099
Total Expenditure	742 525	752 070	832 022	869 588	933 322	933 322	964 529	1 037 493	1 098 292
Surplus/(Deficit)	(145 043)	(48 199)	(95 646)	(85 115)	(122 971)	(122 971)	(69 494)	(64 271)	(69 883)
Transfers recognised - capital	54 833	53 809	38 090	34 234	55 498	55 498	63 354	60 876	73 561
Contributions recognised - capital & contributed assets	8 603	5 289	12 542	2 134	2 051	2 051	1 000	-	-
Surplus/(Deficit) after capital transfers & contributions	(81 607)	10 899	(45 015)	(48 747)	(65 423)	(65 423)	(5 140)	(3 395)	3 679
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(81 607)	10 899	(45 015)	(48 747)	(65 423)	(65 423)	(5 140)	(3 395)	3 679
Capital expenditure & funds sources									
Capital expenditure	163 275	143 764	130 930	97 721	122 785	122 785	103 914	94 606	103 561
Transfers recognised - capital	54 833	53 809	38 090	36 368	56 498	56 498	64 354	60 876	73 561
Public contributions & donations	14 300	5 067	7 985	-	1 936	1 936	462	-	-
Borrowing	73 964	67 544	70 634	46 923	48 770	48 770	32 346	30 000	30 000
Internally generated funds	20 178	17 345	14 222	14 430	15 582	15 582	6 753	3 730	-
Total sources of capital funds	163 275	143 764	130 930	97 721	122 785	122 785	103 914	94 606	103 561
Financial position									
Total current assets	230 033	205 668	175 465	197 146	208 517	208 517	207 929	236 802	286 395
Total non current assets	3 209 100	3 290 140	3 302 111	3 316 479	3 332 776	3 332 776	3 320 511	3 302 993	3 287 443
Total current liabilities	137 580	160 331	148 801	153 849	153 113	153 113	174 459	178 435	201 387
Total non current liabilities	452 301	483 951	520 970	549 267	593 707	593 707	617 668	628 376	635 734
Community wealth/Equity	2 849 252	2 851 526	2 807 805	2 810 509	2 794 472	2 794 472	2 736 314	2 732 985	2 736 717
Cash flows									
Net cash from (used) operating	98 981	75 920	76 616	80 014	126 676	126 676	110 861	125 532	152 720
Net cash from (used) investing	(151 774)	(146 955)	(130 368)	(103 533)	(128 597)	(128 597)	(110 144)	(100 523)	(109 575)
Net cash from (used) financing	109 489	28 482	32 764	27 163	28 183	28 183	7 409	4 515	1 659
Cash/cash equivalents at the year end	126 699	84 147	63 158	88 050	89 421	89 421	97 547	127 071	171 875
Cash backing/surplus reconciliation									
Cash and Investments available	132 391	95 744	80 123	110 257	111 628	111 628	126 001	161 455	212 284
Application of cash and investments	2 373	6 388	(16 024)	(16 663)	(32 522)	(32 522)	8 224	13 360	30 132
Balance - surplus (shortfall)	130 018	89 356	96 147	126 920	144 149	144 149	117 777	148 095	182 152
Asset management									
Asset register summary (WDV)	3 181 234	3 277 435	3 280 777	3 254 715	3 310 512	3 310 512	3 292 016	3 268 579	3 247 014
Depreciation & asset impairment	104 041	104 408	99 361	109 265	105 461	105 461	111 362	118 043	125 126
Renewal of Existing Assets	-	4 147	47 032	28 139	32 838	32 838	20 758	21 000	6 500
Repairs and Maintenance	64 845	114 414	150 358	162 268	163 071	163 071	121 077	126 814	150 754
Free services									
Cost of Free Basic Services provided	28 084	32 049	34 509	41 716	41 716	41 716	48 296	52 358	56 767
Revenue cost of free services provided	82 641	77 796	74 679	75 253	75 253	75 253	88 909	95 819	103 302
Households below minimum service level									
Water:	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-
Energy:	-	-	-	1	1	1	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-

WC032 Overstrand - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue - Standard									
<i>Governance and administration</i>	167 928	232 385	199 504	231 071	232 413	232 413	255 994	272 264	292 533
Executive and council	31 483	38 355	42 355	52 442	52 442	52 442	64 861	72 528	79 858
Budget and treasury office	127 745	137 728	150 786	169 095	170 420	170 420	180 339	191 921	204 338
Corporate services	8 700	56 303	6 363	9 534	9 551	9 551	10 795	7 816	8 338
<i>Community and public safety</i>	23 195	50 862	71 418	33 726	78 422	78 422	101 843	124 937	118 869
Community and social services	2 574	2 990	2 574	2 402	2 402	2 402	4 657	9 004	9 508
Sport and recreation	6 609	7 765	11 427	9 565	9 191	9 191	11 942	14 042	14 766
Public safety	10 048	20 142	28 300	13 184	36 094	36 094	37 676	39 164	40 802
Housing	3 965	19 965	29 116	8 576	30 735	30 735	47 567	62 726	53 793
Health	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>	12 963	18 567	30 962	13 939	16 496	16 496	20 033	10 931	13 254
Planning and development	8 801	7 907	12 853	8 465	8 550	8 550	9 043	8 120	8 932
Road transport	3 863	10 595	17 790	5 397	7 869	7 869	10 890	2 700	4 200
Environmental protection	299	65	319	76	76	76	101	110	121
<i>Trading services</i>	456 833	461 155	485 124	542 106	540 568	540 568	581 518	625 966	677 315
Electricity	229 488	249 645	270 880	313 388	312 305	312 305	346 361	375 057	413 102
Water	108 189	96 325	96 086	96 872	96 872	96 872	106 211	113 026	120 078
Waste water management	79 550	68 428	65 091	72 155	71 106	71 106	69 402	74 765	77 229
Waste management	39 605	46 758	53 066	59 691	60 286	60 286	59 544	63 118	66 906
Other	-	-	-	-	-	-	-	-	-
Total Revenue - Standard	660 918	762 969	787 007	820 842	867 900	867 900	959 389	1 034 098	1 101 971
Expenditure - Standard									
<i>Governance and administration</i>	190 332	205 348	119 512	127 368	124 670	124 670	237 278	248 313	267 049
Executive and council	58 811	67 621	71 355	66 867	68 003	68 003	92 565	98 337	108 547
Budget and treasury office	48 679	51 399	23 830	24 503	25 398	25 398	69 750	71 154	75 197
Corporate services	82 842	86 328	24 327	35 998	31 269	31 269	74 963	78 822	83 305
<i>Community and public safety</i>	124 992	87 288	134 133	113 536	136 344	136 344	141 933	158 237	146 267
Community and social services	24 079	26 093	30 255	32 563	32 499	32 499	31 368	33 034	35 198
Sport and recreation	15 378	14 271	18 637	22 245	20 744	20 744	18 220	19 390	20 550
Public safety	31 241	42 651	56 923	49 173	73 288	73 288	69 453	72 280	75 270
Housing	54 294	4 273	28 318	9 554	9 812	9 812	22 892	33 533	15 249
Health	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>	116 245	113 012	130 335	139 514	138 641	138 641	132 046	137 946	145 918
Planning and development	35 519	36 280	30 370	37 314	36 945	36 945	40 308	40 867	43 282
Road transport	75 715	71 108	92 659	95 166	94 492	94 492	84 786	89 863	94 986
Environmental protection	5 011	5 624	7 306	7 035	7 204	7 204	6 952	7 217	7 651
<i>Trading services</i>	310 956	346 423	448 042	489 171	533 668	533 668	453 273	492 997	539 058
Electricity	177 473	198 933	247 859	272 386	272 466	272 466	257 278	287 386	322 086
Water	53 445	61 422	99 439	93 157	90 979	90 979	78 253	81 294	85 130
Waste water management	42 466	45 965	64 659	67 138	69 170	69 170	63 478	67 214	71 597
Waste management	37 573	40 102	36 085	56 489	101 052	101 052	54 264	57 103	60 245
Other	-	-	-	-	-	-	-	-	-
Total Expenditure - Standard	742 525	752 070	832 022	869 588	933 322	933 322	964 529	1 037 493	1 098 292
Surplus/(Deficit) for the year	(81 607)	10 899	(45 015)	(48 747)	(65 423)	(65 423)	(5 140)	(3 395)	3 679

WC032 Overstrand - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue - Standard									
<i>Municipal governance and administration</i>	167 928	232 385	199 504	231 071	232 413	232 413	255 994	272 264	292 533
Executive and council	31 483	38 355	42 355	52 442	52 442	52 442	64 861	72 528	79 858
<i>Mayor and Council</i>	31 483	38 355	42 355	52 442	52 442	52 442	64 861	72 528	79 858
<i>Municipal Manager</i>	-	-	-	-	-	-	-	-	-
Budget and treasury office	127 745	137 728	150 786	169 095	170 420	170 420	180 339	191 921	204 338
Corporate services	8 700	56 303	6 363	9 534	9 551	9 551	10 795	7 816	8 338
<i>Human Resources</i>	1 217	1 158	305	908	908	908	60	60	60
<i>Information Technology</i>	45	150	350	1 500	1 500	1 500	930	957	1 033
<i>Property Services</i>	6 290	53 722	3 670	-	-	-	-	-	-
<i>Other Admin</i>	1 148	1 273	2 037	7 126	7 143	7 143	9 805	6 799	7 245
<i>Community and public safety</i>	23 195	50 862	71 418	33 726	78 422	78 422	101 843	124 937	118 869
Community and social services	2 574	2 990	2 574	2 402	2 402	2 402	4 657	9 004	9 508
<i>Libraries and Archives</i>	230	129	233	118	118	118	123	134	146
<i>Museums & Art Galleries etc</i>	-	-	-	-	-	-	-	-	-
<i>Community halls and Facilities</i>	2 153	2 692	2 180	2 099	2 099	2 099	4 341	8 657	9 121
<i>Cemeteries & Crematoriums</i>	191	169	161	185	185	185	194	214	242
<i>Child Care</i>	-	-	-	-	-	-	-	-	-
<i>Aged Care</i>	-	-	-	-	-	-	-	-	-
<i>Other Community</i>	-	-	-	-	-	-	-	-	-
<i>Other Social</i>	-	-	-	-	-	-	-	-	-
Sport and recreation	6 609	7 765	11 427	9 565	9 191	9 191	11 942	14 042	14 766
Public safety	10 048	20 142	28 300	13 184	36 094	36 094	37 676	39 164	40 802
<i>Police</i>	119	115	79	42	42	42	97	106	117
<i>Fire</i>	228	307	684	250	250	250	325	358	393
<i>Civil Defence</i>	-	-	-	-	-	-	-	-	-
<i>Street Lighting</i>	-	-	-	-	-	-	-	-	-
<i>Other</i>	9 701	19 719	27 537	12 892	35 802	35 802	37 255	38 701	40 292
Housing	3 965	19 965	29 116	8 576	30 735	30 735	47 567	62 726	53 793
Health	-	-	-	-	-	-	-	-	-
<i>Clinics</i>	-	-	-	-	-	-	-	-	-
<i>Ambulance</i>	-	-	-	-	-	-	-	-	-
<i>Other</i>	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>	12 963	18 567	30 962	13 939	16 496	16 496	20 033	10 931	13 254
Planning and development	8 801	7 907	12 853	8 465	8 550	8 550	9 043	8 120	8 932
<i>Economic Development/Planning</i>	4 558	4 150	8 191	4 068	4 153	4 153	3 091	1 573	1 730
<i>Town Planning/Building enforcement</i>	4 243	3 757	4 662	4 397	4 397	4 397	5 952	6 547	7 202
<i>Licensing & Regulation</i>	-	-	-	-	-	-	-	-	-
Road transport	3 863	10 595	17 790	5 397	7 869	7 869	10 890	2 700	4 200
<i>Roads</i>	3 863	10 595	17 790	5 397	7 869	7 869	10 890	2 700	4 200
<i>Public Buses</i>	-	-	-	-	-	-	-	-	-
<i>Parking Garages</i>	-	-	-	-	-	-	-	-	-
<i>Vehicle Licensing and Testing</i>	-	-	-	-	-	-	-	-	-
<i>Other</i>	-	-	-	-	-	-	-	-	-
Environmental protection	299	65	319	76	76	76	101	110	121
<i>Pollution Control</i>	-	-	-	-	-	-	-	-	-
<i>Biodiversity & Landscape</i>	299	65	319	76	76	76	101	110	121
<i>Other</i>	-	-	-	-	-	-	-	-	-
<i>Trading services</i>	456 833	461 155	485 124	542 106	540 568	540 568	581 518	625 966	677 315
Electricity	229 488	249 645	270 880	313 388	312 305	312 305	346 361	375 057	413 102
<i>Electricity Distribution</i>	229 488	249 645	270 880	313 388	312 305	312 305	346 361	375 057	413 102
<i>Electricity Generation</i>	-	-	-	-	-	-	-	-	-
Water	108 189	96 325	96 086	96 872	96 872	96 872	106 211	113 026	120 078
<i>Water Distribution</i>	108 189	96 325	96 086	96 872	96 872	96 872	106 211	113 026	120 078
<i>Water Storage</i>	-	-	-	-	-	-	-	-	-
Waste water management	79 550	68 428	65 091	72 155	71 106	71 106	69 402	74 765	77 229
<i>Sewerage</i>	78 665	63 963	65 032	71 055	69 906	69 906	66 926	72 265	76 229
<i>Storm Water Management</i>	885	4 465	59	1 100	1 200	1 200	2 477	2 500	1 000
<i>Public Toilets</i>	-	-	-	-	-	-	-	-	-
Waste management	39 605	46 758	53 066	59 691	60 286	60 286	59 544	63 118	66 906
<i>Solid Waste</i>	39 605	46 758	53 066	59 691	60 286	60 286	59 544	63 118	66 906
<i>Other</i>	-	-	-	-	-	-	-	-	-
<i>Air Transport</i>	-	-	-	-	-	-	-	-	-
<i>Abattoirs</i>	-	-	-	-	-	-	-	-	-
<i>Tourism</i>	-	-	-	-	-	-	-	-	-
<i>Forestry</i>	-	-	-	-	-	-	-	-	-
<i>Markets</i>	-	-	-	-	-	-	-	-	-
Total Revenue - Standard	660 918	762 969	787 007	820 842	867 900	867 900	959 389	1 034 098	1 101 971

