

ANNEXURE A

PROPOSED AMENDMENTS TO DRAFT BUDGET

PROPOSED 2020/2021 FINAL BUDGET CHANGES

OPEX

	Draft 2020/2021	Draft 2021/2022	Draft 2022/2023	Change 2020/2021	Change 2021/2022	Change 2022/2023	Final 2020/2021	Final 2021/2022	Final 2022/2023	Comments
COUNCIL & MAYORS OFFICE										
1 Council's MAYORS OFFICE										
2 Expenditure-Contracted/Services:Contractors:CateringServices										
3 Expenditure-InventoryConsumed:MaterialsandSupplies										
4 Expenditure-Operational/Cost:Advertising_PublicityandMarketing:CorporateandMunicipalActivities										
5 Expenditure-Operational/Cost:Printing_PublicationsandBooks										
6 Expenditure-TransportwithOperator:PublicTransport:Air Transport										
7 Expenditure:TravelandSubsistence:Domestic:Domestic Accommodation										
8 Expenditure-Contracted/Services:Contractors:CateringServices										
9 Expenditure-Contracted/Services:Contractors:Photographer										
10 Expenditure-Contracted/Services:Contractors:Plants, FlowersandOtherDecorations										
11 Expenditure-InventoryConsumed:MaterialsandSupplies										
12 Expenditure-Operational/Cost:AchievementsandAwards										
13 Expenditure-Operational/Cost:Advertising_PublicityandMarketing:GiftsandPromotionalItems										
14 Expenditure-Operational/Cost:AssetslessthantheCapitalisationThreshold										
15 Expenditure-Operational/Cost:Entertainment:ExecutiveMayor										
16 Expenditure-Operational/Cost:Printing_PublicationsandBooks										
17 Expenditure-TransportwithOperator:PublicTransport:Air Transport										
18 Expenditure-Operational/Cost:Travel and Subsistence:Domestic:Accommodation										
19										
20										
21 Expenditure-PrivateEnterprises:OtherTransfersPrivateEnterprises:Mayors'CharityFund										
22 Expenditure:Transfers and Subsidies:Operational:Monetary Allocations:Non-profit institutions:Use - It										
23 Expenditure-Operational/Cost:Professional Bodies, Membership and Subscription										
24										
25										
26 MM/RM/IA										
27 Expenditure-Operational/Cost:Travel and Subsistence:Domestic:Daily Allowance										
28 Expenditure-Operational/Cost:Travel and Subsistence:Domestic:Transport without Operator-Own Transport										
29 Expenditure-Operational/Cost:Travel and Subsistence:Domestic:Accommodation										
30 Expenditure-Contracted/Services:ConsultantsandProfessionalServices:BusinessandAdvisory:AuditCommittee										
31 Expenditure-InventoryConsumed:Consumables:StandardRated										
32 Expenditure-InventoryConsumed:MaterialsandSupplies										
33 Expenditure-Operational/Cost:AssetslessthantheCapitalisationThreshold										
34 Expenditure-Operational/Cost:ProfessionalBodies,MembershipsandSubscription										
35										
36										
37 MANAGEMENT SERVICES										
38 Expenditure-Operational/Cost:External Computer Service:Internet Charge										
39 Expenditure-Operational/Cost:Municipal Services										
40 Expenditure-Operational/Cost:Assets less than the Capitalisation Threshold										
41 Expenditure-Operational/Cost:External Computer Service:Wireless Network										
42 Expenditure-Contracted/Services:Contractors:Building										
43 Expenditure-Operational/Cost:Communication:Licences (Radio and Television)										
44 Expenditure-Contracted/Services:Contractors:Maintenance of Equipment										
45 Expenditure-Contracted/Services:Contractors:Maintenance of Equipment										
46 Expenditure-Contracted/Services:Contractors:Maintenance of Equipment										
47 Expenditure-Contracted/Services:Contractors:Catering Services										
48 Expenditure-Operational/Cost:Courier and Delivery Services										
49 Expenditure-Inventory Consumed:Materials and Supplies										
50 Expenditure-Inventory Consumed:Consumables:Standard Rated										
51 Expenditure-Operational/Cost:Advertising_Publicity and Marketing:Corporate and Municipal Activities										
52 Expenditure-Operational/Cost:Assets less than the Capitalisation Threshold										
53 Expenditure-InventoryConsumed:Consumables:StandardRated										
54 Expenditure-InventoryConsumed:MaterialsandSupplies										
55 Expenditure-Operational/Cost:Advertising_PublicityandMarketing:CorporateandMunicipalActivities										
56 Expenditure-Operational/Cost:Communication:Postage/Stamps/FrinkingMachines										
57 Expenditure-Operational/Cost:CourierandDeliveryServices										
58 Expenditure-Operational/Cost:ExternalComputerService:SystemAdviser										
59 Expenditure-Operational/Cost:Printing_PublicationsandBooks										
60 Expenditure-Operational/Cost:Advertising_Publicity and Marketing:Staff Recruitment										
61 Expenditure-Operational/Cost:Bursaries (Employees)										
62										
63										
64 FINANCE										
65 Expenditure-Contracted/Services:Contractors:MaintenanceofEquipment										
66 Expenditure-Operational/Cost:BankCharges,FacilityandCardFees:BankAccounts										
67 Expenditure-Operational/Cost:Communication:SMSBulkMessageService										
68 Expenditure-InventoryConsumed:MaterialsandSupplies										
69 Expenditure-Operational/Cost:Communication:CellularContract(SubscriptionsandCalls)										
70 Expenditure-Operational/Cost:UniformandProtectiveClothing										
71										
72										
73 Expenditure-Contracted/Services:Consultants and Professional Services:Business and Advisory/Valuer and Assessors										
74										
75										
76 PROTECTION SERVICES										
77 Expenditure-Contracted/Services:Contractors:MaintenanceofBuildingsandFacilities										
78 Expenditure-Contracted/Services:Contractors:MaintenanceofUnspecifiedAssets										
79 Expenditure-Contracted/Services:Contractors:SafeguardandSecurity										
80 Expenditure-Contracted/Services:OutsourcedServices:CateringServices										
81 Expenditure-Domestic: TransportwithoutOperator:Car Rental										
82 Expenditure-Domestic: TransportwithoutOperator:Own Transport										
83 Expenditure-InventoryConsumed:Consumables:StandardRated										
84 Expenditure-Operational/Cost:AssetslessthantheCapitalisationThreshold										
85 Expenditure-Operational/Cost:Bursaries(Employees)										
86 Expenditure-Operational/Cost:Printing_PublicationsandBooks										
87 Expenditure-Operational/Cost:RegistrationFees:Seminars,Conferences,WorkshopsandEvents:National										
88 Expenditure-Operational/Cost:TravelandSubsistence:Domestic:Accommodation										
89 Expenditure-Operational/Cost:TravelandSubsistence:Domestic:DailyAllowance										
90 Expenditure-Operational/Cost:TravelandSubsistence:Domestic:FoodandBeverage(Served)										
91 Expenditure-Operational/Cost:TravelandSubsistence:Domestic:TransportwithOperator:PublicTransport:Air Transport										
92 Expenditure-Operational/Cost:TravelandSubsistence:Domestic:TransportwithOperator:PublicTransport:Road Transport										

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93	Expenditure:OperationalCost:TravelandSubsistence:Domestic:TransportwithoutOperator:OwnTransport	Director: Protection & Security		29 341	30 515	31 735	-168	-175	-181	29 173	30 340	31 554	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
94	Expenditure:InventoryConsumed:MaterialsandSupplies	Disaster Management		28 828	30 154	31 541	519 834	540 455	561 892	548 662	570 609	593 433	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
95	Expenditure:ContractedServices:Contractors:EmployeeWelfare	Law Enforcement		0	0	0	416 000	432 640	449 946	416 000	432 640	449 946	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
96	Expenditure:ContractedServices:OutsourcedServices:AnimalCare	Law Enforcement		452 717	473 541	495 323	49 403	48 664	47 770	502 120	522 205	543 093	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
97	Expenditure:ContractedServices:OutsourcedServices:CateringServices	Law Enforcement		9 771	10 220	10 690	-55	-115	-162	9 716	10 104	10 598	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
98	Expenditure:OperationalCost:AssetslessthantheCapitalisationThreshold	Law Enforcement		12 457	13 030	13 629	-1 732	-1 879	-2 032	10 722	11 151	11 597	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
99	Expenditure:OperationalCost:Printing,PublicationandBooks	Law Enforcement		82 269	86 053	90 011	-27 511	-29 105	-30 785	54 758	56 948	59 226	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
100	Expenditure:ConsultantsandProfessionalServices:LegalCost:LegalCost	Traffic		300 000	309 000	318 270	-300 000	-309 000	-318 270	0	0	0	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
101	Expenditure:ContractedServices:OutsourcedServices:TrafficFinesManagement	Traffic		1 080 000	1 144 800	1 213 488	2 470 223	2 547 432	2 626 433	3 550 223	3 692 232	3 839 921	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
102	Expenditure:InventoryConsumed:Consumables:StandardRated	Traffic		41 419	42 740	44 103	-36 547	-37 673	-38 833	4 872	5 067	5 270	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
103	Expenditure:InventoryConsumed:FinishedGoods	Traffic		0	0	0	4 872	5 067	5 270	4 872	5 067	5 270	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
104	Expenditure:InventoryConsumed:MaterialsandSupplies	Traffic		104 900	108 125	111 450	-104 900	-108 125	-111 450	0	0	0	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
105	Expenditure:OperatingLeases:ComputerEquipment	Traffic		234 000	241 020	248 251	-234 000	-241 020	-248 251	0	0	0	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
106	Expenditure:OperationalCost:AssetslessthantheCapitalisationThreshold	Traffic		1 761	1 842	1 923	626 987	651 906	678 187	628 646	653 646	679 949	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
107	Expenditure:OperationalCost:UniformandProtectiveClothing	Traffic		309 602	323 123	338 245	265 483	274 965	283 767	575 085	598 088	622 012	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
108	Expenditure:ContractedServices:Contractors:MaintenanceofBuildingsandFacilities	Vehicle Testing					104 000	108 160	112 486	104 000	108 160	112 486	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
109	Expenditure:ConsultantsandProfessionalServices:LegalCost:LegalCost	Special Task Team Unit		11 752	12 292	12 857	-11 752	-12 292	-12 857	0	0	0	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
110	Expenditure:ContractedServices:ConsultantsandProfessionalServices:LegalCost:Collection	Special Task Team Unit		0	0	0	3 885	4 041	4 202	3 885	4 041	4 202	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
111	Expenditure:OperationalCost:CourierandDeliveryServices	Special Task Team Unit		11 752	12 292	12 857	-7 867	-8 251	-8 655	3 885	4 041	4 202	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
112	Expenditure:OperationalCost:Printing,PublicationandBooks	Special Task Team Unit		15 934	16 666	17 432	-12 571	-13 168	-13 794	3 363	3 498	3 638	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
113	Expenditure:ContractedServices:Contractors:SafeGuardandSecurity	Security Services		2 392 100	415 626	440 564	2 287 353	4 451 005	4 620 732	4 679 453	4 866 631	5 061 296	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
114	Expenditure:OperationalCost:UniformandProtectiveClothing	Security Services		198 576	205 470	212 615	-140 336	-144 500	-149 623	58 240	60 570	62 992	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
115	Expenditure:ContractedServices:ConsultantsandProfessionalServices:BusinessandAdvisory:ProjectManagement	Fire Brigade		0	0	0	41 632	43 298	45 029	41 632	43 298	45 029	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
116	Expenditure:ContractedServices:Contractors:Building	Fire Brigade		242 463	253 616	265 282	-53 391	-56 981	-60 752	189 072	196 635	204 500	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
117	Expenditure:ContractedServices:OutsourcedServices:HygieneServices	Fire Brigade		3 326	3 479	3 639	20 781	21 592	22 435	24 107	25 071	26 074	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
118	Expenditure:InventoryConsumed:MaterialsandSupplies	Fire Brigade		91 959	96 189	100 614	56 465	58 172	59 921	148 424	154 361	160 535	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
119	Expenditure:OperationalCost:Advertising,PublicityandMarketing:CorporateandMunicipalActivities	Fire Brigade		11 753	12 293	12 859	24 164	25 061	25 989	35 917	37 354	38 848	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
120	Expenditure:OperationalCost:ExternalComputerService:NetworkExtensions	Fire Brigade		0	0	0	63 823	66 376	69 031	63 823	66 376	69 031	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
121				7 662 057	5 499 361	5 757 590	4 508 029	7 158 422	7 406 657	12 171 086	12 657 783	13 164 247	
122													
123													
124	Disaster Management	Humanitarian relief					5 500 000	0	0	5 500 000			BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
125													
126	INFRASTRUCTURE & PLANNING												
127	Expenditure:ContractedServices:OutsourcedServices:SewerageServices	Dep.Director: Engineering Plan		52 359 010	55 958 110	59 819 070	-200 082	0	0	52 158 948	55 958 110	59 819 070	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
128	Expenditure:OperationalCost:MunicipalServices	Dep.Director: Engineering Plan		7 418 460	8 160 310	8 976 340	-337 203	0	0	7 081 257	8 160 310	8 976 340	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
129	Expenditure:ContractedServices:Contractors:CateringServices	Director: Infrastructure & Plan		10 150	10 150	10 150	-150	-150	-150	10 000	10 000	10 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
130	Expenditure:ContractedServices:Contractors:Plants,FlowersandOtherDecorations	Director: Infrastructure & Plan		1 030	1 030	1 030	-30	-30	-30	1 000	1 000	1 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
131	Expenditure:ConsultantsandProfessionalServices:InfrastructureandPlanning:InfrastructureandPlanning	Engineering Services		70 350	73 868	77 561	-350	0	0	70 000	73 868	77 561	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
132	Expenditure:InfrastructureandPlanning:Engineering:Civil	Engineering Services		761 250	799 313	839 278	-61 250	-71 313	-82 158	700 000	728 000	757 120	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
133	Expenditure:InfrastructureandPlanning:Engineering:Structural	Engineering Services		110 250	115 763	121 551	-10 250	-11 763	-13 391	100 000	104 763	108 160	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
134	Expenditure:ConsultantsandProfessionalServices:InfrastructureandPlanning:InfrastructureandPlanning	Geographical Info System(Gis)		1 900 000	190 000	190 000	35 000	60 000	60 000	225 000	250 000	250 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
135	Expenditure:ConsultantsandProfessionalServices:InfrastructureandPlanning:InfrastructureandPlanning	Town Planning		1 820 000	1 820 000	1 820 000	-120 000	-52 000	-18 720	1 700 000	1 768 000	1 838 720	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
136				62 740 500	67 128 544	71 654 980	-694 295	-75 256	-117 009	62 046 205	67 053 288	71 637 971	
137													
138	Eskom Bulk Purchases												
139	Expenditure:Bulk Purchases:Electricity:ESKOM	Elect(Purch/Sales): Kleinmond		31 812 154	36 583 978	42 071 574	-6 740 682	-9 472 074	-12 778 449	25 071 472	27 111 904	29 293 125	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
140	Expenditure:Bulk Purchases:Electricity:Self Generation	Elect(Purch/Sales): Hermanus		39 892	45 876	52 758	-2 810	-6 235	-10 381	37 083	39 641	42 376	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
141	Expenditure:Bulk Purchases:Electricity:ESKOM	Elect(Purch/Sales): Hermanus		190 220 490	218 753 564	251 566 598	-28 398 139	-44 730 470	-64 500 911	161 822 351	174 023 094	187 065 687	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
142	Expenditure:Bulk Purchases:Electricity:ESKOM	Elect(Purch/Sales): Stanford		13 657 946	15 706 638	18 062 634	-2 461 994	-3 634 666	-5 054 195	11 195 952	12 071 972	13 008 439	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
143	Expenditure:Bulk Purchases:Electricity:ESKOM	Elect(Purch/Sales): Gansbaai		87 281 180	100 373 357	115 429 360	-15 147 631	-22 641 593	-31 713 105	72 133 549	77 731 764	83 716 255	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
144				323 011 663	371 463 413	427 182 924	-52 751 256	-80 485 038	-114 057 042	270 260 407	290 978 375	313 125 883	
145													
146													
147	Fleet Management												
148	Expenditure:Inventory Consumed:Consumables:Zero Rated	Fleet Management		87 353	91 720	96 306	-52 832	-55 818	-58 968	34 521	35 902	37 338	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
149	Expenditure:Inventory Consumed:Consumables:Zero Rated	Fleet Management		98 129	103 035	108 187	-935	-1 953	-3 062	97 194	101 082	105 125	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
150	Expenditure:Inventory Consumed:Consumables:Zero Rated	Fleet Management		123 773	129 962	136 460	-1 179	-2 464	-3 862	122 594	127 498	132 598	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
151	Expenditure:Inventory Consumed:Consumables:Zero Rated	Fleet Management		130 071	136 574	143 403	-129 159	-135 626	-142 417	912	948	986	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
152	Expenditure:Inventory Consumed:Consumables:Zero Rated	Fleet Management		214 707	225 443	236 715	-2 045	-4 274	-6 699	212 662	221 168	230 015	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
153	Expenditure:Inventory Consumed:Consumables:Zero Rated	Fleet Management		280 471	294 494	309 219	-2 642	-5 583	-8 752	277 799	288 911	300 467	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
154	Expenditure:Inventory Consumed:Consumables:Zero Rated	Fleet Management		576 290	605 105	635 360	-5 488	-11 471	-17 981	570 802	593 634	617 379	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
155	Expenditure:Inventory Consumed:Consumables:Zero Rated	Fleet Management		838 497	880 422	924 443	-7 985	-16 690	-26 162	830 512	863 732	898 282	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
156	Expenditure:Inventory Consumed:Consumables:Zero Rated	Fleet Management		1 017 147	1 068 004	1 121 404	-9 688	-20 247	-31 736	1 007 459	1 047 757	1 089 689	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
157	Expenditure:Inventory Consumed:Consumables:Zero Rated	Fleet Management		1 177 557	1 236 435	1 298 257	-11 215	-23 439	-36 741	1 166 342	1 212 996	1 261 516	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
158	Expenditure:Inventory Consumed:Consumables:Zero Rated	Fleet Management		1 255 916	1 318 711	1 384 647	-11 962	-24 999	-39 186	1 243 954	1 293 712	1 345 461	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
159	Expenditure:Inventory Consumed:Consumables:Zero Rated	Fleet Management		1 433 346	1 505 013	1 580 263	-13 651	-28 530	-44 721	1 419 695	1 476 483	1 535 542	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
160	Expenditure:Inventory Consumed:Consumables:Zero Rated	Fleet Management		1 523 620	1 599 801	1 679 791	-118 510	-138 487	-160 024	1 405 110	1 461 314	1 519 767	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
161	Expenditure:Inventory Consumed:Consumables:Zero Rated	Fleet Management		2 102 439	2 207 561	2 317 939	-228 023	-258 168	-290 571	1 874 416	1 949 393	2 027 368	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
162	Expenditure:Inventory Consumed:Consumables:Zero Rated	Fleet Management		2 406 866	2 527 209	2 653 569	-230 923	-264 228	-300 069	2 175 943	2 262 981	2 353 500	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
163	Expenditure:Inventory Consumed:Consumables:Zero Rated	Fleet Management		2 871 344	3 014 911	3 165 656	-27 345	-57 152	-89 587	2 843 999	2 957 759	3 076 069	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
164	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	Fleet Management		52 500	55 125	57 881	-500	-5	-546	52 000	55 120	58 427	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
165	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	Fleet Management		297 150	312 008	327 008	-287 608	-302 008	-317 008	294 320	311 979	330 698	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
166	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	Fleet Management		416 890	437 734	458 621	-3 970	-40	-4 335	412 920	437 695	463 956	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
167	Expenditure:Contracted Services:Contractors:Maintenance of Unspecified Assets	Fleet Management		220 500	231 525	243 101	-2 100	-21	2 293	218 400	231 504	245 394	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
168	Expenditure:Contracted Services:Contractors:Maintenance												

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191	Expenditure-ConsultantsandProfessionalServices:BusinessandAdvisory:BusinessandAdvisory	Area Manager: Kleinmond	50 000	52 300	54 706	-50 000	-2 300	-2 406	50 000	50 000	52 300	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
192	Expenditure-ContractedServices:ConsultantsandProfessionalServices:BusinessandAdvisory:ResearchandAdvisory	Area Manager: Kleinmond	0	0	0	50 000	52 300	54 706	50 000	52 300	54 706	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
193	Expenditure-ContractedServices:Contractors:MaintenanceofBuildingsandFacilities	Area Manager: Kleinmond	130 000	135 980	142 235	-26 000	-27 820	-29 749	104 000	105 160	112 486	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
194	Expenditure-ContractedServices:Contractors:MaintenanceofUnspecifiedAssets	Area Manager: Kleinmond	38 243	40 002	41 842	20 000	20 920	21 883	58 243	60 922	63 725	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
195	Expenditure-ContractedServices:OutsourcedServices:HygieneServices	Area Manager: Kleinmond	120 854	131 285	138 163	-7 010	-8 966	-11 339	116 844	122 819	127 841	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
196	Expenditure-ContractedServices:OutsourcedServices:LitterPickingandStreetCleaning	Area Manager: Kleinmond	1 337 718	1 417 982	1 503 061	-1 045 719	-1 112 551	-1 183 580	291 999	305 431	319 481	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
197	Expenditure-InventoryConsumed:Consumables:StandardRated	Area Manager: Kleinmond	123 675	129 364	135 315	-4 000	-4 184	-4 377	119 675	125 180	130 938	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
198	Expenditure-InventoryConsumed:MaterialsandSupplies	Area Manager: Kleinmond	108 469	113 459	118 678	20 000	20 920	21 882	128 469	134 379	140 560	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
199	Expenditure-OperationalCost:ProfessionalBodies:MembershipandSubscription	Area Manager: Kleinmond	22 773	23 821	24 916	-20 500	-21 443	-22 429	2 273	2 378	2 487	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
200	Expenditure-ContractedServices:OutsourcedServices:LitterPickingandStreetCleaning	Area Manager: Stanford	310 272	328 888	348 621	-6 206	-12 659	-19 743	304 066	316 229	328 878	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
201	Expenditure-ContractedServices:Contractors:MaintenanceofBuildingsandFacilities	Auditorium & Banqueting Hall	156 900	164 117	171 667	-6 900	-8 117	-9 427	150 000	156 000	162 240	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
202	Expenditure-InventoryConsumed:Consumables:StandardRated	Auditorium & Banqueting Hall	29 424	30 777	32 193	-1 294	-1 522	-1 768	28 130	29 255	30 425	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
203	Expenditure-InventoryConsumed:MaterialsandSupplies	Auditorium & Banqueting Hall	44 350	46 391	48 524	-1 950	-2 295	-2 664	42 400	44 096	45 860	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
204	Expenditure-ContractedServices:Contractors:BusinessandAdvisory:BusinessandAdvisory	Beaches: Gansbaai	31 800	33 708	35 708	-600	-1 224	-1 908	29 400	30 576	31 799	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
205	Expenditure-ContractedServices:Contractors:GardeningServices	Beaches: Gansbaai	100 000	104 600	109 412	-2 000	-2 680	-3 415	98 000	101 920	105 997	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
206	Expenditure-ContractedServices:Contractors:MaintenanceofBuildingsandFacilities	Beaches: Gansbaai	40 000	41 840	43 765	-800	-1 072	-1 366	39 200	40 768	42 399	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
207	Expenditure-ContractedServices:OutsourcedServices:SwimmingSupervision	Beaches: Gansbaai	140 000	148 400	157 304	-2 800	-5 712	-8 908	137 200	142 688	148 396	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
208	Expenditure-InventoryConsumed:MaterialsandSupplies	Beaches: Gansbaai	80 609	84 317	88 196	-1 612	-2 160	-2 753	78 997	82 157	85 443	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
209	Expenditure-OperationalCost:UniformandProtectiveClothing	Beaches: Gansbaai	25 000	26 150	27 353	-500	-670	-854	24 500	25 480	26 499	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
210	Expenditure-ContractedServices:ConsultantsandProfessionalServices:BusinessandAdvisory:QualityControl	Beaches: Hermanus	0	0	0	56 090	58 334	60 667	56 090	58 334	60 667	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
211	Expenditure-ContractedServices:Contractors:MaintenanceofBuildingsandFacilities	Beaches: Hermanus	679 900	711 175	743 889	-29 900	-35 175	-40 849	650 000	676 000	703 040	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
212	Expenditure-ConsultantsandProfessionalServices:BusinessandAdvisory:BusinessandAdvisory	Beaches: Kleinmond	26 610	27 834	29 115	-4 488	-5 712	-6 109	22 122	22 122	23 006	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
213	Expenditure-ContractedServices:Contractors:MaintenanceofBuildingsandFacilities	Beaches: Kleinmond	95 353	98 740	104 328	-4 265	-5 652	-6 597	91 088	94 088	97 931	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
214	Expenditure-InventoryConsumed:MaterialsandSupplies	Beaches: Kleinmond	95 353	99 740	104 328	-5 893	-10 280	-11 240	89 460	89 460	93 088	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
215	Expenditure-ContractedServices:Contractors:MaintenanceofBuildingsandFacilities	Camping Site: Hawston	150 000	156 900	164 117	-140 000	-146 500	-153 301	10 000	10 400	10 816	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
216	Expenditure-InventoryConsumed:MaterialsandSupplies	Camping Site: Hawston	104 617	110 894	117 547	-24 078	-22 949	-21 650	128 695	133 843	139 197	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
217	Expenditure-ContractedServices:Contractors:MaintenanceofBuildingsandFacilities	Caravan Park: Gansbaai	32 661	34 163	35 735	-653	-875	-1 115	32 008	33 288	34 620	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
218	Expenditure-InventoryConsumed:MaterialsandSupplies	Caravan Park: Gansbaai	30 000	31 380	32 823	-600	-804	-1 024	29 400	30 576	31 799	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
219	Expenditure-OutsourcedServices:BusinessandAdvisory:BusinessandAdvisory	Caravan Park: Gansbaai	148 456	155 285	162 428	-2 969	-3 679	-5 069	145 487	151 306	157 359	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
220	Expenditure-ContractedServices:Contractors:InspectionFees	Caravan Park: Onrus	12 158	12 717	13 302	-935	-629	-731	11 623	12 088	12 571	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
221	Expenditure-ContractedServices:Contractors:SafeGuardandSecurity	Caravan Park: Onrus	78 450	82 059	85 833	-3 450	-4 059	-4 713	75 000	78 000	81 120	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
222	Expenditure-ContractedServices:OutsourcedServices:CleaningandGrassCuttingServices	Caravan Park: Onrus	12 428	12 997	13 587	-547	-643	-747	11 881	12 356	12 850	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
223	Expenditure-InventoryConsumed:Consumables:StandardRated	Caravan Park: Onrus	36 386	38 060	39 811	-1 600	-1 883	-2 186	34 786	36 177	37 625	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
224	Expenditure-InventoryConsumed:Consumables:ZeroRated	Caravan Park: Onrus	410 650	429 540	449 299	-18 059	-13 394	-8 184	392 591	416 146	441 115	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
225	Expenditure-OperationalCost:Advertising:PublicityandMarketing:Customer/ClientInformation	Caravan Park: Onrus	14 385	15 046	15 738	-633	-744	-864	13 752	14 302	14 874	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
226	Expenditure-ContractedServices:Contractors:MaintenanceofUnspecifiedAssets	Caravan Park: Palmietcamp	14 959	15 647	16 367	-658	-688	-720	14 301	14 959	15 647	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
227	Expenditure-ContractedServices:Contractors:SafeGuardandSecurity	Caravan Park: Palmietcamp	140 467	146 929	153 688	-6 177	-6 462	-6 759	134 290	140 467	146 929	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
228	Expenditure-InventoryConsumed:MaterialsandSupplies	Caravan Park: Palmietcamp	85 637	89 576	93 697	-5 000	-5 230	-5 471	80 637	84 346	88 226	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
229	Expenditure-OperationalCost:UniformandProtectiveClothing	Caravan Park: Palmietcamp	14 412	15 075	15 768	-4 366	-4 567	-4 777	18 778	19 642	20 545	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
230	Expenditure-ContractedServices:Contractors:MaintenanceofBuildingsandFacilities	Caravanpark: Kleinmond	36 610	38 294	40 056	-6 110	-1 884	-1 762	35 000	36 610	38 294	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
231	Expenditure-ContractedServices:Contractors:SafeGuardandSecurity	Caravanpark: Kleinmond	510 467	535 688	561 457	-8 177	-8 462	-8 759	480 290	496 929	514 692	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
232	Expenditure-InventoryConsumed:MaterialsandSupplies	Caravanpark: Kleinmond	12 337	12 904	13 498	-1 468	-1 667	-1 884	11 794	12 337	12 904	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
233	Expenditure-ContractedServices:Contractors:GardeningServices	Cemeteries: Gansbaai	32 785	34 293	35 870	-656	-879	-1 119	32 129	33 414	34 751	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
234	Expenditure-ContractedServices:Contractors:MaintenanceofBuildingsandFacilities	Cemeteries: Hermanus	418 400	437 646	457 778	-18 400	-21 646	-25 138	400 000	416 000	432 640	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
235	Expenditure-ContractedServices:Contractors:Building	Community Buildings: Gansbaai	53 954	56 436	59 032	-1 079	-1 446	-1 842	52 875	54 990	57 190	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
236	Expenditure-ContractedServices:Contractors:MaintenanceofBuildingsandFacilities	Community Buildings: Gansbaai	108 544	113 537	118 760	-2 171	-2 909	-3 707	106 373	110 628	115 053	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
237	Expenditure-ContractedServices:Contractors:MaintenanceofUnspecifiedAssets	Community Buildings: Gansbaai	31 800	33 263	34 793	-636	-852	-1 086	31 164	32 411	33 707	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
238	Expenditure-InventoryConsumed:Consumables:StandardRated	Community Buildings: Gansbaai	27 295	28 551	29 864	-546	-732	-932	26 749	27 819	28 932	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
239	Expenditure-InventoryConsumed:MaterialsandSupplies	Community Buildings: Gansbaai	27 295	28 551	29 864	-546	-732	-932	26 749	27 819	28 932	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
240	Expenditure-ContractedServices:Contractors:MaintenanceofBuildingsandFacilities	Community Buildings: Hermanus	880 000	920 480	962 000	-280 000	-296 480	-313 366	600 000	624 000	648 860	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
241	Expenditure-InventoryConsumed:Consumables:StandardRated	Community Buildings: Hermanus	33 388	34 924	36 531	-1 468	-1 727	-2 006	31 920	33 197	34 525	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
242	Expenditure-InventoryConsumed:MaterialsandSupplies	Community Buildings: Hermanus	136 043	142 301	148 847	-5 983	-7 039	-8 174	130 060	135 262	140 673	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
243	Expenditure-ContractedServices:Contractors:MaintenanceofBuildingsandFacilities	Community Buildings: Kleinmond	319 767	334 477	349 863	-14 062	-14 710	-15 386	305 705	319 767	334 477	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
244	Expenditure-InventoryConsumed:MaterialsandSupplies	Community Buildings: Kleinmond	38 264	40 024	41 865	-1 683	-1 760	-1 841	36 581	38 264	40 024	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
245	Expenditure-Operational Cost:Municipal Services	Community Buildings: Kleinmond	0	0	0	5 000	5 230	5 470	5 000	5 230	5 470	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
246	Expenditure-ContractedServices:Contractors:SafeGuardandSecurity	Community Buildings: Stanford	112 455	117 628	123 039	-2 249	-3 014	-3 840	110 206	114 614	119 199	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
247	Expenditure-ContractedServices:Contractors:MaintenanceofEquipment	Control Room	20 920	21 882	22 889	-820	-1 882	-2 889	20 000	20 000	20 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
248	Expenditure-Operational Cost:AssetslessthantheCapitalisationThreshold	Control Room	26 150	27 353	28 611	-1 150	-1 653	-2 156	25 000	25 000	25 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
249	Expenditure-ContractedServices:ConsultantsandProfessionalServices:BusinessandAdvisory:ProjectManagement	DepDirector: Operational Service	0	0	0	1 113 550	1 180 370	1 251 192	1 113 550	1 177 000	1 251 192	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
250	Expenditure-OperationalLeases:FurnitureandOfficeEquipment	DepDirector: Operational Service	15 407	16 115	16 857	-678	-1 386	-2 128	14 729	14 729	14 729	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
251	Expenditure-ContractedServices:ConsultantsandProfessionalServices:BusinessandAdvisory:ProjectManagement	Director: Community Services	0	0	0	21 837	21 837	21 837	21 837	21 837	21 837	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
252	Expenditure-ContractedServices:ConsultantsandProfessionalServices:BusinessandAdvisory:ResearchandAdvisory	Director: Community Services	0	0	0	208 388	208 388	208 388	208 388	208 388	208 388	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
253	Expenditure-ContractedServices:ConsultantsandProfessionalServices:InfrastructureandPlanning:Engineering: Civil	Director: Community Services	0	0	0	21 837	21 837	21 837	21 837	21 837	21 837	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
254	Expenditure-ContractedServices:ConsultantsandProfessionalServices:InfrastructureandPlanning:Engineering:Structural	Director: Community Services	0	0	0	21 840	21 840	21 840	21 840	21 840	21 840	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
255	Expenditure-ContractedServices:ConsultantsandProfessionalServices:InfrastructureandPlanning:LandscapeDesigner	Director: Community Services	0	0	0	21 838	21 838	21 838	21 838	21 838	21 838	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
256	Expenditure-ContractedServices:Contractors:GateringServices	Director: Community Services	34 054	35 620	37 259	-6 498	-1 566	-1 639	27 556	34 054	35 620	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
257	Expenditure-OperationalLeases:CommunityAssets	Director: Community Services	14 308	14 966	15 654	-629	-658	-698	13 679	14 308	14 966	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
258	Expenditure-Operational Cost:Advertising:PublicityandMarketing:MunicipalNewsletters	Director: Community Services	54 820	57 343	59 980	-14 410	-2 523	-2 637	40 410	54 820	57 343	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
259	Expenditure-Operational Cost:Printing:PublicationsandBooks	Director: Community Services	17 683	18 496	19 347	-778	-813	-851	16 905	17 683	18 496	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
260	Expenditure-OperationalCost:RegistrationFees:ProfessionalandRegulatoryBodies	Director: Community Services	10 279	10 752	11 246	-6 452	-473	-494	3 827	10 279	10 752	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
261	Expenditure-OperationalCost:RegistrationFees:Seminars,Conferences,WorkshopsandEvents:National	Director: Community Services	0	0	0	4 911	4 911	4 911	4 911	4 911	4 911	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
262	Expenditure-OperationalCost:TravelandSubsistence:Domestic:Accommodation	Director: Community Services	0	0	0	88 447	88 447	88 447	88 447	88 447	88 447	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
263	Expenditure-OperationalCost:TravelandSub											

	Draft 2020/2021	Draft 2021/2022	Draft 2022/2023	Change 2020/2021	Change 2021/2022	Change 2022/2023	Final 2020/2021	Final 2021/2022	Final 2022/2023	Comments
290 Expenditure:InventoryConsumed:MaterialsandSupplies	41 007	42 894	44 867	-1 803	-1 887	-1 973	39 204	41 007	42 894	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
291 Expenditure:Operational Cost:AssetslessthantheCapitalisationThreshold	20 000			0	20 800	21 632	20 000	20 800	21 632	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
292 Expenditure:Operational Cost:AssetslessthantheCapitalisationThreshold	12 106	12 663	13 245	-532	-1 089	-1 671	11 574	11 574	11 574	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
293 Expenditure:Contracted Services:Contractors:MaintenanceofUnspecifiedAssets	22 257 066	23 592 490	25 008 039	-1 259 834	-1 335 424	-1 415 549	20 997 232	22 257 066	23 592 490	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
294 Expenditure:InfrastructureandPlanning:Engineering/Civil	3 885 196	4 116 307	4 365 406	-219 917	-245 908	-270 197	3 665 279	3 885 196	4 116 307	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
295 Expenditure:Contracted Services:Contractors:Gardening Services	197 348	209 188	221 740	-3 947	-8 051	-12 557	193 401	209 188	221 740	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
296 Expenditure:InventoryConsumed:MaterialsandSupplies	251 134	266 202	282 174	-5 023	-10 247	-15 960	246 111	255 955	266 194	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
297 Expenditure:Operational Cost:UniformandProtectiveClothing	162 746	172 511	182 861	-3 255	-6 640	-10 356	159 491	165 871	172 505	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
298 Expenditure:Contracted Services:Contractors:MaintenanceofUnspecifiedAssets	520 000	543 920	568 940	-96 000	-94 480	-92 534	424 000	449 440	476 406	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
299 Expenditure:Contracted Services:Outsourced Services:CleaningandGrassCuttingServices	1 300 000	1 685 400	1 786 524	290 000	0	0	1 590 000	1 685 400	1 786 524	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
300 Expenditure:Operational Cost:UniformandProtectiveClothing	210 664	220 355	230 491	-9 264	-10 899	-12 657	201 400	209 456	217 834	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
301 Expenditure:Contracted Services:Contractors:MaintenanceofUnspecifiedAssets	104 600	110 876	117 529	-54 600	-60 876	-65 529	50 000	50 000	52 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
302 Expenditure:Contracted Services:Outsourced Services:CleaningandGrassCuttingServices	57 865	61 337	65 017	-1 157	-2 361	-3 682	56 708	58 976	61 335	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
303 Expenditure:Operational Cost:UniformandProtectiveClothing	20 675	28 169	36 765	-3 901	-1 114	-1 737	26 755	27 925	28 939	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
304 Expenditure:Contracted Services:Contractors:MaintenanceofBuildingsandFacilities	40 000	41 840	43 765	-800	-1 072	-1 366	39 200	40 768	42 399	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
305 Expenditure:InventoryConsumed:Consumables:StandardRated	56 049	58 627	61 324	-1 121	-1 502	-1 914	54 928	57 125	59 410	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
306 Expenditure:InventoryConsumed:MaterialsandSupplies	38 342	40 106	41 951	-767	-1 028	-1 310	37 575	39 078	40 641	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
307 Expenditure:Operational Cost:UniformandProtectiveClothing	150 000	159 000	168 540	-3 000	-6 120	-9 545	147 000	152 880	158 995	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
308 Expenditure:InventoryConsumed:MaterialsandSupplies	29 746	31 114	32 546	-1 308	-1 538	-1 787	28 438	29 576	30 759	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
309 Expenditure:Operational Cost:UniformandProtectiveClothing	221 752	231 953	242 622	-9 752	-11 473	-13 323	212 000	220 480	229 299	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
310 Expenditure:InventoryConsumed:FinishedGoods	27 384	28 644	29 962	-248 216	259 834	271 576	275 600	288 278	301 538	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
311 Expenditure:InventoryConsumed:MaterialsandSupplies	20 056	20 979	21 944	-128 608	136 065	145 095	148 664	157 584	167 039	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
312 Expenditure:Operational Cost:Drivers:LicenseandPermits	7 000	7 322	7 659	3 067	3 419	3 800	10 067	10 741	11 459	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
313 Expenditure:Operational Cost:UniformandProtectiveClothing	53 453	56 660	60 059	-3 026	-3 207	-3 399	50 427	53 453	56 660	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
314 Expenditure:Contracted Services:Contractors:MaintenanceofBuildingsandFacilities	50 000	52 300	54 706	-1 000	-1 340	-1 708	49 000	50 960	52 998	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
315 Expenditure:Contracted Services:Contractors:MaintenanceofUnspecifiedAssets	388 058	405 909	424 580	-7 761	-10 400	-13 251	380 297	395 509	411 329	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
316 Expenditure:InventoryConsumed:MaterialsandSupplies	135 729	141 973	148 503	-2 715	-3 638	-4 635	133 014	138 335	143 668	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
317 Expenditure:Contracted Services:Contractors:MaintenanceofBuildingsandFacilities	209 200	218 823	228 889	-9 200	-10 823	-12 569	200 000	208 000	216 320	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
318 Expenditure:Contracted Services:Contractors:Sewerage Services	250 000	261 500	273 529	15 000	14 100	13 095	265 000	275 600	286 624	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
319 Expenditure:InventoryConsumed:Consumables:StandardRated	261 500	273 529	286 111	-11 500	-13 529	-15 711	250 000	260 000	270 400	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
320 Expenditure:Operational Cost:UniformandProtectiveClothing	27 432	28 694	30 014	-1 296	-1 419	-1 646	26 226	27 275	28 365	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
321 Expenditure:Contracted Services:Contractors:MaintenanceofBuildingsandFacilities	24 607	26 083	27 448	-145 357	154 079	163 324	169 964	180 162	190 972	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
322 Expenditure:Contracted Services:Contractors:Sewerage Services	275 600	288 278	301 538	-249 420	-262 098	-275 358	26 180	26 180	26 180	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
323 Expenditure:InventoryConsumed:MaterialsandSupplies	148 664	157 584	167 039	-109 490	-118 410	-127 865	39 174	39 174	39 174	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
324 Expenditure:Operational Cost:UniformandProtectiveClothing	15 067	15 971	16 929	-8 067	-8 649	-9 270	7 000	7 322	7 659	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
325 Expenditure:Contracted Services:Contractors:MaintenanceofUnspecifiedAssets	60 000	62 760	65 647	-1 200	-1 608	-2 049	58 800	61 152	63 598	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
326 Expenditure:Contracted Services:Contractors:Sewerage Services	0	0	0	265 000	280 900	297 754	265 000	280 900	297 754	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
327 Expenditure:Contracted Services:Contractors:Sewerage Services	140 000	146 440	153 176	-2 800	-3 752	-4 780	137 200	142 688	148 396	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
328 Expenditure:InventoryConsumed:MaterialsandSupplies	27 222	28 474	29 784	-544	-729	-929	26 678	27 745	28 855	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
329 Expenditure:Operational Cost:UniformandProtectiveClothing	85 753	89 698	93 824	-1 715	-2 298	-2 928	84 038	87 400	90 896	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
330 Expenditure:Operational Cost:UniformandProtectiveClothing	16 333	17 537	18 791	-1 667	-1 907	-2 147	14 666	15 630	16 660	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
331 Expenditure:Contracted Services:Contractors:Sewerage Services	2 641 022	2 799 483	2 967 452	-841 022	-999 483	-1 167 452	1 800 000	1 800 000	1 800 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
332 Expenditure:Operational Cost:Hire Charges	56 217	58 803	61 508	-7 182	-7 328	-3 462	53 035	55 475	58 026	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
333 Expenditure:Operational Cost:UniformandProtectiveClothing	9 090	9 508	9 946	-3 162	-3 424	-3 686	1 908	1 984	2 064	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
334 Expenditure:Contracted Services:Contractors:MaintenanceofBuildingsandFacilities	55 562	58 118	60 791	-15 562	-16 518	-17 527	40 000	41 600	43 264	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
335 Expenditure:Contracted Services:Contractors:Safe guardingandSecurity	135 980	142 235	148 778	-5 980	-7 035	-8 170	130 000	135 200	140 608	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
336 Expenditure:InventoryConsumed:MaterialsandSupplies	24 213	25 327	26 492	-1 065	-1 253	-1 455	23 148	24 074	25 037	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
337 Expenditure:Operational Cost:UniformandProtectiveClothing	45 041	47 113	49 280	-1 981	-2 331	-2 706	43 060	44 782	46 574	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
338 Expenditure:Contracted Services:Contractors:MaintenanceofBuildingsandFacilities	72 993	76 340	79 851	-3 340	-4 567	-5 817	69 773	73 737	77 737	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
339 Expenditure:Contracted Services:Contractors:Sports	34 694	36 169	37 694	-3 171	-4 050	-4 931	31 523	33 119	34 779	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
340 Expenditure:Contracted Services:Contractors:MaintenanceofBuildingsandFacilities	31 710	33 169	34 694	-1 524	-2 043	-2 602	74 685	76 772	78 972	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
341 Expenditure:Contracted Services:Contractors:MaintenanceofEquipment	31 710	33 169	34 694	-634	-850	-1 082	31 076	32 319	33 612	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
342 Expenditure:Contracted Services:Contractors:MaintenanceofUnspecifiedAssets	373 147	390 312	408 266	-7 463	-10 001	-12 742	365 684	380 311	395 524	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
343 Expenditure:Contracted Services:Contractors:MaintenanceofBuildingsandFacilities	566 100	592 141	619 379	-216 100	-228 141	-240 819	350 000	364 000	378 560	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
344 Expenditure:Contracted Services:Contractors:MaintenanceofUnspecifiedAssets	1 202 900	1 258 233	1 316 112	-52 900	-62 233	-72 272	1 150 000	1 196 000	1 243 840	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
345 Expenditure:Contracted Services:Contractors:Safe guardingandSecurity	391 000	408 986	427 799	-21 000	-24 186	-27 607	370 000	384 800	400 192	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
346 Expenditure:InventoryConsumed:MaterialsandSupplies	110 876	115 976	121 311	-4 876	-5 736	-6 661	106 000	110 240	114 650	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
347 Expenditure:Contracted Services:Contractors:Gardening Services	30 000	31 380	32 823	-600	-804	-1 024	29 400	30 576	31 799	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
348 Expenditure:Contracted Services:Contractors:MaintenanceofBuildingsandFacilities	29 115	30 455	31 847	-679	-871	-1 061	28 436	29 583	30 761	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
349 Expenditure:Contracted Services:Contractors:MaintenanceofUnspecifiedAssets	43 945	45 966	48 081	-870	-1 177	-1 501	43 066	44 789	46 580	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
350 Expenditure:InventoryConsumed:MaterialsandSupplies	30 797	32 214	33 695	-616	-826	-1 051	30 181	31 388	32 644	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
351 Expenditure:Contracted Services:Contractors:SportsandRecreation	285 526	298 660	312 399	-15 526	-28 660	-42 399	270 000	270 000	270 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
352 Expenditure:Operational Cost:Advertising:PublicityandMarketing:CorporateandMunicipalActivities	3 750	3 923	4 103	-750	-923	-1 103	3 000	3 000	3 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
353 Expenditure:Contracted Services:Contractors:MaintenanceofUnspecifiedAssets	140 000	146 440	153 176	-2 800	-3 752	-4 780	137 200	142 688	148 396	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
354 Expenditure:InventoryConsumed:MaterialsandSupplies	99 860	104 453	109 258	-1 997	-2 675	-3 409	97 863	101 778	105 849	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
355 Expenditure:Contracted Services:Contractors:MaintenanceofBuildingsandFacilities	2 223 549	1 963 587	255 372	-513 127	-293 893	1 491 822	1 710 422	1 669 694	1 747 194	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
356 Expenditure:Contracted Services:Contractors:MaintenanceofUnspecifiedAssets	763 580	798 705	835 445	10 220	21 523	33 997	773 960	820 228	869 442	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
357 Expenditure:InventoryConsumed:MaterialsandSupplies	470 700	492 352	515 000	-20 700	-24 352	-28 200	450 000	468 000	486 720	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
358 Expenditure:Contracted Services:Contractors:MaintenanceofBuildingsandFacilities	500 000	523 000	547 058	-155 500	-157 830	-159 978	344 500	365 170	387 080	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
359 Expenditure:Contracted Services:Contractors:MaintenanceofUnspecifiedAssets	158 568	165 862	173 492	-3 171	-4 249	-5 415	155 397	161 613	168 077	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
360 Expenditure:Contracted Services:Contractors:MaintenanceofUnspecifiedAssets	286 220	303 393	321 597	-9 724	-11 677	-18 213	280 496	291 716	303 384	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
361 Expenditure:InventoryConsumed:MaterialsandSupplies	1 835 590	1 945 726	2 062 469	-36 712	-74 893	-116 803	1 798 878	1 870 833	1 945 666	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
362 Expenditure:Operational Cost:Hire Charges	146 068	152 787	159 815	-2 921	-3 914	-4 987	143 147	148 873	154 828	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
363 Expenditure:Operational Cost:UniformandProtectiveClothing	137 800	137 800	146 068	-2 600	-3 304	-4 272	127 400	133 496	137 796	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
364 Expenditure:InventoryConsumed:MaterialsandSupplies	1 569 000	1 641 174	1 716 668	-69 000	-81 174	-92 726	1 500 000	1 560 000	1 622 400	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
365 Expenditure:Operational Cost:UniformandProtectiveClothing	196 314	175 984	161 967	-7 316	-8 641	-9 966	189 000	187 314	185 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
366 Expenditure:Contracted Services:Contractors:MaintenanceofUnspecifiedAssets	85 619	89 767	93 896	-1 716	-2 300	-2 930	84 103	87 467	90 865	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
367 Expenditure:InventoryConsumed:MaterialsandSupplies	476 406	498 321	521 243	-5 928	-12 768	-16 268	466 878	485 553	504	

	Draft 2020/2021	Draft 2021/2022	Draft 2022/2023	Change 2020/2021	Change 2021/2022	Change 2022/2023	Final 2020/2021	Final 2021/2022	Final 2022/2023	Comments	
	68 442 321	72 765 872	74 964 179	-1 900 042	-3 500 995	-2 479 946	66 462 279	69 264 877	72 484 233		
LOCAL ECON DEV, TOURISM & SOCIAL DEVELOPMENT											
Expenditure-Contracted/Services:Contractors:EventPromoters	Tourism	970 060	469 980	474 080	-585 280	0	0	384 780	469 980	474 080	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Contracted/Services:Contractors:EventPromoters	Tourism	384 780	469 980	474 080	-384 780	-469 980	-474 080	0	0	0	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Outsourced/Services:BusinessandAdvisory:BusinessandAdvisory: Project Management	Social Development	0	0	0	384 780	469 980	474 080	384 780	469 980	474 080	SPECIAL SOCIAL DEVELOPMENT PROJECTS FOR BBBEE OR COVID 19 RELATED PROJE
Expenditure-Contracted/Services:Contractors:CateringServices	Tourism	30 740	30 200	30 200	-9 540	0	0	21 200	30 200	30 200	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Contracted/Services:Contractors:GraphicDesigners	Tourism	31 800	31 800	31 800	-14 000	0	0	17 800	31 800	31 800	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Contracted/Services:Contractors:MaintenanceofBuildingsandFacilities	Tourism	600 000			-600 000	0	0	0	0	0	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Operational/Cost:Advertising, PublicityandMarketing, CorporateandMunicipalActivities	Tourism	31 300	31 300	31 300	700	61 981	28 350	32 000	93 281	59 650	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Operational/Cost:CourierandDeliveryServices	Tourism	3 180	3 000	3 000	-1 680	0	0	1 500	3 000	3 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Operational/Cost:ExternalComputerService, NetworkExtensions	Tourism	230 000			-15 500	0	0	214 500			BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Operational/Cost:ManagementFee	Tourism	1 120 000	1 120 000	1 120 000	-320 000	0	0	800 000	1 120 000	1 120 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Operational/Cost:TravelAgencyandVisa's	Tourism	21 200	21 200	21 200	-4 200	0	0	17 000	21 200	21 200	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
	3 401 860	2 156 260	2 164 460	-1 549 500	61 981	28 350	1 856 560	2 218 241	2 192 810		
Salaries- New Posts											
Expenditure-Employee Related Cost:Municipal Staff-Salaries, Wages and Allowances:Basic Salary and Wages	Director Community Services	245 405	260 007	276 231	-245 405	-260 007	-276 231	0	0	0	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Employee Related Cost:Municipal Staff-Salaries, Wages and Allowances:Basic Salary and Wages	Law Enforcement	2 834 082	3 002 710	3 190 079	-2 834 082	-3 002 710	-3 190 079	0	0	0	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Employee Related Cost:Municipal Staff-Salaries, Wages and Allowances:Basic Salary and Wages	Fire Brigade	3 151 907	3 339 445	3 547 827	-3 151 907	-3 339 445	-3 547 827	0	0	0	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Employee Related Cost:Municipal Staff-Salaries, Wages and Allowances:Basic Salary and Wages	Operational Manager Kleinmond	534 964	566 794	602 162	-534 964	-566 794	-602 162	0	0	0	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Employee Related Cost:Municipal Staff-Salaries, Wages and Allowances:Basic Salary and Wages	Streets: KM	626 289	663 553	704 959	-626 289	-663 553	-704 959	0	0	0	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Employee Related Cost:Municipal Staff-Salaries, Wages and Allowances:Basic Salary and Wages	Stormwater: KM	758 268	803 385	853 516	-758 268	-803 385	-853 516	0	0	0	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Employee Related Cost:Municipal Staff-Salaries, Wages and Allowances:Basic Salary and Wages	Parks & Townlands: KM	694 511	735 834	781 750	-694 511	-735 834	-781 750	0	0	0	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Employee Related Cost:Municipal Staff-Salaries, Wages and Allowances:Basic Salary and Wages	Town Planning	208 763	221 184	234 986	-208 763	-221 184	-234 986	0	0	0	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Employee Related Cost:Municipal Staff-Salaries, Wages and Allowances:Basic Salary and Wages	Building Services	1 867 657	1 978 783	2 102 259	-1 867 657	-1 978 783	-2 102 259	0	0	0	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Employee Related Cost:Municipal Staff-Salaries, Wages and Allowances:Basic Salary and Wages	Sewerage Distribution: KM /sewer	1 913 302	2 027 143	2 153 637	-1 913 302	-2 027 143	-2 153 637	0	0	0	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Employee Related Cost:Municipal Staff-Salaries, Wages and Allowances:Basic Salary and Wages	Sewerage Distribution: HM	470 821	498 835	529 962	-470 821	-498 835	-529 962	0	0	0	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Employee Related Cost:Municipal Staff-Salaries, Wages and Allowances:Basic Salary and Wages	Sewerage Distribution: GB	415 776	440 515	468 003	-415 776	-440 515	-468 003	0	0	0	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Employee Related Cost:Municipal Staff-Salaries, Wages and Allowances:Basic Salary and Wages	Water Distribution: GB	623 521	660 620	701 843	-623 521	-660 620	-701 843	0	0	0	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
	14 345 266	15 198 809	16 147 215	-14 345 266	-15 198 809	-16 147 215	0	0	0		
Debt Impairment											
Expenditure-Impairment/Loss: TradeandOtherReceivablesfromExchangeTransactions:Electricity	Electricity Income	155 820	163 611	171 792	23 373	24 542	25 769	179 193	188 153	197 561	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Impairment/Loss: TradeandOtherReceivablesfromExchangeTransactions:Water	Water Income	155 820	163 611	171 792	23 373	24 542	25 769	179 193	188 153	197 561	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Impairment/Loss: TradeandOtherReceivablesfromExchangeTransactions:WasteWaterManagement	Sewer Income	155 820	163 611	171 792	23 373	24 542	25 769	179 193	188 153	197 561	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Impairment/Loss: TradeandOtherReceivablesfromExchangeTransactions:WasteManagement	Refuse Income	155 820	163 611	171 792	23 373	24 542	25 769	179 193	188 153	197 561	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Expenditure-Impairment/Loss: OtherReceivablesfromNonexchangeRevenue:PropertyRates	Assessment Rates	155 820	163 611	171 792	23 373	24 542	25 769	179 193	188 153	197 561	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
	779 100	818 055	858 960	116 865	122 708	128 844	895 965	940 763	987 804		
Interest on external Loans											
Annuity Loan	Solid Waste Disposal: Hermanus	2 269 661	2 186 428	2 095 492	-2 185 911	-2 117 238	-2 040 805	83 750	69 190	54 687	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
TOTAL EXPENDITURE											
	530 251 916	574 750 786	640 332 929	-72 384 083	-95 363 580	-128 590 910	457 872 032	483 849 342	516 462 127		
REVENUE											
Ops Rev:Adm-Handling Fees	Council'S General	-5 000	-5 000	-5 000	2 000	2 000	2 000	-3 000	-3 000	-3 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
OpsRev/Private Telephone Calls	Council'S General	-137 000	-145 000	-154 000	1 000	2 000	4 000	-136 000	-143 000	-150 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Interest:Sporting&Other Bodies	Finance: Accounting Services	-700	-600	-500	-23 300	-24 400	-25 500	-24 000	-25 000	-26 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Interest:Bank Accounts	Finance: Accounting Services	-9 500 000	-10 000 000	-10 600 000	100 000	125 000	240 000	-9 400 000	-9 875 000	-10 360 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Interest:Short Term Inv&Call Accts	Finance: Accounting Services	-29 850 000	-31 641 000	-33 540 000	7 850 000	8 541 000	9 285 000	-22 000 000	-23 100 000	-24 255 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
OpsRev/Discount&Early Settlements	Finance: Expenditure & Assets	-15 000	-15 900	-16 800	-2 700	-2 600	-2 600	-17 700	-18 500	-19 400	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Interest:Electricity	Finance: Revenue	-3 900 000	-4 134 000	-4 382 000	400 000	459 000	523 000	-3 500 000	-3 675 000	-3 859 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Ops Rev:Adm-Handling Fees	Finance: Revenue	-158 800	-168 300	-178 400	1 800	3 300	5 400	-157 000	-165 000	-173 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
OpsRev/Collection Charges	Finance: Revenue	-3 700 000	-3 920 000	-4 150 000	42 000	79 100	117 100	-3 650 000	-3 840 900	-4 032 900	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Sales/Services:Plank&Dev-Clearance Fees	Finance: Revenue	-400 000	-400 000	-400 000	66 000	50 000	33 000	-334 000	-350 000	-367 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Serv/Chrg:Elec-Disconnect/Recon Fees	Finance: Revenue	-450 000	-450 000	-450 000	-100 000	-100 000	-100 000	-550 000	-550 000	-550 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Serv/Chrg:Water- Connection/Reconnection	Finance: Revenue	-130 000	-130 000	-130 000	80 000	80 000	80 000	-50 000	-50 000	-50 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Property Rates	Finance: Revenue	-950 000	-950 000	-950 000	-199 000	-256 000	-310 000	-1 149 000	-1 206 000	-1 260 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Rates:Business&Commercial	Assessment Rates	-40 981 800	-43 440 800	-46 100 000	749 800	1 018 800	1 557 000	-40 232 000	-42 422 000	-44 543 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Rates:Farms-Agricultural Purposes	Assessment Rates	-805 700	-854 000	-905 000	126 700	141 000	156 000	-679 000	-713 000	-749 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Rates:Residential-Developed	Assessment Rates	-190 234 000	-201 648 000	-213 747 000	6 234 000	8 448 000	10 887 000	-184 000 000	-193 200 000	-202 860 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Rates:Residential-Vacant Land	Assessment Rates	-23 880 000	-25 312 800	-26 831 600	880 000	1 212 800	1 531 600	-23 000 000	-24 100 000	-25 300 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Rates:State-Owned Properties	Assessment Rates	-3 739 800	-3 964 000	-4 201 800	709 800	783 000	861 800	-3 030 000	-3 181 000	-3 340 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Serv/Chrg:Sales/Licences or Permits:Boa	Area Manager: Kleinmond	-37 100	-39 400	-41 800	1 100	1 600	1 800	-36 000	-37 800	-40 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Sales/Services:Photocopies&Faxes	Area Manager: Gansbaai	-1 000	-1 000	-1 000	-1 000	-1 000	-1 000	-2 000	-2 000	-2 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Serv/Chrg:Sales/Lic or Permit:Filming F	Area Manager: Gansbaai	-2 500	-2 500	-2 500	2 400	2 400	2 400	-100	-100	-100	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Sales/Services:Formal Training	Human Resources	-50 000	-50 000	-50 000	-50 000	-50 000	-50 000	-100 000	-100 000	-100 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
Agency/Serv:WC P&R-Vehicle Registratio	Traffic	-5 500 000	-5 830 000	-6 180 000	588 000	672 000	764 000	-4 912 000	-5 158 000	-5 416 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
OpsRev/Road&Transport	Traffic	-650 000									