Expenditure - Standard									
Municipal governance and administration	190 332	205 348	119 512	127 368	124 670	124 670	237 278	248 313	267 049
Executive and council	58 811	67 621	71 355	66 867	68 003	68 003	92 565	98 337	108 547
Mayor and Council	55 939	64 378	70 977	66 289	67 425	67 425	90 290	97 002	107 121
Municipal Manager	2 872	3 243	378	579	578	578	2 275	1 335	1 426
Budget and treasury office	48 679	51 399	23 830	24 503	25 398	25 398	69 750	71 154	75 197
Corporate services	82 842	86 328	24 327	35 998	31 269	31 269	74 963	78 822	83 305
Human Resources	8 288	8 333	1 928	3 696	3 679	3 679	9 594	10 145	10 853
Information Technology	12 282	10 698	(732)	4 590	3 762	3 762	15 509	16 418	17 451
Property Services	16 066	17 074	6 440	6 484	6 484	6 484	5 690	6 032	6 394
Other Admin	46 206	50 223	16 691	21 228	17 344	17 344	44 170	46 228	48 607
Community and public safety	124 992	87 288	134 133	113 536	136 344	136 344	141 933	158 237	146 267
Community and social services	24 079	26 093	30 255	32 563	32 499	32 499	31 368	33 034	35 198
Libraries and Archives	4 257	4 649	6 218	7 074	7 028	7 028	6 542	6 889	7 400
Museums & Art Galleries etc									
Community halls and Facilities	19 538	21 120	23 607	25 072	25 053	25 053	24 407	25 700	27 318
Cemeteries & Crematoriums	284	325	430	418	418	418	419	445	480
Child Care									
Aged Care									
Other Community									
Other Social									
Sport and recreation	15 378	14 271	18 637	22 245	20 744	20 744	18 220	19 390	20 550
Public safety	31 241	42 651	56 923	49 173	73 288	73 288	69 453	72 280	75 270
Police	9 438	10 668	13 606	14 428	14 042	14 042	12 795	13 682	14 534
Fire	8 441	9 619	11 187	12 707	14 408	14 408	12 277	12 886	13 648
Civil Defence									
Street Lighting									
Other	13 361	22 364	32 129	22 038	44 839	44 839	44 381	45 712	47 088
Housing	54 294	4 273	28 318	9 554	9 812	9 812	22 892	33 533	15 249
Health									
Clinics									
Ambulance									
Other									
Economic and environmental services	116 245	113 012	130 335	139 514	138 641	138 641	132 046	137 946	145 918
Planning and development	35 519	36 280	30 370	37 314	36 945	36 945	40 308	40 867	43 282
Economic Development/Planning	22 139	22 758	14 781	19 046	18 618	18 618	24 086	23 639	25 058
Town Planning/Building enforcement	13 380	13 522	15 589	18 267	18 327	18 327	16 221	17 227	18 224
Licensing & Regulation									
Road transport	75 715	71 108	92 659	95 166	94 492	94 492	84 786	89 863	94 986
Roads	75 715	71 108	92 659	95 166	94 492	94 492	84 786	89 863	94 986
Public Buses									
Parking Garages									
Vehicle Licensing and Testing									
Other									
Environmental protection	5 011	5 624	7 306	7 035	7 204	7 204	6 952	7 217	7 651
Pollution Control									
Biodiversity & Landscape	5 011	5 624	7 306	7 035	7 204	7 204	6 952	7 217	7 651
Other									
Trading services	310 956	346 423	448 042	489 171	533 668	533 668	453 273	492 997	539 058
Electricity	177 473	198 933	247 859	272 386	272 466	272 466	257 278	287 386	322 086
Electricity Distribution	177 473	198 933	247 859	272 386	272 466	272 466	257 278	287 386	322 086
Electricity Generation									
Water	53 445	61 422	99 439	93 157	90 979	90 979	78 253	81 294	85 130
Water Distribution	53 445	61 422	99 439	93 157	90 979	90 979	78 253	81 294	85 130
Water Storage									
Waste water management	42 466	45 965	64 659	67 138	69 170	69 170	63 478	67 214	71 597
Sewerage	38 378	41 565	58 276	58 197	60 066	60 066	54 574	57 749	61 608
Storm Water Management	4 088	4 400	6 024	8 548	8 772	8 772	8 478	9 015	9 514
Public Toilets			359	394	333	333	426	450	475
Waste management	37 573	40 102	36 085	56 489	101 052	101 052	54 264	57 103	60 245
Solid Waste	37 573	40 102	36 085	56 489	101 052	101 052	54 264	57 103	60 245
Other									
Air Transport									
Abattoirs									
Tourism									
Forestry									
Markets									
Total Expenditure - Standard	742 525	752 070	832 022	869 588	933 322	933 322	964 529	1 037 493	1 098 292
Surplus/(Deficit) for the year	(81 607)	10 899	(45 015)	(48 747)	(65 423)	(65 423)	(5 140)	(3 395)	3 679

WC032 Overstrand - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue by Vote									
Vote 1 - Council	31 483	38 353	42 274	52 401	52 401	52 401	64 808	72 470	79 794
Vote 2 - Municipal Manager	-	-	-	-	-	-	-	-	-
Vote 3 - Management Services	1 264	1 476	1 286	2 410	1 844	1 844	991	1 018	1 094
Vote 4 - Finance	127 745	137 728	150 786	169 095	170 420	170 420	180 339	191 921	204 338
Vote 5 - Community Services	245 501	253 932	276 626	253 829	286 171	286 171	272 957	284 007	300 538
Vote 6 - Local Economic Development	2 817	3 750	6 431	2 968	2 968	2 968	3 091	1 573	1 730
Vote 7 - Infrastructure & Planning	242 061	307 588	281 304	326 955	318 002	318 002	399 527	443 945	473 675
Vote 8 - Protection Services	10 048	20 142	28 300	13 184	36 094	36 094	37 676	39 164	40 802
Total Revenue by Vote	660 918	762 969	787 007	820 842	867 900	867 900	959 389	1 034 098	1 101 971
Expenditure by Vote to be appropriated									
Vote 1 - Council	55 945	64 385	68 239	63 289	64 228	64 228	71 496	78 840	87 821
Vote 2 - Municipal Manager	2 872	3 243	1 295	1 003	780	780	4 489	3 643	3 865
Vote 3 - Management Services	32 796	30 890	5 492	15 189	13 315	13 315	43 327	45 629	48 384
Vote 4 - Finance	48 679	51 399	23 830	24 503	25 398	25 398	69 750	71 154	75 197
Vote 5 - Community Services	332 230	296 939	394 516	386 685	380 465	380 465	341 492	371 463	392 545
Vote 6 - Local Economic Development	5 845	7 722	9 945	11 140	10 915	10 915	8 731	7 464	7 931
Vote 7 - Infrastructure & Planning	232 916	254 841	271 782	318 607	364 933	364 933	355 793	387 020	407 279
Vote 8 - Protection Services	31 241	42 651	56 923	49 173	73 288	73 288	69 453	72 280	75 270
Total Expenditure by Vote	742 525	752 070	832 022	869 588	933 322	933 322	964 529	1 037 493	1 098 292
Surplus/(Deficit) for the year	(81 607)	10 899	(45 015)	(48 747)	(65 423)	(65 423)	(5 140)	(3 395)	3 679

WC032 Overstrand - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue by Vote									
Vote 1 - Council	31 483	38 353	42 274	52 401	52 401	52 401	64 808	72 470	79 794
1.1 - Council General	31 483	38 353	42 274	52 401	52 401	52 401	64 808	72 470	79 794
1.2 - Mayor's Office									
1.3 - Pensioners & Continued Members									
Vote 2 - Municipal Manager	-	-	-	-	-	-	-	-	-
2.1 - Municipal Manager									
2.2 - Internal Audit									
Vote 3 - Management Services	1 264	1 476	1 286	2 410	1 844	1 844	991	1 018	1 094
3.1 - Director: Management Services		166	631		-	-			
3.2 - Communication					-	-			
3.3 - Legal Services					-	-			
3.4 - Strategic Services					-	-			
3.5 - Human Resources	1 217	1 158	305	908	908	908	60	60	60
3.6 - Info & Communication Technology	45	150	350	1 500	934	934	930	957	1 033
3.7 - Council Support Services	2	3		2	2	2	1	1	1
3.8 - Social Development					-	-			
3.9 - Risk Management					-	-			
3.10 - Municipal Court					-	-			
Vote 4 - Finance	127 745	137 728	150 786	169 095	170 420	170 420	180 339	191 921	204 338
4.1 - Director: Finance					-	-			
4.2 - Deputy Director: Finance	1 250	1 250	1 455	884	2 209	2 209	1 450	1 475	1 550
4.3 - Accounting Services	6 881	8 049	7 192	6 166	6 166	6 166	6 348	6 348	6 348
4.4 - Expenditure & Asset Management	19	18	25	21	21	21	15	16	16
4.5 - Revenue	6 908	7 418	7 154	8 365	8 365	8 365	9 675	10 642	11 705
4.6 - Supply Chain Management	78	138	101	110	110	110	121	133	146
4.7 - Data Control		22			-	-			
4.8 - Assessment Rates	112 609	120 833	134 860	153 549	153 549	153 549	162 730	173 308	184 573
Vote 5 - Community Services	245 501	253 932	276 626	253 829	286 171	286 171	272 957	284 007	300 538
5.1 - Director & Administration	1 146	1 107	938	5 525	5 443	5 443	8 447	5 691	6 034
5.2 - Offices & Community Buildings	556	891	971	1 803	2 469	2 469	1 706	5 451	5 650
5.3 - Parks & Townlands, Cemeteries	1 787	1 970	1 920	2 121	2 121	2 121	4 238	4 584	4 986
5.4 - Libraries	230	129	233	118	118	118	123	134	146
5.5 - Sport & Recreation	6 609	7 765	11 427	9 565	9 191	9 191	11 942	14 042	14 766
5.6 - Housing & Social Upliftment	3 965	19 965	29 116	583	30 735	30 735	453	496	543
5.7 - Roads & Stormwater	4 748	15 060	17 849	6 498	9 070	9 070	13 366	5 200	5 200
5.8 - Water	108 189	96 325	96 086	96 872	96 872	96 872	106 211	113 026	120 078
5.9 - Sewerage	78 665	63 963	65 032	71 055	69 906	69 906	66 926	72 265	76 229
5.10 - Refuse	39 605	46 758	53 054	59 691	60 248	60 248	59 544	63 118	66 906
Vote 6 - Local Economic Development	2 817	3 750	6 431	2 968	2 968	2 968	3 091	1 573	1 730
6.1 - Director: Economic Development & Planning	2 817	3 750	5 207	1 768	1 768	1 768	1 661		
6.2 - Tourism					-	-			
6.3 - Parking Services			1 224	1 200	1 200	1 200	1 430	1 573	1 730
Vote 7 - Infrastructure & Planning	242 061	307 588	281 304	326 955	318 002	318 002	399 527	443 945	473 675
7.1 - Director: Infrastructure & Planning			1 000		-	-			
7.2 - Deputy Director: Engineering Planning	1 741	400	759	1 100	1 185	1 185	0	0	0
7.3 - Engineering Services & Housing Development				7 993	-	-	47 114	62 230	53 250
7.4 - Town Planning	758	794	912	803	803	803	1 112	1 223	1 346
7.5 - Geographical Info System (GIS)					-	-			
7.6 - Building Control Services	3 486	2 963	3 750	3 594	3 594	3 594	4 840	5 324	5 856
7.7 - Environmental Management Services	299	65	319	76	76	76	101	110	121
7.8 - Electricity	229 488	249 645	270 880	313 388	312 305	312 305	346 361	375 057	413 102
7.9 - Solid Waste Planning & Solid Waste Disposal			12		38	38			
7.10 - Property Administration	6 290	53 722	3 670		-	-			
Vote 8 - Protection Services	10 048	20 142	28 300	13 184	36 094	36 094	37 676	39 164	40 802
8.1 - Director: Protection Services		50	100		-	-			
8.2 - Traffic	9 701	18 557	27 437	12 892	35 802	35 802	37 255	38 701	40 292
8.3 - Law Enforcement	119	115	79	42	42	42	97	106	117
8.4 - Vehicle Testing					-	-			
8.5 - Fire Brigade/Disaster Management	228	307	684	250	250	250	325	358	393
8.6 - Vehicle Licensing		1 112			-	-			
Total Revenue by Vote	660 918	762 969	787 007	820 842	867 900	867 900	959 389	1 034 098	1 101 971

WC032 Overstrand - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
Expenditure by Vote									
Vote 1 - Council	55 945	64 385	68 239	63 289	64 228	64 228	71 496	78 840	87 821
1.1 - Council General	54 911	63 356	68 203	62 915	63 855	63 855	70 656	77 950	86 877
1.2 - Mayor's Office	1 028	1 022	28	365	365	365	832	882	935
1.3 - Pensioners & Continued Members	6	7	8	8	8	8	8	8	9
Vote 2 - Municipal Manager	2 872	3 243	1 295	1 003	780	780	4 489	3 643	3 865
2.1 - Municipal Manager	1 897	1 834	378	579	578	578	2 275	1 335	1 426
2.2 - Internal Audit	974	1 409	917	424	202	202	2 214	2 308	2 439
Vote 3 - Management Services	32 796	30 890	5 492	15 189	13 315	13 315	43 327	45 629	48 384
3.1 - Director: Management Services	5 081	4 461	1 482	444	(130)	(130)	5 709	5 733	6 064
3.2 - Communication	2 218	2 280	41	1 234	716	716	2 757	2 926	3 052
3.3 - Legal Services	840	1 358	779	806	1 300	1 300	2 974	3 127	3 297
3.4 - Strategic Services	1 699	1 084	166	394	394	394	1 408	1 616	1 696
3.5 - Human Resources	8 288	8 333	1 928	3 696	3 679	3 679	9 594	10 145	10 853
3.6 - Info & Communication Technology	12 282	10 695	(732)	4 590	3 762	3 762	15 509	16 418	17 451
3.7 - Council Support Services	2 387	2 679	989	987	866	866	3 527	3 713	3 895
3.8 - Social Development			700	1 153	1 153	1 153	1 100	1 158	1 235
3.9 - Risk Management				543	520	520			
3.10 - Municipal Court			139	1 342	1 056	1 056	749	794	841
Vote 4 - Finance	48 679	51 399	23 830	24 503	25 398	25 398	69 750	71 154	75 197
4.1 - Director: Finance	1 515	1 717	662	594	570	570	2 042	2 165	2 296
4.2 - Deputy Director: Finance	2 005	4 385	4 347	2 217	3 542	3 542	6 993	7 342	7 761
4.3 - Accounting Services	6 205	3 561	424	1 503	1 523	1 523	5 275	5 515	5 798
4.4 - Expenditure & Asset Management	6 951	7 654	1 798	1 989	2 643	2 643	10 240	10 973	11 579
4.5 - Revenue	19 209	20 869	7 154	7 423	6 968	6 968	24 880	26 658	28 526
4.6 - Supply Chain Management	5 924	7 247	4 138	2 775	2 151	2 151	9 043	9 412	9 959
4.7 - Data Control	356	518	186	241	240	240	966	1 024	1 085
4.8 - Assessment Rates	6 514	5 449	5 121	7 760	7 760	7 760	10 312	8 065	8 194
Vote 5 - Community Services	332 230	296 939	394 516	386 685	380 465	380 465	341 492	371 463	392 545
5.1 - Director & Administration	33 974	38 337	13 822	16 241	14 577	14 577	27 328	40 784	43 021
5.2 - Offices & Community Buildings	5 879	6 534	4 987	4 816	4 798	4 798	6 381	6 727	7 188
5.3 - Parks & Townlands, Cemeteries	13 943	14 915	19 444	21 333	21 317	21 317	20 558	21 649	22 976
5.4 - Libraries	4 257	4 649	6 218	7 074	7 028	7 028	6 542	6 889	7 400
5.5 - Sport & Recreation	15 378	14 271	18 637	22 245	20 744	20 744	18 220	19 390	20 550
5.6 - Housing & Social Upliftment	54 294	4 273	28 318	9 554	9 812	9 812	5 750	6 053	6 374
5.7 - Roads & Stormwater	79 802	75 508	98 348	101 919	101 256	101 256	92 424	97 871	103 433
5.8 - Water	53 445	61 422	99 439	93 157	90 979	90 979	78 253	81 294	85 130
5.9 - Sewerage	38 378	41 565	58 634	59 390	61 094	61 094	55 000	58 199	62 083
5.10 - Refuse	32 880	35 466	46 668	50 955	48 859	48 859	31 035	32 607	34 390
Vote 6 - Local Economic Development	5 845	7 722	9 945	11 140	10 915	10 915	8 731	7 464	7 931
6.1 - Director: Economic Development & Planning	5 845	4 720	4 291	4 853	4 726	4 726	5 672	4 223	4 497
6.2 - Tourism		3 002	3 820	3 752	3 555	3 555	2 741	2 905	3 079
6.3 - Parking Services			1 833	2 534	2 634	2 634	317	336	355
Vote 7 - Infrastructure & Planning	232 916	254 841	271 782	318 607	364 933	364 933	355 793	387 020	407 279
7.1 - Director: Infrastructure & Planning	2 137	2 781	432	1 220	1 216	1 216	2 384	2 611	2 759
7.2 - Deputy Director: Engineering Planning	11 223	9 124	2 315	4 424	4 240	4 240	8 664	9 083	9 596
7.3 - Engineering Services & Housing Development	1 894	2 003	1 595	1 577	1 347	1 347	32 871	30 185	11 730
7.4 - Town Planning	9 268	9 494	10 635	12 970	12 688	12 688	11 192	11 915	12 520
7.5 - Geographical Info System (GIS)	1 040	1 128	495	686	708	708	1 289	1 378	1 494
7.6 - Building Control Services	4 113	4 027	4 954	5 297	5 526	5 526	5 030	5 312	5 703
7.7 - Environmental Management Services	5 011	5 624	7 306	7 035	7 204	7 204	6 952	7 217	7 651
7.8 - Electricity	177 473	198 933	248 194	273 381	273 769	273 769	258 118	288 393	323 153
7.9 - Solid Waste Planning & Solid Waste Disposal	4 693	4 636	(10 583)	5 534	51 788	51 788	23 229	24 496	25 855
7.10 - Property Administration	16 066	17 089	6 440	6 484	6 449	6 449	6 064	6 430	6 817
Vote 8 - Protection Services	31 241	42 651	56 923	49 173	73 288	73 288	69 453	72 280	75 270
8.1 - Director: Protection Services	1 336	1 518	1 289	1 600	1 604	1 604	1 948	2 064	2 191
8.2 - Traffic	11 806	19 243	30 524	20 115	42 437	42 437	41 049	42 189	43 361
8.3 - Law Enforcement	9 438	10 668	13 606	14 428	13 987	13 987	12 795	13 682	14 534
8.4 - Vehicle testing	219	178	316	324	853	853	296	314	321
8.5 - Fire Brigade/Disaster Management	8 441	9 619	11 187	12 707	14 407	14 407	12 277	12 886	13 648
8.6 - Vehicle Licensing		1 426			-	-	1 087	1 146	1 215
Total Expenditure by Vote	742 525	752 070	832 022	869 588	933 322	933 322	964 529	1 037 493	1 098 292
Surplus/(Deficit) for the year	(81 607)	10 899	(45 015)	(48 747)	(65 423)	(65 423)	(5 140)	(3 395)	3 679

WC032 Overstrand - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue By Source									
Property rates	108 913	120 799	134 813	148 640	153 509	153 509	162 730	173 308	184 573
Property rates - penalties & collection charges	925	772	821	1 050	1 050	1 050	891	980	1 078
Service charges - electricity revenue	224 950	247 663	268 362	310 085	310 085	310 085	338 877	371 635	407 747
Service charges - water revenue	83 755	85 243	95 136	95 897	95 897	95 897	102 045	107 700	113 691
Service charges - sanitation revenue	57 212	56 895	62 798	63 455	63 455	63 455	66 375	70 081	74 010
Service charges - refuse revenue	39 498	46 637	52 957	56 130	56 130	56 130	59 488	63 061	66 849
Service charges - other					-	-			
Rental of facilities and equipment	6 743	7 212	7 591	7 966	7 966	7 966	11 859	12 953	14 176
Interest earned - external investments	6 881	7 555	6 352	6 166	6 166	6 166	6 348	6 348	6 348
Interest earned - outstanding debtors	2 331	2 199	2 118	2 288	2 288	2 288	2 437	2 680	2 948
Dividends received				-	-	-			
Fines	5 278	14 244	22 739	7 965	30 875	30 875	31 859	32 766	33 763
Licences and permits	1 786	1 968	1 956	2 229	2 229	2 229	2 190	2 408	2 649
Agency services	1 912	2 025	2 395	2 480	2 480	2 480	2 970	3 267	3 594
Transfers recognised - operational	38 005	41 680	67 835	58 407	61 289	61 289	90 324	107 886	97 173
Other revenue	17 375	68 978	10 504	21 717	16 933	16 933	16 643	18 150	19 812
Gains on disposal of PPE	1 920								
Total Revenue (excluding capital transfers and contributions)	597 482	703 871	736 376	784 474	810 351	810 351	895 035	973 222	1 028 409
Expenditure By Type									
Employee related costs	207 938	231 642	260 645	280 066	276 217	276 217	291 593	305 408	323 583
Remuneration of councillors	6 717	7 084	7 933	8 516	8 516	8 516	8 674	9 192	9 741
Debt Impairment	28	6 688	12 526		22 792	22 792	22 792	22 792	22 792
Depreciation & asset impairment	104 041	104 408	99 361	109 265	105 461	105 461	111 362	118 043	125 126
Finance charges	31 727	37 331	39 927	45 162	44 480	44 480	46 895	46 780	47 279
Bulk purchases	126 669	145 022	157 055	169 444	169 444	169 444	193 573	221 138	252 628
Other materials	54 582	12 441	13 595	17 295	17 315	17 315	57 801	69 631	53 593
Contracted services	24 079	67 697	72 754	81 062	82 467	82 467	125 322	128 122	135 442
Transfers and grants	28 454	35 856	38 749	41 370	41 668	41 668	48 497	54 667	62 244
Other expenditure	158 290	102 146	117 460	117 407	164 963	164 963	58 021	61 721	65 866
Loss on disposal of PPE		1 756	12 017						
Total Expenditure	742 525	752 070	832 022	869 588	933 322	933 322	964 529	1 037 493	1 098 292
Surplus/(Deficit)									
Surplus/(Deficit)	(145 043)	(48 199)	(95 646)	(85 115)	(122 971)	(122 971)	(69 494)	(64 271)	(69 883)
Transfers recognised - capital	54 833	53 809	38 090	34 234	55 498	55 498	63 354	60 876	73 561
Contributions recognised - capital	8 603	5 289	7 871	2 134	2 051	2 051	1 000	-	-
Contributed assets			4 671						
Surplus/(Deficit) after capital transfers & contributions	(81 607)	10 899	(45 015)	(48 747)	(65 423)	(65 423)	(5 140)	(3 395)	3 679
Taxation									
Surplus/(Deficit) after taxation	(81 607)	10 899	(45 015)	(48 747)	(65 423)	(65 423)	(5 140)	(3 395)	3 679
Attributable to minorities									
Surplus/(Deficit) attributable to municipality	(81 607)	10 899	(45 015)	(48 747)	(65 423)	(65 423)	(5 140)	(3 395)	3 679
Share of surplus/ (deficit) of associate									
Surplus/(Deficit) for the year	(81 607)	10 899	(45 015)	(48 747)	(65 423)	(65 423)	(5 140)	(3 395)	3 679

WC032 Overstrand - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
Capital expenditure - Vote									
Multi-year expenditure to be appropriated									
Vote 1 - Council	-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager	-	-	-	-	-	-	-	-	-
Vote 3 - Management Services	-	-	-	-	-	-	-	-	-
Vote 4 - Finance	-	-	-	-	-	-	-	-	-
Vote 5 - Community Services	-	-	5 000	4 939	3 565	3 565	21 911	4 500	4 000
Vote 6 - Local Economic Development	-	-	-	-	-	-	-	-	-
Vote 7 - Infrastructure & Planning	-	-	-	-	-	-	11 451	3 000	3 000
Vote 8 - Protection Services	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	-	-	5 000	4 939	3 565	3 565	33 362	7 500	7 000
Single-year expenditure to be appropriated									
Vote 1 - Council	-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager	-	-	-	-	-	-	-	-	-
Vote 3 - Management Services	928	1 274	1 790	2 548	2 534	2 534	2 528	-	-
Vote 4 - Finance	-	-	-	-	-	-	-	-	-
Vote 5 - Community Services	119 308	110 111	74 622	71 999	92 038	92 038	56 809	72 106	79 561
Vote 6 - Local Economic Development	-	945	-	-	-	-	-	-	-
Vote 7 - Infrastructure & Planning	42 394	31 434	49 518	18 235	19 450	19 450	10 920	15 000	17 000
Vote 8 - Protection Services	645	-	-	-	-	-	295	-	-
Capital single-year expenditure sub-total	163 275	143 764	125 930	92 781	114 022	114 022	70 552	87 106	96 561
Total Capital Expenditure - Vote	163 275	143 764	130 930	97 721	117 588	117 588	103 914	94 606	103 561
Capital Expenditure - Standard									
Governance and administration	24 047	7 154	21 308	16 815	17 776	17 776	2 648	3 730	-
Executive and council	-	-	-	-	-	-	-	-	-
Budget and treasury office	-	-	-	-	-	-	-	-	-
Corporate services	24 047	7 154	21 308	16 815	17 776	17 776	2 648	3 730	-
Community and public safety	3 319	7 268	19 582	21 205	42 622	42 622	39 768	45 550	55 174
Community and social services	327	4 666	3 482	5 635	5 595	5 595	3 520	4 000	4 000
Sport and recreation	1 531	2 601	5 696	3 090	2 616	2 616	5 981	6 800	6 800
Public safety	645	-	-	-	-	-	295	-	-
Housing	817	-	10 404	12 480	34 410	34 410	29 973	34 750	44 374
Health	-	-	-	-	-	-	-	-	-
Economic and environmental services	8 340	25 552	16 051	5 400	6 300	6 300	12 128	4 000	4 000
Planning and development	2 863	945	-	-	-	-	25	-	-
Road transport	5 477	24 607	16 051	5 400	6 300	6 300	12 103	4 000	4 000
Environmental protection	-	-	-	-	-	-	-	-	-
Trading services	127 569	103 790	73 989	54 300	56 087	56 087	49 370	41 326	44 387
Electricity	30 061	26 768	37 115	17 000	17 000	17 000	21 726	14 000	16 000
Water	57 384	50 766	23 631	12 800	16 384	16 384	16 390	14 726	15 787
Waste water management	39 927	20 728	10 202	14 300	13 403	13 403	11 244	12 600	12 600
Waste management	196	5 528	3 041	10 200	9 300	9 300	10	-	-
Other	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Standard	163 275	143 764	130 930	97 721	122 785	122 785	103 914	94 606	103 561
Funded by:									
National Government	40 212	36 911	6 339	24 174	23 608	23 608	30 347	26 126	29 187
Provincial Government	14 621	16 898	31 751	10 060	31 890	31 890	33 007	34 750	44 374
District Municipality	-	-	-	-	-	-	-	-	-
Other transfers and grants	-	-	-	2 134	1 000	1 000	1 000	-	-
Transfers recognised - capital	54 833	53 809	38 090	36 368	56 498	56 498	64 354	60 876	73 561
Public contributions & donations	14 300	5 067	7 985	-	1 936	1 936	462	-	-
Borrowing	73 964	67 544	70 634	46 923	48 770	48 770	32 346	30 000	30 000
Internally generated funds	20 178	17 345	14 222	14 430	15 582	15 582	6 753	3 730	-
Total Capital Funding	163 275	143 764	130 930	97 721	122 785	122 785	103 914	94 606	103 561

WC032 Overstrand - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
Capital expenditure - Municipal Vote									
Multi-year expenditure appropriation									
Vote 1 - Council	-	-	-	-	-	-	-	-	-
1.1 - Council General									
1.2 - Mayor's Office									
1.3 - Pensioners & Continued Members									
Vote 2 - Municipal Manager	-	-	-	-	-	-	-	-	-
2.1 - Municipal Manager									
2.2 - Internal Audit									
Vote 3 - Management Services	-	-	-	-	-	-	-	-	-
3.1 - Director: Management Services									
3.2 - Communication									
3.3 - Legal Services									
3.4 - Strategic Services									
3.5 - Human Resources									
3.6 - Info & Communication Technology									
3.7 - Council Support Services									
3.8 - Social Development									
3.9 - Risk Management									
3.10 - Municipal Court									
Vote 4 - Finance	-	-	-	-	-	-	-	-	-
4.1 - Director: Finance									
4.2 - Deputy Director: Finance									
4.3 - Accounting Services									
4.4 - Expenditure & Asset Management									
4.5 - Revenue									
4.6 - Supply Chain Management									
4.7 - Data Control									
4.8 - Assessment Rates									
Vote 5 - Community Services	-	-	5 000	4 939	3 565	3 565	21 911	4 500	4 000
5.1 - Director & Administration									
5.2 - Offices & Community Buildings									
5.3 - Parks & Townlands, Cemeteries									
5.4 - Libraries				2 000	2 000	2 000	3 034	-	-
5.5 - Sport & Recreation			5 000	2 939	1 565	1 565	5 613	-	-
5.6 - Housing & Social Upliftment									
5.7 - Roads & Stormwater									
5.8 - Water							9 717	-	4 000
5.9 - Sewerage							3 547	4 500	-
5.10 - Refuse									
Vote 6 - Local Economic Development	-	-	-	-	-	-	-	-	-
6.1 - Director: Economic Development & Planning									
6.2 - Tourism									
6.3 - Parking Services									
Vote 7 - Infrastructure & Planning	-	-	-	-	-	-	11 451	3 000	3 000
7.1 - Director: Infrastructure & Planning									
7.2 - Deputy Director: Engineering Planning									
7.3 - Engineering Services & Housing Development									
7.4 - Town Planning									
7.5 - Geographical Info System (GIS)									
7.6 - Building Control Services									
7.7 - Environmental Management Services									
7.8 - Electricity							11 451	3 000	3 000
7.9 - Solid Waste Planning & Solid Waste Disposal									
7.10 - Property Administration									
Vote 8 - Protection Services	-	-	-	-	-	-	-	-	-
8.1 - Director: Protection Services									
8.2 - Traffic									
8.3 - Law Enforcement									
8.4 - Vehicle testing									
8.5 - Fire Brigade/Disaster Management									
8.6 - Vehicle Licensing									
Capital multi-year expenditure sub-total	-	-	5 000	4 939	3 565	3 565	33 362	7 500	7 000