			Draft 2020/2021	Draft 2021/2022	Draft 2022/2023	Change 2020/2021	Change 2021/2022	Change 2022/2023	Final 2020/2021	Final 2021/2022	Final 2022/2023	Comments
486	Market Related:Community Assets	Office Buildings St	-30 000	-30 000	-30 000	-1 300	-3 000	-5 000	-31 300	-33 000	-35 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
487	Exchange Revenue:Rental from Fi	Office Buildings Gb	-177 000	-188 000	-199 000	2 500	5 000	7 000	-174 500	-183 000	-192 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
488	RentNon-Mrkt:PPE:Adhoc:Community Asset	Sportsgrounds: Kleinmond	-2 600	-2 800	-2 900	0	-200	-200	-2 600	-3 000	-3 100	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
489	RentNon-Mrkt:PPE:Adhoc:Community Asset	Sportgrounds: Gansbaai	4 200	4 400	4 600	20	100	100	4 180	4 300	4 500	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
491	ServChrg:Sales:Licences or Permits:Boa	Slipway (Kleinbaai)	-106 000	-112 300	-119 100	2 000	2 300	3 100	-104 000	-110 000	-116 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
492	SalesServices:Management Fees	Slipway (Kleinbaai)	423 600	449 016	475 957	74 500	83 016	91 957	349 000	366 000	384 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
493	SalesServices:Plans&Dev-Building Plans	Town Planning	-1 059 000	-1 122 600	-1 190 000	223 000	244 600	268 000	-836 000	-878 000	-922 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
494	OpsRev/Plan Printing&Duplicates	Town Planning	-370 000	-392 000	-415 000	70 000	92 000	115 000	-300 000	-300 000	-300 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
495	SalesServices:Plans&Dev-Building Plans	Building Control Services	-58 000	-61 000	-64 700	1 000	1 000	1 700	-57 000	-60 000	-63 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
496	SalesServices:Plans&Dev-TownPlan&Servit	Building Control Services	-6 354 000	-6 735 300	-7 149 300	2 320 000	2 499 300	2 701 300	-4 034 000	-4 236 000	-4 448 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
497	SalesServices:Entrance Fees	Environmental Management Serv	-48 700	-51 700	-54 800	700	1 700	2 800	-48 000	-50 000	-52 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
498	OperMonetr&Farmer Support House	Cemetries Hermanus	-47 600	-50 500	-53 600	16 300	17 500	18 600	-31 300	-33 000	-35 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
499	SalesServices:Camping Fees	Caravanpark: Poinelc&camp	-1 588 500	-1 683 800	-1 764 800	-100	100	-100	-1 588 500	-1 683 800	-1 764 800	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
500	SalesServices:Camping Fees	Caravanpark: Kleinmond	423 600	449 000	475 900	908 500	969 800	1 014 800	680 000	714 000	750 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
501	SalesServices:Camping Fees	Camping Site: Hawston	-264 700	-280 600	-297 400	133 700	142 600	152 400	-131 000	-138 000	-145 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
502	SalesServices:Camping Fees	Caravan Park: Onrus	-3 800 000	-4 028 000	-4 270 000	2 023 000	2 162 000	2 311 000	-1 777 000	-1 866 000	-1 959 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
503	SalesServices:Camping Fees	Caravan Park: Gansbaai	-530 000	-562 000	-596 000	242 000	260 000	279 000	-288 000	-302 000	-317 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
504	RentNonMrkt:InvProp-Contingent	Housing All Schemes	-400 000	-400 000	-400 000	55 000	38 000	20 000	-345 000	-362 000	-380 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
505	SalesServices:Cleaning&Removals	Refuse Removal: Hermanus	-42 400	-45 000	-47 700	-30 600	-32 000	-33 300	-73 000	-77 000	-81 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
506	SalesServices:Development Charges	Refuse Removal: Hermanus	-17 000	-18 000	-19 000	-3 000	-2 000	-1 000	-20 000	-20 000	-20 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
507	ServChrg:Refuse-Availability Charges	Refuse Removal: Hermanus	-5 602 000	-5 938 000	-6 294 000	142 000	205 000	274 000	-5 460 000	-5 733 000	-6 020 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
508	ServChrg:Refuse-Refuse Removal	Refuse Income	-66 790 100	-70 797 500	-75 045 400	2 790 100	3 597 500	4 465 400	-64 000 000	-67 200 000	-70 560 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
509	ServChrg:Sewer- Sanitation Charges	Sewerage (Serv/Con): Hermanus	-21 200	-22 500	-23 900	1 200	1 500	1 900	-20 000	-21 000	-22 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
510	SalesServices:Development Charges	Sewerage Income	-201 000	-213 000	-226 000	3 000	5 000	8 000	-198 000	-208 000	-218 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
511	ServChrg:Sewer- Sanitation Charges	Sewerage Income	-77 290 400	-81 927 800	-86 843 500	4 767 400	5 778 800	6 887 500	-72 523 000	-76 149 000	-79 956 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
512	ServChrg:Sewer-Availability Charges	Sewerage Income	-6 460 000	-6 848 000	-7 259 000	90 000	160 000	237 000	-6 370 000	-6 688 000	-7 022 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
513	ServChrg:Elec-Serv Incl To Energy Sale	Elect (Purch/Sales): Hermanus	-1 069 000	-1 143 000	-1 222 000	569 000	643 000	722 000	-500 000	-500 000	-500 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
514	SalesServices:Development Charges	Electricity Income	-5 880 000	-6 286 000	-6 720 000	4 880 000	5 286 000	5 720 000	-1 000 000	-1 000 000	-1 000 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
515	Sale of Goods:Materials and Equipment	Electricity Income	-21 400	-23 000	-25 000	-18 600	-19 000	-19 000	-40 000	-42 000	-44 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
516	ServChrg:Elec-Commercial Convent(1Ph)	Electricity Income	-8 960 000	-9 578 000	-10 300 000	260 000	335 000	480 000	-8 700 000	-9 243 000	-9 820 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
517	ServChrg:Elec-Commercial Convent(3Ph)	Electricity Income	-34 422 000	-36 800 000	-39 400 000	11 016 231	11 739 000	12 835 000	-23 405 789	-25 061 000	-26 565 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
518	ServChrg:Elec-DomHl Conventional	Electricity Income	-145 900 000	-156 000 000	-167 000 000	2 900 000	4 077 000	5 597 000	-143 000 000	-151 923 000	-161 403 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
519	ServChrg:Elec-DomHl Farm Dwellings	Electricity Income	-82 300 000	-88 000 000	-94 000 000	2 300 000	3 008 000	3 074 000	-80 000 000	-84 992 000	-90 926 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
520	ServChrg:Elec-Ind (400V) (Low Voltage)	Electricity Income	-144 600 000	-154 600 000	-165 300 000	27 962 800	37 972 000	7 283 000	-116 637 200	-116 628 000	-158 017 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
521	ServChrg:Elec-Street Lighting	Electricity Income	-770 000	-823 000	-880 000	-71 000	-69 000	-66 000	-841 000	-892 000	-946 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
522	ServChrg:Elec-Availability Charges	Electricity Income	-12 800 000	-13 700 000	-14 700 000	300 000	420 000	591 000	-12 500 000	-13 280 000	-14 109 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
523	Fines:Illegal Connections - Electrioc	Electricity Income	-139 000	-149 000	-159 000	66 000	72 000	78 000	-73 000	-77 000	-81 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
524	ServChrg:Elec-Disconnect/Recon Fees	Elect (Con/Reconnection): Kleinm	-144 000	-154 000	-165 000	4 000	7 000	11 000	-140 000	-147 000	-154 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
525	ServChrg:Elec-Disconnect/Recon Fees	Elect (Con/Reconnection): Stanf	-225 000	-241 000	-258 000	5 000	10 000	15 000	-220 000	-231 000	-243 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
526	ServChrg:Elec-Disconnect/Recon Fees	Elect (Con/Reconnection): Gansst	-428 000	-458 000	-490 000	126 000	143 000	159 000	-315 000	-331 000	-347 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
527	SalesServices:Development Charges	Water Income	-276 000	-293 000	-311 000	6 000	9 000	13 000	-270 000	-284 000	-298 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
528	ServChrg:Water- Sale Conventional	Water Income	-124 901 500	-132 395 600	-140 339 300	4 901 500	6 395 600	8 039 300	-120 000 000	-126 000 000	-132 300 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
529	ServChrg:Water-Availability Charges	Water Income	-7 625 000	-8 083 000	-8 568 000	125 000	206 000	299 000	-7 500 000	-7 875 000	-8 269 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
530	Fines:Illegal Connections - Electrioc	Water Income	-80 000	-85 000	-90 000	10 000	11 000	12 000	-70 000	-74 000	-78 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
531	ServChrg:Water- Connection/Reconnection	Water (Serv & Con): Kleinmond	-400 000	-400 000	-400 000	250 000	242 000	234 000	-150 000	-158 000	-166 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
532	ServChrg:Water- Connection/Reconnection	Water (Serv & Con): Hermanus	-400 000	-400 000	-400 000	200 000	190 000	179 000	-200 000	-210 000	-221 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
533	ServChrg:Water- Connection/Reconnection	Water (Serv & Con): Stanford	-40 000	-40 000	-40 000	20 000	19 000	18 000	-20 000	-21 000	-22 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
534	ServChrg:Water- Connection/Reconnection	Water (Serv & Con): Gansbaai	-210 000	-210 000	-210 000	110 000	105 000	100 000	-100 000	-105 000	-110 000	BUDGET AMENDMENTS DUE TO FINANCIAL CHALLENGES AS A RESULT OF COVID - 19
535												
536	TOTAL REVENUE		-1 096 467 400	-1 168 290 816	-1 242 643 557	90 655 051	112 411 716	94 458 957	-1 007 812 349	-1 055 879 100	-1 148 184 600	
537												
538												
539												
540	BOTTOMLINE ON OPEX		-568 215 484	-593 540 030	-602 310 627	18 270 968	17 048 136	-34 131 953	-549 940 317	-572 029 758	-631 722 473	
541												
542												
543	ROLL OVERS											
544	BUILDING RENOVATIONS FARM 585/3	Ward 04	Surplus- R/O	0	0	0	1 420 501		1 420 501	0	0	0 PROJECT IDENTIFIED TO ROLL OVER AS PER PROJECT MANAGER REQUEST
545	VEHICLES- PUBLIC SAFETY (F5/6)	Overstrand	Pub Contr-DOCS-Assets-in-kind	0	0	0	1 358 402		1 358 402	0	0	0 PROJECT IDENTIFIED TO ROLL OVER AS PER PROJECT MANAGER REQUEST
546	VEHICLES- PUBLIC SAFETY (F5/6)	Overstrand	Pub Contr-Cape Nature-Assets-in-kind	0	0	0	350 000		350 000	0	0	0 PROJECT IDENTIFIED TO ROLL OVER AS PER PROJECT MANAGER REQUEST
547	UPGRADING OF FACILITIES - FIRE SERVICES BUILDING (F1/2)	Ward 04	Land Sales- R/O	0	0	0	49 877		49 877	0	0	0 PROJECT IDENTIFIED TO ROLL OVER AS PER PROJECT MANAGER REQUEST
548	CCTV CAMERAS	Ward 01	Operating Cash-WSP	0	0	0	100 000		100 000	0	0	0 PROJECT IDENTIFIED TO ROLL OVER AS PER PROJECT MANAGER REQUEST
549	CCTV CAMERAS	Ward 02	Operating Cash-WSP	0	0	0	50 000		50 000	0	0	0 PROJECT IDENTIFIED TO ROLL OVER AS PER PROJECT MANAGER REQUEST
550	CCTV CAMERAS	Ward 02	Operating Cash-WSP	0	0	0	50 000		50 000	0	0	0 PROJECT IDENTIFIED TO ROLL OVER AS PER PROJECT MANAGER REQUEST
551	CCTV CAMERAS	Ward 02	Operating Cash-WSP	0	0	0	50 000		50 000	0	0	0 PROJECT IDENTIFIED TO ROLL OVER AS PER PROJECT MANAGER REQUEST
552	CCTV CAMERAS	Ward 08	Operating Cash-WSP	0	0	0	100 000		100 000	0	0	0 PROJECT IDENTIFIED TO ROLL OVER AS PER PROJECT MANAGER REQUEST
553	SAFETY CAMERAS AT ENTRANCES OF TOWN	Ward 09	Operating Cash-WSP	0	0	0	100 000		100 000	0	0	0 PROJECT IDENTIFIED TO ROLL OVER AS PER PROJECT MANAGER REQUEST
554	CCTV CAMERAS	Ward 11	Operating Cash-WSP	0	0	0	100 000		100 000	0	0	0 PROJECT IDENTIFIED TO ROLL OVER AS PER PROJECT MANAGER REQUEST
555	CCTV CAMERAS	Ward 12	Operating Cash-WSP	0	0	0	30 000		30 000	0	0	0 PROJECT IDENTIFIED TO ROLL OVER AS PER PROJECT MANAGER REQUEST
556	CCTV CAMERAS	Ward 11	Operating Cash-WSP	0	0	0	50 000		50 000	0	0	0 PROJECT IDENTIFIED TO ROLL OVER AS PER PROJECT MANAGER REQUEST
557	CCTV CAMERAS	Ward 04	Land Sales	0	0	0	250 000		250 000	0	0	0 PROJECT IDENTIFIED TO ROLL OVER AS PER PROJECT MANAGER REQUEST
558	CCTV CAMERAS	Overstrand	Land Sales	0	0	0	225 975		225 975	0	0	0 PROJECT IDENTIFIED TO ROLL OVER AS PER PROJECT MANAGER REQUEST
559	HAWSTON INDUSTRIAL(BUSINESS) HUB	Ward 08	Land Sales- R/O	2 980 000	0	0	1 891 000		4 871 000	0	0	0 PROJECT IDENTIFIED TO ROLL OVER AS PER PROJECT MANAGER REQUEST
560	ECD CENTRE ESTABLISHMENT	Overstrand	Land Sales	75 000	0	0	400 000		475 000	0	0	0 PROJECT IDENTIFIED TO ROLL OVER AS PER PROJECT MANAGER REQUEST
561	PURCHASE OF ERF 8643-KLEINMOND (KCIH)-TRANSFER FEES	Ward 09	Surplus	0	0	0	5 000		5 000	0	0	0 PROJECT IDENTIFIED TO ROLL OVER AS PER PROJECT MANAGER REQUEST
562	HAWSTON 'LANG ERWE': TRANSFERS	Ward 08	Land Sales	0	0	0	150 000		150 000	0	0	0 PROJECT IDENTIFIED TO ROLL OVER AS PER PROJECT MANAGER REQUEST
563	HAWSTON: UPGRADE INTERSECTION R43/GEORGE VILJOEN STREET	Ward 08	Land Sales	0	0	0	2 188 480		2 188 480	0	0	0 PROJECT IDENTIFIED TO ROLL OVER AS PER PROJECT MANAGER REQUEST
564	ZITHANDE STREET LIGHTS	Ward 12	Operating Cash-WSP	0	0	0	377 301		377 301	0	0	0 PROJECT IDENTIFIED TO ROLL OVER AS PER PROJECT MANAGER REQUEST
565	HERMANUS: MV & LV UPGRADE/REPLACEMENT (F1/2)	Ward 03	EL20A/22/23	0	3 000 000	1 181 018	0		1 527 921	0	3 000 000	0 PROJECT IDENTIFIED TO ROLL OVER AS PER PROJECT MANAGER REQUEST
566	HERMANUS: MV & LV UPGRADE/REPLACEMENT (F2/2)	Ward 03	EL 19 R-over	0	0	0	3 871 500		3 871 500	0	0	0 PROJECT IDENTIFIED TO ROLL OVER AS PER PROJECT MANAGER REQUEST
567	KLEINMOND: MV & LV NETWORK UPGRADE (F1/2)	Ward 09	EL20A	0								

ANNEXURE B

A1 SCHEDULE & A2 BUDGET CHARTS

Municipal annual budgets and MTREF & supporting tables

mSCOA Version 6.4

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Accountability

Transparency

**Information &
service delivery**



national treasury

Department:
National Treasury
REPUBLIC OF SOUTH AFRICA

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or
For registered users using the LG Upload Portal

Preparation Instructions

Municipality Name: WC032 Overstrand ▼

CFO Name: SANTIÉ REYNFKE-NAIIDE

Tel: 0283138040

Fax: 00283138128

E-Mail: cfo@overstrand.gov.za

Budget for MTREF starting: 2020 ▼

Budget Year: 2020/21

Does this municipality have Entities? No ▼

If YES: Identify type of report: Consolidated Informati ▼

LGDB Export

Name Votes & Sub-Votes

Printing Instructions

Showing / Hiding Columns

Hide Pre-audit columns on all

Hide Reference columns on all

Showing / Clearing Highlights

Clear Highlights on all sheets

Important documents which provide essential assistance

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Organisational Structure Votes		Complete Votes & Sub-Votes	Select Org. Structure
Vote 1 - Council & Mayor's Office	Vote 1	Council & Mayor's Office	
Vote 2 - Municipal Manager & Internal Audit	1.1	Council General	1.1 - Council General
Vote 3 - Management Services	1.2	Mayor's Office	1.2 - Mayor's Office
Vote 4 - Finance	1.3	Pensioners & Continued Members	1.3 - Pensioners & Continued Members
Vote 5 - Infrastructure & Planning	1.4	[Name of sub-vote]	
Vote 6 - Protection Services	1.5	[Name of sub-vote]	
Vote 7 - Economic and Social Development & Tourism	1.6	[Name of sub-vote]	
Vote 8 - Community Services	1.7	[Name of sub-vote]	
Vote 9 - Costing Services	1.8	[Name of sub-vote]	
Vote 10 - Main Ledger Services	1.9	[Name of sub-vote]	
Vote 11 - [NAME OF VOTE 11]	1.10	[Name of sub-vote]	
Vote 12 - [NAME OF VOTE 12]	Vote 2	Municipal Manager & Internal Audit	
Vote 13 - [NAME OF VOTE 13]	2.1	Municipal Manager	2.1 - Municipal Manager
Vote 14 - [NAME OF VOTE 14]	2.2	Internal Audit	2.2 - Internal Audit
Vote 15 - [NAME OF VOTE 15]	2.3	Risk Management	2.3 - Risk Management
	2.4	[Name of sub-vote]	
	2.5	[Name of sub-vote]	
	2.6	[Name of sub-vote]	
	2.7	[Name of sub-vote]	
	2.8	[Name of sub-vote]	
	2.9	[Name of sub-vote]	
	2.10	[Name of sub-vote]	
	Vote 3	Management Services	
	3.1	Director: Management Services	3.1 - Director: Management Services
	3.2	Communication	3.2 - Communication
	3.3	Legal Services	3.3 - Legal Services
	3.4	Strategic Services	3.4 - Strategic Services
	3.5	Human Resources	3.5 - Human Resources
	3.6	Info & Communication Technology	3.6 - Info & Communication Technology
	3.7	Council Support Services	3.7 - Council Support Services
	3.8	Social Development	3.8 - Social Development
	3.9	Municipal Court	3.9 - Municipal Court
	3.10	[Name of sub-vote]	
	Vote 4	Finance	
	4.1	Finance: Director	4.1 - Finance: Director
	4.2	Finance: Deputy Director	4.2 - Finance: Deputy Director
	4.3	Finance: Accounting Services	4.3 - Finance: Accounting Services
	4.4	Finance: Expenditure & Assets	4.4 - Finance: Expenditure & Assets
	4.5	Finance: Revenue	4.5 - Finance: Revenue
	4.6	Finance: Supply Chain Management	4.6 - Finance: Supply Chain Management
	4.7	Data Control	4.7 - Data Control
	4.8	Assessment Rates	4.8 - Assessment Rates
	4.9	[Name of sub-vote]	
	4.10	[Name of sub-vote]	
	Vote 5	Infrastructure & Planning	
	5.1	Director: Infrastructure & Planning	5.1 - Director: Infrastructure & Planning
	5.2	Deputy Director:Engineering Planning	5.2 - Deputy Director:Engineering Planning
	5.3	Engineering Services & Housing Development	5.3 - Engineering Services & Housing Development
	5.4	Town Planning	5.4 - Town Planning
	5.5	Geographical Info System (GIS)	5.5 - Geographical Info System (GIS)
	5.6	Building Control Services	5.6 - Building Control Services
	5.7	Environmental Management Services	5.7 - Environmental Management Services
	5.8	Electricity	5.8 - Electricity
	5.9	Solid Waste Planning & Solid Waste Disposal	5.9 - Solid Waste Planning & Solid Waste Disposal
	5.10	Property Administration	5.10 - Property Administration

Organisational Structure Votes	Complete Votes & Sub-Votes	Select Org. Structure
	Vote 6 Protection Services	
	6.1 Director: Protection Services	6.1 - Director: Protection Services
	6.2 Traffic	6.2 - Traffic
	6.3 Law Enforcement	6.3 - Law Enforcement
	6.4 Vehicle testing	6.4 - Vehicle testing
	6.5 Fire Brigade	6.5 - Fire Brigade
	6.6 Vehicle Licensing	6.6 - Vehicle Licensing
	6.7 Special Task Team Unit	6.7 - Special Task Team Unit
	6.8 Disaster Management	6.8 - Disaster Management
	6.9 Security Services	6.9 - Security Services
	6.10 [Name of sub-vote]	
	Vote 7 Economic and Social Development & Tourism	
	7.1 Director: Economic Development & Planning	7.1 - Director: Economic Development & Planning
	7.2 Tourism	7.2 - Tourism
	7.3 Social Development	7.3 - Social Development
	7.4 EPWP	7.4 - EPWP
	7.5 Thusong Centre: Hawston	7.5 - Thusong Centre: Hawston
	7.6 Parking Services	7.6 - Parking Services
	7.7 [Name of sub-vote]	
	7.8 [Name of sub-vote]	
	7.9 [Name of sub-vote]	
	7.10 [Name of sub-vote]	
	Vote 8 Community Services	
	8.1 Director & Administration	8.1 - Director & Administration
	8.2 Offices & Community Buildings	8.2 - Offices & Community Buildings
	8.3 Parks & Townlands, Cemeteries	8.3 - Parks & Townlands, Cemeteries
	8.4 Libraries	8.4 - Libraries
	8.5 Sport & Recreation	8.5 - Sport & Recreation
	8.6 Housing & Social Upliftment	8.6 - Housing & Social Upliftment
	8.7 Roads & Stormwater	8.7 - Roads & Stormwater
	8.8 Water	8.8 - Water
	8.9 Sewerage	8.9 - Sewerage
	8.10 Refuse	8.10 - Refuse
	Vote 9 Costing Services	
	9.1 Departmental Charges & Recoveries	9.1 - Departmental Charges & Recoveries
	9.2 Internal Billing	9.2 - Internal Billing
	9.3 Activity Based Costing	9.3 - Activity Based Costing
	9.4 [Name of sub-vote]	
	9.5 [Name of sub-vote]	
	9.6 [Name of sub-vote]	
	9.7 [Name of sub-vote]	
	9.8 [Name of sub-vote]	
	9.9 [Name of sub-vote]	
	9.10 [Name of sub-vote]	
	Vote 10 Main Ledger Services	
	10.1 Main Ledger	10.1 - Main Ledger
	10.2 [Name of sub-vote]	
	10.3 [Name of sub-vote]	
	10.4 [Name of sub-vote]	
	10.5 [Name of sub-vote]	
	10.6 [Name of sub-vote]	
	10.7 [Name of sub-vote]	
	10.8 [Name of sub-vote]	
	10.9 [Name of sub-vote]	
	10.10 [Name of sub-vote]	

Organisational Structure Votes		Complete Votes & Sub-Votes	Select Org. Structure
	Vote 11	[NAME OF VOTE 11]	
	11.1	[Name of sub-vote]	
	11.2	[Name of sub-vote]	
	11.3	[Name of sub-vote]	
	11.4	[Name of sub-vote]	
	11.5	[Name of sub-vote]	
	11.6	[Name of sub-vote]	
	11.7	[Name of sub-vote]	
	11.8	[Name of sub-vote]	
	11.9	[Name of sub-vote]	
	11.10	[Name of sub-vote]	
	Vote 12	[NAME OF VOTE 12]	
	12.1	[Name of sub-vote]	
	12.2	[Name of sub-vote]	
	12.3	[Name of sub-vote]	
	12.4	[Name of sub-vote]	
	12.5	[Name of sub-vote]	
	12.6	[Name of sub-vote]	
	12.7	[Name of sub-vote]	
	12.8	[Name of sub-vote]	
	12.9	[Name of sub-vote]	
	12.10	[Name of sub-vote]	
	Vote 13	[NAME OF VOTE 13]	
	13.1	[Name of sub-vote]	
	13.2	[Name of sub-vote]	
	13.3	[Name of sub-vote]	
	13.4	[Name of sub-vote]	
	13.5	[Name of sub-vote]	
	13.6	[Name of sub-vote]	
	13.7	[Name of sub-vote]	
	13.8	[Name of sub-vote]	
	13.9	[Name of sub-vote]	
	13.10	[Name of sub-vote]	
	Vote 14	[NAME OF VOTE 14]	
	14.1	[Name of sub-vote]	
	14.2	[Name of sub-vote]	
	14.3	[Name of sub-vote]	
	14.4	[Name of sub-vote]	
	14.5	[Name of sub-vote]	
	14.6	[Name of sub-vote]	
	14.7	[Name of sub-vote]	
	14.8	[Name of sub-vote]	
	14.9	[Name of sub-vote]	
	14.10	[Name of sub-vote]	
	Vote 15	[NAME OF VOTE 15]	
	15.1	[Name of sub-vote]	
	15.2	[Name of sub-vote]	
	15.3	[Name of sub-vote]	
	15.4	[Name of sub-vote]	
	15.5	[Name of sub-vote]	
	15.6	[Name of sub-vote]	
	15.7	[Name of sub-vote]	
	15.8	[Name of sub-vote]	
	15.9	[Name of sub-vote]	
	15.10	[Name of sub-vote]	

WC032 Overstrand - Contact Information

A. GENERAL INFORMATION

Municipality	WC032 Overstrand
Grade	3
Province	WC WESTERN CAPE
Web Address	www.overstrand.gov.za
E-mail Address	bking@overstrand.gov.za

1 Grade in terms of the Remuneration of Public Office Bearers Act.

B. CONTACT INFORMATION

Postal address:	
P.O. Box	P.O.BOX 20
City / Town	HERMANUS
Postal Code	7200
Street address	
Building	MUNICIPAL OFFICE
Street No. & Name	MAGNOLIA STREET
City / Town	HERMANUS
Postal Code	7200
General Contacts	
Telephone number	028 313 8000
Fax number	028 313 8128

C. POLITICAL LEADERSHIP

Speaker:		Secretary/PA to the Speaker:	
ID Number	600826 5162 08 8	ID Number	0
Title	Mr	Title	0
Name	ANTON COETSEE	Name	0
Telephone number	028 3164454	Telephone number	0
Cell number	083 2835 237	Cell number	0
Fax number	086 603 6114	Fax number	0
E-mail address	antoncoetsee@hermanus.co.za	E-mail address	0
Mayor/Executive Mayor:		Secretary/PA to the Mayor/Executive Mayor:	
ID Number	470721 5075 08 2	ID Number	700621 0297 08 1
Title	Mr	Title	Ms
Name	DUDLEY COETZEE	Name	DORET TALJAARD
Telephone number	028 3138016	Telephone number	028 3138052
Cell number	082 5744 404	Cell number	060 8368 895
Fax number	028 313 8067	Fax number	028 3138067
E-mail address	dcoetsee@overstrand.gov.za	E-mail address	dtaljaard@overstrand.gov.za
Deputy Mayor/Executive Mayor:		Secretary/PA to the Deputy Mayor/Executive Mayor:	
ID Number	750427 0161 08 0	ID Number	880922 0040 08 9
Title	Mrs	Title	Mrs
Name	Elnora Gillion	Name	MADELEINE de VILLIERS
Telephone number	028 313 8016	Telephone number	028 313 8002
Cell number	0606520214	Cell number	074 777 7640
Fax number		Fax number	
E-mail address	egillion@overstrand.gov.za	E-mail address	maycomsec@overstrand.gov.za
D. MANAGEMENT LEADERSHIP			
Municipal Manager:		Secretary/PA to the Municipal Manager:	
ID Number	5510065096086	ID Number	5904010048088
Title	Mr	Title	Mrs
Name	COENIE GROENEWALD	Name	RENTIA PRETORIUS
Telephone number	028 3138003	Telephone number	028 3138909
Cell number	082 5529 555	Cell number	
Fax number	0865689726	Fax number	865689726
E-mail address	cgroenewald@overstrand.gov.za	E-mail address	rpretorius@overstrand.gov.za
Chief Financial Officer		Secretary/PA to the Chief Financial Officer	
ID Number	6407080098081	ID Number	5612020062086
Title	Mrs	Title	Mrs
Name	SANTIE REYNEKE-NAUDE	Name	RITA LE ROUX

Telephone number	0283138040	Telephone number	028 313 8074
Cell number	082 551 4499	Cell number	
Fax number	00283138128	Fax number	028 313 8128
E-mail address	cfo@overstrand.gov.za	E-mail address	rleroux@overstrand.gov.za

Official responsible for submitting financial information		Official responsible for submitting financial information	
ID Number		ID Number	
Title	Mr	Title	Ms
Name	BERNARD KING	Name	VERONICA ALLEN
Telephone number	028 3138154	Telephone number	028 3138131
Cell number		Cell number	
Fax number	028 313 8128	Fax number	028 313 8128
E-mail address	bking@overstrand.gov.za	E-mail address	vallen@overstrand.gov.za
Official responsible for submitting financial information		Official responsible for submitting financial information	
ID Number		ID Number	
Title	Mrs	Title	Ms
Name	GEORGIA BUCCHIANERI	Name	KELLY JEPHTHA
Telephone number	028 3138913	Telephone number	028 3138138
Cell number		Cell number	
Fax number	028 313 8128	Fax number	028 313 8128
E-mail address	gbucchianeri@overstrand.gov.za	E-mail address	kjeptha@overstrand.gov.za
Official responsible for submitting financial information		Official responsible for submitting financial information	
ID Number	0	ID Number	0
Title	0	Title	0
Name	0	Name	0
Telephone number	0	Telephone number	0
Cell number	0	Cell number	0
Fax number	0	Fax number	0
E-mail address	0	E-mail address	0
Official responsible for submitting financial information		Official responsible for submitting financial information	
ID Number	0	ID Number	0
Title	0	Title	0
Name	0	Name	0
Telephone number	0	Telephone number	0
Cell number	0	Cell number	0
Fax number	0	Fax number	0
E-mail address	0	E-mail address	0
Official responsible for submitting financial information		Official responsible for submitting financial information	
ID Number	0	ID Number	0
Title	0	Title	0
Name	0	Name	0
Telephone number	0	Telephone number	0
Cell number	0	Cell number	0
Fax number	0	Fax number	0
E-mail address	0	E-mail address	0
Official responsible for submitting financial information		Official responsible for submitting financial information	
ID Number	0	ID Number	0
Title	0	Title	0
Name	0	Name	0
Telephone number	0	Telephone number	0
Cell number	0	Cell number	0
Fax number	0	Fax number	0
E-mail address	0	E-mail address	0
Official responsible for submitting financial information		Official responsible for submitting financial information	
ID Number	0	ID Number	0
Title	0	Title	0
Name	0	Name	0
Telephone number	0	Telephone number	0
Cell number	0	Cell number	0
Fax number	0	Fax number	0
E-mail address	0	E-mail address	0
Official responsible for submitting financial information		Official responsible for submitting financial information	
ID Number	0	ID Number	0
Title	0	Title	0
Name	0	Name	0
Telephone number	0	Telephone number	0
Cell number	0	Cell number	0
Fax number	0	Fax number	0
E-mail address	0	E-mail address	0
Official responsible for submitting financial information		Official responsible for submitting financial information	
ID Number	0	ID Number	0
Title	0	Title	0
Name	0	Name	0
Telephone number	0	Telephone number	0
Cell number	0	Cell number	0
Fax number	0	Fax number	0
E-mail address	0	E-mail address	0
Official responsible for submitting financial information		Official responsible for submitting financial information	
ID Number	0	ID Number	0
Title	0	Title	0
Name	0	Name	0
Telephone number	0	Telephone number	0
Cell number	0	Cell number	0
Fax number	0	Fax number	0
E-mail address	0	E-mail address	0

WC032 Overstrand - Table A1 Budget Summary

Description	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousands									
Financial Performance									
Property rates	197 104	215 763	233 274	242 150	242 950	242 950	262 551	275 226	288 402
Service charges	571 114	590 112	648 200	676 330	682 950	682 950	663 209	693 994	768 304
Investment revenue	20 347	30 320	41 767	28 010	35 860	35 860	31 400	32 975	34 615
Transfers recognised - operational	114 411	116 458	118 976	152 183	125 794	125 794	131 840	141 735	154 275
Other own revenue	99 952	124 371	105 849	74 844	191 962	191 962	167 873	177 257	179 722
Total Revenue (excluding capital transfers and contributions)	1 002 928	1 077 023	1 148 067	1 173 517	1 279 516	1 279 516	1 266 873	1 321 188	1 425 319
Employee costs	302 363	296 682	367 858	399 804	399 521	399 521	435 325	456 328	482 727
Remuneration of councillors	9 265	10 138	10 573	11 383	11 383	11 383	11 896	12 436	13 002
Depreciation & asset impairment	132 532	134 846	131 104	131 285	131 285	131 285	141 877	139 714	133 277
Finance charges	45 913	46 129	44 921	51 549	51 549	51 549	51 482	52 210	52 352
Materials and bulk purchases	266 341	266 744	289 705	339 554	323 826	323 826	317 828	334 326	358 391
Transfers and grants	1 898	1 800	486	500	500	500	11 610	11 610	11 610
Other expenditure	236 710	240 817	263 925	315 888	374 942	374 942	371 993	395 575	420 427
Total Expenditure	995 023	997 156	1 108 572	1 249 963	1 293 006	1 293 006	1 342 010	1 402 198	1 471 786
Surplus/(Deficit)	7 906	79 868	39 495	(76 446)	(13 491)	(13 491)	(85 137)	(81 011)	(46 467)
Transfers and subsidies - capital (monetary allocations)	33 681	64 263	66 060	70 194	46 216	46 216	30 619	28 470	31 628
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	–	–	–	–	2 618	2 618	–	14 000	5 900
Surplus/(Deficit) after capital transfers & contributions	41 587	144 131	105 555	(6 252)	35 343	35 343	(54 518)	(38 541)	(8 939)
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	41 587	144 131	105 555	(6 252)	35 343	35 343	(54 518)	(38 541)	(8 939)
Capital expenditure & funds sources									
Capital expenditure	91 868	105 255	175 110	261 677	275 733	275 733	303 738	197 162	154 378
Transfers recognised - capital	43 214	68 677	93 002	70 194	128 557	128 557	86 516	89 137	75 378
Public contributions & donations	–	–	–	–	–	–	–	–	–
Borrowing	35 550	19 199	36 495	90 501	69 925	69 925	92 949	58 000	59 000
Internally generated funds	13 104	17 379	45 613	100 981	77 251	77 251	124 274	50 026	20 000
Total sources of capital funds	91 868	105 255	175 110	261 677	275 733	275 733	303 738	197 162	154 378
Financial position									
Total current assets	404 764	625 093	710 826	583 535	703 090	703 090	614 227	539 052	538 905
Total non current assets	3 702 225	3 635 642	3 688 101	3 823 679	3 813 035	3 813 035	3 982 468	4 047 750	4 076 971
Total current liabilities	180 206	221 509	222 765	234 096	212 344	212 344	254 715	262 347	283 811
Total non current liabilities	629 633	613 708	645 090	694 547	694 547	694 547	687 245	708 262	724 813
Community wealth/Equity	3 297 149	3 425 517	3 531 072	3 478 571	3 609 234	3 609 234	3 654 735	3 616 193	3 607 253
Cash flows									
Net cash from (used) operating	168 384	243 897	218 314	165 492	276 701	276 701	198 066	120 253	147 160
Net cash from (used) investing	(86 528)	(28 775)	(180 645)	(269 006)	(283 062)	(283 062)	(304 307)	(197 993)	(155 497)
Net cash from (used) financing	3 178	31	20 552	58 619	58 619	58 619	6 626	974	6 196
Cash/cash equivalents at the year end	259 815	474 967	533 188	444 120	585 446	585 446	485 812	409 045	406 905
Cash backing/surplus reconciliation									
Cash and investments available	297 796	519 562	583 711	502 005	643 312	643 312	551 272	482 339	488 319
Application of cash and investments	21 418	63 220	67 672	49 170	27 718	27 718	151 749	74 711	92 733
Balance - surplus (shortfall)	276 379	456 342	516 039	452 835	615 593	615 593	399 522	407 628	395 586
Asset management									
Asset register summary (WDV)	3 664 217	3 591 027	3 637 568	3 765 790	3 755 146	3 755 146	3 917 008	3 974 456	3 995 557
Depreciation	132 532	134 846	131 104	131 285	131 285	131 285	141 877	139 714	133 277
Renewal of Existing Assets	34 479	29 644	–	6 570	6 558	6 558	25 621	20 050	16 200
Repairs and Maintenance	120 795	160 036	215 024	199 189	203 963	203 963	210 905	223 085	235 335
Free services									
Cost of Free Basic Services provided	5 174	6 813	79 256	84 049	84 049	84 049	86 324	97 721	110 568
Revenue cost of free services provided	50 566	51 711	52 080	54 292	54 292	54 292	58 769	61 711	64 799
Households below minimum service level									
Water:	–	–	–	–	–	–	–	–	–
Sanitation/sewerage:	–	–	–	–	–	–	–	–	–
Energy:	–	–	–	–	–	–	–	–	–
Refuse:	–	–	–	–	–	–	–	–	–

WC032 Overstrand - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Revenue - Functional										
Governance and administration		315 876	334 461	327 076	317 773	334 875	334 875	336 136	351 115	361 816
Executive and council		74 405	21 599	27 347	31 168	30 953	30 953	17 821	18 077	13 470
Finance and administration		227 951	262 045	299 642	286 569	303 887	303 887	318 315	333 039	348 346
Internal audit		13 521	50 817	86	36	36	36	—	—	—
Community and public safety		98 890	109 158	117 527	132 968	186 499	186 499	148 846	155 347	157 184
Community and social services		3 609	4 149	8 471	8 073	8 077	8 077	8 185	8 613	9 215
Sport and recreation		10 591	8 218	29 227	24 825	24 825	24 825	10 262	8 651	9 083
Public safety		44 357	40 605	32 372	47 393	49 601	49 601	39 830	41 151	42 656
Housing		40 333	56 186	47 457	52 676	103 995	103 995	90 568	96 932	96 230
Health		—	—	—	—	—	—	—	—	—
Economic and environmental services		24 142	23 251	16 861	14 270	17 946	17 946	10 065	11 386	25 079
Planning and development		13 713	14 259	10 337	10 019	10 019	10 019	9 788	7 537	7 798
Road transport		10 419	8 970	6 229	4 206	7 882	7 882	245	3 816	17 245
Environmental protection		9	22	295	45	45	45	32	33	35
Trading services		597 702	674 417	752 662	778 700	789 029	789 029	792 445	845 809	918 767
Energy sources		342 621	381 333	419 560	438 026	448 910	448 910	436 955	471 967	535 700
Water management		128 180	125 375	145 980	147 953	149 453	149 453	150 392	163 869	161 113
Waste water management		72 399	95 070	110 345	105 084	103 908	103 908	114 335	114 085	119 865
Waste management		54 503	72 639	76 777	87 637	86 757	86 757	90 764	95 887	102 089
Other	4	—	—	—	—	—	—	—	—	—
Total Revenue - Functional	2	1 036 610	1 141 287	1 214 127	1 243 711	1 328 349	1 328 349	1 287 492	1 363 658	1 462 847
Expenditure - Functional										
Governance and administration		177 829	186 762	222 170	247 061	248 145	248 145	270 009	280 789	294 383
Executive and council		56 510	24 780	56 567	59 731	59 799	59 799	62 707	65 381	68 808
Finance and administration		47 972	71 864	162 935	184 233	185 249	185 249	203 733	211 664	221 611
Internal audit		73 347	90 118	2 668	3 097	3 097	3 097	3 569	3 744	3 963
Community and public safety		127 660	138 037	159 878	197 962	231 788	231 788	251 675	260 907	279 870
Community and social services		31 538	33 856	16 972	17 929	17 563	17 563	23 502	24 133	25 304
Sport and recreation		15 886	18 307	43 905	51 814	52 573	52 573	56 586	58 955	62 240
Public safety		72 088	73 286	80 702	94 795	98 604	98 604	119 176	119 409	125 416
Housing		8 148	12 589	18 299	33 424	63 048	63 048	52 410	58 409	66 911
Health		—	—	—	—	—	—	—	—	—
Economic and environmental services		173 813	182 017	146 841	162 841	163 988	163 988	176 095	182 774	189 619
Planning and development		78 356	85 115	36 688	44 429	43 435	43 435	51 179	52 283	54 204
Road transport		90 054	91 197	103 331	106 751	108 727	108 727	108 617	112 050	115 957
Environmental protection		5 402	5 705	6 821	11 661	11 826	11 826	16 298	18 441	19 459
Trading services		515 721	490 339	576 651	639 154	645 951	645 951	640 514	673 734	703 815
Energy sources		313 992	295 386	313 606	363 841	369 941	369 941	354 355	377 408	401 594
Water management		65 931	66 052	107 916	116 983	116 866	116 866	124 167	127 865	127 219
Waste water management		63 101	64 937	84 120	85 886	86 251	86 251	88 633	92 020	94 636
Waste management		72 697	63 964	71 009	72 444	72 893	72 893	73 358	76 441	80 366
Other	4	—	—	3 031	2 945	3 135	3 135	3 719	3 995	4 098
Total Expenditure - Functional	3	995 023	997 156	1 108 572	1 249 963	1 293 006	1 293 006	1 342 010	1 402 198	1 471 786
Surplus/(Deficit) for the year		41 587	144 131	105 555	(6 252)	35 343	35 343	(54 518)	(38 541)	(8 939)

References

1. Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes
2. Total Revenue by functional classification must reconcile to Total Operating Revenue shown in Budgeted Financial Performance (revenue and expenditure)
3. Total Expenditure by Functional Classification must reconcile to Total Operating Expenditure shown in Budgeted Financial Performance (revenue and expenditure)

4. All amounts must be classified under a functional classification . The GFS function 'Other' is only for Abbatoirs, Air Transport, Forestry, Licensing and Regulation, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification.

SAMRAS^m

Prepared by :

Date : 2020/05/22 15:55

ALTRON | BYTES
SYSTEMS
INTEGRATION

WC032 Overstrand - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Revenue - Functional										
Municipal governance and administration		315 876	334 461	327 076	317 773	334 875	334 875	336 136	351 115	361 816
Executive and council		74 405	21 599	27 347	31 168	30 953	30 953	17 821	18 077	13 470
Mayor and Council		73 145	21 399	27 246	31 083	30 843	30 843	17 732	17 986	13 377
Municipal Manager, Town Secretary and Chief Executive		1 260	200	101	85	109	109	89	91	93
Finance and administration		227 951	262 045	299 642	286 569	303 887	303 887	318 315	333 039	348 346
Administrative and Corporate Support		7 014		253	231	379	379	311	319	328
Asset Management				-	-	-	-	-	-	-
Finance		214 443	262 045	292 695	284 756	294 926	294 926	309 041	323 732	339 005
Fleet Management				-	0	0	0	0	0	0
Human Resources		865		721	780	780	780	1 355	1 355	1 355
Information Technology		(5)		-	-	-	-	-	-	-
Legal Services				-	-	-	-	-	-	-
Marketing, Customer Relations, Publicity and Media Co-ordination				-	-	-	-	-	-	-
Property Services		5 633		(124)	468	468	468	475	499	525
Risk Management				-	-	-	-	-	-	-
Security Services				-	-	-	-	-	-	-
Supply Chain Management				205	158	158	158	121	121	121
Valuation Service		(0)		5 893	175	7 175	7 175	7 012	7 012	7 012
Internal audit		13 521	50 817	86	36	36	36	-	-	-
Governance Function		13 521	50 817	86	36	36	36	-	-	-
Community and public safety		98 890	109 158	117 527	132 968	186 499	186 499	148 846	155 347	157 184
Community and social services		3 609	4 149	8 471	8 073	8 077	8 077	8 185	8 613	9 215
Aged Care				-	-	-	-	-	-	-
Agricultural				-	-	-	-	-	-	-
Animal Care and Diseases				-	-	-	-	-	-	-
Cemeteries, Funeral Parlours and Crematoriums		212	280	289	216	226	226	196	196	196
Child Care Facilities			30	400	-	-	-	-	-	-
Community Halls and Facilities		3 255	3 677	298	442	436	436	230	236	394
Consumer Protection								-	-	-
Cultural Matters								-	-	-
Disaster Management								-	-	-
Education								-	-	-
Indigenous and Customary Law								-	-	-
Industrial Promotion								-	-	-
Language Policy								-	-	-
Libraries and Archives		142	162	7 423	7 415	7 415	7 415	7 760	8 181	8 625
Literacy Programmes				-	-	-	-	-	-	-
Media Services				-	-	-	-	-	-	-
Museums and Art Galleries				-	-	-	-	-	-	-
Population Development				62	-	-	-	-	-	-
Provincial Cultural Matters					-	-	-	-	-	-
Theatres					-	-	-	-	-	-
Zoo's					-	-	-	-	-	-
Sport and recreation		10 591	8 218	29 227	24 825	24 825	24 825	10 262	8 651	9 083
Beaches and Jetties				763	665	665	665	697	732	769
Casinos, Racing, Gambling, Wagering				-	-	-	-	-	-	-
Community Parks (including Nurseries)			8 218	4 319	3 856	3 856	3 856	4 042	4 244	4 457
Recreational Facilities		10 591		7 090	6 790	6 790	6 790	3 494	3 667	3 849
Sports Grounds and Stadiums				17 055	13 514	13 514	13 514	2 028	8	8

Functional Classification Description R thousand	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Public safety		44 357	40 605	32 372	47 393	49 601	49 601	39 830	41 151	42 656
Civil Defence				200	5 800	5 800	5 800	2 200	2 420	2 000
Cleansing								-	-	-
Control of Public Nuisances								-	-	-
Fencing and Fences								-	-	-
Fire Fighting and Protection		44 357	40 605	228	2 018	2 018	2 018	862	130	130
Licensing and Control of Animals				318	300	2 008	2 008	308	323	339
Police Forces, Traffic and Street Parking Control				31 626	39 276	39 776	39 776	36 460	38 278	40 187
Pounds				-	-	-	-	-	-	-
Housing		40 333	56 186	47 457	52 676	103 995	103 995	90 568	96 932	96 230
Housing		40 333	56 186	47 457	52 676	103 995	103 995	90 568	96 932	96 230
Informal Settlements		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Ambulance		-	-	-	-	-	-	-	-	-
Health Services		-	-	-	-	-	-	-	-	-
Laboratory Services		-	-	-	-	-	-	-	-	-
Food Control		-	-	-	-	-	-	-	-	-
Health Surveillance and Prevention of Communicable Diseases including immunizations		-	-	-	-	-	-	-	-	-
Vector Control		-	-	-	-	-	-	-	-	-
Chemical Safety		-	-	-	-	-	-	-	-	-
Economic and environmental services		24 142	23 251	16 861	14 270	17 946	17 946	10 065	11 386	25 079
Planning and development		13 713	14 259	10 337	10 019	10 019	10 019	9 788	7 537	7 798
Billboards								-	-	-
Corporate Wide Strategic Planning (IDPs, LEDS)								-	-	-
Central City Improvement District								-	-	-
Development Facilitation								-	-	-
Economic Development/Planning		12 155		1 926	2 735	2 735	2 735	4 500	2 000	2 000
Regional Planning and Development				-	-	-	-	-	-	-
Town Planning, Building Regulations and Enforcement, and City Engineer		1 558	14 259	8 411	7 284	7 284	7 284	5 288	5 537	5 798
Project Management Unit								-	-	-
Provincial Planning								-	-	-
Support to Local Municipalities								-	-	-
Road transport		10 419	8 970	6 229	4 206	7 882	7 882	245	3 816	17 245
Public Transport				-	-	-	-	-	-	-
Road and Traffic Regulation				-	-	-	-	-	-	-
Roads		10 419	8 970	6 229	4 206	7 882	7 882	245	3 816	17 245
Taxi Ranks								-	-	-
Environmental protection		9	22	295	45	45	45	32	33	35
Biodiversity and Landscape		9	22	295	45	45	45	32	33	35
Coastal Protection		-	-	-	-	-	-	-	-	-
Indigenous Forests		-	-	-	-	-	-	-	-	-
Nature Conservation		-	-	-	-	-	-	-	-	-
Pollution Control		-	-	-	-	-	-	-	-	-
Soil Conservation		-	-	-	-	-	-	-	-	-

Functional Classification Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Trading services		597 702	674 417	752 662	778 700	789 029	789 029	792 445	845 809	918 767
Energy sources		342 621	381 333	419 560	438 026	448 910	448 910	436 955	471 967	535 700
Electricity		342 621	381 333	419 560	438 026	448 910	448 910	436 955	471 967	535 700
Street Lighting and Signal Systems		–	–	–	–	–	–	–	–	–
Nonelectric Energy		–	–	–	–	–	–	–	–	–
Water management		128 180	125 375	145 980	147 953	149 453	149 453	150 392	163 869	161 113
Water Treatment		–	–	–	–	–	–	–	–	–
Water Distribution		128 180	125 375	145 980	147 953	149 453	149 453	150 392	163 869	161 113
Water Storage		–	–	–	–	–	–	–	–	–
Waste water management		72 399	95 070	110 345	105 084	103 908	103 908	114 335	114 085	119 865
Public Toilets		–	–	–	–	–	–	–	–	–
Sewerage		70 005	84 128	104 583	97 498	98 498	98 498	103 870	106 122	119 765
Storm Water Management		2 394	10 942	5 762	7 586	5 410	5 410	10 464	7 964	100
Waste Water Treatment		–	–	–	–	–	–	–	–	–
Waste management		54 503	72 639	76 777	87 637	86 757	86 757	90 764	95 887	102 089
Recycling		–	–	–	–	–	–	–	–	–
Solid Waste Disposal (Landfill Sites)		–	–	1 157	1 402	1 402	1 402	22	22	22
Solid Waste Removal		54 503	72 639	75 619	86 235	85 355	85 355	90 742	95 865	102 068
Street Cleaning		–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Abattoirs		–	–	–	–	–	–	–	–	–
Air Transport		–	–	–	–	–	–	–	–	–
Forestry		–	–	–	–	–	–	–	–	–
Licensing and Regulation		–	–	–	–	–	–	–	–	–
Markets		–	–	–	–	–	–	–	–	–
Tourism		–	–	–	–	–	–	–	–	–
Total Revenue - Functional	2	1 036 610	1 141 287	1 214 127	1 243 711	1 328 349	1 328 349	1 287 492	1 363 658	1 462 847

Functional Classification Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Expenditure - Functional										
Municipal governance and administration		177 829	186 762	222 170	247 061	248 145	248 145	270 009	280 789	294 383
Executive and council		56 510	24 780	56 567	59 731	59 799	59 799	62 707	65 381	68 808
Mayor and Council		36 186	4 303	38 174	36 076	35 875	35 875	35 801	37 037	38 812
Municipal Manager, Town Secretary and Chief Executive		20 324	20 476	18 394	23 654	23 923	23 923	26 905	28 344	29 997
Finance and administration		47 972	71 864	162 935	184 233	185 249	185 249	203 733	211 664	221 611
Administrative and Corporate Support		–		41 615	33 748	33 172	33 172	44 904	46 138	48 504
Asset Management				–	–	–	–	–		–
Finance		47 972	71 864	65 916	64 840	64 530	64 530	80 540	83 892	87 742
Fleet Management				7 758	8 547	9 097	9 097	7 906	8 635	9 400
Human Resources				11 468	13 699	13 631	13 631	14 230	14 889	15 595
Information Technology				17 349	22 174	22 174	22 174	23 101	23 853	24 633
Legal Services				4 512	5 049	5 049	5 049	3 761	3 961	4 186
Marketing, Customer Relations, Publicity and Media Co-ordination				1 570	2 912	2 912	2 912	3 141	3 282	3 393
Property Services				3 963	18 453	19 313	19 313	9 429	9 637	9 950
Risk Management				–	–	–	–	260	260	260
Security Services				–	4 369	4 630	4 630	4 850	5 003	5 204
Supply Chain Management				8 784	10 443	10 743	10 743	11 610	12 113	12 742
Valuation Service								–	–	–
Internal audit		73 347	90 118	2 668	3 097	3 097	3 097	3 569	3 744	3 963
Governance Function		73 347	90 118	2 668	3 097	3 097	3 097	3 569	3 744	3 963
Community and public safety		127 660	138 037	159 878	197 962	231 788	231 788	251 675	260 907	279 870
Community and social services		31 538	33 856	16 972	17 929	17 563	17 563	23 502	24 133	25 304
Aged Care				1	1	1	1	1	1	1
Agricultural				–	–	–	–	–	–	–
Animal Care and Diseases				–	–	–	–	–	–	–
Cemeteries, Funeral Parlours and Crematoriums		502	512	1 077	1 044	1 004	1 004	1 047	1 077	1 134
Child Care Facilities			241	576	–	180	180	–	–	–
Community Halls and Facilities		23 886	25 542	7 007	7 495	7 002	7 002	12 704	12 776	13 266
Consumer Protection								–	–	–
Cultural Matters								–	–	–
Disaster Management								–	–	–
Education								–	–	–
Indigenous and Customary Law								–	–	–
Industrial Promotion								–	–	–
Language Policy								–	–	–
Libraries and Archives		7 150	7 560	8 250	9 389	9 376	9 376	9 750	10 279	10 903
Literacy Programmes				–				–	–	–
Media Services				–				–	–	–
Museums and Art Galleries				–				–	–	–
Population Development				62				–	–	–
Provincial Cultural Matters								–	–	–
Theatres								–	–	–
Zoo's								–	–	–
Sport and recreation		15 886	18 307	43 905	51 814	52 573	52 573	56 586	58 955	62 240
Beaches and Jetties				6 912	6 001	6 961	6 961	7 187	7 564	7 970
Casinos, Racing, Gambling, Wagering				–	–	–	–	–	–	–
Community Parks (including Nurseries)			18 307	22 501	27 413	28 386	28 386	30 438	31 942	33 761
Recreational Facilities		15 886		10 390	12 463	11 841	11 841	12 393	12 878	13 623
Sports Grounds and Stadiums				4 102	5 938	5 386	5 386	6 568	6 571	6 886

Functional Classification Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Public safety		72 088	73 286	80 702	94 795	98 604	98 604	119 176	119 409	125 416
<i>Civil Defence</i>			37 733	3 066	5 570	4 374	4 374	3 658	3 875	4 105
<i>Cleansing</i>										
<i>Control of Public Nuisances</i>		10 415	13 812	13 476	16 948	18 816	18 816	24 632	25 710	27 223
<i>Fencing and Fences</i>										
<i>Fire Fighting and Protection</i>		24 078	21 741	27 322	22 349	23 091	23 091	33 484	29 333	30 936
<i>Licensing and Control of Animals</i>				57						
<i>Police Forces, Traffic and Street Parking Control</i>		37 594		36 782	49 929	52 323	52 323	57 403	60 491	63 152
<i>Pounds</i>										
Housing		8 148	12 589	18 299	33 424	63 048	63 048	52 410	58 409	66 911
<i>Housing</i>		8 148	12 589	18 299	33 424	63 048	63 048	52 410	58 409	66 911
<i>Informal Settlements</i>										
Health										
<i>Ambulance</i>										
<i>Health Services</i>										
<i>Laboratory Services</i>										
<i>Food Control</i>										
<i>Health Surveillance and Prevention of Communicable Diseases including immunizations</i>										
<i>Vector Control</i>										
<i>Chemical Safety</i>										
Economic and environmental services		173 813	182 017	146 841	162 841	163 988	163 988	176 095	182 774	189 619
Planning and development		78 356	85 115	36 688	44 429	43 435	43 435	51 179	52 283	54 204
<i>Billboards</i>										
<i>Corporate Wide Strategic Planning (IDPs, LEDCs)</i>				3 902	4 297	4 297	4 297	4 487	4 699	4 954
<i>Central City Improvement District</i>										
<i>Development Facilitation</i>				1 189	1 087	1 087	1 087	1 918	2 109	2 151
<i>Economic Development/Planning</i>		69 456	75 662	6 067	9 307	9 347	9 347	11 691	10 812	11 863
<i>Regional Planning and Development</i>										
<i>Town Planning, Building Regulations and Enforcement, and City Engineer</i>		8 901	9 453	18 211	21 178	20 218	20 218	22 501	23 536	23 478
<i>Project Management Unit</i>				7 319	8 561	8 487	8 487	10 582	11 127	11 757
<i>Provincial Planning</i>										
<i>Support to Local Municipalities</i>										
Road transport		90 054	91 197	103 331	106 751	108 727	108 727	108 617	112 050	115 957
<i>Public Transport</i>										
<i>Road and Traffic Regulation</i>		90 054	91 197	1 094	1 248	1 348	1 348	1 409	1 496	1 590
<i>Roads</i>				102 237	105 504	107 379	107 379	107 209	110 553	114 367
<i>Taxi Ranks</i>										
Environmental protection		5 402	5 705	6 821	11 661	11 826	11 826	16 298	18 441	19 459
<i>Biodiversity and Landscape</i>			5 705	6 309	11 421	11 586	11 586	15 864	17 985	18 980
<i>Coastal Protection</i>										
<i>Indigenous Forests</i>										
<i>Nature Conservation</i>		5 402		512	240	240	240	435	456	478
<i>Pollution Control</i>										
<i>Soil Conservation</i>										

Functional Classification Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Trading services		515 721	490 339	576 651	639 154	645 951	645 951	640 514	673 734	703 815
Energy sources		313 992	295 386	313 606	363 841	369 941	369 941	354 355	377 408	401 594
Electricity		313 992	295 386	312 207	361 870	366 358	366 358	351 912	374 883	398 948
Street Lighting and Signal Systems				1 399	1 970	3 583	3 583	2 443	2 525	2 646
Nonelectric Energy		–	–	–	–	–	–	–	–	–
Water management		65 931	66 052	107 916	116 983	116 866	116 866	124 167	127 865	127 219
Water Treatment				52 395	56 982	56 724	56 724	59 345	62 385	65 342
Water Distribution		65 931	66 052	51 366	54 408	54 547	54 547	57 854	58 323	55 096
Water Storage				4 155	5 594	5 594	5 594	6 967	7 157	6 781
Waste water management		63 101	64 937	84 120	85 886	86 251	86 251	88 633	92 020	94 636
Public Toilets		320	350	631	487	637	637	648	657	694
Sewerage		51 256	52 578	47 375	48 425	46 866	46 866	50 250	52 949	55 049
Storm Water Management		11 524	12 009	11 426	13 498	13 273	13 273	13 576	13 715	14 067
Waste Water Treatment				24 689	23 475	25 475	25 475	24 160	24 699	24 825
Waste management		72 697	63 964	71 009	72 444	72 893	72 893	73 358	76 441	80 366
Recycling				143	230	230	230	258	450	475
Solid Waste Disposal (Landfill Sites)				31 028	34 307	36 352	36 352	35 141	35 348	37 059
Solid Waste Removal		72 697	63 964	38 983	36 993	35 408	35 408	37 960	40 642	42 832
Street Cleaning		(0)		855	914	903	903	–	–	–
Other		–	–	3 031	2 945	3 135	3 135	3 719	3 995	4 098
Abattoirs								–	–	–
Air Transport								–	–	–
Forestry								–	–	–
Licensing and Regulation								–	–	–
Markets								–	–	–
Tourism				3 031	2 945	3 135	3 135	3 719	3 995	4 098
Total Expenditure - Functional	3	995 023	997 156	1 108 572	1 249 963	1 293 006	1 293 006	1 342 010	1 402 198	1 471 786
Surplus/(Deficit) for the year		41 587	144 131	105 555	(6 252)	35 343	35 343	(54 518)	(38 541)	(8 939)

References

- Government Finance Statistics Functions and Sub-functions are standardised to assist national and international accounts and comparison
- Total Revenue by Functional Classification must reconcile to total operating revenue shown in Financial Performance (revenue and expenditure)
- Total Expenditure by Functional Classification must reconcile to total operating expenditure shown in Financial Performance (revenue and expenditure)
- All amounts must be classified under a Functional classification. The GFS function 'Other' is only for Abattoirs, Air Transport, Forestry, Licensing and Regulation, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

WC032 Overstrand - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description		Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote		1									
Vote 1 - Council & Mayor's Office			73 145	21 399	27 246	31 083	30 843	30 843	17 732	17 986	13 377
Vote 2 - Municipal Manager & Internal Audit			12	64	86	36	36	36	-	-	-
Vote 3 - Management Services			2 031	821	1 070	844	844	844	1 416	1 416	1 416
Vote 4 - Finance			231 209	262 709	292 912	284 914	295 084	295 084	309 162	323 853	339 126
Vote 5 - Infrastructure & Planning			393 923	489 799	496 225	497 130	567 833	567 833	539 510	581 120	644 396
Vote 6 - Protection Services			42 387	40 605	32 267	47 393	49 601	49 601	39 830	41 151	42 656
Vote 7 - Economic and Social Development & Tourism			3 556	2 788	2 030	2 635	2 986	2 986	4 663	2 168	2 324
Vote 8 - Community Services			290 348	323 102	362 289	379 676	381 122	381 122	375 179	395 964	419 552
Vote 9 - Costing Services			-	-	-	-	-	-	-	-	-
Vote 10 - Main Ledger Services			-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]			-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]			-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]			-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]			-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]			-	-	-	-	-	-	-	-	-
Total Revenue by Vote		2	1 036 610	1 141 287	1 214 127	1 243 711	1 328 349	1 328 349	1 287 492	1 363 658	1 462 847
Expenditure by Vote to be appropriated		1									
Vote 1 - Council & Mayor's Office			42 588	4 303	38 174	36 077	35 876	35 876	35 802	37 038	38 812
Vote 2 - Municipal Manager & Internal Audit			3 922	4 542	5 050	5 797	6 297	6 297	7 587	8 013	8 450
Vote 3 - Management Services			40 697	43 809	46 736	56 900	55 967	55 967	57 115	59 903	62 533
Vote 4 - Finance			64 984	71 890	74 716	75 077	75 067	75 067	91 935	95 780	100 249
Vote 5 - Infrastructure & Planning			432 211	414 432	449 522	527 994	565 180	565 180	551 359	590 425	631 326
Vote 6 - Protection Services			72 087	73 272	81 089	95 150	98 890	98 890	118 272	118 386	124 302
Vote 7 - Economic and Social Development & Tourism			10 220	10 558	10 303	13 291	14 310	14 310	19 065	18 726	20 154
Vote 8 - Community Services			328 315	374 350	402 983	439 679	441 420	441 420	460 876	473 928	485 959
Vote 9 - Costing Services			-	-	-	-	-	-	-	-	-
Vote 10 - Main Ledger Services			-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]			-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]			-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]			-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]			-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]			-	-	-	-	-	-	-	-	-
Total Expenditure by Vote		2	995 023	997 156	1 108 572	1 249 963	1 293 006	1 293 006	1 342 010	1 402 198	1 471 786
Surplus/(Deficit) for the year		2	41 587	144 131	105 555	(6 252)	35 343	35 343	(54 518)	(38 541)	(8 939)