Capital expenditure - Municipal Vote									
Single-year expenditure appropriation									
Vote 1 - Council	-	-	-	-	-	-	-	-	-
1.1 - Council General									
1.2 - Mayor's Office									
1.3 - Pensioners & Continued Members									
Vote 2 - Municipal Manager	-	-	-	-	-	-	-	-	-
2.1 - Municipal Manager									
2.2 - Internal Audit									
Vote 3 - Management Services	928	1 274	1 790	2 548	2 534	2 534	2 528	-	-
3.1 - Director: Management Services									
3.2 - Communication									
3.3 - Legal Services									
3.4 - Strategic Services									
3.5 - Human Resources									
3.6 - Info & Communication Technology	928	1 274	1 790	2 548	2 534	2 534	2 528		
3.7 - Council Support Services									
3.8 - Social Development									
3.9 - Risk Management									
3.10 - Municipal Court									
Vote 4 - Finance	-	-	-	-	-	-	-	-	-
4.1 - Director: Finance									
4.2 - Deputy Director: Finance									
4.3 - Accounting Services									
4.4 - Expenditure & Asset Management									
4.5 - Revenue									
4.6 - Supply Chain Management									
4.7 - Data Control									
4.8 - Assessment Rates									
Vote 5 - Community Services	119 308	110 111	74 622	71 999	92 038	92 038	56 809	72 106	79 561
5.1 - Director & Administration							126	3 730	
5.2 - Offices & Community Buildings	10 786	5 880	10 597	16 667	16 387	16 387			
5.3 - Parks & Townlands, Cemeteries					-	-			
5.4 - Libraries					-	-			
5.5 - Sport & Recreation	5 538	2 601	696	151	1 051	1 051	228	6 800	6 800
5.6 - Housing & Social Upliftment	-	-	10 404	12 480	29 213	29 213	29 973	34 750	44 374
5.7 - Roads & Stormwater	12 754	30 715	16 094	6 200	7 632	7 632	15 079	5 000	5 000
5.8 - Water	57 384	50 766	23 631	12 800	16 384	16 384	6 673	14 726	11 787
5.9 - Sewerage	32 650	14 621	10 159	13 500	12 071	12 071	4 720	7 100	11 600
5.10 - Refuse	196	5 528	3 041	10 200	9 300	9 300	10		
Vote 6 - Local Economic Development	-	945	-	-	-	-	-	-	-
6.1 - Director: Economic Development & Planning		945							
6.2 - Tourism									
6.3 - Parking Services									
Vote 7 - Infrastructure & Planning	42 394	31 434	49 518	18 235	19 450	19 450	10 920	15 000	17 000
7.1 - Director: Infrastructure & Planning					-	-			
7.2 - Deputy Director: Engineering Planning					-	-			
7.3 - Engineering Services & Housing Development					-	-			
7.4 - Town Planning					-	-			
7.5 - Geographical Info System (GIS)					-	-			
7.6 - Building Control Services					-	-			
7.7 - Environmental Management Services					-	-			
7.8 - Electricity	30 061	26 768	37 115	17 000	17 000	17 000	10 275	11 000	13 000
7.9 - Solid Waste Planning & Solid Waste Disposal					-	-			
7.10 - Property Administration	12 332	4 666	12 403	1 235	2 450	2 450	645	4 000	4 000
Vote 8 - Protection Services	645	-	-	-	-	-	295	-	-
8.1 - Director: Protection Services	645	-	-	-	-	-	295	-	-
8.2 - Traffic									
8.3 - Law Enforcement									
8.4 - Vehicle testing									
8.5 - Fire Brigade/Disaster Management									
8.6 - Vehicle Licensing									
Capital single-year expenditure sub-total	163 275	143 764	125 930	92 781	114 022	114 022	70 552	87 106	96 561
Total Capital Expenditure	163 275	143 764	130 930	97 721	117 588	117 588	103 914	94 606	103 561

WC032 Overstrand - Table A6 Budgeted Financial Position

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
ASSETS									
Current assets									
Cash	51 699	29 106	13 119	88 050	89 421	89 421	97 547	127 071	171 875
Call Investment deposits	75 000	55 042	50 039	-	-	-	-	-	-
Consumer debtors	50 361	49 025	47 451	52 591	52 591	52 591	51 774	56 341	61 151
Other debtors	36 501	52 222	51 704	44 398	55 398	55 398	44 112	38 172	37 391
Current portion of long-term receivables	25	17	15	14	14	14	13	11	10
Inventory	16 446	20 257	13 137	12 092	11 092	11 092	14 483	15 207	15 968
Total current assets	230 033	205 668	175 465	197 146	208 517	208 517	207 929	236 802	286 395
Non current assets									
Long-term receivables	126	84	68	57	57	57	41	30	20
Investments	5 691	11 597	16 965	22 207	22 207	22 207	28 455	34 384	40 409
Investment property	104 673	175 866	164 501	175 866	164 501	164 501	164 501	164 501	164 501
Investment In Associate									
Property, plant and equipment	3 073 014	3 097 120	3 111 056	3 072 423	3 140 791	3 140 791	3 122 147	3 099 677	3 079 080
Agricultural									
Biological									
Intangible	3 547	4 449	5 220	6 426	5 220	5 220	5 368	4 401	3 433
Other non-current assets	22 049	1 025	4 301	39 500	-	-	-	-	-
Total non current assets	3 209 100	3 290 140	3 302 111	3 316 479	3 332 776	3 332 776	3 320 511	3 302 993	3 287 443
TOTAL ASSETS	3 439 132	3 495 808	3 477 576	3 513 625	3 541 293	3 541 293	3 528 441	3 539 795	3 573 838
LIABILITIES									
Current liabilities									
Bank overdraft									
Borrowing	16 798	18 241	20 443	25 105	25 064	25 064	28 113	30 730	34 370
Consumer deposits	31 206	34 932	37 751	41 321	41 321	41 321	43 801	46 429	49 215
Trade and other payables	67 728	79 489	64 943	55 831	50 563	50 563	74 229	70 679	84 789
Provisions	21 847	27 670	25 663	31 592	36 166	36 166	28 317	30 597	33 013
Total current liabilities	137 580	160 331	148 801	153 849	153 113	153 113	174 459	178 435	201 387
Non current liabilities									
Borrowing	341 204	364 632	392 444	411 766	412 829	412 829	415 999	415 269	410 503
Provisions	111 097	119 319	128 527	137 501	180 879	180 879	201 669	213 107	225 231
Total non current liabilities	452 301	483 951	520 970	549 267	593 707	593 707	617 668	628 376	635 734
TOTAL LIABILITIES	589 880	644 282	669 772	703 116	746 820	746 820	792 127	806 811	837 121
NET ASSETS	2 849 252	2 851 526	2 807 805	2 810 509	2 794 472	2 794 472	2 736 314	2 732 985	2 736 717
COMMUNITY WEALTH/EQUITY									
Accumulated Surplus/(Deficit)	2 847 332	2 849 634	2 805 240	2 808 575	2 791 899	2 791 899	2 733 677	2 730 282	2 733 960
Reserves	1 920	1 891	2 565	1 934	2 573	2 573	2 637	2 703	2 757
Minorities' interests									
TOTAL COMMUNITY WEALTH/EQUITY	2 849 252	2 851 526	2 807 805	2 810 509	2 794 472	2 794 472	2 736 314	2 732 985	2 736 717

WC032 Overstrand - Table A7 Budgeted Cash Flows

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
CASH FLOW FROM OPERATING ACTIVITIES									
Receipts									
Property rates, penalties & collection charges	110 347	120 273	135 875	148 254	154 165	154 165	163 800	173 297	184 620
Service charges	397 229	437 061	483 167	522 072	524 216	524 216	567 409	608 975	658 596
Other revenue	69 894	41 689	63 976	46 516	63 257	63 257	76 884	75 476	74 750
Government - operating	37 750	44 140	63 477	58 407	61 289	61 289	90 324	107 886	97 173
Government - capital	54 833	54 577	38 090	36 368	57 549	57 549	64 354	60 876	73 561
Interest	9 211	9 754	8 470	8 454	8 454	8 454	8 784	9 028	9 296
Dividends							-	-	-
Payments									
Suppliers and employees	(520 159)	(558 519)	(637 833)	(653 525)	(656 105)	(656 105)	(765 303)	(808 560)	(835 753)
Finance charges	(31 669)	(37 199)	(39 858)	(45 162)	(44 480)	(44 480)	(46 895)	(46 780)	(47 279)
Transfers and Grants	(28 454)	(35 856)	(38 749)	(41 370)	(41 668)	(41 668)	(48 497)	(54 667)	(62 244)
NET CASH FROM/(USED) OPERATING ACTIVITIES	98 981	75 920	76 616	80 014	126 676	126 676	110 861	125 532	152 720
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE	13 722	1 725	5 073	-	-	-	-	-	-
Decrease (Increase) in non-current debtors	2 189	-	-	-	-	-	-	-	-
Decrease (Increase) other non-current receivables	20	45	18	15	15	15	18	13	11
Decrease (increase) in non-current investments	(4 430)	(4 960)	(4 529)	(5 827)	(5 827)	(5 827)	(6 248)	(5 930)	(6 025)
Payments									
Capital assets	(163 275)	(143 764)	(130 930)	(97 721)	(122 785)	(122 785)	(103 914)	(94 606)	(103 561)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(151 774)	(146 955)	(130 368)	(103 533)	(128 597)	(128 597)	(110 144)	(100 523)	(109 575)
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans	940	(389)	(730)	5 520	6 541	6 541	(1 135)	(1 271)	(1 352)
Borrowing long term/refinancing	110 000	38 700	51 300	40 000	40 000	40 000	30 000	30 000	30 000
Increase (decrease) in consumer deposits	12 844	3 726	2 819	2 703	2 703	2 703	2 479	2 628	2 786
Payments									
Repayment of borrowing	(14 295)	(13 554)	(20 626)	(21 061)	(21 061)	(21 061)	(23 936)	(26 841)	(29 775)
NET CASH FROM/(USED) FINANCING ACTIVITIES	109 489	28 482	32 764	27 163	28 183	28 183	7 409	4 515	1 659
NET INCREASE/ (DECREASE) IN CASH HELD	56 696	(42 552)	(20 989)	3 644	26 262	26 262	8 126	29 524	44 804
Cash/cash equivalents at the year begin:	70 004	126 699	84 147	84 406	63 158	63 158	89 421	97 547	127 071
Cash/cash equivalents at the year end:	126 699	84 147	63 158	88 050	89 421	89 421	97 547	127 071	171 875

WC032 Overstrand - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
Cash and investments available									
Cash/cash equivalents at the year end	126 699	84 147	63 158	88 050	89 421	89 421	97 547	127 071	171 875
Other current investments > 90 days	0	-	0	-	-	-	0	(0)	0
Non current assets - investments	5 691	11 597	16 965	22 207	22 207	22 207	28 455	34 384	40 409
Cash and investments available:	132 391	95 744	80 123	110 257	111 628	111 628	126 001	161 455	212 284
Application of cash and investments									
Unspent conditional transfers	4 555	7 783	3 425	-	-	-	-	-	-
Unspent borrowing	18 255	6 133	1 847	-	-	-	-	-	-
Statutory requirements									
Other working capital requirements	(28 049)	(21 016)	(40 826)	(40 803)	(57 301)	(57 301)	(22 868)	(23 728)	(13 035)
Other provisions									
Long term investments committed	5 691	11 597	16 965	22 207	22 207	22 207	28 455	34 384	40 409
Reserves to be backed by cash/investments	1 920	1 891	2 565	1 934	2 573	2 573	2 637	2 703	2 757
Total Application of cash and investments:	2 373	6 388	(16 024)	(16 663)	(32 522)	(32 522)	8 224	13 360	30 132
Surplus(shortfall)	130 018	89 356	96 147	126 920	144 149	144 149	117 777	148 095	182 152

WC032 Overstrand - Table A9 Asset Management

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
CAPITAL EXPENDITURE									
Total New Assets	163 275	139 617	83 899	69 581	89 946	89 946	83 156	73 606	97 061
Infrastructure - Road transport	12 754	15 578	9 203	800	1 332	1 332	14 979	5 000	5 000
Infrastructure - Electricity	30 061	22 203	24 160	13 900	13 900	13 900	21 726	8 500	14 500
Infrastructure - Water	57 384	48 634	7 300	-	580	580	4 737	4 726	11 787
Infrastructure - Sanitation	32 650	16 478	8 449	9 600	8 892	8 892	3 420	6 100	10 600
Infrastructure - Other	196	5 359	1 400	10 200	9 300	9 300	10	-	-
Infrastructure	133 045	108 252	50 511	34 500	34 003	34 003	44 873	24 326	41 887
Community	6 183	20 997	13 896	18 266	38 167	38 167	35 611	45 550	55 174
Heritage assets	-	-	-	-	-	-	-	-	-
Investment properties	-	-	795	-	-	-	-	-	-
Other assets	23 118	9 038	18 697	16 815	17 776	17 776	2 673	3 730	-
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	928	1 330	-	-	-	-	-	-	-
Total Renewal of Existing Assets	-	4 147	47 032	28 139	32 838	32 838	20 758	21 000	6 500
Infrastructure - Road transport	-	131	6 892	5 400	6 300	6 300	-	-	-
Infrastructure - Electricity	-	-	12 955	3 100	3 100	3 100	-	5 500	1 500
Infrastructure - Water	-	-	16 331	12 800	15 805	15 805	11 653	10 000	4 000
Infrastructure - Sanitation	-	-	1 711	3 900	3 179	3 179	4 947	5 500	1 000
Infrastructure - Other	-	-	1 641	-	-	-	-	-	-
Infrastructure	-	131	39 529	25 200	28 384	28 384	16 600	21 000	6 500
Community	-	756	5 686	2 939	4 454	4 454	4 158	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Other assets	-	3 260	1 817	-	-	-	-	-	-
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	12 754	15 709	16 094	6 200	7 632	7 632	14 979	5 000	5 000
Infrastructure - Road transport	30 061	22 203	37 115	17 000	17 000	17 000	21 726	14 000	16 000
Infrastructure - Electricity	57 384	48 634	23 631	12 800	16 384	16 384	16 390	14 726	15 787
Infrastructure - Water	32 650	16 478	10 159	13 500	12 071	12 071	8 367	11 600	11 600
Infrastructure - Sanitation	196	5 359	3 041	10 200	9 300	9 300	10	-	-
Infrastructure	133 045	108 383	90 040	59 700	62 387	62 387	61 473	45 326	48 387
Community	6 183	21 753	19 582	21 205	42 622	42 622	39 768	45 550	55 174
Heritage assets	-	-	-	-	-	-	-	-	-
Investment properties	-	-	795	-	-	-	-	-	-
Other assets	23 118	12 298	20 513	16 815	17 776	17 776	2 673	3 730	-
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	928	1 330	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class	163 275	143 764	130 930	97 721	122 785	122 785	103 914	94 606	103 561
ASSET REGISTER SUMMARY - PPE (WDV)									
Infrastructure - Road transport	946 061	947 141	942 269	906 551	907 352	907 352	925 642	915 933	909 563
Infrastructure - Electricity	600 736	609 815	619 999	620 545	621 764	621 764	620 094	612 727	606 077
Infrastructure - Water	419 500	458 648	459 954	453 857	459 276	459 276	453 842	450 864	448 638
Infrastructure - Sanitation	379 653	381 194	377 248	376 342	373 384	373 384	382 220	387 578	395 126
Infrastructure - Other	37 051	39 059	39 501	70 579	76 287	76 287	59 232	54 202	48 869
Infrastructure	2 383 001	2 435 858	2 438 970	2 427 874	2 438 064	2 438 064	2 441 031	2 421 303	2 408 273
Community	81 364	58 783	62 814	88 257	106 034	106 034	63 654	66 637	69 391
Heritage assets	108 552	99 573	99 572	99 322	99 322	99 322	99 572	99 572	99 572
Investment properties	104 673	175 866	164 501	175 866	164 501	164 501	164 501	164 501	164 501
Other assets	500 097	502 906	509 700	456 970	497 371	497 371	517 890	512 165	501 844
Agricultural Assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Intangibles	3 547	4 449	5 220	6 426	5 220	5 220	5 368	4 401	3 433
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	3 181 234	3 277 435	3 280 777	3 254 715	3 310 512	3 310 512	3 292 016	3 268 579	3 247 014
EXPENDITURE OTHER ITEMS									
Depreciation & asset impairment	104 041	104 408	99 361	109 265	105 461	105 461	111 362	118 043	125 126
Repairs and Maintenance by Asset Class	64 845	114 414	150 358	162 268	163 071	163 071	121 077	126 814	150 754
Infrastructure - Road transport	25 843	42 236	63 749	68 540	68 540	68 540	57 090	60 842	64 540
Infrastructure - Electricity	4 601	14 105	20 488	25 491	25 491	25 491	16 835	17 340	23 891
Infrastructure - Water	6 892	21 502	27 931	26 775	26 775	26 775	22 874	24 001	24 393
Infrastructure - Sanitation	4 568	7 708	15 486	14 146	14 146	14 146	12 159	12 963	16 387
Infrastructure - Other	1 215	1 499	1 491	1 800	1 800	1 800	2 492	2 719	4 130
Infrastructure	43 120	87 048	129 145	136 752	136 752	136 752	111 449	117 865	133 341
Community	6 012	5 408	7 349	9 298	9 298	9 298	4 546	4 391	8 211
Heritage assets	-	-	-	-	-	-	-	-	-
Investment properties	270	-	-	-	-	-	-	-	-
Other assets	15 443	21 958	13 864	16 218	17 021	17 021	5 081	4 559	9 203
TOTAL EXPENDITURE OTHER ITEMS	168 886	218 821	249 719	271 533	268 532	268 532	232 439	244 857	275 880
Renewal of Existing Assets as % of total capex	0.0%	2.9%	35.9%	28.8%	26.7%	26.7%	20.0%	22.2%	6.3%
Renewal of Existing Assets as % of deprecn"	0.0%	4.0%	47.3%	25.8%	31.1%	31.1%	18.6%	17.8%	5.2%
R&M as a % of PPE	2.1%	3.7%	4.8%	5.3%	5.2%	5.2%	3.9%	4.1%	4.9%
Renewal and R&M as a % of PPE	2.0%	4.0%	6.0%	6.0%	6.0%	6.0%	4.0%	5.0%	5.0%