References

1. Insert 'Vote'; e.g. department, if different to functional classification structure
2. Must reconcile to Budgeted Financial Performance (revenue and expenditure)
3. Assign share in 'associate' to relevant Vote

WC032 Overstrand - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Revenue by Vote	1									
Vote 1 - Council & Mayor's Office		73 145	21 399	27 246	31 083	30 843	30 843	17 732	17 986	13 377
1.1 - Council General		73 145	21 399	27 246	31 083	30 843	30 843	17 732	17 986	13 377
1.2 - Mayor's Office		-	-	-	-	-	-	-	-	-
1.3 - Pensioners & Continued Members		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager & Internal Audit		12	64	86	36	36	36	-	-	-
2.1 - Municipal Manager		12						-	-	-
2.2 - Internal Audit			64	86	36	36	36	-	-	-
2.3 - Risk Management		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Vote 3 - Management Services		2 031	821	1 070	844	844	844	1 416	1 416	1 416
3.1 - Director: Management Services		1 164	73	73	60	60	60	60	60	60
3.2 - Communication								-	-	-
3.3 - Legal Services								-	-	-
3.4 - Strategic Services								-	-	-
3.5 - Human Resources		865	747	993	780	780	780	1 355	1 355	1 355
3.6 - Info & Communication Technology								-	-	-
3.7 - Council Support Services		2		4	4	4	4	1	1	1
3.8 - Social Development		-	-	-	-	-	-	-	-	-
3.9 - Municipal Court		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Vote 4 - Finance		231 209	262 709	292 912	284 914	295 084	295 084	309 162	323 853	339 126
4.1 - Finance: Director				-	-	-	-	-	-	-
4.2 - Finance: Deputy Director		1 475	1 550	1 550	2 110	1 830	1 830	1 025	1 025	1 025
4.3 - Finance: Accounting Services		23 580	35 787	42 697	30 001	37 851	37 851	33 424	35 000	36 641
4.4 - Finance: Expenditure & Assets		289	50	4 250	35	1 535	1 535	1 533	1 534	1 535
4.5 - Finance: Revenue		8 708	10 385	10 936	10 460	10 760	10 760	10 508	10 947	11 402
4.6 - Finance: Supply Chain Management		110	91	205	158	158	158	121	121	121
4.7 - Data Control				-	-	-	-	-	-	-
4.8 - Assessment Rates		197 047	214 845	233 274	242 150	242 950	242 950	262 551	275 226	288 402
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-

WC032 Overstrand - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Vote 5 - Infrastructure & Planning		393 923	489 799	496 225	497 130	567 833	567 833	539 510	581 120	644 396
5.1 - Director: Infrastructure & Planning				–	100	100	100	0	0	0
5.2 - Deputy Director:Engineering Planning		571	120	–	0	0	0	0	0	0
5.3 - Engineering Services & Housing Development		41 634	56 973	46 576	51 500	104 319	104 319	90 223	96 570	95 850
5.4 - Town Planning		1 558	2 154	17 852	1 170	1 170	1 170	1 137	1 179	1 223
5.5 - Geographical Info System (GIS)				–	–	–	–	–	–	–
5.6 - Building Control Services		7 498	8 026	6 881	6 113	6 113	6 113	4 151	4 358	4 575
5.7 - Environmental Management Services		9	22	45	45	45	45	32	33	35
5.8 - Electricity		342 621	380 758	419 548	438 026	448 910	448 910	436 955	471 967	535 700
5.9 - Solid Waste Planning & Solid Waste Disposal				–	–	–	–	–	–	–
5.10 - Property Administration		32	41 746	5 324	175	7 175	7 175	7 012	7 012	7 012
Vote 6 - Protection Services		42 387	40 605	32 267	47 393	49 601	49 601	39 830	41 151	42 656
6.1 - Director: Protection Services				200	–	–	–	–	–	–
6.2 - Traffic		41 480	37 450	31 521	39 276	39 776	39 776	36 460	38 278	40 187
6.3 - Law Enforcement		288	278	318	5 100	6 808	6 808	2 508	2 743	2 339
6.4 - Vehicle testing				–	–	–	–	–	–	–
6.5 - Fire Brigade		619	2 877	228	3 018	3 018	3 018	862	130	130
6.6 - Vehicle Licensing		–	–	–	–	–	–	–	–	–
6.7 - Special Task Team Unit		–	–	–	–	–	–	–	–	–
6.8 - Disaster Management		–	–	–	–	–	–	–	–	–
6.9 - Security Services		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Vote 7 - Economic and Social Development & Tourism		3 556	2 788	2 030	2 635	2 986	2 986	4 663	2 168	2 324
7.1 - Director: Economic Development & Planning				1 926	2 635	2 635	2 635	2 567	67	67
7.2 - Tourism			29	–	–	–	–	–	–	–
7.3 - Social Development		1 922	2 300	104	–	–	–	–	–	–
7.4 - EPWP				–	–	–	–	–	–	–
7.5 - Thusong Centre: Hawston				–	–	351	351	96	101	257
7.6 - Parking Services		1 634	458	–	–	–	–	2 000	2 000	2 000
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		–	–	–	–	–	–	–	–	–
		–	–	–	–	–	–	–	–	–
Vote 8 - Community Services		290 348	323 102	362 289	379 676	381 122	381 122	375 179	395 964	419 552
8.1 - Director & Administration		7 464	8 086	722	59	232	232	138	140	142
8.2 - Offices & Community Buildings		1 012	896	1 008	1 103	746	746	742	777	814
8.3 - Parks & Townlands, Cemeteries		3 115	3 728	4 608	4 072	4 082	4 082	4 239	4 440	4 653
8.4 - Libraries		142	162	7 423	7 415	7 415	7 415	7 760	8 181	8 625
8.5 - Sport & Recreation		10 370	7 942	8 587	20 970	20 970	20 970	6 220	4 407	4 626
8.6 - Housing & Social Upliftment		350	385	609	1 176	1 176	1 176	345	362	380
8.7 - Roads & Stormwater		12 813	19 912	11 991	11 792	11 792	11 792	10 710	11 780	17 346
8.8 - Water		128 180	125 312	145 980	147 953	149 453	149 453	150 392	163 869	161 113
8.9 - Sewerage		72 399	84 128	104 583	97 498	98 498	98 498	103 870	106 122	119 765
8.10 - Refuse		54 503	72 552	76 777	87 637	86 757	86 757	90 764	95 887	102 089

WC032 Overstrand - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

[illegible]

WC032 Overstrand - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
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		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
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		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
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		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	1 036 610	1 141 287	1 214 127	1 243 711	1 328 349	1 328 349	1 287 492	1 363 658	1 462 847

WC032 Overstrand - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Expenditure by Vote										
Vote 1 - Council & Mayor's Office	1	42 588	4 303	38 174	36 077	35 876	35 876	35 802	37 038	38 812
1.1 - Council General		41 529	3 601	37 129	33 610	33 409	33 409	34 392	35 572	37 276
1.2 - Mayor's Office		1 057	702	1 044	2 467	2 467	2 467	1 410	1 465	1 536
1.3 - Pensioners & Continued Members		1	0	1	1	1	1	1	1	1
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager & Internal Audit		3 922	4 542	5 050	5 797	6 297	6 297	7 587	8 013	8 450
2.1 - Municipal Manager		2 021	2 282	2 382	2 699	3 200	3 200	3 757	4 009	4 227
2.2 - Internal Audit		1 901	2 260	2 668	3 097	3 097	3 097	3 569	3 744	3 963
2.3 - Risk Management		-	-	-	-	-	-	260	260	260
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Vote 3 - Management Services		40 697	43 809	46 736	56 900	55 967	55 967	57 115	59 903	62 533
3.1 - Director: Management Services		6 278	7 231	5 183	6 263	5 399	5 399	5 047	5 688	6 037
3.2 - Communication		2 406	1 982	1 570	2 912	2 912	2 912	3 141	3 282	3 393
3.3 - Legal Services		3 260	2 193	2 381	2 612	2 612	2 612	2 515	2 648	2 789
3.4 - Strategic Services		1 550	1 692	1 834	2 072	2 072	2 072	2 249	2 348	2 482
3.5 - Human Resources		9 897	10 435	11 468	13 663	13 595	13 595	14 192	14 849	15 554
3.6 - Info & Communication Technology		12 182	13 762	17 349	22 174	22 174	22 174	23 101	23 853	24 633
3.7 - Council Support Services		3 595	4 411	4 819	4 766	4 766	4 766	5 624	5 921	6 248
3.8 - Social Development		905	-	-	-	-	-	-	-	-
3.9 - Municipal Court		623	2 103	2 131	2 436	2 436	2 436	1 246	1 313	1 397
		-	-	-	-	-	-	-	-	-
Vote 4 - Finance		64 984	71 890	74 716	75 077	75 067	75 067	91 935	95 780	100 249
4.1 - Finance: Director		2 100	2 138	2 255	2 490	2 490	2 490	2 608	2 746	2 889
4.2 - Finance: Deputy Director		6 277	7 049	7 394	8 453	8 173	8 173	8 257	8 352	8 463
4.3 - Finance: Accounting Services		5 309	9 728	6 677	6 465	6 498	6 498	6 686	7 011	7 421
4.4 - Finance: Expenditure & Assets		10 497	10 951	11 390	13 318	14 155	14 155	15 405	16 222	17 141
4.5 - Finance: Revenue		23 569	25 625	27 804	29 935	29 335	29 335	31 486	33 323	35 344
4.6 - Finance: Supply Chain Management		7 702	7 207	8 784	10 376	10 376	10 376	11 241	11 740	12 366
4.7 - Data Control		612	580	604	1 407	1 407	1 407	1 447	1 487	1 530
4.8 - Assessment Rates		8 920	8 612	9 809	2 632	2 632	2 632	14 804	14 899	15 095
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-

WC032 Overstrand - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Vote 5 - Infrastructure & Planning		432 211	414 432	449 522	527 994	565 180	565 180	551 359	590 425	631 326
5.1 - Director: Infrastructure & Planning		2 427	2 611	2 574	2 759	2 759	2 759	2 953	3 069	3 199
5.2 - Deputy Director:Engineering Planning		47 283	52 523	61 738	66 757	68 500	68 500	71 464	76 959	82 305
5.3 - Engineering Services & Housing Development		11 147	10 909	15 884	29 592	59 252	59 252	50 509	56 467	64 933
5.4 - Town Planning		8 860	9 453	10 611	12 866	11 866	11 866	12 308	12 975	13 697
5.5 - Geographical Info System (GIS)		1 654	2 257	2 018	2 073	2 113	2 113	2 606	2 776	1 587
5.6 - Building Control Services		4 902	5 435	5 582	6 239	6 239	6 239	7 421	7 631	8 047
5.7 - Environmental Management Services		5 402	5 705	6 786	11 448	11 498	11 498	16 086	18 220	19 229
5.8 - Electricity		313 992	296 310	313 442	362 087	367 787	367 787	352 547	375 528	399 640
5.9 - Solid Waste Planning & Solid Waste Disposal		23 984	27 266	28 650	30 810	31 770	31 770	31 582	32 777	34 430
5.10 - Property Administration		12 559	1 963	2 237	3 362	3 395	3 395	3 885	4 024	4 254
Vote 6 - Protection Services		72 087	73 272	81 089	95 150	98 890	98 890	118 272	118 386	124 302
6.1 - Director: Protection Services		2 061	2 217	2 373	2 623	2 603	2 603	2 796	2 948	3 104
6.2 - Traffic		41 226	37 733	36 604	48 292	50 876	50 876	51 773	54 479	57 389
6.3 - Law Enforcement		12 938	9 881	13 191	17 670	18 078	18 078	25 384	26 610	27 628
6.4 - Vehicle testing		330	420	354	491	591	591	549	580	613
6.5 - Fire Brigade		14 310	21 483	27 082	19 895	19 936	19 936	17 649	18 484	19 430
6.6 - Vehicle Licensing		935	1 005	1 082	1 203	1 203	1 203	1 278	1 360	1 448
6.7 - Special Task Team Unit		288	287	162	292	256	256	265	277	290
6.8 - Disaster Management				240	316	716	716	6 350	886	923
6.9 - Security Services			246		4 369	4 630	4 630	12 228	12 762	13 478
		-	-	-	-	-	-	-	-	-
Vote 7 - Economic and Social Development & Tourism		10 220	10 558	10 303	13 291	14 310	14 310	19 065	18 726	20 154
7.1 - Director: Economic Development & Planning		3 182	3 936	4 074	9 260	9 260	9 260	10 131	9 250	10 301
7.2 - Tourism		3 012	2 848	3 014	2 945	2 945	2 945	3 719	3 995	4 098
7.3 - Social Development			1 045	2 011	1 087	-	-	1 913	2 104	2 146
7.4 - EPWP		1 934	2 300					-	-	-
7.5 - Thusong Centre: Hawston						1 019	1 019	306	309	465
7.6 - Parking Services		2 092	428	1 204		1 087	1 087	2 996	3 069	3 144
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Vote 8 - Community Services		328 315	374 350	402 983	439 679	441 420	441 420	460 876	473 928	485 959
8.1 - Director & Administration		25 305	51 158	49 699	84 286	85 937	85 937	89 166	91 489	96 758
8.2 - Offices & Community Buildings		6 232	21 957	19 902	21 283	21 350	21 350	24 183	24 675	25 220
8.3 - Parks & Townlands, Cemeteries		19 913	20 888	24 551	26 909	26 569	26 569	29 661	31 231	33 028
8.4 - Libraries		7 150	7 560	8 009	9 073	9 060	9 060	9 702	10 231	10 855
8.5 - Sport & Recreation		15 885	17 038	20 432	23 211	23 018	23 018	24 586	25 786	27 202
8.6 - Housing & Social Upliftment		4 556	4 972	6 012	8 209	8 099	8 099	7 984	8 340	8 738
8.7 - Roads & Stormwater		83 052	102 282	110 978	111 555	112 156	112 156	112 570	115 941	119 652
8.8 - Water		65 931	58 870	64 021	64 836	64 816	64 816	69 053	68 375	63 603
8.9 - Sewerage		51 577	52 928	57 875	53 381	53 781	53 781	56 053	58 111	59 075
8.10 - Refuse		48 713	36 698	41 504	36 935	36 635	36 635	37 917	39 750	41 827

WC032 Overstrand - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

[illegible]

WC032 Overstrand - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
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		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	995 023	997 156	1 108 572	1 249 963	1 293 006	1 293 006	1 342 010	1 402 198	1 471 786
Surplus/(Deficit) for the year	2	41 587	144 131	105 555	(6 252)	35 343	35 343	(54 518)	(38 541)	(8 939)

References

1. Insert 'Vote'; e.g. Department, if different to Functional structure
2. Must reconcile to Financial Performance ('Revenue and Expenditure by Functional Classification' and 'Revenue and Expenditure')
3. Assign share in 'associate' to relevant Vote

WC032 Overstrand - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source										
Property rates	2	197 104	215 763	233 274	242 150	242 950	242 950	262 551	275 226	288 402
Service charges - electricity revenue	2	334 765	349 298	378 668	398 868	403 868	403 868	386 294	403 262	463 064
Service charges - water revenue	2	115 070	110 932	129 971	127 320	128 820	128 820	128 520	134 919	141 638
Service charges - sanitation revenue	2	66 890	72 106	77 772	80 020	81 020	81 020	78 913	82 858	87 000
Service charges - refuse revenue	2	54 389	57 775	61 788	70 122	69 242	69 242	69 482	72 955	76 602
Rental of facilities and equipment		11 613	5 616	6 341	3 562	3 562	3 562	3 627	3 803	3 990
Interest earned - external investments		20 347	30 320	41 767	28 010	35 860	35 860	31 400	32 975	34 615
Interest earned - outstanding debtors		2 671	3 854	4 193	4 151	4 451	4 451	4 673	4 906	5 145
Dividends received		–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		38 715	31 638	24 734	32 552	32 552	32 552	29 564	31 039	32 587
Licences and permits		2 525	2 527	2 526	2 462	2 462	2 462	2 385	2 498	2 618
Agency services		3 480	4 149	4 913	4 700	5 200	5 200	4 938	5 184	5 442
Transfers and subsidies		114 411	116 458	118 976	152 183	125 794	125 794	131 840	141 735	154 275
Other revenue	2	34 706	48 492	63 142	27 416	143 735	143 735	115 686	122 827	122 940
Gains		6 242	28 096	–	–	–	–	7 000	7 000	7 000
Total Revenue (excluding capital transfers and contributions)		1 002 928	1 077 023	1 148 067	1 173 517	1 279 516	1 279 516	1 256 873	1 321 188	1 425 319
Expenditure By Type										
Employee related costs	2	302 363	296 682	367 858	399 804	399 521	399 521	435 325	456 328	482 727
Remuneration of councillors		9 265	10 138	10 573	11 383	11 383	11 383	11 896	12 436	13 002
Debt impairment	3	22 221	18 013	17 949	24 902	24 902	24 902	26 263	27 577	28 955
Depreciation & asset impairment	2	132 532	134 846	131 104	131 285	131 285	131 285	141 877	139 714	133 277
Finance charges		45 913	46 129	44 921	51 549	51 549	51 549	51 482	52 210	52 352
Bulk purchases	2	217 523	225 844	242 614	275 880	280 880	280 880	270 260	290 978	313 126
Other materials	8	48 818	40 900	47 091	63 675	42 946	42 946	47 567	43 347	45 265
Contracted services		155 726	167 079	186 758	207 536	214 349	214 349	222 414	235 538	247 162
Transfers and subsidies		1 898	1 800	486	500	500	500	11 610	11 610	11 610
Other expenditure	4, 5	50 631	55 726	58 609	83 450	103 992	103 992	123 315	132 461	144 310
Losses		8 133	–	610	–	31 700	31 700	–	–	–
Total Expenditure		995 023	997 156	1 108 572	1 249 963	1 293 006	1 293 006	1 342 010	1 402 198	1 471 786
Surplus/(Deficit)										
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		7 906	79 868	39 495	(76 446)	(13 491)	(13 491)	(85 137)	(81 011)	(46 467)
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	6	33 681	64 263	66 060	70 194	46 216	46 216	30 619	28 470	31 628
Transfers and subsidies - capital (in-kind - all)		–	–	–	–	–	–	–	14 000	5 900
						2 618	2 618	–	–	–
Surplus/(Deficit) after capital transfers & contributions		41 587	144 131	105 555	(6 252)	35 343	35 343	(54 518)	(38 541)	(8 939)
Taxation		–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after taxation		41 587	144 131	105 555	(6 252)	35 343	35 343	(54 518)	(38 541)	(8 939)
Attributable to minorities		–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		41 587	144 131	105 555	(6 252)	35 343	35 343	(54 518)	(38 541)	(8 939)
Share of surplus/ (deficit) of associate	7	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year		41 587	144 131	105 555	(6 252)	35 343	35 343	(54 518)	(38 541)	(8 939)

References

1. Classifications are revenue sources and expenditure type
2. Detail to be provided in Table SA1
3. Previously described as 'bad or doubtful debts' - amounts shown should reflect the change in the provision for debt impairment
4. Expenditure type components previously shown under repairs and maintenance should be allocated back to the originating expenditure group/item; e.g. employee costs
5. Repairs & maintenance detailed in Table A9 and Table SA34c
6. Contributions are funds provided by external organisations to assist with infrastructure development; e.g. developer contributions (detail to be provided in Table SA1)
7. Equity method (Includes Joint Ventures)
8. All materials not part of 'bulk' e.g. road making materials, pipe, cable etc.

Total Revenue	1 036 610	1 141 287	1 214 127	1 243 711	1 328 349	1 328 349	1 287 492	1 363 658	1 462 847

WC032 Overstrand - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Capital expenditure - Vote										
Multi-year expenditure to be appropriated	2									
Vote 1 - Council & Mayor's Office		-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager & Internal Audit		-	-	-	-	-	-	-	-	-
Vote 3 - Management Services		-	-	-	-	-	-	-	-	-
Vote 4 - Finance		-	-	-	-	-	-	-	30 000	20 000
Vote 5 - Infrastructure & Planning		30 496	-	63 169	40 128	92 716	92 716	108 693	133 601	104 550
Vote 6 - Protection Services		-	-	4 809	5 588	-	-	-	-	-
Vote 7 - Economic and Social Development & Tourism		-	-	-	-	-	-	-	-	-
Vote 8 - Community Services		53 713	-	66 541	54 583	42 897	42 897	-	-	-
Vote 9 - Costing Services		-	-	-	-	-	-	-	-	-
Vote 10 - Main Ledger Services		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total		84 209	-	134 520	100 298	135 613	135 613	108 693	163 601	124 550
Single-year expenditure to be appropriated	2									
Vote 1 - Council & Mayor's Office		-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager & Internal Audit		-	-	-	-	-	-	-	-	-
Vote 3 - Management Services		72	6 346	295	3 975	3 975	3 975	3 015	-	-
Vote 4 - Finance		885	-	-	30	30	30	60	-	-
Vote 5 - Infrastructure & Planning		1 540	16 315	28 195	45 186	43 870	43 870	117 721	26 636	29 828
Vote 6 - Protection Services		996	2 517	-	6 680	15 659	15 659	13 981	1 352	-
Vote 7 - Economic and Social Development & Tourism		-	-	-	7 906	2 973	2 973	842	-	-
Vote 8 - Community Services		4 167	80 077	12 100	97 601	73 611	73 611	59 426	5 574	-
Vote 9 - Costing Services		-	-	-	-	-	-	-	-	-
Vote 10 - Main Ledger Services		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		7 659	105 255	40 590	161 378	140 119	140 119	195 045	33 561	29 828
Total Capital Expenditure - Vote	3,7	91 868	105 255	175 110	261 677	275 733	275 733	303 738	197 162	154 378

WC032 Overstrand - Table A5 Budgeted Capital Expenditure by vote, functional classification and funding

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Capital Expenditure - Functional										
Governance and administration		957	6 342	8 659	4 105	4 105	4 105	3 075	30 000	20 000
Executive and council		72		295	10	10	10	5	–	–
Finance and administration		885	6 342	8 364	4 095	4 095	4 095	3 070	30 000	20 000
Internal audit		–	–	–	–	–	–	–	–	–
Community and public safety		14 135	44 222	68 172	64 760	127 111	127 111	93 694	52 392	37 850
Community and social services		644	2 126	5 164	3 280	2 960	2 960	18 638	4 374	–
Sport and recreation		1 837	5 427	23 923	18 770	19 055	19 055	12 731	–	–
Public safety		996	2 490	4 809	16 271	20 723	20 723	14 181	1 352	–
Housing		10 658	34 180	34 276	26 439	84 373	84 373	48 144	46 667	37 850
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		13 279	12 071	13 407	30 410	21 757	21 757	33 589	7 171	17 000
Planning and development		1 540	45	1 346	8 899	3 896	3 896	13 594	3 600	–
Road transport		11 739	12 026	12 061	21 510	17 860	17 860	19 995	3 571	17 000
Environmental protection		–	–	–	–	–	–	–	–	–
Trading services		63 498	42 619	84 872	162 402	122 760	122 760	173 381	107 599	79 528
Energy sources		30 496	16 268	28 893	34 124	29 226	29 226	21 119	46 500	31 000
Water management		15 772	3 257	12 270	48 504	39 982	39 982	52 606	35 516	22 000
Waste water management		17 217	21 523	42 210	62 843	43 241	43 241	77 217	24 384	26 528
Waste management		12	1 572	1 499	16 931	10 311	10 311	22 439	1 200	–
Other		–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Functional	3,7	91 868	105 255	175 110	261 677	275 733	275 733	303 738	197 162	154 378
Funded by:										
National Government		25 530	21 786	30 445	39 010	39 010	39 010	37 369	28 470	31 628
Provincial Government		7 681	42 477	35 615	31 184	88 287	88 287	2 840	–	–
District Municipality		–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		10 002	4 414	26 942	–	1 259	1 259	46 306	60 667	43 750
Transfers recognised - capital	4	43 214	68 677	93 002	70 194	128 557	128 557	86 516	89 137	75 378
Public contributions & donations	5							–	–	–
Borrowing	6	35 550	19 199	36 495	90 501	69 925	69 925	92 949	58 000	59 000
Internally generated funds		13 104	17 379	45 613	100 981	77 251	77 251	124 274	50 026	20 000
Total Capital Funding	7	91 868	105 255	175 110	261 677	275 733	275 733	303 738	197 162	154 378

References

1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).
2. Include capital component of PPP unitary payment. Note that capital transfers are only appropriated to municipalities for the budget year
3. Capital expenditure by functional classification must reconcile to the appropriations by vote
4. Must reconcile to supporting table SA20 and to Budgeted Financial Performance (revenue and expenditure)
5. Must reconcile to Budgeted Financial Performance (revenue and expenditure)
6. Include finance leases and PPP capital funding component of unitary payment - total borrowing/repayments to reconcile to changes in Table SA17
7. Total Capital Funding must balance with Total Capital Expenditure
8. Include any capitalised interest (MFMA section 46) as part of relevant capital budget

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Capital expenditure - Municipal Vote										
Multi-year expenditure appropriation	2									
Vote 1 - Council & Mayor's Office		-	-	-	-	-	-	-	-	-
1.1 - Council General		-	-	-	-	-	-	-	-	-
1.2 - Mayor's Office		-	-	-	-	-	-	-	-	-
1.3 - Pensioners & Continued Members		-	-	-	-	-	-	-	-	-
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Vote 2 - Municipal Manager & Internal Audit		-	-	-	-	-	-	-	-	-
2.1 - Municipal Manager		-	-	-	-	-	-	-	-	-
2.2 - Internal Audit		-	-	-	-	-	-	-	-	-
2.3 - Risk Management		-	-	-	-	-	-	-	-	-
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Vote 3 - Management Services		-	-	-	-	-	-	-	-	-
3.1 - Director: Management Services		-	-	-	-	-	-	-	-	-
3.2 - Communication		-	-	-	-	-	-	-	-	-
3.3 - Legal Services		-	-	-	-	-	-	-	-	-
3.4 - Strategic Services		-	-	-	-	-	-	-	-	-
3.5 - Human Resources		-	-	-	-	-	-	-	-	-
3.6 - Info & Communication Technology		-	-	-	-	-	-	-	-	-
3.7 - Council Support Services		-	-	-	-	-	-	-	-	-
3.8 - Social Development		-	-	-	-	-	-	-	-	-
3.9 - Municipal Court		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Vote 4 - Finance		-	-	-	-	-	-	-	30 000	20 000
4.1 - Finance: Director		-	-	-	-	-	-	-	30 000	20 000
4.2 - Finance: Deputy Director		-	-	-	-	-	-	-	-	-
4.3 - Finance: Accounting Services		-	-	-	-	-	-	-	-	-
4.4 - Finance: Expenditure & Assets		-	-	-	-	-	-	-	-	-
4.5 - Finance: Revenue		-	-	-	-	-	-	-	-	-
4.6 - Finance: Supply Chain Management		-	-	-	-	-	-	-	-	-
4.7 - Data Control		-	-	-	-	-	-	-	-	-
4.8 - Assessment Rates		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Vote 5 - Infrastructure & Planning		30 496	-	63 169	40 128	92 716	92 716	108 693	133 601	104 550
5.1 - Director: Infrastructure & Planning		-	-	-	-	-	-	-	1 000	-
5.2 - Deputy Director:Engineering Planning		-	-	-	-	-	-	-	-	-
5.3 - Engineering Services & Housing Development		-	-	34 276	26 439	79 723	79 723	32 827	29 000	30 700
5.4 - Town Planning		-	-	-	-	-	-	56 320	58 101	42 850
5.5 - Geographical Info System (GIS)		-	-	-	-	-	-	-	-	-
5.6 - Building Control Services		-	-	-	-	-	-	-	-	-
5.7 - Environmental Management Services		-	-	-	-	-	-	-	-	-
5.8 - Electricity		30 496	-	28 893	13 689	12 993	12 993	18 546	45 500	31 000
5.9 - Solid Waste Planning & Solid Waste Disposal		-	-	-	-	-	-	-	-	-
5.10 - Property Administration		-	-	-	-	-	-	-	-	-
Vote 6 - Protection Services		-	-	4 809	5 588	-	-	-	-	-
6.1 - Director:										

[illegible]

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
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Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
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Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
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	-	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total		84 209	-	134 520	100 298	135 613	135 613	108 693	163 601	124 550

[illegible]

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Vote 3 - Management Services		72	6 346	295	3 975	3 975	3 975	3 015	-	-
3.1 - Director: Management Services		72			25	25	25	15	-	-
3.2 - Communication								-	-	-
3.3 - Legal Services								-	-	-
3.4 - Strategic Services								-	-	-
3.5 - Human Resources								-	-	-
3.6 - Info & Communication Technology			6 346	295	3 950	3 950	3 950	3 000	-	-
3.7 - Council Support Services								-	-	-
3.8 - Social Development								-	-	-
3.9 - Municipal Court		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Vote 4 - Finance		885	-	-	30	30	30	60	-	-
4.1 - Finance: Director		885			30	30	30	60	-	-
4.2 - Finance: Deputy Director			-	-				-	-	-
4.3 - Finance: Accounting Services			-	-				-	-	-
4.4 - Finance: Expenditure & Assets			-	-				-	-	-
4.5 - Finance: Revenue			-	-				-	-	-
4.6 - Finance: Supply Chain Management			-	-				-	-	-
4.7 - Data Control			-	-				-	-	-
4.8 - Assessment Rates			-	-				-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Vote 5 - Infrastructure & Planning		1 540	16 315	28 195	45 186	43 870	43 870	117 721	26 636	29 828
5.1 - Director: Infrastructure & Planning		1 540	47	2 773	993	923	923	9 388	3 600	-
5.2 - Deputy Director: Engineering Planning								45 709	11 000	10 200
5.3 - Engineering Services & Housing Development				23 923	19 581	25 191	25 191	41 901	12 036	19 628
5.4 - Town Planning								-	-	-
5.5 - Geographical Info System (GIS)								-	-	-
5.6 - Building Control Services								-	-	-
5.7 - Environmental Management Services								-	-	-
5.8 - Electricity			16 268		19 612	15 506	15 506	1 322	-	-
5.9 - Solid Waste Planning & Solid Waste Disposal				1 499	5 000	2 250	2 250	19 400	-	-
5.10 - Property Administration		-	-	-	-	-	-	-	-	-
Vote 6 - Protection Services		996	2 517	-	6 680	15 659	15 659	13 981	1 352	-
6.1 - Director: Protection Services					300	300	300	485	-	-
6.2 - Traffic					1 100	2 808	2 808	4 129	1 052	-
6.3 - Law Enforcement					2 380	2 380	2 380	2 896	-	-
6.4 - Vehicle testing								-	-	-
6.5 - Fire Brigade		996	2 517		2 900	10 171	10 171	6 371	300	-
6.6 - Vehicle Licensing								-	-	-
6.7 - Special Task Team Unit								-	-	-
6.8 - Disaster Management		-	-	-	-	-	-	-	-	-
6.9 - Security Services		-	-	-	-	-	-	100	-	-
		-	-	-	-	-	-	-	-	-
Vote 7 - Economic and Social Development & Tourism		-	-	-	7 906	2 973	2 973	842	-	-
7.1 - Director: Economic Development & Planning					7 906	2 973	2 973	442	-	-
7.2 - Tourism								400	-	-
7.3 - Social Development		-	-	-	-	-	-	-	-	-
7.4 - EPWP		-	-	-	-	-	-	-	-	-
7.5 - Thusong Centre: Hawston		-	-	-	-	-	-	-	-	-
7.6 - Parking Services		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Vote 8 - Community Services		4 167	80 077	12 100	97 601	73 611	73 611	59 426	5 574	-
8.1 - Director & Administration			1 929	12 100	19 093	19 141	19 141	50 015	5 574	-
8.2 - Offices & Community Buildings								-	-	-
8.3 - Parks & Townlands, Cemeteries								-	-	-
8.4 - Libraries								-	-	-
8.5 - Sport & Recreation		1 837	5 427					-	-	-
8.6 - Housing & Social Upliftment			34 180					-	-	-
8.7 - Roads & Stormwater		2 330	12 023		27 285	27 044	27 044	9 411	-	-
8.8 - Water			3 257		33 631	21 843	21 843	-	-	-
8.9 - Sewerage			21 523		17 593	5 584	5 584	-	-	-