WC032 Overstrand - Table A10 Basic service delivery measurement

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Household service targets									
Water:									
Piped water inside dwelling	27 203	27 295	32 032	28 100	28 100	28 100	29 295	30 400	31 370
Piped water inside yard (but not in dwelling)	-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	3 449	3 436	3 334	3 350	3 350	3 350	3 188	3 138	3 068
Other water supply (at least min.service level)	199	199	155	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	30 851	30 930	35 521	31 450	31 450	31 450	32 483	33 538	34 438
Using public tap (< min.service level)	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
No water supply	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
Total number of households	30 851	30 930	35 521	31 450	31 450	31 450	32 483	33 538	34 438
Sanitation/sewerage:									
Flush toilet (connected to sewerage)	21 205	21 284	21 632	20 030	20 030	20 030	20 818	21 413	21 973
Flush toilet (with septic tank)	9 646	9 646	9 799	11 420	11 420	11 420	11 665	12 410	12 730
Chemical toilet	-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)	-	-	-	-	-	-	-	-	-
Other toilet provisions (> min.service level)	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>	30 851	30 930	31 431	31 450	31 450	31 450	32 483	33 823	34 703
Bucket toilet	-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)	-	-	-	-	-	-	-	-	-
No toilet provisions	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
Total number of households	30 851	30 930	31 431	31 450	31 450	31 450	32 483	33 823	34 703
Energy:									
Electricity (at least min.service level)	8 420	7 918	7 136	8 700	6 625	6 625	6 114	5 603	5 092
Electricity - prepaid (min.service level)	13 478	14 080	16 458	17 700	18 379	18 379	19 240	20 132	21 024
<i>Minimum Service Level and Above sub-total</i>	21 898	21 998	23 594	26 400	25 004	25 004	25 354	25 735	26 116
Electricity (< min.service level)	-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)	-	-	-	1 000	1 000	1 000	-	-	-
Other energy sources	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	-	-	-	1 000	1 000	1 000	-	-	-
Total number of households	21 898	21 998	23 594	27 400	26 004	26 004	25 354	25 735	26 116
Refuse:									
Removed at least once a week	31 373	31 739	31 829	32 691	32 691	32 691	33 094	34 085	35 105
<i>Minimum Service Level and Above sub-total</i>	31 373	31 739	31 829	32 691	32 691	32 691	33 094	34 085	35 105
Removed less frequently than once a week	-	-	-	-	-	-	-	-	-
Using communal refuse dump	-	-	-	-	-	-	-	-	-
Using own refuse dump	-	-	-	-	-	-	-	-	-
Other rubbish disposal	-	-	-	-	-	-	-	-	-
No rubbish disposal	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
Total number of households	31 373	31 739	31 829	32 691	32 691	32 691	33 094	34 085	35 105
Households receiving Free Basic Service									
Water (6 kilolitres per household per month)	25 310	25 406	6 543	6 700	6 700	6 700	6 650	6 650	6 650
Sanitation (free minimum level service)	5 852	6 423	6 543	6 700	6 700	6 700	6 650	6 650	6 650
Electricity/other energy (50kwh per household per month)	5 852	6 423	6 543	4 785	4 785	4 785	6 650	6 650	6 650
Refuse (removed at least once a week)	5 852	6 423	6 543	6 700	6 700	6 700	6 650	6 650	6 650
Cost of Free Basic Services provided (R'000)									
Water (6 kilolitres per household per month)	5 470	6 020	6 502	7 723	7 723	7 723	9 231	9 926	10 672
Sanitation (free sanitation service)	5 046	5 349	5 670	6 010	6 010	6 010	6 370	6 753	7 158
Electricity/other energy (50kwh per household per month)	11 665	13 482	14 562	18 809	18 809	18 809	21 104	23 214	25 536
Refuse (removed once a week)	5 903	7 198	7 775	9 174	9 174	9 174	11 591	12 465	13 401
Total cost of FBS provided (minimum social package)	28 084	32 049	34 509	41 716	41 716	41 716	48 296	52 358	56 767
Highest level of free service provided									
Property rates (R value threshold)	50 000	100 000	100 000	100 000	100 000	100 000	220 000	220 000	220 000
Water (kilolitres per household per month)	6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)	4	4	4	4	4	4	4	4	4
Sanitation (Rand per household per month)	51	54	58	61	61	61	65	69	73
Electricity (kwh per household per month)	50	50	50	50	50	50	50	50	50
Refuse (average litres per week)	210	210	210	210	210	210	210	210	210
Revenue cost of free services provided (R'000)									
Property rates (R15 000 threshold rebate)	1 712	1 824	1 537	1 965	1 965	1 965	1 872	1 984	2 103
Property rates (other exemptions, reductions and rebates)	27 813	30 454	29 590	26 522	26 522	26 522	35 960	38 118	40 405
Water	13 295	15 549	9 010	9 791	9 791	9 791	10 776	11 588	12 458
Sanitation	4 094	4 779	5 182	6 420	6 420	6 420	6 805	7 214	7 646
Electricity/other energy	13 880	15 256	18 368	20 010	20 010	20 010	22 071	24 630	27 480
Refuse	6 671	9 934	10 992	10 545	10 545	10 545	11 426	12 287	13 210
Municipal Housing - rental rebates	15 176	-	-	-	-	-	-	-	-
Housing - top structure subsidies	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-
Total revenue cost of free services provided (total social package)	82 641	77 796	74 679	75 253	75 253	75 253	88 909	95 819	103 302

WC032 Overstrand - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
REVENUE ITEMS:									
<u>Property rates</u>									
Total Property Rates	138 437	153 077	165 939	184 330	189 199	189 199	200 857	213 090	226 085
less Revenue Foregone	29 525	32 278	31 127	35 690	35 690	35 690	38 126	39 782	41 512
Net Property Rates	108 913	120 799	134 813	148 640	153 509	153 509	162 730	173 308	184 573
<u>Service charges - electricity revenue</u>									
Total Service charges - electricity revenue	224 950	247 663	268 362	323 104	323 104	323 104	341 092	373 983	410 237
less Revenue Foregone				13 018	13 018	13 018	2 215	2 348	2 489
Net Service charges - electricity revenue	224 950	247 663	268 362	310 085	310 085	310 085	338 877	371 635	407 747
<u>Service charges - water revenue</u>									
Total Service charges - water revenue	83 755	85 243	95 136	101 149	101 149	101 149	103 365	109 152	115 288
less Revenue Foregone				5 252	5 252	5 252	1 320	1 452	1 597
Net Service charges - water revenue	83 755	85 243	95 136	95 897	95 897	95 897	102 045	107 700	113 691
<u>Service charges - sanitation revenue</u>									
Total Service charges - sanitation revenue	57 212	56 895	62 798	63 455	63 554	63 554	66 375	70 081	74 010
less Revenue Foregone					99	99			
Net Service charges - sanitation revenue	57 212	56 895	62 798	63 455	63 455	63 455	66 375	70 081	74 010
<u>Service charges - refuse revenue</u>									
Total refuse removal revenue	39 498	46 637	52 957	56 130	56 549	56 549	59 488	63 061	66 849
Total landfill revenue					-	-			
less Revenue Foregone					419	419			
Net Service charges - refuse revenue	39 498	46 637	52 957	56 130	56 130	56 130	59 488	63 061	66 849
<u>Other Revenue by source</u>									
Building plan fees	3 252	2 880	3 439	3 300	3 300	3 300	4 500	4 950	5 445
Collection charges	2 071	2 542	2 288	2 805	2 805	2 805	3 850	4 235	4 659
Developers contributions	1 719	2 615	2 766	1 995	1 995	1 995	1 451	1 484	1 519
Central improvement district	3 663	-	-	4 869	-	-			
Sundry income	599	2 637	1 330	669	669	669			
Townplanning fees	756	793	908	803	803	803	1 013	1 114	1 225
Admission fees	661	707	714	770	770	770	562	589	620
Valuation and clearance certificates	335	388	400	504	504	504	495	545	599
Fair value adjustments	-	49 649	(7 021)						
Roadworthy certificates	453	463	493	578	578	578	630	693	762
SETA claims	1 046	1 058	133	848	848	848			
Exchange Revenue (SCOA) / Other income	2 819	5 247	5 054	4 577	4 662	4 662	4 142	4 540	4 983
Total 'Other' Revenue	17 375	68 978	10 504	21 717	16 933	16 933	16 643	18 150	19 812
EXPENDITURE ITEMS:									
<u>Employee related costs</u>									
Basic Salaries and Wages	131 998	151 957	166 955	184 410	180 419	180 419	199 643	209 073	221 793
Pension and UIF Contributions	25 219	24 051	25 104	29 321	29 321	29 321	31 736	33 673	35 726
Medical Aid Contributions	7 521	8 176	8 828	11 463	11 463	11 463	11 618	12 327	13 079
Overtime	12 030	12 428	14 370	13 913	13 913	13 913	15 295	16 228	16 938
Performance Bonus									
Motor Vehicle Allowance	8 299	9 178	9 750	11 760	11 760	11 760	12 164	11 881	12 029
Cellphone Allowance				1 638	1 638	1 638	1 502	1 597	1 606
Housing Allowances	1 025	1 046	967	1 018	1 018	1 018	153	153	153
Other benefits and allowances	9 693	11 182	11 624	11 118	11 118	11 118	10 373	10 703	11 234
Payments in lieu of leave	1 327	2 138	1 659	2 350	2 350	2 350	729	773	819
Long service awards	759	690	3 587	1 200	1 291	1 291	1 802	2 028	2 815
Post-retirement benefit obligations	10 068	10 795	17 799	11 875	11 925	11 925	6 578	6 973	7 391
<i>sub-total</i>	207 938	231 642	260 645	280 066	276 217	276 217	291 593	305 408	323 583
Less: Employees costs capitalised to PPE									
Total Employee related costs	207 938	231 642	260 645	280 066	276 217	276 217	291 593	305 408	323 583
<u>Contributions recognised - capital</u>									
Public contribution - non cash - assets	4 471	4 387	7 871						
DWA ACIP project	1 302	-		1 000	1 000	1 000			
Government contribution - non cash - assets	-	180							
KM CSIR	395	-							
Spaces for sport/Lotto	156	200		51	1 134	1 134	1 000		
Eskom Solar Rebate/ Stony Point Eco Centre etc	2 280	522		1 083	(83)	(83)			
Total Contributions recognised - capital	8 603	5 289	7 871	2 134	2 051	2 051	1 000	-	-

Depreciation & asset impairment									
Depreciation of Property, Plant & Equipment	100 930	94 948	99 130	109 265	105 461	105 461	111 362	118 043	125 126
Lease amortisation		235	231						
Capital asset impairment	3 111	9 224							
Depreciation resulting from revaluation of PPE									
Total Depreciation & asset impairment	104 041	104 408	99 361	109 265	105 461	105 461	111 362	118 043	125 126
Bulk purchases									
Electricity Bulk Purchases	126 669	145 022	157 055	169 444	169 444	169 444	193 573	221 138	252 628
Water Bulk Purchases									
Total bulk purchases	126 669	145 022	157 055	169 444	169 444	169 444	193 573	221 138	252 628
Transfers and grants									
Cash transfers and grants	28 454	35 856	38 749	41 370	41 668	41 668	48 497	54 667	62 244
Non-cash transfers and grants	-	-	-	-	-	-	-	-	-
Total transfers and grants	28 454	35 856	38 749	41 370	41 668	41 668	48 497	54 667	62 244
Contracted services									
Specialist services									
Other contractors									
Ward projects	5 247	5 679	2 129	1 566	1 566	1 566			
Vehicle maintenance	4 732	4 925	5 665	6 198	6 676	6 676			
Maintenance contractors	41	45 380	49 471	55 483	55 451	55 451			
Contracted services	14 059	11 713	15 488	17 816	18 773	18 773			
Maintenance Of Unspecified Assets							25 439	26 465	28 088
Maintenance Of Buildings & Facilities							15 463	16 286	17 241
Haulage							7 698	8 004	8 331
Civil							6 828	7 156	7 586
Litter Picking & Street Cleaning							6 430	6 835	7 281
Security Servs							5 219	5 905	6 260
Safeguard & Security							5 028	5 305	5 598
Business & Advisory - Valuer							4 488	1 541	1 279
Meter Management							4 367	4 588	4 854
Maintenance Of Equip							4 177	3 537	3 757
Business & Advisory - Project Management							4 017	4 115	4 417
Traffic Fines Management							3 968	4 206	4 458
Dumping Sites							3 423	3 763	4 127
Infrastructure & Planning - Ecological							2 640	2 796	2 964
Legal Cost - Legal Advice & Litigation							2 597	2 752	2 916
Chipping							2 490	2 639	2 798
Management Of Informal Settlements							1 981	2 100	2 226
Laboratory Servs - Water							1 802	1 910	2 025
Sewerage Servs							1 772	1 878	1 991
Infrastructure & Planning - Town Planner							1 700	1 802	1 910
Electrical							1 060	1 036	1 013
Other contractors							12 734	13 502	14 322
sub-total	24 079	67 697	72 754	81 062	82 467	82 467	125 322	128 122	135 442
Allocations to organs of state:									
Electricity									
Water									
Sanitation									
Other									
Total contracted services	24 079	67 697	72 754	81 062	82 467	82 467	125 322	128 122	135 442