Multi-year appropriation for Budget Year 2020/21 in the 2019/20 Annual Budget				Multi-year appropriation for 2021/22 in the 2019/20 Annual Budget				New multi-year appropriations (funds for new and existing projects)		
Appropriation for 2020/21	Adjustments in 2019/20	Downward adjustments for 2020/21	Appropriation carried forward	Appropriation for 2020/21	Adjustments in 2019/20	Downward adjustments for 2020/21	Appropriation carried forward	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23

[illegible]

WC032 Overstrand - Table A6 Budgeted Financial Position

Description		Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
ASSETS												
Current assets												
Cash			89 087	94 453	123 988	124 120	265 426	265 426	85 812	9 045	6 905	
Call investment deposits	1		170 728	380 514	409 200	320 000	320 000	320 000	400 000	400 000	400 000	
Consumer debtors	1		62 129	64 957	73 481	73 134	73 134	73 134	83 889	85 483	87 477	
Other debtors			47 370	52 806	65 059	35 523	35 523	35 523	34 983	34 411	33 804	
Current portion of long-term receivables			12	10	11	7	7	7	3	1	—	
Inventory	2		35 438	32 352	39 086	30 752	9 000	9 000	9 540	10 113	10 719	
Total current assets			404 764	625 093	710 826	583 535	703 090	703 090	614 227	539 052	538 905	
Non current assets												
Long-term receivables			27	20	9	4	4	4	1	—	—	
Investments			37 982	44 595	50 524	57 885	57 885	57 885	65 460	73 294	81 414	
Investment property			155 269	113 951	119 698	114 846	121 846	121 846	121 846	121 846	121 846	
Investment in Associate			—	—	—	—	—	—	—	—	—	
Property, plant and equipment	3		3 502 661	3 470 377	3 509 274	3 645 621	3 627 977	3 627 977	3 790 408	3 848 288	3 869 686	
Agricultural												
Biological												
Intangible			6 287	6 699	8 597	5 323	5 323	5 323	4 753	4 322	4 025	
Other non-current assets												
Total non current assets			3 702 225	3 635 642	3 688 101	3 823 679	3 813 035	3 813 035	3 982 468	4 047 750	4 076 971	
TOTAL ASSETS			4 106 989	4 260 735	4 398 927	4 407 214	4 516 125	4 516 125	4 596 695	4 586 802	4 615 876	
LIABILITIES												
Current liabilities												
Bank overdraft	1		—	—	—	—	—	—	—	—	—	
Borrowing	4		29 580	33 448	39 725	42 244	42 244	42 244	52 751	47 751	53 190	
Consumer deposits			37 039	38 462	40 020	63 074	63 074	63 074	62 074	65 799	69 747	
Trade and other payables	4		85 793	119 809	110 010	95 207	73 455	73 455	104 604	111 692	121 894	
Provisions			27 795	29 790	33 010	33 570	33 570	33 570	35 286	37 105	38 980	
Total current liabilities			180 206	221 509	222 765	234 096	212 344	212 344	254 715	262 347	283 811	
Non current liabilities												
Borrowing			412 495	408 658	422 933	455 453	455 453	455 453	430 260	432 508	429 318	
Provisions			217 138	205 051	222 157	239 095	239 095	239 095	256 985	275 754	295 494	
Total non current liabilities			629 633	613 708	645 090	694 547	694 547	694 547	687 245	708 262	724 813	
TOTAL LIABILITIES			809 839	835 218	867 854	928 643	906 891	906 891	941 960	970 609	1 008 623	
NET ASSETS			5	3 297 149	3 425 517	3 531 072	3 478 571	3 609 234	3 609 234	3 654 735	3 616 193	3 607 253
COMMUNITY WEALTH/EQUITY												
Accumulated Surplus/(Deficit)			3 293 898	3 422 258	3 527 808	3 475 231	3 605 894	3 605 894	3 651 390	3 612 843	3 603 898	
Reserves	4		3 251	3 259	3 264	3 340	3 340	3 340	3 345	3 350	3 355	
TOTAL COMMUNITY WEALTH/EQUITY			5	3 297 149	3 425 517	3 531 072	3 478 571	3 609 234	3 609 234	3 654 735	3 616 193	3 607 253

References

1. Detail to be provided in Table SA3
2. Include completed low cost housing to be transferred to beneficiaries within 12 months
3. Include 'Construction-work-in-progress' (disclosed separately in annual financial statements)
4. Detail to be provided in Table SA3. Includes reserves to be funded by statute.
5. Total Assets must balance with Total Liabilities
6. Net Assets must balance with Total Community Wealth/Equity

WC032 Overstrand - Table A7 Budgeted Cash Flows

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		195 733	213 851	231 322	241 063	241 862	241 862	259 513	274 775	287 860
Service charges		561 634	590 742	643 620	673 293	679 913	679 913	655 534	692 857	766 859
Other revenue		73 850	75 406	82 274	66 179	178 616	178 616	131 331	153 281	146 109
Transfers and Subsidies - Operational	1	119 507	131 819	118 820	152 183	125 794	125 794	131 840	141 735	154 275
Transfers and Subsidies - Capital	1	33 681	64 248	57 030	70 194	46 216	46 216	30 619	28 470	31 628
Interest		23 018	34 175	45 960	32 161	40 311	40 311	36 073	37 881	39 760
Dividends		–	–	–	–	–	–	–	–	–
Payments										
Suppliers and employees		(791 231)	(818 415)	(915 305)	(1 017 533)	(983 962)	(983 962)	(983 752)	(1 144 928)	(1 215 369)
Finance charges		(45 910)	(46 129)	(44 921)	(51 549)	(51 549)	(51 549)	(51 482)	(52 210)	(52 352)
Transfers and Grants	1	(1 898)	(1 800)	(486)	(500)	(500)	(500)	(11 610)	(11 610)	(11 610)
NET CASH FROM/(USED) OPERATING ACTIVITIES		168 384	243 897	218 314	165 492	276 701	276 701	198 066	120 253	147 160
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		2 943	81 451	(566)	–	–	–	7 000	7 000	7 000
Decrease (increase) in non-current receivables		15	8	10	10	10	10	7	3	1
Decrease (increase) in non-current investments		(4 980)	(4 980)	(4 980)	(7 339)	(7 339)	(7 339)	(7 575)	(7 834)	(8 120)
Payments										
Capital assets		(84 505)	(105 255)	(175 110)	(261 677)	(275 733)	(275 733)	(303 738)	(197 162)	(154 378)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(86 528)	(28 775)	(180 645)	(269 006)	(283 062)	(283 062)	(304 307)	(197 993)	(155 497)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans								–	–	–
Borrowing long term/refinancing		30 000	30 000	54 000	74 300	74 300	74 300	54 000	50 000	50 000
Increase (decrease) in consumer deposits		–	–	–	23 028	23 028	23 028	(1 000)	3 724	3 948
Payments										
Repayment of borrowing		(26 822)	(29 969)	(33 448)	(38 709)	(38 709)	(38 709)	(46 374)	(52 751)	(47 751)
NET CASH FROM/(USED) FINANCING ACTIVITIES		3 178	31	20 552	58 619	58 619	58 619	6 626	974	6 196
NET INCREASE/ (DECREASE) IN CASH HELD		85 034	215 153	58 220	(44 895)	52 259	52 259	(99 615)	(76 767)	(2 140)
Cash/cash equivalents at the year begin:	2	174 780	259 815	474 967	489 014	533 188	533 188	585 426	485 812	409 045
Cash/cash equivalents at the year end:	2	259 815	474 967	533 188	444 120	585 446	585 446	485 812	409 045	406 905

References

1. Local/District municipalities to include transfers from/to District/Local Municipalities
2. Cash equivalents includes investments with maturities of 3 months or less
3. The MTREF is populated directly from SA30.

Total Receipts	1 010 381	1 191 700	1 178 470	1 235 083	1 312 722	1 312 722	1 251 916	1 336 003	1 433 492
Total Payments	(923 545)	(971 598)	(1 135 821)	(1 331 259)	(1 311 743)	(1 311 743)	(1 350 582)	(1 405 910)	(1 433 709)
	1 933 926	220 101	42 649	(96 175)	978	978	(98 666)	(69 906)	(217)
Borrowings & Investments & Cash Deposits	25 020	25 020	49 020	89 989	89 989	89 989	45 425	45 890	45 828
Repayment of Borrowing	(26 822)	(29 969)	(33 448)	(38 709)	(38 709)	(38 709)	(46 374)	(52 751)	(47 751)
	1 932 123	215 153	58 220	(44 895)	52 259	52 259	(99 615)	(76 767)	(2 140)
BALANCE NET INCREASE/ (DECREASE) IN CASH HELD	(1 847 089)	–	–	–	–	–	–	–	–

WC032 Overstrand - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Cash and investments available										
Cash/cash equivalents at the year end	1	259 815	474 967	533 188	444 120	585 446	585 446	485 812	409 045	406 905
Other current investments > 90 days		–	(0)	–	(0)	(20)	(20)	(0)	(0)	0
Non current assets - Investments	1	37 982	44 595	50 524	57 885	57 885	57 885	65 460	73 294	81 414
Cash and investments available:		297 796	519 562	583 711	502 005	643 312	643 312	551 272	482 339	488 319
Application of cash and investments										
Unspent conditional transfers		6 474	21 776	12 590	5 636	5 636	5 636	–	–	–
Unspent borrowing		15	10 450	38 199	–	–	–	88 700	–	–
Statutory requirements	2	–	–	–	–	–	–	–	–	–
Other working capital requirements	3	(26 304)	(16 860)	(36 904)	(17 691)	(39 143)	(39 143)	(9 865)	(6 248)	3 434
Other provisions								4 109	4 315	4 530
Long term investments committed	4	37 982	44 595	50 524	57 885	57 885	57 885	65 460	73 294	81 414
Reserves to be backed by cash/investments	5	3 251	3 259	3 264	3 340	3 340	3 340	3 345	3 350	3 355
Total Application of cash and investments:		21 418	63 220	67 672	49 170	27 718	27 718	151 749	74 711	92 733
Surplus(shortfall)		276 379	456 342	516 039	452 835	615 593	615 593	399 522	407 628	395 586

References

1. Must reconcile with Budgeted Cash Flows
2. For example: VAT, taxation
3. Council approval for policy required - include sufficient working capital (e.g. allowing for a % of current debtors > 90 days as uncollectable)
4. For example: sinking fund requirements for borrowing
5. Council approval required for each reserve created and basis of cash backing of reserves

Other working capital requirements										
Debtors		105 623	114 892	134 324	107 262	106 962	106 962	114 469	117 940	118 460
Creditors due		79 319	98 032	97 420	89 571	67 819	67 819	104 604	111 692	121 894
Total		26 304	16 860	36 904	17 691	39 143	39 143	9 865	6 248	(3 434)
Debtors collection assumptions										
Balance outstanding - debtors		109 526	117 783	138 550	108 661	108 661	108 661	118 873	119 894	121 281
Estimate of debtors collection rate		96.4%	97.5%	97.0%	98.7%	98.4%	98.4%	96.3%	98.4%	97.7%

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Long term investments committed										
Balance (Insert description; eg sinking fund)										
Bankers Acceptance Certificate		-	-	-	-	-	-	-	-	-
Deposit Taking Institutions		-	-	-	-	-	-	-	-	-
Bank Repurchase Agreements		-	-	-	-	-	-	-	-	-
Derivative Financial Assets		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (Sinking)		37 982	44 595	50 524	57 885	57 885	57 885	65 460	73 294	81 414
Listed/Unlisted Bonds and Stocks		-	-	-	-	-	-	-	-	-
Municipal Bonds		-	-	-	-	-	-	-	-	-
National Government Securities		-	-	-	-	-	-	-	-	-
Negotiable Certificate of Deposits: Banks		-	-	-	-	-	-	-	-	-
Unamortised Debt Expense		-	-	-	-	-	-	-	-	-
Unamortised Preference Share Expense		-	-	-	-	-	-	-	-	-
Interest Rate Swaps		-	-	-	-	-	-	-	-	-
		37 982	44 595	50 524	57 885	57 885	57 885	65 460	73 294	81 414

Reserves to be backed by cash/investments										
Housing Development Fund		3 251	3 259	3 264	3 340	3 340	3 340	3 345	3 350	3 355
Capital replacement		-	-	-	-	-	-	-	-	-
Self-insurance		-	-	-	-	-	-	-	-	-
Other reserves										
Compensation for Occupational Injuries and Diseases		-	-	-	-	-	-	-	-	-
Employee Benefit Reserve		-	-	-	-	-	-	-	-	-
Non-current Provisions Reserve		-	-	-	-	-	-	-	-	-
Valuation Reserve		-	-	-	-	-	-	-	-	-
Investment in associate account		-	-	-	-	-	-	-	-	-
Capitalisation Reserve		-	-	-	-	-	-	-	-	-
Equity		-	-	-	-	-	-	-	-	-
Non-Controlling Interest		-	-	-	-	-	-	-	-	-
Share Premium		-	-	-	-	-	-	-	-	-
Revaluation		-	-	-	-	-	-	-	-	-
		3 251	3 259	3 264	3 340	3 340	3 340	3 345	3 350	3 355

WC032 Overstrand - Table A9 Asset Management

2022 Overview and 2023 Asset Management

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
CAPITAL EXPENDITURE										
<u>Total New Assets</u>	1	57 389	75 610	175 110	214 907	234 242	234 242	215 433	153 858	108 850
Roads Infrastructure		2 260	10 003	12 061	19 683	16 033	16 033	19 795	3 571	17 000
Storm water Infrastructure		–	255	7 247	23 841	18 641	18 641	16 384	7 864	–
Electrical Infrastructure		30 496	15 449	28 893	23 801	18 999	18 999	12 768	45 500	24 000
Water Supply Infrastructure		5 276	627	12 270	42 344	35 423	35 423	29 547	5 732	6 000
Sanitation Infrastructure		5 718	–	34 963	24 093	11 949	11 949	20 576	4 000	4 000
Solid Waste Infrastructure		8 930	105	1 499	10 000	4 500	4 500	18 479	1 200	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		52 681	26 438	96 933	143 762	105 545	105 545	117 549	67 866	51 000
Community Facilities		2 212	3 229	30 804	12 420	7 959	7 959	12 743	9 026	–
Sport and Recreation Facilities		–	5 427	–	380	50	50	50	–	–
Community Assets		2 212	8 656	30 804	12 800	8 009	8 009	12 793	9 026	–
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		2 497	4 372	3 092	9 034	10 029	10 029	4 825	300	–
Housing		–	34 180	34 276	26 439	84 373	84 373	48 144	46 667	37 850
Other Assets		2 497	38 552	37 368	35 472	94 402	94 402	52 970	46 967	37 850
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment		–	1 593	1 346	4 200	4 220	4 220	7 896	–	–
Furniture and Office Equipment		–	205	295	280	280	280	1 025	–	–
Machinery and Equipment		–	166	1 428	900	1 400	1 400	760	–	–
Transport Assets		–	–	6 936	17 493	20 385	20 385	22 440	30 000	20 000
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
<u>Total Renewal of Existing Assets</u>	2	34 479	29 644	–	6 570	6 558	6 558	25 621	20 050	16 200
Roads Infrastructure		11 809	2 020	–	10	10	10	–	–	–
Storm water Infrastructure		–	10 677	–	–	–	–	–	–	–
Electrical Infrastructure		–	819	–	–	–	–	1 000	1 000	–
Water Supply Infrastructure		10 496	2 629	–	2 560	2 548	2 548	20 560	18 400	15 500
Sanitation Infrastructure		9 169	10 591	–	4 000	4 000	4 000	4 061	650	700
Solid Waste Infrastructure		1 740	1 634	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		33 214	28 370	–	6 570	6 558	6 558	25 621	20 050	16 200
Community Facilities		1 265	1 217	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Community Assets		1 265	1 217	–	–	–	–	–	–	–
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Other Assets		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment		–	–	–	–	–	–	–	–	–
Furniture and Office Equipment		–	–	–	–	–	–	–	–	–
Machinery and Equipment		–	57	–	–	–	–	–	–	–
Transport Assets		–	–	–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
<u>Total Upgrading of Existing Assets</u>	6	-	-	-	40 200	34 933	34 933	62 684	23 254	29 328
Roads Infrastructure		-	-	-	-	-	-	200	-	-
Storm water Infrastructure		-	-	-	3 160	3 160	3 160	13 057	-	-
Electrical Infrastructure		-	-	-	9 750	9 750	9 750	7 350	-	7 000
Water Supply Infrastructure		-	-	-	3 600	2 011	2 011	2 500	11 384	500
Sanitation Infrastructure		-	-	-	5 662	984	984	23 138	11 870	21 828
Solid Waste Infrastructure		-	-	-	1 000	1 000	1 000	3 960	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	23 172	16 905	16 905	50 206	23 254	29 328
Community Facilities		-	-	-	-	-	-	976	-	-
Sport and Recreation Facilities		-	-	-	16 928	17 928	17 928	11 503	-	-
Community Assets		-	-	-	16 928	17 928	17 928	12 479	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	100	100	100	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	-	100	100	100	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Total Capital Expenditure	4	91 868	105 255	175 110	261 677	275 733	275 733	303 738	197 162	154 378
Roads Infrastructure		14 069	12 023	12 061	19 693	16 043	16 043	19 995	3 571	17 000
Storm water Infrastructure		–	10 932	7 247	27 001	21 801	21 801	29 441	7 864	–
Electrical Infrastructure		30 496	16 268	28 893	33 551	28 749	28 749	21 119	46 500	31 000
Water Supply Infrastructure		15 772	3 257	12 270	48 504	39 982	39 982	52 606	35 516	22 000
Sanitation Infrastructure		14 887	10 591	34 963	33 755	16 933	16 933	47 776	16 520	26 528
Solid Waste Infrastructure		10 670	1 739	1 499	11 000	5 500	5 500	22 439	1 200	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Infrastructure		85 895	54 809	96 933	173 504	129 009	129 009	193 376	111 170	96 528
Community Facilities		3 477	4 446	30 804	12 420	7 959	7 959	13 719	9 026	–
Sport and Recreation Facilities		–	5 427	–	17 308	17 978	17 978	11 553	–	–
Community Assets		3 477	9 873	30 804	29 728	25 937	25 937	25 272	9 026	–
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		2 497	4 372	3 092	9 134	10 129	10 129	4 825	300	–
Housing		–	34 180	34 276	26 439	84 373	84 373	48 144	46 667	37 850
Other Assets		2 497	38 552	37 368	35 572	94 502	94 502	52 970	46 967	37 850
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Computer Equipment		–	1 593	1 346	4 200	4 220	4 220	7 896	–	–
Furniture and Office Equipment		–	205	295	280	280	280	1 025	–	–
Machinery and Equipment		–	223	1 428	900	1 400	1 400	760	–	–
Transport Assets		–	–	6 936	17 493	20 385	20 385	22 440	30 000	20 000
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
TOTAL CAPITAL EXPENDITURE - Asset class		91 868	105 255	175 110	261 677	275 733	275 733	303 738	197 162	154 378

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
ASSET REGISTER SUMMARY - PPE (WDV)	5	3 664 217	3 591 027	3 637 568	3 765 790	3 755 146	3 755 146	3 917 008	3 974 456	3 995 557
Roads Infrastructure		1 042 924	1 054 313	1 068 859	1 019 303	1 015 653	1 015 653	1 002 295	972 682	956 632
Storm water Infrastructure		196 761	201 871	200 999	231 052	225 852	225 852	248 394	249 361	242 467
Electrical Infrastructure		534 751	522 972	525 175	525 147	520 345	520 345	514 928	534 892	539 362
Water Supply Infrastructure		505 838	481 367	465 975	496 853	488 331	488 331	512 347	520 841	520 881
Sanitation Infrastructure		376 119	367 433	381 878	400 735	385 133	385 133	413 216	410 433	418 878
Solid Waste Infrastructure		35 559	30 303	26 500	34 270	28 770	28 770	48 639	47 444	45 151
Rail Infrastructure		—	—	—	—	—	—	—	—	—
Coastal Infrastructure		—	—	—	—	—	—	—	—	—
Information and Communication Infrastructure		—	—	—	—	—	—	—	—	—
Infrastructure		2 691 953	2 658 258	2 669 386	2 707 359	2 664 084	2 664 084	2 739 819	2 735 653	2 723 371
Community Assets		—	183 622	204 522	—	—	—	—	—	—
Heritage Assets		124 182	124 182	124 182	124 182	124 182	124 182	124 182	124 182	124 182
Investment properties		155 269	113 951	119 698	114 846	121 846	121 846	121 846	121 846	121 846
Other Assets		627 851	442 613	437 294	719 198	741 417	741 417	803 760	843 792	865 595
Biological or Cultivated Assets		—	—	—	—	—	—	—	—	—
Intangible Assets		6 287	6 699	8 597	5 323	5 323	5 323	4 753	4 322	4 025
Computer Equipment		—	—	—	—	—	—	—	—	—
Furniture and Office Equipment		10 659	8 673	8 949	14 190	14 210	14 210	21 360	19 760	18 391
Machinery and Equipment		3 763	3 542	3 924	4 671	5 171	5 171	5 268	4 693	4 236
Transport Assets		44 254	49 487	61 016	76 020	78 912	78 912	96 019	120 208	133 910
Land		—	—	—	—	—	—	—	—	—
Zoo's, Marine and Non-biological Animals		—	—	—	—	—	—	—	—	—
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	3 664 217	3 591 027	3 637 568	3 765 790	3 755 146	3 755 146	3 917 008	3 974 456	3 995 557

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
EXPENDITURE OTHER ITEMS										
Depreciation	7	132 532	134 846	131 104	131 285	131 285	131 285	141 877	139 714	133 277
Repairs and Maintenance by Asset Class	3	120 795	160 036	215 024	199 189	203 963	203 963	210 905	223 085	235 335
Roads Infrastructure		55 545	53 229	61 860	65 331	66 157	66 157	67 578	71 378	75 348
Storm water Infrastructure		6 392	6 017	5 765	6 600	6 375	6 375	6 159	6 363	6 721
Electrical Infrastructure		17 747	17 645	23 082	37 099	37 630	37 630	31 243	32 852	34 749
Water Supply Infrastructure		16 489	15 014	17 367	16 935	17 568	17 568	19 710	20 801	21 956
Sanitation Infrastructure		11 672	13 051	14 967	11 541	11 007	11 007	13 262	13 878	14 535
Solid Waste Infrastructure		2 546	12 946	22 918	2 220	2 269	2 269	3 691	4 926	5 164
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	189	147	147	216	225	234
Information and Communication Infrastructure		–	–	–	40	40	40	42	44	46
Infrastructure		110 392	117 901	145 959	139 955	141 193	141 193	141 901	150 468	158 753
Community Facilities		4 867	12 289	27 117	34 241	33 129	33 129	37 242	39 286	41 591
Sport and Recreation Facilities		–	–	12 685	5 957	6 164	6 164	7 516	7 878	8 276
Community Assets		4 867	12 289	39 801	40 198	39 293	39 293	44 758	47 164	49 867
Heritage Assets		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Operational Buildings		–	–	8 009	2 217	3 281	3 281	3 373	3 510	3 652
Housing		–	–	–	–	–	–	37	39	41
Other Assets		–	–	8 009	2 217	3 281	3 281	3 410	3 549	3 693
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	5 653	6 353	6 353	5 925	6 235	6 560
Intangible Assets		–	–	–	5 653	6 353	6 353	5 925	6 235	6 560
Computer Equipment		5 536	5 207	4 890	1 193	1 068	1 068	2 186	2 301	2 415
Furniture and Office Equipment		–	17 919	16 364	431	440	440	2 811	2 862	2 914
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Transport Assets		–	6 719	–	9 542	12 335	12 335	9 914	10 506	11 133
Libraries		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
TOTAL EXPENDITURE OTHER ITEMS		253 327	294 882	346 128	330 474	335 249	335 249	352 782	362 798	368 612
Renewal and upgrading of Existing Assets as % of total capex		37.5%	28.2%	0.0%	17.9%	15.0%	15.0%	29.1%	22.0%	29.5%
Renewal and upgrading of Existing Assets as % of deprecn		26.0%	22.0%	0.0%	35.6%	31.6%	31.6%	62.2%	31.0%	34.2%
R&M as a % of PPE		3.4%	4.6%	6.1%	5.5%	5.6%	5.6%	5.6%	5.8%	6.1%
Renewal and upgrading and R&M as a % of PPE		4.0%	5.0%	6.0%	7.0%	7.0%	7.0%	8.0%	7.0%	7.0%

References

1. Detail of new assets provided in Table SA34a
2. Detail of renewal of existing assets provided in Table SA34b
3. Detail of Repairs and Maintenance by Asset Class provided in Table SA34c
4. Must reconcile to total capital expenditure on Budgeted Capital Expenditure
5. Must reconcile to 'Budgeted Financial Position' (written down value)
6. Detail of upgrading of existing assets provided in Table SA34e
7. Detail of depreciation provided in Table SA34d

WC032 Overstrand - Table A10 Basic service delivery measurement

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Household service targets	1									
<u>Water:</u>										
Piped water inside dwelling		34 449	29 174	29 800	29 800	29 800	29 800	30 694	31 615	32 563
Piped water inside yard (but not in dwelling)		-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	2	3 067	3 052	3 620	3 620	3 620	3 620	4 650	4 900	5 000
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		37 516	32 226	33 420	33 420	33 420	33 420	35 344	36 515	37 563
Using public tap (< min.service level)	3	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	4	-	-	-	-	-	-	-	-	-
No water supply		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	37 516	32 226	33 420	33 420	33 420	33 420	35 344	36 515	37 563
<u>Sanitation/sewerage:</u>										
Flush toilet (connected to sewerage)		28 841	29 165	29 631	29 631	29 631	29 631	30 520	31 436	32 379
Flush toilet (with septic tank)		-	-	-	-	-	-	-	-	-
Chemical toilet		-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)		-	-	-	-	-	-	-	-	-
Other toilet provisions (> min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		28 841	29 165	29 631	29 631	29 631	29 631	30 520	31 436	32 379
Bucket toilet		-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)		-	-	-	-	-	-	-	-	-
No toilet provisions		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	28 841	29 165	29 631	29 631	29 631	29 631	30 520	31 436	32 379
<u>Energy:</u>										
Electricity (at least min.service level)		6 356	6 112	5 831	5 587	5 587	5 587	5 343	5 099	4 855
Electricity - prepaid (min.service level)		18 530	18 814	19 464	20 243	20 243	20 243	21 022	21 801	22 580
<i>Minimum Service Level and Above sub-total</i>		24 886	24 926	25 295	25 830	25 830	25 830	26 365	26 900	27 435
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-	-	-
Other energy sources		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	24 886	24 926	25 295	25 830	25 830	25 830	26 365	26 900	27 435
<u>Refuse:</u>										
Removed at least once a week		32 029	32 695	33 105	33 105	33 105	33 105	34 098	35 121	36 175
<i>Minimum Service Level and Above sub-total</i>		32 029	32 695	33 105	33 105	33 105	33 105	34 098	35 121	36 175
Removed less frequently than once a week		-	-	-	-	-	-	-	-	-
Using communal refuse dump		-	-	-	-	-	-	-	-	-
Using own refuse dump		-	-	-	-	-	-	-	-	-
Other rubbish disposal		-	-	-	-	-	-	-	-	-
No rubbish disposal		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	32 029	32 695	33 105	33 105	33 105	33 105	34 098	35 121	36 175
Households receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		7 418	7 385	7 630	7 700	7 700	7 700	7 750	8 000	8 240
Sanitation (free minimum level service)		7 418	7 385	7 630	7 700	7 700	7 700	7 750	8 000	8 240
Electricity/other energy (50kwh per household per month)		7 418	7 385	7 630	7 700	7 700	7 700	7 750	8 000	8 240
Refuse (removed at least once a week)		7 418	7 385	7 630	7 700	7 700	7 700	7 750	8 000	8 240
Cost of Free Basic Services provided - Formal Settlements (R'000)	8									
Water (6 kilolitres per indigent household per month)		1 726	2 132	14 612	14 234	14 234	14 234	14 225	15 517	16 892

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Sanitation (free sanitation service to indigent households)		–	–	15 697	17 938	17 938	17 938	17 967	19 640	21 422
Electricity/other energy (50kwh per indigent household per month)		3 448	4 681	33 723	33 656	33 656	33 656	35 865	42 575	50 430
Refuse (removed once a week for indigent households)		–	–	15 223	18 220	18 220	18 220	18 268	19 989	21 824
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		–	–	–	–	–	–	–	–	–
Total cost of FBS provided		5 174	6 813	79 256	84 049	84 049	84 049	86 324	97 721	110 568