Other Expenditure By Type									
Collection costs									
Contributions to 'other' provisions	3 601	3 246	(12 399)	3 010	49 216	49 216			
Consultant fees	10 766	9 376	9 431	12 858	12 858	12 858			
Audit fees (External)	2 501	2 869	3 559	4 104	4 104	4 104	4 514	4 786	5 073
General expenses	22 505	16 384	19 600	13 244	14 678	14 678	5 302	5 810	6 450
Conditional receipts expenses	54 612	4 133	28 072	3 382	5 189	5 189			
Property valuation charges	2 418	1 030	442	1 100	1 000	1 000			
Water catchment, research and testing	5 648	5 295	4 266	4 260	4 260	4 260			
Fuel and oil	9 042	9 903	11 477	12 506	12 514	12 514			
Chemicals	6 411	8 488	10 553	9 664	9 649	9 649			
Legal fees	2 766	1 669	3 017	1 700	1 940	1 940			
Telephone and fax	3 912	2 934	2 839	3 342	3 142	3 142	3 048	3 221	3 431
Tourism development	2 824	2 732	2 796	2 618	1 649	1 649			
Security services	3 435	3 759	4 262	4 325	4 495	4 495			
Solid waste dumping fees	1 375	-	-						
Solid waste haulage	4 345	6 318	7 742	8 217	8 136	8 136			
Hermanus public protection	3 603	3 921	4 251	5 029	5 029	5 029			
Training	2 748	2 363	1 804	2 300	2 299	2 299	2 000	2 120	2 247
Prepaid Electricity	2 575	3 248	3 652	4 672	4 494	4 494	3 804	4 032	4 274
Commission paid	3 416	4 014	1 019	1 145	1 145	1 145	1 213	1 286	1 363
Advertising	1 366	1 511	1 905	1 623	1 668	1 668			
Management of informal settlements	1 475	1 513	1 982	1 869	1 869	1 869	1 981	2 100	2 226
Insurance	1 651	2 145	2 363	2 750	2 500	2 500	2 350	2 696	2 798
Printing and stationery	1 868	1 875	2 035	2 309	2 309	2 309			
Solid waste chipping	2 369	2 151	2 076	2 809	2 583	2 583			
Special projects	1 059	1 270	714	868	868	868			
Workmen's Compensation Assurance				1 650	1 650	1 650	1 750	1 802	1 910
SALGA Membership Fees				2 505	2 505	2 505			
Rentals (Equipment & Offices)				1 731	1 426	1 426			
Postage & Courier Services				1 818	1 788	1 788	1 571	1 860	2 181
Decommissioning Cost							4 619	4 896	5 190
Op Cst - Prof Bodies Memb & Subs							3 365	3 416	3 617
Specialised Computer Service							2 452	2 611	2 781
Op Cst - Uniform & Protective Clothing							2 395	2 433	2 577
Operational Cost - Skills Dev Fund Lev							2 082	2 231	2 367
Infrastructure & Planning - Town Plann							1 700	1 747	1 852
Software Licences							2 051	2 184	2 326
Dumping Fees (District Council)							1 724	1 831	1 942
Bank Chgs Fac & Card Fees - Bank Account							1 639	1 738	1 842
Op Cst - Printing & Publications							1 471	1 543	1 636
Third Party Vendors							1 213	1 286	1 363
Operating Lease							1 170	1 245	1 325
Wireless Ntwrk							937	998	1 063
Corporate Municipal Activities							721	767	807
Op Cst - Remuneration To Ward Commts							689	689	689
System Adviser							634	685	740
Tenders							612	648	687
Op Cst - Levies Paid - H2O Res Man Chrg							560	575	594
Municipal Newsletters							454	483	515
Total 'Other' Expenditure	158 290	102 146	117 460	117 407	164 963	164 963	58 021	61 721	65 866
by Expenditure Item									
Employee related costs	15 563	27 460	35 905	40 285	40 285	40 285	45 175	47 787	50 645
Other materials	5 188	9 153	8 865	8 807	8 807	8 807	14 541	15 638	16 361
Contracted Services	12 320	21 740	32 675	34 161	34 964	34 964	35 194	37 739	39 865
Other Expenditure	31 774	56 061	72 912	79 016	79 016	79 016	26 167	25 650	43 884
Total Repairs and Maintenance Expenditure	64 845	114 414	150 358	162 268	163 071	163 071	121 077	126 814	150 754

WC032 Overstrand - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Vote 1 - Council	Vote 2 - Municipal Manager	Vote 3 - Management Services	Vote 4 - Finance	Vote 5 - Community Services	Vote 6 - Local Economic Development	Vote 7 - Infrastructure & Planning	Vote 8 - Protection Services	Total
R thousand									
Revenue By Source									
Property rates	-	-	-	162 730	-	-	-	-	162 730
Property rates - penalties & collection charges	-	-	-	891	-	-	-	-	891
Service charges - electricity revenue	-	-	-	616	-	-	338 261	-	338 877
Service charges - water revenue	-	-	-	-	102 045	-	-	-	102 045
Service charges - sanitation revenue	-	-	-	-	66 375	-	-	-	66 375
Service charges - refuse revenue	-	-	-	-	59 488	-	-	-	59 488
Service charges - other	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	-	-	-	-	11 815	-	43	-	11 859
Interest earned - external investments	-	-	-	6 348	-	-	-	-	6 348
Interest earned - outstanding debtors	-	-	-	2 437	-	-	-	-	2 437
Dividends received	-	-	-	-	-	-	-	-	-
Fines	-	-	-	-	67	-	-	31 792	31 859
Licences and permits	-	-	-	-	484	-	-	1 706	2 190
Agency services	-	-	-	-	-	-	-	2 970	2 970
Other revenue	210	-	61	5 868	1 749	1 430	6 117	1 209	16 643
Transfers recognised - operational	64 598	-	-	1 450	5 474	1 661	17 141	-	90 324
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contri	64 808	-	61	180 339	247 498	3 091	361 563	37 676	895 035
Expenditure By Type									
Employee related costs	8 330	4 026	19 897	37 335	141 871	4 813	44 590	30 731	291 593
Remuneration of councillors	8 674	-	-	-	-	-	-	-	8 674
Debt Impalment	-	-	-	-	-	-	-	22 792	22 792
Depreciation & asset Impalment	22	18	2 267	298	79 250	126	28 206	1 175	111 362
Finance charges	-	-	54	119	30 030	-	16 692	-	46 895
Bulk purchases	-	-	-	-	-	-	193 573	-	193 573
Other materials	20	34	309	377	24 070	128	30 566	2 298	57 801
Contracted services	-	-	7 403	2 408	57 475	423	47 038	10 573	125 322
Transfers and grants	46 570	-	278	-	-	1 649	-	-	48 497
Other expenditure	7 671	411	1 380	29 197	8 920	3 241	5 318	1 884	58 021
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-
Total Expenditure	71 287	4 489	31 588	69 733	341 618	10 379	365 982	69 453	964 529
Surplus/(Deficit)									
Transfers recognised - capital	(6 479)	(4 489)	(31 527)	110 606	(94 120)	(7 288)	(4 420)	(31 777)	(69 494)
Contributions recognised - capital	-	-	930	-	24 451	-	37 973	-	63 354
Contributed assets	-	-	-	-	1 000	-	-	-	1 000
Surplus/(Deficit) after capital transfers & contributions	(6 479)	(4 489)	(30 597)	110 606	(68 669)	(7 288)	33 553	(31 777)	(5 140)

WC032 Overstrand - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand									
ASSETS									
Call investment deposits									
Call deposits < 90 days	75 000	55 042	50 039						
Other current investments > 90 days									
Total Call investment deposits	75 000	55 042	50 039	-	-	-	-	-	-
Consumer debtors									
Consumer debtors	68 475	65 941	63 810	69 091	69 091	69 091	67 774	71 841	76 151
Less: Provision for debt impairment	(18 114)	(16 916)	(16 359)	(16 500)	(16 500)	(16 500)	(16 000)	(15 500)	(15 000)
Total Consumer debtors	50 361	49 025	47 451	52 591	52 591	52 591	51 774	56 341	61 151
Debt impairment provision									
Balance at the beginning of the year	20 232	18 114	16 916	17 000	17 000	17 000	16 500	16 000	15 500
Contributions to the provision	(190)	594	(107)						
Bad debts written off	(1 928)	(1 792)	(449)	(500)	(500)	(500)	(500)	(500)	(500)
Balance at end of year	18 114	16 916	16 359	16 500	16 500	16 500	16 000	15 500	15 000
Property, plant and equipment (PPE)									
PPE at cost/valuation (excl. finance leases)	5 709 629	5 819 933	5 900 309	6 061 941	6 126 505	6 126 505	6 120 657	6 215 263	6 318 825
Leases recognised as PPE	1 208	1 379	139	1 406	1 406	1 406	6 923	6 923	6 923
Less: Accumulated depreciation	2 637 823	2 724 192	2 789 392	2 990 924	2 987 120	2 987 120	3 005 433	3 122 509	3 246 667
Total Property, plant and equipment (PPE)	3 073 014	3 097 120	3 111 056	3 072 423	3 140 791	3 140 791	3 122 147	3 099 677	3 079 080
LIABILITIES									
Current liabilities - Borrowing									
Short term loans (other than bank overdraft)	374	485	63	1 176	1 135	1 135	1 271	1 352	1 538
Current portion of long-term liabilities	16 424	17 756	20 381	23 929	23 929	23 929	26 841	29 378	32 831
Total Current liabilities - Borrowing	16 798	18 241	20 443	25 105	25 064	25 064	28 113	30 730	34 370
Trade and other payables									
Trade and other creditors	63 172	71 706	61 518	55 831	50 563	50 563	74 229	70 679	84 789
Unspent conditional transfers	4 555	7 783	3 425	-					
VAT									
Total Trade and other payables	67 728	79 489	64 943	55 831	50 563	50 563	74 229	70 679	84 789
Non current liabilities - Borrowing									
Borrowing	340 581	364 394	392 444	407 225	407 225	407 225	411 667	412 288	409 060
Finance leases (Including PPP asset element)	623	238	-	4 541	5 604	5 604	4 333	2 981	1 443
Total Non current liabilities - Borrowing	341 204	364 632	392 444	411 766	412 829	412 829	415 999	415 269	410 503
Provisions - non-current									
Retirement benefits	71 562	79 887	95 535	92 875	107 290	107 290	113 727	120 551	127 784
List other major provision items									
Refuse landfill site rehabilitation	32 057	31 933	24 054	36 617	64 550	64 550	78 422	82 528	86 880
Other	7 478	7 498	8 938	8 008	9 040	9 040	9 520	10 028	10 568
Total Provisions - non-current	111 097	119 319	128 527	137 501	180 879	180 879	201 669	213 107	225 231
CHANGES IN NET ASSETS									
Accumulated Surplus/(Deficit)									
Accumulated Surplus/(Deficit) - opening balance	2 564 679	2 847 332	2 855 854	2 857 322	2 857 322	2 857 322	2 738 817	2 733 677	2 730 282
GRAP adjustments	364 261	(9 929)	(6 220)						
Restated balance	2 928 940	2 837 403	2 849 634	2 857 322	2 857 322	2 857 322	2 738 817	2 733 677	2 730 282
Surplus/(Deficit)	(81 607)	10 899	(45 015)	(48 747)	(65 423)	(65 423)	(5 140)	(3 395)	3 679
Appropriations to Reserves									
Transfers from Reserves		1 333	620						
Depreciation offsets									
Other adjustments									
Accumulated Surplus/(Deficit)	2 847 332	2 849 634	2 805 240	2 808 575	2 791 899	2 791 899	2 733 677	2 730 282	2 733 960
Reserves									
Housing Development Fund	1 920	1 891	2 565	1 934	2 573	2 573	2 637	2 703	2 757
Capital replacement									
Self-insurance									
Other reserves									
Revaluation	-	-							
Total Reserves	1 920	1 891	2 565	1 934	2 573	2 573	2 637	2 703	2 757
TOTAL COMMUNITY WEALTH/EQUITY	2 849 252	2 851 526	2 807 805	2 810 509	2 794 472	2 794 472	2 736 314	2 732 985	2 736 717

WC032 Overstrand - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand											
The provision of democratic, accountable and ethical governance	Good Governance	1	167 928	232 385	199 504	183 397	232 413	232 413	255 994	272 264	292 533
The provision and maintenance of municipal services	Basic Service Delivery	2	456 833	461 155	485 124	559 189	540 568	540 568	601 451	636 786	690 447
The encouragement of structured community participation in the matters of the municipality	Good Governance	3	19 203	41 457	62 333	53 339	44 557	44 557			
The creation and maintenance of a safe and healthy environment	Safe and Healthy Environment	4	10 346	20 206	28 620	13 260	36 170	36 170	37 777	39 275	40 923
The promotion of tourism, economic and social development	Economic Development and Social upliftment	5	6 609	7 765	11 427	11 658	14 191	14 191	64 167	85 773	78 067
Allocations to other priorities											
Total Revenue (excluding capital transfers and contributions)			660 918	762 969	787 007	820 842	867 900	867 900	959 389	1 034 098	1 101 971

WC032 Overstrand - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand											
The provision of democratic, accountable and ethical governance	Good Governance	1	190 332	205 348	119 512	93 256	124 670	124 670	235 543	248 313	267 049
The provision and maintenance of municipal services	Basic Service Delivery	2	310 956	346 423	448 042	627 915	533 668	533 668	578 367	623 726	677 325
The encouragement of structured community participation in the matters of the municipality	Good Governance	3	189 607	137 754	181 602	63 289	63 253	63 253	1 735		
The creation and maintenance of a safe and healthy environment	Safe and Healthy Environment	4	36 252	48 275	64 229	56 208	79 097	79 097	76 405	79 497	82 921
The promotion of tourism, economic and social development	Economic Development and Social upliftment	5	15 378	14 271	18 637	28 920	132 634	132 634	72 480	85 957	70 997
Allocations to other priorities											
Total Expenditure			742 525	752 070	832 022	869 588	933 322	933 322	964 529	1 037 493	1 098 292