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Highest level of free service provided per household										
Property rates (R value threshold)		220 000	220 000	220 000	220 000	220 000	220 000	220 000	220 000	220 000
Water (kilolitres per household per month)		6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)		4	4	4	4	4	4	4	4	4
Sanitation (Rand per household per month)		69	73	78	82	82	82	86	91	96
Electricity (kwh per household per month)		50	50	50	50	50	50	50	50	50
Refuse (average litres per week)		210	210	210	210	210	210	210	210	210
Revenue cost of subsidised services provided (R'000)										
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)	9	2 135	–	–	–	–	–	–	–	–
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		48 431	51 711	50 983	54 042	54 042	54 042	58 504	61 430	64 501
Water (in excess of 6 kilolitres per indigent household per month)		–	–	779	250	250	250	265	281	298
Sanitation (in excess of free sanitation service to indigent households)		–	–	318	–	–	–	–	–	–
Electricity/other energy (in excess of 50 kwh per indigent household per month)		–	–	–	–	–	–	–	–	–
Refuse (in excess of one removal a week for indigent households)		–	–	–	–	–	–	–	–	–
Municipal Housing - rental rebates		–	–	–	–	–	–	–	–	–
Housing - top structure subsidies	6	–	–	–	–	–	–	–	–	–
Other		–	–	–	–	–	–	–	–	–
Total revenue cost of subsidised services provided		50 566	51 711	52 080	54 292	54 292	54 292	58 769	61 711	64 799

References

1. Include services provided by another entity; e.g. Eskom
2. Stand distance <= 200m from dwelling
3. Stand distance > 200m from dwelling
4. Borehole, spring, rain-water tank etc.
5. Must agree to total number of households in municipal area (informal settlements receiving services must be included)
6. Include value of subsidy provided by municipality above provincial subsidy level
7. Show number of households receiving at least these levels of services completely free (informal settlements must be included)
8. Must reflect the cost to the municipality of providing the Free Basic Service
9. Reflect the cost to the municipality in terms of 'revenue foregone' of providing free services (note this will not equal 'Revenue Foregone' on SA1)

WC032 Overstrand - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
REVENUE ITEMS:										
Property rates	6									
Total Property Rates		245 535	267 473	284 258	296 192	296 992	296 992	321 055	336 656	352 903
less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		48 431	51 711	50 983	54 042	54 042	54 042	58 504	61 430	64 501
Net Property Rates		197 104	215 763	233 274	242 150	242 950	242 950	262 551	275 226	288 402
Service charges - electricity revenue	6									
Total Service charges - electricity revenue		338 213	353 979	412 392	432 524	437 524	437 524	422 159	445 837	513 494
less Revenue Foregone (in excess of 50 kwh per indigent household per month)								-	-	-
less Cost of Free Basic Services (50 kwh per indigent household per month)		3 448	4 681	33 723	33 656	33 656	33 656	35 865	42 575	50 430
Net Service charges - electricity revenue		334 765	349 298	378 668	398 868	403 868	403 868	386 294	403 262	463 064
Service charges - water revenue	6									
Total Service charges - water revenue		116 796	113 064	145 363	141 804	143 304	143 304	143 010	150 717	158 827
less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)				779	250	250	250	265	281	298
less Cost of Free Basic Services (6 kilolitres per indigent household per month)		1 726	2 132	14 612	14 234	14 234	14 234	14 225	15 517	16 892
Net Service charges - water revenue		115 070	110 932	129 971	127 320	128 820	128 820	128 520	134 919	141 638
Service charges - sanitation revenue										
Total Service charges - sanitation revenue		66 890	72 106	93 787	97 959	98 959	98 959	96 880	102 498	108 422
less Revenue Foregone (in excess of free sanitation service to indigent households)				318				-	-	-
less Cost of Free Basic Services (free sanitation service to indigent households)		-	-	15 697	17 938	17 938	17 938	17 967	19 640	21 422
Net Service charges - sanitation revenue		66 890	72 106	77 772	80 020	81 020	81 020	78 913	82 858	87 000
Service charges - refuse revenue	6									
Total refuse removal revenue		54 389	57 775	77 011	88 342	87 462	87 462	87 750	92 944	98 426
Total landfill revenue								-	-	-
less Revenue Foregone (in excess of one removal a week to indigent households)								-	-	-
less Cost of Free Basic Services (removed once a week to indigent households)		-	-	15 223	18 220	18 220	18 220	18 268	19 989	21 824
Net Service charges - refuse revenue		54 389	57 775	61 788	70 122	69 242	69 242	69 482	72 955	76 602
Other Revenue by source										
Fuel Levy								-	-	-
Other Revenue										
Discontinued Operations								-	-	-
Rent on Land								4 181	4 297	4 421
Operational Revenue								7 357	7 585	7 823
Intercompany/Parent-subsidiary Transactions								-	-	-
Surcharges and Taxes								-	-	-
Sales of Goods and Rendering of Services		34 706	48 492	63 142	27 416	143 735	143 735	104 148	110 945	110 696
Total 'Other' Revenue	1	34 706	48 492	63 142	27 416	143 735	143 735	115 686	122 827	122 940

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
EXPENDITURE ITEMS:										
<u>Employee related costs</u>										
Basic Salaries and Wages	2	302 363	296 682	367 858	399 804	399 521	399 521	274 762	288 726	305 363
Pension and UIF Contributions								48 588	51 441	54 519
Medical Aid Contributions								18 241	18 425	19 867
Overtime								295	313	333
Performance Bonus								22 134	23 512	24 975
Motor Vehicle Allowance								8 032	8 167	8 213
Cellphone Allowance								2 565	2 566	2 588
Housing Allowances								2 870	3 045	3 235
Other benefits and allowances								42 803	44 347	47 059
Payments in lieu of leave								–	–	–
Long service awards								2 166	2 274	2 388
Post-retirement benefit obligations								12 869	13 513	14 188
sub-total	4									
	5	302 363	296 682	367 858	399 804	399 521	399 521	435 325	456 328	482 727
<u>Less: Employees costs capitalised to PPE</u>		–	–	–	–	–	–	–	–	–
Total Employee related costs	1	302 363	296 682	367 858	399 804	399 521	399 521	435 325	456 328	482 727
<u>Contributions recognised - capital</u>										
<i>List contributions by contract</i>		–	–	–	–	–	–	–	14 000	5 900
Total Contributions recognised - capital		–	–	–	–	–	–	–	14 000	5 900

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
<u>Depreciation & asset impairment</u>										
Depreciation of Property, Plant & Equipment		132 532	134 846	131 104	131 285	131 285	131 285	141 307	139 283	132 980
Lease amortisation		—	—	—	—	—	—	570	431	297
Capital asset impairment		—	—	—	—	—	—	—	—	—
Depreciation resulting from revaluation of PPE		—	—	—	—	—	—	—	—	—
Total Depreciation & asset impairment	10	132 532	134 846	131 104	131 285	131 285	131 285	141 877	139 714	133 277
<u>Bulk purchases</u>										
Electricity Bulk Purchases		217 523	225 844	242 614	275 880	280 880	280 880	270 260	290 978	313 126
Water Bulk Purchases		—	—	—	—	—	—	—	—	—
Total bulk purchases	1	217 523	225 844	242 614	275 880	280 880	280 880	270 260	290 978	313 126
<u>Transfers and grants</u>										
Cash transfers and grants		1 898	1 800	486	500	500	500	11 610	11 610	11 610
Non-cash transfers and grants		—	—	—	—	—	—	—	—	—
Total transfers and grants	1	1 898	1 800	486	500	500	500	11 610	11 610	11 610
<u>Contracted services</u>										
<i>Outsourced Services</i>								92 907	99 210	104 131
<i>Consultants and Professional Services</i>								36 692	38 690	40 401
<i>Contractors</i>		155 726	167 079	186 758	207 536	214 349	214 349	92 816	97 638	102 629
sub-total	1	155 726	167 079	186 758	207 536	214 349	214 349	222 414	235 538	247 162
Allocations to organs of state:										
Electricity		—	—	—	—	—	—	—	—	—
Water		—	—	—	—	—	—	—	—	—
Sanitation		—	—	—	—	—	—	—	—	—
Other		—	—	—	—	—	—	—	—	—
Total contracted services		155 726	167 079	186 758	207 536	214 349	214 349	222 414	235 538	247 162

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Other Expenditure By Type										
Collection costs	3							6 666	7 066	7 490
Contributions to 'other' provisions								4 109	4 315	4 530
Audit fees								5 322	5 322	5 322
General expenses		50 631	55 726	58 609	83 450	103 992	103 992			
Operating Leases								1 578	1 591	1 604
Operational Cost								105 640	114 167	125 363
Statutory Payments other than Income Taxes								–	–	–
Discontinued Operations								–	–	–
Total 'Other' Expenditure	1	50 631	55 726	58 609	83 450	103 992	103 992	123 315	132 461	144 310
by Expenditure Item	8									
Employee related costs		50 261	53 689	89 415	97 024	97 594	97 594	100 057	105 924	112 512
Other materials		3 500	30 000	17 594	13 845	18 645	18 645	20 206	21 281	22 374
Contracted Services		36 145	67 791	85 762	69 331	71 811	71 811	79 701	84 420	88 441
Other Expenditure		30 890	8 555	22 253	18 990	15 913	15 913	10 941	11 460	12 008
Total Repairs and Maintenance Expenditure	9	120 795	160 036	215 024	199 189	203 963	203 963	210 905	223 085	235 335

References

1. Must reconcile with 'Budgeted Financial Performance (Revenue and Expenditure)
2. Must reconcile to supporting documentation on staff salaries
3. Insert other categories where revenue or expenditure is of a material nature (list separate items until 'General expenses' is not > 10% of Total Expenditure)
4. Expenditure to meet any 'unfunded obligations'
- 5 This sub-total must agree with the total on SA22, but excluding councillor and board member items
6. Include a note for each revenue item that is affected by 'revenue foregone'
7. Special consideration may have to be given to including 'goodwill arising' or 'joint venture' budgets where circumstances require this (include separately under relevant notes)
8. Repairs and Maintenance is not a GRAP item. However to facilitate transparency, municipalities must provide a breakdown of the amounts included in the relevant GRAP items that will be spent on Repairs and Maintenance.
9. Must reconcile with Repairs and Maintenance by Asset Class (Total Repairs and Maintenance) on Table SA34c.
10. Only applicable to municipalities that have adopted the 'revaluation method' in GRAP 17. The aim is to prevent overstating 'depreciation and asset impairment'

WC032 Overstrand - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 1 - Council & Mayor's Office	Vote 2 - Municipal Manager & Internal Audit	Vote 3 - Management Services	Vote 4 - Finance	Vote 5 - Infrastructure & Planning	Vote 6 - Protection Services	Vote 7 - Economic and Social Development & Tourism	Vote 8 - Community Services	Vote 9 - Costing Services	Vote 10 - Main Ledger Services	Vote 11 - [NAME OF VOTE 11]	Vote 12 - [NAME OF VOTE 12]	Vote 13 - [NAME OF VOTE 13]	Vote 14 - [NAME OF VOTE 14]	Vote 15 - [NAME OF VOTE 15]	Total
R thousand	1																
Revenue By Source																	
Property rates		-	-	-	262 551	-	-	-	-	-	-	-	-	-	-	-	262 551
Service charges - electricity revenue		-	-	-	50	386 244	-	-	-	-	-	-	-	-	-	-	386 294
Service charges - water revenue		-	-	-	550	-	-	-	127 970	-	-	-	-	-	-	-	128 520
Service charges - sanitation revenue		-	-	-	-	-	0	-	78 913	-	-	-	-	-	-	-	78 913
Service charges - refuse revenue		-	-	-	-	-	-	-	69 482	-	-	-	-	-	-	-	69 482
Rental of facilities and equipment		-	-	-	-	0	-	160	3 467	-	-	-	-	-	-	-	3 627
Interest earned - external investments		-	-	-	31 400	-	-	-	-	-	-	-	-	-	-	-	31 400
Interest earned - outstanding debtors		-	-	-	4 673	-	-	-	0	-	-	-	-	-	-	-	4 673
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	1	75	29 354	-	134	-	-	-	-	-	-	-	29 564
Licences and permits		-	-	-	-	-	1 980	-	405	-	-	-	-	-	-	-	2 385
Agency services		-	-	-	-	-	4 912	-	26	-	-	-	-	-	-	-	4 938
Other revenue		139	-	891	6 912	98 593	652	2 003	6 496	-	-	-	-	-	-	-	115 686
Transfers and subsidies		17 593	-	525	1 025	41 598	2 200	2 500	66 399	-	-	-	-	-	-	-	131 840
Gains		-	-	-	2 000	5 000	-	-	-	-	-	-	-	-	-	-	7 000
Total Revenue (excluding capital transfers and contributions)		17 732	-	1 416	309 162	531 510	39 098	4 663	353 292	-	-	-	-	-	-	-	1 256 873
Expenditure By Type																	
Employee related costs		15 833	6 527	27 727	49 019	68 769	68 789	13 827	184 832	-	-	-	-	-	-	-	435 325
Remuneration of councillors		11 896	-	-	-	-	-	-	-	-	-	-	-	-	-	-	11 896
Debt impairment		-	-	-	179	179	25 367	-	538	-	-	-	-	-	-	-	26 263
Depreciation & asset impairment		4	66	1 555	122	27 020	1 072	97	111 940	-	-	-	-	-	-	-	141 877
Finance charges		-	-	-	69	16 816	-	-	34 597	-	-	-	-	-	-	-	51 482
Bulk purchases		-	-	-	-	270 260	-	-	-	-	-	-	-	-	-	-	270 260
Other materials		41	60	1 687	483	6 301	6 452	274	32 269	-	-	-	-	-	-	-	47 567
Contracted services		273	644	8 075	8 308	102 087	12 425	1 374	89 229	-	-	-	-	-	-	-	222 414
Transfers and subsidies		-	-	-	11 610	-	-	-	-	-	-	-	-	-	-	-	11 610
Other expenditure		7 755	289	18 070	22 144	59 927	4 167	3 492	7 471	-	-	-	-	-	-	-	123 315
Losses		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure		35 802	7 587	57 115	91 935	551 359	118 272	19 065	460 876	-	-	-	-	-	-	-	1 342 010
Surplus/(Deficit)		(18 070)	(7 587)	(55 699)	217 227	(19 849)	(79 174)	(14 402)	(107 583)	-	-	-	-	-	-	-	(85 137)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		-	-	-	-	8 000	732	-	21 887	-	-	-	-	-	-	-	30 619
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		(18 070)	(7 587)	(55 699)	217 227	(11 849)	(78 442)	(14 402)	(85 696)	-	-	-	-	-	-	-	(54 518)

References

1. Departmental columns to be based on municipal organisation structure

WC032 Overstrand - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
ASSETS										
Call investment deposits										
Call deposits		170 728	380 514	409 200	320 000	320 000	320 000	400 000	400 000	400 000
Other current investments		–	–	–	–	–	–			
Total Call investment deposits	2	170 728	380 514	409 200	320 000	320 000	320 000	400 000	400 000	400 000
Consumer debtors										
Consumer debtors		82 722	86 731	99 589	95 394	95 394	95 394	111 229	117 903	124 977
Less: Provision for debt impairment		(20 593)	(21 774)	(26 108)	(22 260)	(22 260)	(22 260)	(27 340)	(32 420)	(37 500)
Total Consumer debtors	2	62 129	64 957	73 481	73 134	73 134	73 134	83 889	85 483	87 477
Debt impairment provision										
Balance at the beginning of the year		19 098	20 593	21 774	21 000	21 000	21 000	22 260	27 340	32 420
Contributions to the provision		2 616	1 983	5 162	1 760	1 760	1 760	5 980	5 980	5 980
Bad debts written off		(1 121)	(803)	(828)	(500)	(500)	(500)	(900)	(900)	(900)
Balance at end of year		20 593	21 774	26 108	22 260	22 260	22 260	27 340	32 420	37 500
Property, plant and equipment (PPE)										
PPE at cost/valuation (excl. finance leases)		5 536 674	5 628 094	5 793 483	6 065 800	6 048 156	6 048 156	6 351 894	6 549 057	6 703 435
Leases recognised as PPE										
Less: Accumulated depreciation		2 034 013	2 157 716	2 284 209	2 420 179	2 420 179	2 420 179	2 561 486	2 700 769	2 833 749
Total Property, plant and equipment (PPE)	2	3 502 661	3 470 377	3 509 274	3 645 621	3 627 977	3 627 977	3 790 408	3 848 288	3 869 686
LIABILITIES										
Current liabilities - Borrowing										
Short term loans (other than bank overdraft)								–	–	–
Current portion of long-term liabilities		29 580	33 448	39 725	42 244	42 244	42 244	52 751	47 751	53 190
Total Current liabilities - Borrowing		29 580	33 448	39 725	42 244	42 244	42 244	52 751	47 751	53 190
Trade and other payables										
Trade Payables		79 319	98 032	97 420	89 571	67 819	67 819	104 604	111 692	121 894
Other Creditors								–	–	–
Unspent conditional transfers		6 474	21 776	12 590	5 636	5 636	5 636			
VAT										
Total Trade and other payables	2	85 793	119 809	110 010	95 207	73 455	73 455	104 604	111 692	121 894
Non current liabilities - Borrowing										
Borrowing		412 495	408 658	422 933	455 453	455 453	455 453	430 260	432 508	429 318
Finance leases (including PPP asset element)		–	–	–	–	–	–	–	–	–
Total Non current liabilities - Borrowing	4	412 495	408 658	422 933	455 453	455 453	455 453	430 260	432 508	429 318
Provisions - non-current										
Retirement benefits		122 588	98 747	108 914	120 259	120 259	120 259	132 766	145 918	159 717
List other major provision items										
Refuse landfill site rehabilitation		84 877	92 013	98 402	103 385	103 385	103 385	106 868	110 510	114 340
Other		9 673	14 291	14 841	15 450	15 450	15 450	17 351	19 326	21 437
Total Provisions - non-current		217 138	205 051	222 157	239 095	239 095	239 095	256 985	275 754	295 494

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
CHANGES IN NET ASSETS										
Accumulated Surplus/(Deficit)										
Accumulated Surplus/(Deficit) - opening balance		3 256 152	3 293 898	3 439 499	3 479 983	3 479 983	3 479 983	3 605 894	3 651 390	3 612 843
GRAP adjustments		(5 775)	(15 766)	(17 240)				-	-	-
Restated balance		3 250 376	3 278 133	3 422 258	3 479 983	3 479 983	3 479 983	3 605 894	3 651 390	3 612 843
Surplus/(Deficit)		41 587	144 131	105 555	(6 252)	35 343	35 343	(54 518)	(38 541)	(8 939)
Transfers to/from Reserves		1 935	(5)	(5)	1 500	1 500	1 500	(6)	(6)	(6)
Depreciation offsets										
Other adjustments						89 068	89 068	100 020	0	(0)
Accumulated Surplus/(Deficit)	1	3 293 898	3 422 258	3 527 808	3 475 231	3 605 894	3 605 894	3 651 390	3 612 843	3 603 898
Reserves										
Housing Development Fund		3 251	3 259	3 264	3 340	3 340	3 340	3 345	3 350	3 355
Capital replacement		-	-	-	-	-	-	-	-	-
Self-insurance		-	-	-	-	-	-	-	-	-
Other reserves		-	-	-	-	-	-	-	-	-
Compensation for Occupational Injuries and Diseases		-	-	-	-	-	-	-	-	-
Employee Benefit Reserve		-	-	-	-	-	-	-	-	-
Non-current Provisions Reserve		-	-	-	-	-	-	-	-	-
Valuation Reserve		-	-	-	-	-	-	-	-	-
Investment in associate account		-	-	-	-	-	-	-	-	-
Capitalisation Reserve		-	-	-	-	-	-	-	-	-
Equity		-	-	-	-	-	-	-	-	-
Non-Controlling Interest		-	-	-	-	-	-	-	-	-
Share Premium		-	-	-	-	-	-	-	-	-
Revaluation		-	-	-	-	-	-	-	-	-
Total Reserves	2	3 251	3 259	3 264	3 340	3 340	3 340	3 345	3 350	3 355
TOTAL COMMUNITY WEALTH/EQUITY	2	3 297 149	3 425 517	3 531 072	3 478 571	3 609 234	3 609 234	3 654 735	3 616 193	3 607 253
Total capital expenditure includes expenditure on nationally significant priorities:										
Provision of basic services										

References

1. Must reconcile with Table A4 Budgeted Financial Performance (revenue and expenditure)
2. Must reconcile with Table A6 Budgeted Financial Position
3. Leases treated as assets to be depreciated as the same as purchased/constructed assets. Includes PPP asset element accounted for as finance leases
4. Borrowing must reconcile to Table A17

WC032 Overstrand - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Table 2: Overview and Supporting Table 2A: Reconciliation of 12: Strategic Objectives and Budget (Revenue)												
Strategic Objective	Goal	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand												
The provision of democratic, accountable and ethical governance	Good Governance		1	315 623	334 461	327 076	317 773	334 875	334 875	336 136	351 115	361 816
The provision and maintenance of municipal services	Basic Service Delivery		2	600 303	674 417	752 662	778 700	789 029	789 029	792 445	845 809	918 767
The encouragement of structured community participation in the matters of the municipality	Good Governance		3									
The creation and maintenance of a safe and healthy environment	Safe and Healthy Environment		4	54 775	52 972	70 070	85 575	83 589	83 589	109 016	114 196	114 528
The promotion of tourism, economic and social development	Economic Development and Social upliftment		5	65 909	79 437	64 318	61 663	120 856	120 856	49 895	52 537	67 735

WC032 Overstrand - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

20002 Overview and Supporting Table 010: Reconciliation of 2017 Strategic Objectives and Budget (Operating Expenditure)												
Strategic Objective	Goal	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand												
The provision of democratic, accountable and ethical governance	Good Governance	1		177 829	185 276	222 170	247 061	248 145	248 145	268 614	279 394	292 988
The provision and maintenance of municipal services	Basic Service Delivery	2		515 721	490 339	576 651	639 154	645 951	645 951	640 514	673 734	703 815
The encouragement of structured community participation in the matters of the municipality	Good Governance	3		1 793	1 486	1 250	1 085	1 235	1 235	1 395	1 395	1 395
The creation and maintenance of a safe and healthy environment	Safe and Healthy Environment	4		102 799	125 449	141 579	164 538	168 740	168 740	199 264	202 497	212 959
The promotion of tourism, economic and social development	Economic Development and Social upliftment	5		196 881	194 606	166 921	198 125	228 936	228 936	232 224	245 178	260 629

References

2. Balance of allocations not directly linked to an IDP strategic objective

WC032 Overstrand - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Table 2: Overview and Supporting Table 2.1: Recommendation 1.1.1: Strategic Objectives and Budget (Capital Expenditure)												
Strategic Objective	Goal	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand												
The provision of democratic, accountable and ethical governance	Good Governance	1		957	6 346	8 659	4 105	4 105	4 105	3 075	30 000	20 000
The provision and maintenance of municipal services	Basic Service Delivery	2		63 498	42 786	84 872	162 402	122 760	122 760	173 381	107 599	79 528
The encouragement of structured community participation in the matters of the municipality	Good Governance	3		3 729	41 536	5 250	5 415	5 265	5 265	6 412		
The creation and maintenance of a safe and healthy environment	Safe and Healthy Environment	4		10 406	2 517	28 646	32 906	37 472	37 472	39 137	5 726	
The promotion of tourism, economic and social development	Economic Development and Social upliftment	5		13 279	12 070	47 683	56 849	106 130	106 130	81 733	53 837	54 850

WC032 Overstrand - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Council and Municipal Manager										
Council and Municipal Manager										
Municipal Manager										
Percentage of a municipality's capital budget actually spent on capital projects identified for the financial year in terms of the municipality's IDP {(Actual amount spent on projects as identified for the year in the IDP/Total amount budgeted on capital projects)X100}	% of capital budget spent	98.0%	90.13%	99.39%	95.0%		95.0%	95.0%	95.0%	95.0%
Sign section 56 performance agreements with all directors by the end of July	Number of agreements signed	6	6	6	6		6	6	6	6
Monitor the implementation of the action plan developed to address all the issues raised in the management letter of the Auditor General and submit quarterly progress reports to Executive Mayor	Number of progress reports monitored and submitted to Executive Mayor	4	5	6	4		4	1	4	4
1st annual formal performance appraisals of the section 56 appointees for the previous financial period April to June 2020 to be completed by Sept 2020.	Number of appraisals	12	12	12	12		12	6	6	6
Draft the annual report and submit to the Auditor-General by the end of August	Draft Annual report submitted	1	1	1	1		1	1	1	1
Risk Management										
Submit quarterly progress reports on the revision of the top 10 risks as a corrective action to the Executive Management Team	Number of progress reports submitted	4	4	3	4		4	1	4	4
Management Services										
Director: Management Services										
Human Resources										
92% of the approved and funded organogram filled {(actual number of posts filled divided by the funded posts budgeted) x100}	% filled	89.0%	93.4%	92.30%	92.0%		92.0%	92.0%	92.0%	92.0%
The number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan	The number of people from EE target groups employed	63	70	68	67		67	70	70	70
The percentage of a municipality's budget (training budget) actually spent on implementing its workplace skills plan	% of the training budget spent on implementation of the WSP	99.5%	99.87%	100.0%	100.0%		100.0%	100.0%	100.0%	100.0%

Review the Municipal Organisational Staff Structure by the end of June	Structure reviewed	1	1	1	1		1	1	1	1
Corporate Support Services										
Revise the Section 14 Access to Information Manual by the end of June to ensure compliant and up to date policies	Manual revised	1	1	1	1		1	1	1	1
Finance										
Director: Finance										
Director Finance										
Financial viability measured in terms of the available cash to cover fixed operating expenditure ((Available cash+ investments)/ Monthly fixed operating expenditure)	Ratio achieved	5.18	6.56	6.55	3		3	3	3	3
Financial viability measured in terms of the municipality's ability to meet it's service debt obligations ((Total operating revenue-operating grants received)/debt service payments due within the year)	Ratio achieved (2019/20 -Target Type was changed to Number from Percentage)	20.09%	19.96%	22.91%	12	15	15	15	15	15
Financial viability measured in terms of the outstanding service debtors (Total outstanding service debtors/ revenue received for services)	% achieved	9.86%	10.52%	10.02%	12.20%		12.20%	14.0%	14.0%	14.0%
Submit a reviewed long term financial plan to the CFO by the end of October	Reviewed long term financial plan submitted	1	1	1	1		1	1	1	1
Financial statements submitted to the Auditor General by 31 August	Financial statements submitted	1	1	0	1		1	1	1	1
Provision of free basic electricity, refuse removal, sanitation and water in terms of the equitable share requirements	Number of indigent households	7418	7385	7630	7450		7450	7750	8000	8240
Achieve a debt recovery rate not less than 80% (Receipts/total billed for 12 months period x 100)	% Recovered	99.44%	99.35%	98.6%	96.0%		96.0%	80.0%	80.0%	80.0%
Community Services										
Director: Community Services										
Director: Community Services										
98% of the operational conditional grant (Libraries, CDW's) spent (Actual expenditure divided by the total grant received)	% of total conditional operational grants spent (Libraries, CDW's)	86.07%	93.0%	100.0%	98.0%		98.0%	98.0%	98.0%	98.0%
m² of roads patched and resealed according to approved Pavement Management System within available budget	m² of roads patched and resealed	135298	112932	112982	100000		100000	106000	110000	110000
Limit unaccounted water to less than 20% ((Number of kiloliter water purified - Number of kiloliter water sold)/Number of kiloliter purified x 100)}	% of water unaccounted for	19.14%	18.82%	24.25%	19.0%		19.0%	19.0%	19.0%	18.0%

Ward committee meetings held to facilitate consistent and regular communication with residents	No of ward committee meetings per ward per annum (UOM revised in 2018/19 - Number of ward committees per annum)	9	8	114	117		117	78	117	117
Provision of water to informal households (excluding invaded state owned land and private land) based on the standard of 1 water point to 25 households (MPPMR Reg 10 (a))	The number of taps installed in relation to the number of informal households (excluding invaded state owned land and private land)	252	253	285	253	285	285	300	320	320
Provision of cleaned piped water to all formal households within 200 m from households	No of formal households that meet agreed service standards for piped water	34449	29174	29800	29174	29800	29800	30396	30615	30615
Provision of refuse removal, refuse dumps and solid waste disposal to all formal households at least once a week (A household is a residential unit being billed for the particular services rendered by way of the financial system (SAMRAS))	Number of formal households for which refuse is removed at least once a week	32029	32695	33105	32695	33105	33105	34098	35121	35121
Provision of refuse removal, refuse dumps and solid waste disposal to all informal households at least once a week	Number of weekly removal of refuse in informal households (once per week = 52 weeks per annum)	52	52	52	52		52	52	52	52
The provision of sanitation services to informal households (excluding invaded state owned land and private land) based on the standard of 1 toilette to 5 households (MPPMR Reg 10 (a))	The number of toilets provided in relation to the number of informal households (excluding invaded state owned land and private land)	794	794	881	794	884	884	930	980	980
Provision of sanitation services to formal residential households (A household is a residential unit being billed for the particular services rendered by way of the financial system (SAMRAS))	No of formal residential households which are billed for sewerage in accordance to the SAMRAS financial system	28841	29165	29631	29165	29631	29631	30520	31436	31436
Provision of water to informal households on invaded land with available funding ("Land Invasion" refers to the illegal occupation of land, with the intention of establishing dwellings / a settlement upon it. An invasion may be by one individual or by hundreds of households).	The number of taps installed for informal households on invaded land with available funding	no kpi set	no kpi set	88	98	98	98	80	70	70

The provision of sanitation services to informal households on invaded land with available funding	The number of toilets provided for informal households on invaded land with available funding	no kpi set	no kpi set	120	0	130	130	105	95	95
("Land Invasion" refers to the illegal occupation of land, with the intention of establishing dwellings / a settlement upon it. An invasion may be by one individual or by hundreds of households).										
Infrastructure & Planning										
Director: Infrastructure and Planning										
Water Treatment										
limit in terms of the Water Act (Act 36 of 1998)	% compliance	92.93%	93.5%	95.77%	90.0%		90.0%	90.0%	90.0%	90.0%
Quality of potable water comply 95% with SANS 241	% compliance with SANS 241	99.0%	98.0%	98.90%	95.0%		95.0%	95.0%	95.0%	95.0%
Report on the implementation of the Water Service Development plan annually by the end of October	Report submitted	1	1	1	1		1	1	1	1
Electricity										
Limit electricity losses to 7.5% or less {(Number of Electricity Units Purchased - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated} × 100}	% of electricity unaccounted for	7.37%	5.12%	6.45%	7.5%		7.5%	7.5%	7.5%	7.5%
Provision of Electricity: Number of metered electrical connections in formal area (Eskom Areas excluded) (Definition: refers to residential households (RE) and pensioners (PR) as per the Finance department's billed households)	Number of formal household that meet agreed service standards	20916	21048	21332	21048		21048	21332	21332	21332
MIG										
100% of the Municipal Infrastructure Grant (MIG) spent by 30 June (Actual MIG expenditure/Allocation received)	% Expenditure of allocated funds	100.0%	79.70%	100.0%	100.0%		100.0%	100.0%	100.0%	100.0%
Protection Services										
Director Protection Services										
Protection Services										
Arrange public awareness sessions on Protection Services	Number of sessions held	88	84	90	100		100	100	100	100
Collect R16 500 000 Public Safety Income by 30 June (Actual revenue, excluding the fine impairment amount)	R-value of public safety collected income (excluding fines impairment amount) (Note KPI & target reviewed in 2017/18 mid-year assessment)	R40 357 315	R20 167 767	R15 493 008	R16 500 000		R16 500 000	R16 500 000	R16 500 000	R16 500 000
Review Community Safety Plan in three year cycle by end of October 2020 in conjunction with the Department of Community Safety	Plan reviewed	1	no kpi set	no kpi set	1		1	1	0	0
Disaster and Fire Management										
Annually review and submit Disaster Management Plan to Council by the end of October	Reviewed plan submitted	1	1	1	1		1	1	1	1