WC032 Overstrand - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand											
The provision of democratic, accountable and ethical governance	Good Governance	1	24 047	7 154	21 308	16 815	17 776	17 776	2 648	3 730	-
The provision and maintenance of municipal services	Basic Service Delivery	2	127 569	103 790	73 989	54 300	56 087	56 087	58 033	45 326	48 387
The encouragement of structured community participation in the matters of the municipality	Good Governance	3	9 484	30 219	29 937	23 515	37 425	37 425	3 465		
The creation and maintenance of a safe and healthy environment	Safe and Healthy Environment	4	645	-	-	-			295	-	-
The promotion of tourism, economic and social development	Economic Development and Social upliftment	5	1 531	2 601	5 696	3 090	6 300	6 300	39 473	45 550	55 174
Allocations to other priorities											
Total Capital Expenditure			163 275	143 764	130 930	97 721	117 588	117 588	103 914	94 606	103 561

WC032 Overstrand - Supporting Table SA7 Measurable performance objectives

25 March 2015 (Draft TL SDBIP kpi's for 2015/16)

Description	Unit of measurement	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Council										
Council and Municipal Manager										
Municipal Manager										
Risk based audit plan approved by the Audit Committee by the end of June 2016	Plan approved	1	1	1	1	1	1	1	1	1
Quarterly report to the Management, Executive Mayor, Auditor-General and Audit Committee on progress with implementation of key controls as identified in key control deficiencies	Quarterly reports submitted on achievement of committed dates	1	1	1	4	4	4	4	4	4
Submit quarterly progress reports on the revision of the top 10 risks as a corrective action to the Executive Management Team	Number of progress reports submitted	1	1	1	4	4	4	4	4	4
Percentage of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's IDP ((Actual amount spent on projects as identified for the year in the IDP/Total amount spent on capital projects)X100)	% of capital budget spent	91.80%	98.00%	93.77%	98%	98%	98%	98%	98%	98%
Management Services										
Director: Management Services										
Human Resources										
90% of the approved and funded organogram filled ((actual number of posts filled divided by the funded posts budgeted) x100)	% filled	91.25%	92.86%	92.41%	90%	90%	90%	90%	90%	90%
The number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan	The number of people from EE target groups employed	4	2	no kpi set	54	54	54	54	54	54
The percentage of a municipality's budget (training budget) actually spent on implementing its workplace skills plan	% of the training budget spent on implementation of the WSP	100%	100%	100%	100%	100%	100%	100%	100%	100%
Review the Municipal Organisational Staff Structure by the end of June	Structure reviewed	no kpi set	no kpi set	0	1	1	1	1	1	1
Revise the Section 14 Access to Information Manual by the end of June to ensure compliant and up to date policies	Policy revised	1	1	1	1	1	1	1	1	1
Provide legal assistance and input on policies, contracts, agreements, legislation, by-laws and authorities within 5 working days	Number of responses to legal assistance provided within 5 working days	no kpi set	no kpi set	no kpi set	no kpi set	no kpi set	no kpi set	120	120	120
Monthly Report on additional court matters	Number of reports on court matter	no kpi set	no kpi set	no kpi set	no kpi set	no kpi set	no kpi set	24	24	24
Establishment of LDAC (Local Drug Action Committee) in terms of the Prevention and Treatment of Substance Abuse Act by August 2015	Established LDAC	no kpi set	no kpi set	no kpi set	no kpi set	no kpi set	no kpi set	1	0	0
Financa										
Director: Finance										
Director Finance										
Financial viability measured in terms of the available cash to cover fixed operating expenditure ((Available cash + investments)/ Monthly fixed operating expenditure)	Ratio achieved	5.17%	3.49%	2.30%	1.2	1.2	1.2	1.3	1.3	1.3
Financial viability measured in terms of the municipality's ability to meet it's service debt obligations ((Total operating revenue-operating grants received)/debt service payments due within the year) (%)	Ratio achieved	18.60%	17.46%	16.90%	17	17	17	17	17	17
Financial viability measured in terms of the outstanding service debtors (Total outstanding service debtors/ revenue received for services)	% achieved	11.60%	11.90%	10.40%	12	12	12	12.2	12.2	12.2
Appointment of a service provider to submit a reviewed long term financial plan by the end of June 2016	Reviewed plan approved	no kpi set	no kpi set	no kpi set	1	1	1	1	0	0
Financial statements submitted to the Auditor General by 31 August 2015	Financial statements submitted	1	1	1	1	1	1	1	1	1
Provision of free basic electricity, refuse removal, sanitation and water in terms of the equitable share requirements	Number of households	5477	6523	6536	6580	6580	6580	6650	6650	6650
Revenue										
Achieve a debt recovery rate not less than 95%	% Recovered	no kpi set	100.44%	100.33%	95%	95%	95%	96%	96%	96%

Description	Unit of measurement	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Community Services										
Director: Community Services										
Director: Community Services										
Ward committee meetings held to facilitate consistent and regular communication with residents	No of ward committee meetings per ward per annum	8	8	9	8	8	8	8	8	8
98% of the operational conditional grant (Libraries, CDW) spent (Actual expenditure divided by the total grant received)	% of total conditional operational grants spent (Libraries, CDW)	100.0%	100.0%	100.45%	98%	98%	98%	98%	98%	98%
m ² of roads patched (works orders) and resealed according to approved Paveman Management System within available budget	m ² of roads patched (works orders) and resealed	171344	216162	101560	120000	120000	120000	100000	100000	100000
Quality of effluent comply 90% with SANS 241	% compliance	88.60%	86.02%	82.78%	90%	90%	90%	90%	90%	90%
Quality of potable water comply 95% with SANS 241	% compliance	no kpi set	no kpi set	95.38%	95%	95%	95%	95%	95%	95%
Limit unaccounted water to less than 25% ((Number of kiloliter water purified - Number of kiloliter water sold)/(Number of kiloliter sold x 100))	% of water unaccounted for	27.25%	25.57%	21.5%	25%	25%	25%	25%	25%	25%
Provision of water to informal households with access within a 200 m radius	No of informal households that have access to water within a 200 m radius	3565	no kpi set	no kpi set	3406	3406	3406	3152	3152	3152
Provision of cleaned piped water to all formal households within 200 m from households	No of formal households that meet agreed service standards for piped water	25066	25426	27373	28077	28077	28077	32483	33538	34438
Provision of refuse removal, refuse dumps and solid waste disposal to all formal households at least once a week	Number of formal households for which refuse is removed at least once a week	32265	no kpi set	34299	32697	32697	32697	33094	34085	35105
Provision of refuse removal, refuse dumps and solid waste disposal to all informal households at least once a week	Number of informal households for which refuse is removed at least once a week	3565	no kpi set	no kpi set	3406	3406	3406	3152	3152	3152
The provision of sanitation services to informal households based on the standard of 1 toilette to 5 households	No of informal households that have access to sanitation based on the standard of 1 toilette to 5 households	3565	no kpi set	no kpi set	3406	3406	3406	3152	3152	3152
Provision of sanitation services to formal residential households	No of formal residential households which are billed for sewerage in accordance to the SAMRAS financial system	30016	31221	31231	31202	31202	31202	32483	33538	34438
Local Economic Development										
Director: LED										
LED										
Report bi-annually to the Portfolio committee on LED and Tourism initiatives	Quarterly report on marketing tools	no kpi set	no kpi set	no kpi set	4	4	4	2	2	2
Report on Grants to festival organisers through Service Level Agreements (SLA) by end August 2015	Number of reports submitted	no kpi set	no kpi set	no kpi set	no kpi set	no kpi set	no kpi set	1	1	1
Develop and implement an SMME Development Programme	Number of SMME's supported	55	23	45	no kpi set	no kpi set	no kpi set	30	30	30
Financial and non-financial resources mobilised	Number of MOU's entered into and amount generated	no kpi set	no kpi set	no kpi set	2	2	2	3	3	3
Report quarterly to Director LED on linkages established with other spheres of government, agencies, donors, SALGA and other relevant bodies for benefit of local area	Quarterly report on linkages established	no kpi set	no kpi set	no kpi set	4	4	4	4	4	4
The number of job opportunities created through the EPWP programme and as per set targets (grant agreement - FTE's, translates to 396 work opportunities)	Number of temporary jobs created	204	609	517	287	287	287	396	396	396
Monthly operate the LED Walk Centre for outreach & referral purposes	Number of registers on LED outreach statistics (walk in centre)	no kpi set	no kpi set	no kpi set	no kpi set	no kpi set	no kpi set	12	12	12
Compile an action plan to improve on the LED maturity	Plan completed	no kpi set	no kpi set	no kpi set	2	2	2	2	2	2

Description	Unit of measurement	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Infrastructure & Planning										
Director: Infrastructure and Planning										
Electricity										
Limit electricity losses to 8% or less ((Number of Electricity Units Purchased - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated) × 100)	% of electricity unaccounted for	7.10%	6.88%	5.95%	8.5%	8.5%	8.5%	8%	8%	8%
Provision of Electricity: Number of metered electrical connections in formal area (Eskom Areas excluded)	Number of formal household that meet agreed service standards	20604	no kpi set	25751	21998	21998	21998	25354	25735	26116
Waste Water Management										
Achieve two Green Drop awards	Number of awards	no kpi set	0	4	2	2	2	2	2	2
Achieve 5 Blue drop awards	Number of awards	no kpi set	no kpi set	no kpi set	6	6	6	5	5	5
Water										
Report on the implementation of the Water Service Development plan annually by the end of October 2015	Report submitted	1	1	1	1	1	1	1	1	1
Planning and Development										
Municipal Infrastructure Grant (MIG)- % expenditure	% expenditure of allocated grant	no kpi set	no kpi set	no kpi set	no kpi set	no kpi set	no kpi set	100%	100%	100%
Protection Services										
Director Protection Services										
Annually review Community Safety Plan by the end of June in conjunction with the Department of Community Safety	Plan reviewed	1	1	1	1	1	1	1	1	1
Arrange public awareness sessions on Protection Services	Number of sessions held	57	60	55	32	32	32	32	32	32
Disaster and Fire Management										
Annually review and submit Disaster Management Plan to the District by the end of June	Reviewed plan submitted	1	1	1	1	1	1	1	1	1
Annually review the Fire Management Plan by the end of June	Plan reviewed	1	1	1	1	1	1	1	1	1
Traffic										
Optimal collection of public safety income for the financial year	R-value of public safety collected income	R 4 893 128	R 5 730 902	R 5 154 575	10000000	10000000	10000000	8000000	8000000	8000000

WC032 Overstrand - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Borrowing Management										
Credit Rating										
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	6.2%	6.8%	7.3%	7.6%	7.0%	7.0%	7.3%	7.1%	7.0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	8.2%	7.7%	9.1%	9.1%	8.7%	8.7%	8.8%	8.5%	8.3%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	117.8%	45.1%	59.6%	74.2%	78.7%	78.7%	73.8%	85.2%	95.5%
Safety of Capital										
Gearing	Long Term Borrowing/ Funds & Reserves	17772.6%	19277.5%	15300.9%	21294.4%	16045.6%	16045.6%	15774.5%	15362.7%	14888.6%
Liquidity										
Current Ratio	Current assets/current liabilities	1.7	1.3	1.2	1.3	1.4	1.4	1.2	1.3	1.4
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.7	1.3	1.0	1.1	1.2	1.2	1.1	1.2	1.3
Liquidity Ratio	Monetary Assets/Current Liabilities	0.9	0.5	0.4	0.6	0.6	0.6	0.6	0.7	0.9
Revenue Management										
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		105.3%	91.5%	103.1%	99.6%	99.8%	0.0%	101.2%	99.9%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		104.9%	91.5%	103.1%	99.6%	99.8%	99.8%	101.2%	99.9%	99.3%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	14.6%	14.4%	13.5%	12.4%	13.3%	13.3%	10.7%	9.7%	9.6%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	86.7%	90.3%	97.2%	100.3%	100.3%	100.3%	99.5%	99.5%	99.5%
Creditors Management										
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))	99.8%	100.0%	97.8%	95.0%	95.0%	95.0%	98.0%	98.0%	98.0%
Creditors to Cash and Investments		49.9%	85.2%	97.4%	63.4%	56.5%	56.5%	76.1%	55.6%	49.3%
Other Indicators										
Electricity Distribution Losses (2)	Total Volume Losses (kW)	16012859	15831477	13668967	15896000	15896000	15896000	13667000	13665499	13664000
	Total Cost of Losses (Rand '000)	6513	7101	7028	9127	9127	9127	7927	7926	7925
	% Volume (units purchased and generated less units sold)/units purchased and generated	7.12%	6.91%	5.95%	6.67%	6.67%	6.67%	5.95%	5.94%	5.93%
Water Distribution Losses (2)	Total Volume Losses (k l)	1429	1445	1455	1476	1476	1476	1453	1451	1449
	Total Cost of Losses (Rand '000)	2891622	3829726	5726220	3085	3085	3085	4272	4264	4260
	% Volume (units purchased and generated less units sold)/units purchased and generated	20.36%	20.01%	21.47%	20.23%	20.23%	20.23%	20.19%	20.05%	20.00%
Employee costs	Employee costs/(Total Revenue - capital revenue)	34.8%	32.9%	35.4%	35.7%	34.1%	34.1%	32.6%	31.4%	31.5%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	35.9%	33.9%	36.5%	36.8%	35.1%	35.1%	33.5%	32.3%	32.4%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	10.9%	16.3%	20.4%	20.7%	20.1%	20.1%	13.5%	13.0%	14.7%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	22.7%	20.1%	18.9%	19.7%	18.5%	18.5%	17.7%	16.9%	16.8%
IDP regulation financial viability indicators										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	24.0	22.8	22.7	24.6	24.6	24.6	22.4	22.1	23.8
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	16.6%	17.9%	15.9%	14.2%	15.7%	15.7%	12.9%	11.8%	11.4%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	3.1	1.8	1.2	1.6	1.5	1.5	1.5	1.9	2.4

WC032 Overstrand - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Basis of calculation	2001 Census	2007 Survey	2011 Census	2011/12	2012/13	2013/14	Current Year 2014/15	2015/16 Medium Term Revenue & Expenditure Framework		
					Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics											
Population		55	75	80	83	87	90	93	97	101	108
Females aged 5 - 14		3	6	5	5	6	6	6	6	7	7
Males aged 5 - 14		3	6	5	5	6	6	6	6	7	7
Females aged 15 - 34		6	12	13	14	14	15	15	16	16	18
Males aged 15 - 34		6	11	14	14	15	15	16	16	17	18
Unemployment		5	8	4	4	5	5	5	5	5	6
Monthly household income (no. of households)											
No income		2 228	770	4 585	4 759	4 940	5 128	5 323	5 525	5 735	5 953
R1 - R1 600		6 149	5 307	5 328	5 528	5 738	5 957	6 183	6 418	6 662	6 915
R1 601 - R3 200		3 742	3 177	4 878	5 063	5 256	5 455	5 663	5 878	6 101	6 333
R3 201 - R6 400		3 344	3 789	4 362	4 528	4 700	4 878	5 064	5 256	5 456	5 663
R6 401 - R12 800		2 303	2 750	3 830	3 976	4 127	4 283	4 446	4 615	4 791	4 973
R12 801 - R25 600		920	1 947	2 899	3 006	3 120	3 239	3 362	3 490	3 622	3 760
R25 601 - R51 200		227	1 066	1 456	1 511	1 569	1 628	1 690	1 754	1 821	1 890
R52 201 - R102 400		77	184	486	504	524	544	564	586	608	631
R102 401 - R204 800		44	176	109	113	117	122	127	131	136	142
R204 801 - R409 600		27		81	84	87	91	94	98	101	105
R409 601 - R819 200											
> R819 200											
Poverty profiles (no. of households)											
< R2 060 per household per month	# households earning less than R1600 based on monthly	6 149	5 307	5 328	5 528	5 738	5 957	6 183	6 418	6 662	6 915
Household demographics (000)											
Number of people in municipal area	Stats SA	55 012	74 546	80 432	83 488	86 661	89 954	93 372	96 920	100 603	108 249
Number of poor people in municipal area				37 433	38 856	40 332	41 665	43 456	45 107	46 821	48 600
Number of households in municipal area	Stats SA		21 953	28 008							
Number of poor households in municipal area			8 439	18 317	17 277	18 285	19 469	20 651	21 968	23 390	24 891
Definition of poor household (R per month)			2 201	4 561	4 561	4 801	5 121	5 401	5 725	6 069	6 433
Housing statistics											
Formal				22 692	22 938	23 152	23 599	23 812	24 415	24 913	25 293
Informal				2 538	3 421	3 407	3 330	3 188	3 188	3 188	3 188
Total number of households				25 230	26 359	26 559	26 929	27 000	27 603	28 101	28 481
Dwellings provided by municipality			88	410	-	-	183	-	333	218	80
Dwellings provided by province/s			-	-	-	-	-	-	-	-	-
Dwellings provided by private sector		116	470	209	246	214	264	213	270	280	300
Total new housing dwellings		116	558	619	246	214	447	213	603	498	380
Economic											
Inflation/inflation outlook (CPIX)					5.8%	5.7%	5.9%	5.8%	4.8%	5.9%	5.6%
Interest rate - borrowing					9.8%	9.7%	9.7%	9.7%	9.6%	9.6%	9.6%
Interest rate - investment					5.8%	5.1%	5.4%	6.2%	6.3%	6.5%	6.5%
Remuneration increases					6.1%	6.5%	6.8%	6.8%	6.1%	6.1%	6.1%
Consumption growth (electricity)					1.1%	1.8%	0.5%	1.5%	1.4%	1.5%	1.5%
Consumption growth (water)					-8.2%	4.2%	-5.4%	3.3%	3.0%	3.0%	3.0%
Collection rates											
Property tax/service charges					99.3%	100.4%	100.3%	100.3%	100.3%	100.3%	100.3%
Rental of facilities & equipment					99.3%	100.4%	100.3%	100.3%	100.3%	100.3%	100.3%
Interest - external investments					100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Interest - debtors					100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Revenue from agency services					100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

WC032 Overstrand Supporting Table SA10 Funding measurement

Description	MFMA section	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Funding measures										
Cash/cash equivalents at the year end - R'000	18(1)b	126 699	84 147	63 158	88 050	89 421	89 421	97 547	127 071	171 875
Cash + investments at the yr end less applications - R'000	18(1)b	130 018	89 356	96 147	126 920	144 149	144 149	117 777	148 095	182 152
Cash year end/monthly employee/supplier payments	18(1)b	3.1	1.8	1.2	1.6	1.5	1.5	1.5	1.9	2.4
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	(81 607)	10 899	(45 015)	(48 747)	(65 423)	(65 423)	(5 140)	(3 395)	3 679
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	N.A.	2.3%	4.2%	3.8%	(5.3%)	(6.0%)	1.4%	1.7%	1.8%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	104.9%	91.5%	103.1%	99.8%	99.8%	99.8%	101.2%	99.9%	99.3%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	0.0%	1.2%	2.0%	0.0%	3.4%	3.4%	3.1%	2.9%	2.7%
Capital payments % of capital expenditure	18(1)c;19	100.0%	100.0%	100.0%	100.0%	104.4%	104.4%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	101.4%	43.0%	55.3%	65.2%	65.5%	65.5%	75.8%	88.9%	100.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a							100.0%	100.0%	100.0%
Current consumer debtors % change - incr(decr)	18(1)a	N.A.	16.5%	(2.1%)	(2.2%)	11.3%	0.0%	(11.2%)	(1.4%)	4.3%
Long term receivables % change - incr(decr)	18(1)a	N.A.	(33.7%)	(18.4%)	(16.1%)	0.0%	0.0%	(28.3%)	(26.0%)	(33.9%)
R&M % of Property Plant & Equipment	20(1)(vi)	2.1%	3.7%	4.8%	5.3%	5.2%	5.2%	3.9%	4.1%	4.9%
Asset renewal % of capital budget	20(1)(vi)	0.0%	2.9%	35.9%	28.8%	27.9%	27.9%	20.0%	22.2%	6.3%
Total Operating Revenue		597 482	703 871	736 376	784 474	810 351	810 351	895 035	973 222	1 028 409
Total Operating Expenditure		742 525	752 070	832 022	869 588	933 322	933 322	984 529	1 037 493	1 098 292
Operating Performance Surplus/(Deficit)		(145 043)	(48 199)	(95 646)	(85 115)	(122 971)	(122 971)	(69 494)	(64 271)	(69 883)
Cash and Cash Equivalents (30 June 2012)		126 699	84 147	63 158	88 050	89 421	89 421	97 547	127 071	171 875
Revenue										
% Increase in Total Operating Revenue			17.8%	4.6%	6.5%	3.3%	0.0%	10.5%	8.7%	5.7%
% Increase in Property Rates Revenue			10.9%	11.8%	10.3%	3.3%	0.0%	6.0%	6.5%	6.5%
% Increase in Electricity Revenue			10.1%	8.4%	15.5%	0.0%	0.0%	9.3%	9.7%	9.7%
% Increase in Property Rates & Services Charges			8.3%	10.2%	9.8%	0.7%	0.0%	7.4%	7.7%	7.8%
Expenditure										
% Increase in Total Operating Expenditure			1.3%	10.6%	4.5%	7.3%	0.0%	3.3%	7.6%	5.9%
% Increase in Employee Costs			11.4%	12.5%	7.5%	(1.4%)	0.0%	5.6%	4.7%	6.0%
% Increase in Electricity Bulk Purchases			14.5%	8.3%	7.9%	0.0%	0.0%	14.2%	14.2%	14.2%
Average Cost Per Budgeted Employee Position (Remuneration)				256036.1847	253913.1877			248375.8279		
Average Cost Per Councillor (Remuneration)				317300.44	340821.28			346979.92		
R&M % of PPE		2.1%	3.7%	4.8%	5.3%	5.2%	5.2%	3.9%	4.1%	4.9%
Asset Renewal and R&M as a % of PPE		2.0%	4.0%	8.0%	6.0%	6.0%	6.0%	4.0%	5.0%	5.0%
Debt Impairment % of Total Billable Revenue		0.0%	1.2%	2.0%	0.0%	3.4%	3.4%	3.1%	2.9%	2.7%
Capital Revenue										
Internally Funded & Other (R'000)		34 478	22 412	22 207	14 430	17 517	17 517	7 215	3 730	-
Borrowing (R'000)		73 964	67 544	70 834	46 923	48 770	48 770	32 346	30 000	30 000
Grant Funding and Other (R'000)		54 833	53 809	38 090	36 388	56 498	56 498	64 354	60 876	73 581
Internally Generated funds % of Non Grant Funding		31.8%	24.9%	23.9%	23.5%	26.4%	26.4%	18.2%	11.1%	0.0%
Borrowing % of Non Grant Funding		68.2%	75.1%	78.1%	76.5%	73.6%	73.6%	81.8%	88.9%	100.0%
Grant Funding % of Total Funding		33.8%	37.4%	29.1%	37.2%	46.0%	46.0%	61.9%	64.3%	71.0%
Capital Expenditure										
Total Capital Programme (R'000)		163 275	143 764	130 930	97 721	122 785	122 785	103 914	94 606	103 581
Asset Renewal		-	4 147	47 032	28 139	32 838	32 838	20 758	21 000	6 500
Asset Renewal % of Total Capital Expenditure		0.0%	2.9%	35.9%	28.8%	26.7%	26.7%	20.0%	22.2%	6.3%
Cash										
Cash Receipts % of Rate Payer & Other		104.9%	91.5%	103.1%	99.8%	99.8%	99.8%	101.2%	99.9%	99.3%
Cash Coverage Ratio		3.1	1.8	1.2	1.6	1.5	1.5	1.5	1.9	2.4
Borrowing										
Credit Rating (2009/10)								0		
Capital Charges to Operating		6.2%	6.8%	7.3%	7.6%	7.0%	7.0%	7.3%	7.1%	7.0%
Borrowing Receipts % of Capital Expenditure		101.4%	43.0%	55.3%	65.2%	65.5%	65.5%	75.8%	88.9%	100.0%
Reserves										
Surplus/(Deficit)		130 018	89 356	96 147	126 920	144 149	144 149	117 777	148 095	182 152
Free Services										
Free Basic Services as a % of Equitable Share		90.1%	88.7%	82.3%	80.2%	80.2%	80.2%	74.8%	72.4%	71.3%
Free Services as a % of Operating Revenue (excl operational transfers)		14.8%	11.7%	11.2%	10.4%	10.0%	10.0%	11.0%	11.1%	11.1%
High Level Outcome of Funding Compliance										
Total Operating Revenue		597 482	703 871	736 376	784 474	810 351	810 351	895 035	973 222	1 028 409
Total Operating Expenditure		742 525	752 070	832 022	869 588	933 322	933 322	984 529	1 037 493	1 098 292
Surplus/(Deficit) Budgeted Operating Statement		(145 043)	(48 199)	(95 646)	(85 115)	(122 971)	(122 971)	(69 494)	(64 271)	(69 883)
Surplus/(Deficit) Considering Reserves and Cash Backing		130 018	89 356	96 147	126 920	144 149	144 149	117 777	148 095	182 152
MTREF Funded (1) / Unfunded (0)		1	1	1	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded ✗		✓	✓	✓	✓	✓	✓	✓	✓	✓

WC032 Overstrand - Supporting Table SA11 Property rates summary

Description	2011/12	2012/13	2013/14	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Valuation:									
Date of valuation:	02/07/2007	02/07/2011	02/07/2011						
Financial year valuation used	2008/2009	2012/2013	2012/2013	2012/2013			2012/2013		
Municipal by-laws s6 in place? (Y/N)	Yes		Yes				Yes		
Municipal/assistant valuer appointed? (Y/N)	Yes		Yes				Yes		
Municipal partnership s38 used? (Y/N)	No		No				No	No	No
No. of assistant valuers (FTE)	2	2	2	2	2	2	2	2	2
No. of data collectors (FTE)	6	6	6	12	12	12	6	6	6
No. of internal valuers (FTE)	-	-	-	-	-	-	-	-	-
No. of external valuers (FTE)	4	4	3	3	3	3	3	3	3
No. of additional valuers (FTE)	-	-	-	1	1	1	-	-	-
Valuation appeal board established? (Y/N)	Yes		Yes				Yes		
Implementation time of new valuation roll (mths)		36	24	12			-		
No. of properties	40 907	40 801	41 025	41 230	41 230	41 230	41 848	41 492	41 492
No. of sectional title values	2 396	2 383	2 623	2 636	2 636	2 636	2 634	2 647	2 661
No. of unreasonably difficult properties s7(2)	-	-	-	-	-	-	-	-	-
No. of supplementary valuations	1	2	3	2	2	2	1	1	1
No. of valuation roll amendments	2	3	3	2	2	2	12	12	12
No. of objections by rate payers	24	830	103	100	100	100	1 500	400	400
No. of appeals by rate payers	1	53	5	10	10	10	150	40	40
No. of successful objections	5		24	20	20	20	750	200	200
No. of successful objections > 10%	-	137	14	10	10	10	75	20	20
Supplementary valuation	3 323	4 998	4 233	4 487	4 487	4 487	3 610	3 628	3 646
Public service infrastructure value (Rm)	38	40	40	43	43	43	83	83	83
Municipality owned property value (Rm)	701	694	694	736	736	736	737	741	745
Valuation reductions:									
Valuation reductions-public infrastructure (Rm)	41	40	40	43	43	43	85	85	86
Valuation reductions-nature reserves/park (Rm)	-	-	-	-	-	-	276	277	279
Valuation reductions-mineral rights (Rm)	-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)	458	453	453	480	480	480	434	436	438
Valuation reductions-public worship (Rm)	211	209	209	222	222	222	258	259	260
Valuation reductions-other (Rm)	2 067	2 046	2 046	2 169	2 169	2 169	2 254	2 265	2 276
Total valuation reductions:	2 776	2 749	2 749	2 913	2 913	2 913	3 306	3 323	3 339
Total value used for rating (Rm)	39 491	39 152	39 152	41 501	41 501	41 501	39 998	40 198	40 399
Total land value (Rm)	22 148	21 360	21 360	22 642	22 642	22 642	22 151	22 262	22 373
Total value of improvements (Rm)	20 119	20 540	20 540	21 772	21 772	21 772	21 153	21 259	21 365
Total market value (Rm)	42 267	41 900	41 900	44 414	44 414	44 414	43 304	43 521	43 739
Rating:									
Residential rate used to determine rate for other categories? (Y/N)	Yes	Yes	Yes	Yes			Yes		
Differential rates used? (Y/N)	Yes	Yes	Yes	Yes			Yes		
Limit on annual rate increase (s20)? (Y/N)	No	No	No	No	No	No	No	No	No
Special rating area used? (Y/N)	Yes	Yes	Yes	Yes			Yes		
Phasing-in properties s21 (number)	No	No	No	No	No	No	No	No	No
Rates policy accompanying budget? (Y/N)	Yes	Yes	Yes	Yes			Yes		
Fixed amount minimum value (R'000)				100			220		
Non-residential prescribed ratio s19? (%)	46.0%	48.6%	51.4%	51.5%			51.0%		
Rate revenue:									
Rate revenue budget (R'000)	112 600	120 278	134 994	148 520	148 520	148 520	157 847	165 259	175 174
Rate revenue expected to collect (R'000)	112 600	120 278	134 994	148 520	148 520	148 520	157 847	165 259	175 174
Expected cash collection rate (%)	87.6%	99.9%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Special rating areas (R'000)	-	-	-	-	-	-	-	-	-
Rebates, exemptions - indigent (R'000)	-	-	-	-	-	-	-	-	-
Rebates, exemptions - pensioners (R'000)	0	319	353	401	401	401	425	450	477
Rebates, exemptions - bona fide farm. (R'000)	1	1 653	69	79	79	79	83	89	94
Rebates, exemptions - other (R'000)	2	3 708	3 410	3 875	3 875	3 875	4 108	4 354	4 615
Phase-in reductions/discounts (R'000)									
Total rebates, exemptns, reductns, discs (R'000)	3	5 680	3 833	4 355	4 355	4 355	4 616	4 893	5 187