Local Economic Development, Social Development & Tourism										
Director: LED										
LED, Social Development and Tourism										
Provide four progress reports on LED, Social Development and Tourism initiatives to Council by end June 2021 (Refers to the 4th quarter report of previous financial year and three progress reports for the 2020/21 financial year)	Number of progress reports on LED, Social Development & Tourism initiatives	3	3	3	4		4	4	4	4
Provide a schedule of funded events to the Executive Mayor for sign off by end of July 2020	Number of schedules submitted	1	1	1	1		1	1	1	1
Support 120 SMME's in terms of the SMME Development Programme by 30 June	Number of SMME's supported	92	80	120	120		120	120	120	120
Support 50 Emerging Contractors in terms of the Emerging Contractor Development Programme by 30 June	Number of emerging contractors supported	48	43	52	50		50	50	50	50
Report on projects/ initiatives in collaboration with other stakeholders for local economic development, social development and tourism	Number of projects / initiatives collaborated on	no kpi set	3	14	12		12	12	12	12
The number of job opportunities created through the EPWP programme and as per set targets (grant agreement - FTE's, translates to 1018 work opportunities)	Number of temporary jobs created	828	994	1048	1020		1020	1018	1018	1018
And so on for the rest of the Votes										

1. Include a measurable performance objective for each revenue source (within a relevant function) and each vote (MFMA s17(3)(b))
2. Include all Basic Services performance targets from 'Basic Service Delivery' to ensure Table SA7 represents all strategic responsibilities
3. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

WC032 Overstrand - Entities measureable performance objectives

Description	Unit of measurement	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Entity 1 - (name of entity)										
<i>Insert measure/s description</i>										
Entity 2 - (name of entity)										
<i>section 56 appointees for the previous financial</i>										
Entity 3 - (name of entity)										
<i>section 56 appointees for the previous financial</i>										
And so on for the rest of the Entities										

1. Include a measurable performance objective as agreed with the parent municipality (MFMA s87(5)(d))

2. Only include prior year comparative information for individual measures where relevant activity occurred in that year/s

WC032 Overstrand - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Borrowing Management</u>										
Credit Rating	Interest & Principal Paid /Operating Expenditure	7.3%	7.6%	7.1%	7.2%	7.0%	7.0%	7.3%	7.5%	6.8%
Capital Charges to Operating Expenditure		8.2%	7.9%	7.6%	8.8%	7.8%	7.8%	8.7%	8.9%	7.9%
Capital Charges to Own Revenue		61.7%	82.0%	65.8%	38.8%	50.5%	50.5%	24.9%	46.3%	63.3%
Borrowed funding of 'own' capital expenditure	Finance charges & Repayment of borrowing /Own Revenue									
	Borrowing/Capital expenditure excl. transfers and grants and contributions									
<u>Safety of Capital</u>										
Gearing	Long Term Borrowing/ Funds & Reserves	12687.3%	12540.1%	12959.0%	13636.3%	13636.3%	13636.3%	12862.8%	12910.7%	12796.4%
<u>Liquidity</u>										
Current Ratio	Current assets/current liabilities	2.2	2.8	3.2	2.5	3.3	3.3	2.4	2.1	1.9
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	2.2	2.8	3.2	2.5	3.3	3.3	2.4	2.1	1.9
Liquidity Ratio	Monetary Assets/Current Liabilities	1.4	2.1	2.4	1.9	2.8	2.8	1.9	1.6	1.4
<u>Revenue Management</u>										
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		98.6%	99.8%	99.3%	99.6%	99.6%	99.6%	98.8%	99.8%	99.8%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	10.9%	10.9%	12.1%	9.3%	8.5%	8.5%	9.5%	9.1%	8.5%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Creditors Management</u>										
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA's 65(e))	99.5%	99.5%	99.5%	99.0%	99.0%	99.0%	99.0%	99.0%	99.0%
Creditors to Cash and Investments		30.5%	20.6%	18.3%	20.2%	11.6%	11.6%	21.5%	27.3%	30.0%
<u>Other Indicators</u>										
Electricity Distribution Losses (2)	Total Volume Losses (kW)									
	Total Cost of Losses (Rand '000)	18113084	12858011	16537242	14613426	14613426	14613426	17426149	17948933	18033917
	% Volume (units purchased and generated less units sold)/units purchased and generated	9 479	8 882	12 219	11 252	11 252	11 252	22 522	23 198	23 308
		0	0	0	0	0	0	0	0	0
Water Distribution Losses (2)	Total Volume Losses (kℓ)									
	Total Cost of Losses (Rand '000)	1 444	1 112	1 701	1 159	1 159	1 159	1 518	1 563	1 610
	% Volume (units purchased and generated less units sold)/units purchased and generated	2210.719	2132297	2308814	1969065	1969065	1969065	2248958	2316427	2385920
		0	0	0	0	0	0	0	0	0
Employee costs	Employee costs/(Total Revenue - capital revenue)	30.1%	27.5%	32.0%	34.1%	31.2%	31.2%	34.6%	34.5%	33.9%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	31.1%	28.5%	33.0%	35.0%	32.1%	32.1%	35.6%	35.5%	34.8%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	12.0%	14.9%	18.7%	17.0%	15.9%	15.9%	16.8%	16.9%	16.5%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	17.8%	16.8%	15.3%	15.6%	14.3%	14.3%	15.4%	14.5%	13.0%
<u>IDP regulation financial viability indicators</u>										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	13.9	12.1	14.5	12.9	12.9	12.9	12.4	13.5	14.5
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	14.0%	14.5%	15.6%	11.8%	11.7%	11.7%	12.8%	12.3%	11.4%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	3.8	6.8	6.8	4.9	6.4	6.4	5.1	4.1	3.8

References

1. Consumer debtors > 12 months old are excluded from current assets
2. Only include if services provided by the municipality

Calculation date

Debtors > 90 days										
Monthly fixed operational expenditure	68 961	69 362	78 617	89 997	90 943	90 943	96 147	100 811	107 563	
Fixed operational expenditure % assumption	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	
Own capex	48 654	36 578	82 108	191 483	147 176	147 176	217 223	108 026	79 000	
Borrowing	30 000	30 000	54 000	74 300	74 300	74 300	54 000	50 000	50 000	

WC032 Overstrand - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
						Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Demographics												
Population			55 012	74 546	80 432	93	102	105	108	112	116	117
Females aged 5 - 14			2 770	5 837	5 228	6	7	7	7	7	7	8
Males aged 5 - 14			2 816	5 892	5 278	6	7	7	7	7	8	8
Females aged 15 - 34			5 561	11 567	13 139	15	17	17	18	18	19	19
Males aged 15 - 34			6 029	11 235	13 648	16	17	18	18	19	19	20
Unemployment			5	8	4	5	5	5	6	6	6	6
Monthly household income (no. of households)	1, 12											
No income			2 226	770	4 585	5 443	5 601	5 763	5 930	6 148	6 347	6 439
R1 - R1 600			6 149	5 307	5 326	6 323	6 506	6 695	6 889	7 142	7 373	7 480
R1 601 - R3 200			3 742	3 177	4 878	5 791	5 959	6 131	6 309	6 541	6 753	6 851
R3 201 - R6 400			3 344	3 789	4 362	5 178	5 328	5 483	5 642	5 849	6 038	6 125
R6 401 - R12 800			2 303	2 750	3 830	4 547	4 678	4 814	4 954	5 135	5 301	5 378
R12 801 - R25 600			920	1 947	2 896	3 438	3 538	3 640	3 746	3 884	4 009	4 067
R25 601 - R51 200			227	1 066	1 456	1 728	1 779	1 830	1 883	1 953	2 016	2 045
R52 201 - R102 400			77	184	486	577	594	611	629	652	673	683
R102 401 - R204 800			44	176	109	129	133	137	141	146	151	153
R204 801 - R409 600					81	96	99	102	105	109	112	114
R409 601 - R819 200			-	-	-	-	-	-	-	-	-	-
> R819 200			-	-	-	-	-	-	-	-	-	-
Poverty profiles (no. of households)												
< R2 060 per household per month	13					11 943	12 397	12 397	12 868	13 254	13 652	14 062
	2		-	-	-	-	-	-	-	-	-	-
Household/demographics (000)												
Number of people in municipal area			55 012	74 546	80 432	93	102	105	108	112	116	117
Number of poor people in municipal area												
Number of households in municipal area			19 032	19 166	28 009	33	34	35	36	38	39	39
Number of poor households in municipal area						7	7	7	7	8	8	8
Definition of poor household (R per month)						6 041	6 401	6 761	7 121			
Housing statistics	3											
Formal						30 173	30 640	31 162	31 712	33 615	35 632	37 769
Informal						3 067	3 052	3 620	5 704	6 050	6 420	6 800
Total number of households			-	-	-	33 240	33 692	34 782	37 416	39 665	42 052	44 569
Dwellings provided by municipality	4					220	341	171	124	254	100	100
Dwellings provided by province/s												
Dwellings provided by private sector	5					530	555	429	193			
Total new housing dwellings			-	-	-	750	896	600	317	254	100	100
Economic	6											
Inflation/inflation outlook (CPIX)						6,6%	6,4%	4,7%	5,2%	4,5%	4,6%	4,6%
Interest rate - borrowing						11,75%	10,7%	10,5%	10,7%	10,7%	10,7%	10,7%
Interest rate - investment						7,45%	7,7%	7,6%	7,3%	7,1%	7,5%	7,8%
Remuneration increases						6,0%	7,4%	6,0%	6,3%	4,0%	4,0%	4,0%
Consumption growth (electricity)						0,1%	0,0%	1,0%	2,0%	3,0%	3,0%	3,0%
Consumption growth (water)						4,0%	2,2%	2,4%	3,0%	3,0%	3,0%	3,0%
Collection rates	7											

Property tax/service charges					99.3%	99.4%	98.2%	98.5%	98.0%	98.0%	98.0%
Rental of facilities & equipment					99.8%	99.7%	96.8%	96.1%	98.0%	98.0%	98.0%
Interest - external investments					100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Interest - debtors					99.8%	99.7%	98.2%	98.5%	98.0%	98.0%	98.0%
Revenue from agency services					100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Detail on the provision of municipal services for A10

Total municipal services	Ref.		2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
		Household service targets (000)									
		Water:									
		Piped water inside dwelling	34 449	29 174	29 800	29 800	29 800	29 800	30 694	31 615	32 563
		Piped water inside yard (but not in dwelling)	-	-	-	-	-	-	-	-	-
	8	Using public tap (at least min.service level)	3 067	3 052	3 620	3 620	3 620	3 620	4 650	4 900	5 000
	10	Other water supply (at least min.service level)	-	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	37 516	32 226	33 420	33 420	33 420	33 420	35 344	36 515	37 563
	9	Using public tap (< min.service level)	-	-	-	-	-	-	-	-	-
	10	Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
		No water supply	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		Total number of households	37 516	32 226	33 420	33 420	33 420	33 420	35 344	36 515	37 563
		Sanitation/sewerage:									
		Flush toilet (connected to sewerage)	28 841	29 165	29 631	29 631	29 631	29 631	30 520	31 436	32 379
		Flush toilet (with septic tank)	-	-	-	-	-	-	-	-	-
		Chemical toilet	-	-	-	-	-	-	-	-	-
		Pit toilet (ventilated)	-	-	-	-	-	-	-	-	-
		Other toilet provisions (> min.service level)	-	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	28 841	29 165	29 631	29 631	29 631	29 631	30 520	31 436	32 379
		Bucket toilet	-	-	-	-	-	-	-	-	-
		Other toilet provisions (< min.service level)	-	-	-	-	-	-	-	-	-
		No toilet provisions	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		Total number of households	28 841	29 165	29 631	29 631	29 631	29 631	30 520	31 436	32 379
		Energy:									
		Electricity (at least min.service level)	6 356	6 112	5 831	5 587	5 587	5 587	5 343	5 099	4 855
		Electricity - prepaid (min.service level)	18 530	18 814	19 464	20 243	20 243	20 243	21 022	21 801	22 580
		<i>Minimum Service Level and Above sub-total</i>	24 886	24 926	25 295	25 830	25 830	25 830	26 365	26 900	27 435
		Electricity (< min.service level)	-	-	-	-	-	-	-	-	-
		Electricity - prepaid (< min. service level)	-	-	-	-	-	-	-	-	-
		Other energy sources	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		Total number of households	24 886	24 926	25 295	25 830	25 830	25 830	26 365	26 900	27 435
		Refuse:									
		Removed at least once a week	32 029	32 695	33 105	33 105	33 105	33 105	34 098	35 121	36 175
		<i>Minimum Service Level and Above sub-total</i>	32 029	32 695	33 105	33 105	33 105	33 105	34 098	35 121	36 175
		Removed less frequently than once a week	-	-	-	-	-	-	-	-	-
		Using communal refuse dump	-	-	-	-	-	-	-	-	-
		Using own refuse dump	-	-	-	-	-	-	-	-	-
		Other rubbish disposal	-	-	-	-	-	-	-	-	-
		No rubbish disposal	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		Total number of households	32 029	32 695	33 105	33 105	33 105	33 105	34 098	35 121	36 175

Municipal in-house services	Ref.		2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
		Household service targets (000)									
		Water:									
		Piped water inside dwelling	34 449	29 174	29 800	29 800	29 800	29 800	30 694	31 615	32 563
	8	Piped water inside yard (but not in dwelling)									
		Using public tap (at least min.service level)	3 067	3 052	3 620	3 620	3 620	3 620	4 650	4 900	5 000
	10	Other water supply (at least min.service level)									
		<i>Minimum Service Level and Above sub-total</i>	37 516	32 226	33 420	33 420	33 420	33 420	35 344	36 515	37 563
	9	Using public tap (< min.service level)	-	-	-	-	-	-	-	-	-
	10	Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
		No water supply	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		Total number of households	37 516	32 226	33 420	33 420	33 420	33 420	35 344	36 515	37 563
		Sanitation/sewerage:									
		Flush toilet (connected to sewerage)	28 841	29 165	29 631	29 631	29 631	29 631	30 520	31 436	32 379
		Flush toilet (with septic tank)	-	-	-	-	-	-	-	-	-
		Chemical toilet	-	-	-	-	-	-	-	-	-
		Pit toilet (ventilated)	-	-	-	-	-	-	-	-	-
		Other toilet provisions (> min.service level)	-	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	28 841	29 165	29 631	29 631	29 631	29 631	30 520	31 436	32 379
		Bucket toilet	-	-	-	-	-	-	-	-	-
		Other toilet provisions (< min.service level)	-	-	-	-	-	-	-	-	-
		No toilet provisions	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		Total number of households	28 841	29 165	29 631	29 631	29 631	29 631	30 520	31 436	32 379
		Energy:									
		Electricity (at least min.service level)	6 356	6 112	5 831	5 587	5 587	5 587	5 343	5 099	4 855
		Electricity - prepaid (min.service level)	18 530	18 814	19 464	20 243	20 243	20 243	21 022	21 801	22 580
		<i>Minimum Service Level and Above sub-total</i>	24 886	24 926	25 295	25 830	25 830	25 830	26 365	26 900	27 435
		Electricity (< min.service level)	-	-	-	-	-	-	-	-	-
		Electricity - prepaid (< min. service level)	-	-	-	-	-	-	-	-	-
		Other energy sources	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		Total number of households	24 886	24 926	25 295	25 830	25 830	25 830	26 365	26 900	27 435
		Refuse:									
		Removed at least once a week	32 029	32 695	33 105	33 105	33 105	33 105	34 098	35 121	36 175
		<i>Minimum Service Level and Above sub-total</i>	32 029	32 695	33 105	33 105	33 105	33 105	34 098	35 121	36 175
		Removed less frequently than once a week	-	-	-	-	-	-	-	-	-
		Using communal refuse dump	-	-	-	-	-	-	-	-	-
		Using own refuse dump	-	-	-	-	-	-	-	-	-
		Other rubbish disposal	-	-	-	-	-	-	-	-	-
		No rubbish disposal	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		Total number of households	32 029	32 695	33 105	33 105	33 105	33 105	34 098	35 121	36 175

Municipal entity services	Ref.		2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
		Household service targets (000)									
Name of municipal entity		Water:									
		Piped water inside dwelling	-	-	-	-	-	-	-	-	-
		Piped water inside yard (but not in dwelling)	-	-	-	-	-	-	-	-	-
	8	Using public tap (at least min.service level)	-	-	-	-	-	-	-	-	-
	10	Other water supply (at least min.service level)	-	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	9	Using public tap (< min.service level)	-	-	-	-	-	-	-	-	-
	10	Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
		No water supply	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		Total number of households	-	-	-	-	-	-	-	-	-
Name of municipal entity		Sanitation/sewerage:									
		Flush toilet (connected to sewerage)	-	-	-	-	-	-	-	-	-
		Flush toilet (with septic tank)	-	-	-	-	-	-	-	-	-
		Chemical toilet	-	-	-	-	-	-	-	-	-
		Pit toilet (ventilated)	-	-	-	-	-	-	-	-	-
		Other toilet provisions (> min.service level)	-	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
		Bucket toilet	-	-	-	-	-	-	-	-	-
		Other toilet provisions (< min.service level)	-	-	-	-	-	-	-	-	-
		No toilet provisions	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		Total number of households	-	-	-	-	-	-	-	-	-
Name of municipal entity		Energy:									
		Electricity (at least min.service level)	-	-	-	-	-	-	-	-	-
		Electricity - prepaid (min.service level)	-	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
		Electricity (< min.service level)	-	-	-	-	-	-	-	-	-
		Electricity - prepaid (< min. service level)	-	-	-	-	-	-	-	-	-
		Other energy sources	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		Total number of households	-	-	-	-	-	-	-	-	-
Name of municipal entity		Refuse:									
		Removed at least once a week	-	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
		Removed less frequently than once a week	-	-	-	-	-	-	-	-	-
		Using communal refuse dump	-	-	-	-	-	-	-	-	-
		Using own refuse dump	-	-	-	-	-	-	-	-	-
		Other rubbish disposal	-	-	-	-	-	-	-	-	-
		No rubbish disposal	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		Total number of households	-	-	-	-	-	-	-	-	-

Services provided by 'external mechanisms'	Ref.		2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
		Household service targets (000)									
Names of service providers		<u>Water:</u>									
		Piped water inside dwelling	-	-	-	-	-	-	-	-	-
		Piped water inside yard (but not in dwelling)	-	-	-	-	-	-	-	-	-
	8	Using public tap (at least min.service level)	-	-	-	-	-	-	-	-	-
	10	Other water supply (at least min.service level)	-	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	9	Using public tap (< min.service level)	-	-	-	-	-	-	-	-	-
	10	Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
		No water supply	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		Total number of households	-	-	-	-	-	-	-	-	-
Names of service providers		<u>Sanitation/sewerage:</u>									
		Flush toilet (connected to sewerage)	-	-	-	-	-	-	-	-	-
		Flush toilet (with septic tank)	-	-	-	-	-	-	-	-	-
		Chemical toilet	-	-	-	-	-	-	-	-	-
		Pit toilet (ventilated)	-	-	-	-	-	-	-	-	-
		Other toilet provisions (> min.service level)	-	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
		Bucket toilet	-	-	-	-	-	-	-	-	-
		Other toilet provisions (< min.service level)	-	-	-	-	-	-	-	-	-
		No toilet provisions	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		Total number of households	-	-	-	-	-	-	-	-	-
Names of service providers		<u>Energy:</u>									
		Electricity (at least min.service level)	-	-	-	-	-	-	-	-	-
		Electricity - prepaid (min.service level)	-	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
		Electricity (< min.service level)	-	-	-	-	-	-	-	-	-
		Electricity - prepaid (< min. service level)	-	-	-	-	-	-	-	-	-
		Other energy sources	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		Total number of households	-	-	-	-	-	-	-	-	-
Names of service providers		<u>Refuse:</u>									
		Removed at least once a week	-	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
		Removed less frequently than once a week	-	-	-	-	-	-	-	-	-
		Using communal refuse dump	-	-	-	-	-	-	-	-	-
		Using own refuse dump	-	-	-	-	-	-	-	-	-
		Other rubbish disposal	-	-	-	-	-	-	-	-	-
		No rubbish disposal	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
		Total number of households	-	-	-	-	-	-	-	-	-

Detail of Free Basic Services (FBS) provided			2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Electricity	Ref.	<u>Location of households for each type of FBS</u>									
List type of FBS service		Formal settlements - (50 kwh per indigent household per month Rands)	3 448 132	4 680 864	33 723 364	33 656 038	33 656 038	33 656 038	35 864 520	42 575 040	50 429 789
		Number of HH receiving this type of FBS	7 418	7 385	7 630	7 700	7 700	7 700	7 750	8 000	8 240
		Informal settlements (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Informal settlements targeted for upgrading (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Living in informal backyard rental agreement (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Other (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Total cost of FBS - Electricity for informal settlements	-	-	-	-	-	-	-	-	-
Water	Ref.	<u>Location of households for each type of FBS</u>									
List type of FBS service		Formal settlements - (6 kilolitre per indigent household per month Rands)	1 726 155	2 132 310	14 612 386	14 234 391	14 234 391	14 234 391	14 225 280	15 517 440	16 891 670
		Number of HH receiving this type of FBS	7 418	7 385	7 630	7 700	7 700	7 700	7 750	8 000	8 240
		Informal settlements (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Informal settlements targeted for upgrading (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Living in informal backyard rental agreement (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Other (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Total cost of FBS - Water for informal settlements	-	-	-	-	-	-	-	-	-
Sanitation	Ref.	<u>Location of households for each type of FBS</u>									
List type of FBS service		Formal settlements - (free sanitation service to indigent households)			15 697 098	17 938 492	17 938 492	17 938 492	17 966 670	19 639 680	21 422 352
		Number of HH receiving this type of FBS	7 418	7 385	7 630	7 700	7 700	7 700	7 750	8 000	8 240
		Informal settlements (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Informal settlements targeted for upgrading (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Living in informal backyard rental agreement (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Other (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Total cost of FBS - Sanitation for informal settlements	-	-	-	-	-	-	-	-	-
Refuse Removal	Ref.	<u>Location of households for each type of FBS</u>									
List type of FBS service		Formal settlements - (removed once a week to indigent households)			15 222 708	18 219 957	18 219 957	18 219 957	18 267 990	19 989 120	21 823 805
		Number of HH receiving this type of FBS	7 418	7 385	7 630	7 700	7 700	7 700	7 750	8 000	8 240
		Informal settlements (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Informal settlements targeted for upgrading (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Living in informal backyard rental agreement (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Other (Rands)	-	-	-	-	-	-	-	-	-
		Number of HH receiving this type of FBS	-	-	-	-	-	-	-	-	-
		Total cost of FBS - Refuse Removal for informal settlements	-	-	-	-	-	-	-	-	-

References

1. Monthly household income threshold. Should include all sources of income.
2. Show the poverty analysis the municipality uses to determine its indigents policy and the provision of services
3. Include total of all housing units within the municipality
4. Number of subsidised dwellings to be constructed by the municipality under agency agreement with province
5. Provide estimate based on building approval information. Include any non-subsidised dwellings constructed by the municipality
6. Insert actual or estimated % increases assumed as a basis for budget calculations
7. Insert actual or estimated % collection rate assumed as a basis for budget calculations for each revenue group
8. Stand distance <= 200m from dwelling
9. Stand distance > 200m from dwelling
10. Borehole, spring, rain-water tank etc.
11. Must agree to total number of households in municipal area
12. Household income categories assume an average 4 person household. Stats SA - Census 2011 Questionnaire
13. Based on National poverty line of R515 per capita per month (2008 prices), assuming an average household size of 4 persons

WC032 Overstrand Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Funding measures											
Cash/cash equivalents at the year end - R'000	18(1)b	1	259 815	474 967	533 188	444 120	585 446	585 446	485 812	409 045	406 905
Cash + investments at the yr end less applications - R'000	18(1)b	2	276 379	456 342	516 039	452 835	615 593	615 593	399 522	407 628	395 586
Cash year end/monthly employee/supplier payments	18(1)b	3	3.8	6.8	6.8	4.9	6.4	6.4	5.1	4.1	3.8
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	41 587	144 131	105 555	(6 252)	35 343	35 343	(54 518)	(38 541)	(8 939)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(1.1%)	3.4%	(1.8%)	(5.2%)	(6.0%)	(6.0%)	(1.3%)	3.0%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	96.4%	97.5%	97.0%	98.7%	98.4%	98.4%	96.3%	98.4%	97.7%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	2.9%	2.2%	2.0%	2.7%	2.7%	2.7%	2.8%	2.8%	2.7%
Capital payments % of capital expenditure	18(1)c;19	8	92.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	61.7%	82.0%	65.8%	38.8%	50.5%	50.5%	24.9%	46.3%	63.3%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10							100.0%	100.0%	100.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	7.5%	17.6%	(21.6%)	0.0%	0.0%	9.4%	0.9%	1.2%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	(24.5%)	(56.8%)	(58.0%)	0.0%	0.0%	(84.7%)	(100.0%)	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	3.4%	4.6%	6.1%	5.5%	5.6%	5.6%	5.6%	5.8%	6.1%
Asset renewal % of capital budget	20(1)(vi)	14	37.5%	28.2%	0.0%	2.5%	2.4%	2.4%	8.4%	10.2%	10.5%

References

1. Positive cash balances indicative of minimum compliance - subject to 2
2. Deduct cash and investment applications (defined) from cash balances
3. Indicative of sufficient liquidity to meet average monthly operating payments
4. Indicative of funded operational requirements
5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
6. Realistic average cash collection forecasts as % of annual billed revenue
7. Realistic average increase in debt impairment (doubtful debt) provision
8. Indicative of planned capital expenditure level & cash payment timing
9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing
10. Substantiation of National/Province allocations included in budget
11. Indicative of realistic current arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
12. Indicative of realistic long term arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)
13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection
14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

Description	MFMA section	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Supporting indicators											
% incr total service charges (incl prop rates)	18(1)a			4.9%	9.4%	4.2%	0.8%	0.0%	(0.0%)	4.7%	9.0%
% incr Property Tax	18(1)a			9.5%	8.1%	3.8%	0.3%	0.0%	8.1%	4.8%	4.8%
% incr Service charges - electricity revenue	18(1)a			4.3%	8.4%	5.3%	1.3%	0.0%	(4.4%)	4.4%	14.8%
% incr Service charges - water revenue	18(1)a			(3.6%)	17.2%	(2.0%)	1.2%	0.0%	(0.2%)	5.0%	5.0%
% incr Service charges - sanitation revenue	18(1)a			7.8%	7.9%	2.9%	1.2%	0.0%	(2.6%)	5.0%	5.0%
% incr Service charges - refuse revenue	18(1)a			6.2%	6.9%	13.5%	(1.3%)	0.0%	0.3%	5.0%	5.0%
% incr in Service charges - other	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total billable revenue	18(1)a		768 218	805 874	881 474	918 480	925 900	925 900	925 760	969 220	1 056 706
Service charges			768 218	805 874	881 474	918 480	925 900	925 900	925 760	969 220	1 056 706
Property rates			197 104	215 763	233 274	242 150	242 950	242 950	262 551	275 226	288 402
Service charges - electricity revenue			334 765	349 298	378 668	398 868	403 868	403 868	386 294	403 262	463 064
Service charges - water revenue			115 070	110 932	129 971	127 320	128 820	128 820	128 520	134 919	141 638
Service charges - sanitation revenue			66 890	72 106	77 772	80 020	81 020	81 020	78 913	82 858	87 000
Service charges - refuse removal			54 389	57 775	61 788	70 122	69 242	69 242	69 482	72 955	76 602
Service charges - other			—	—	—	—	—	—	—	—	—
Rental of facilities and equipment			11 613	5 616	6 341	3 562	3 562	3 562	3 627	3 803	3 990
Capital expenditure excluding capital grant funding			48 654	36 578	82 108	191 483	147 176	147 176	217 223	108 026	79 000
Cash receipts from ratepayers	18(1)a		831 217	879 999	957 215	980 535	1 100 391	1 100 391	1 046 377	1 120 914	1 200 828
Ratepayer & Other revenue	18(1)a		861 928	902 149	987 324	993 324	1 117 862	1 117 862	1 086 633	1 139 477	1 229 428
Change in consumer debtors (current and non-current)			18 785	8 256	20 767	(29 894)	(29 894)	(29 894)	10 209	1 018	1 387
Operating and Capital Grant Revenue	18(1)a		148 093	180 721	185 036	222 377	172 009	172 009	162 459	170 205	185 903
Capital expenditure - total	20(1)(vi)		91 868	105 255	175 110	261 677	275 733	275 733	303 738	197 162	154 378
Capital expenditure - renewal	20(1)(vi)		34 479	29 644	—	6 570	6 558	6 558	25 621	20 050	16 200
Supporting benchmarks											
Growth guideline maximum			6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%
CPI guideline			4.3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%
DoRA operating grants total MFY									121 368	131 023	143 389
DoRA capital grants total MFY									29 887	28 470	31 628
Provincial operating grants									10 472	10 712	10 886
Provincial capital grants									732	—	—
District Municipality grants									—	—	—
Total gazetted/advised national, provincial and district grants									162 459	170 205	185 903
Average annual collection rate (arrears inclusive)											

Description	MFMA section	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
DoRA operating											
Operational Revenue:General Revenue:Equitable Share									117 318	129 473	141 839
Operational:Revenue:General Revenue:Fuel Levy									-	-	-
2014 African Nations Championship Host City Operating Grant [Schedule 5B]									-	-	-
Agriculture Research and Technology									-	-	-
Agriculture, Conservation and Environmental									-	-	-
Arts and Culture Sustainable Resource Management									-	-	-
Community Library									-	-	-
Department of Environmental Affairs									-	-	-
Department of Tourism									-	-	-
Department of Water Affairs and Sanitation Masibambane									-	-	-
Emergency Medical Service									-	-	-
Energy Efficiency and Demand-side [Schedule 5B]									-	-	-
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]									2 500	-	-
HIV and Aids									-	-	-
Housing Accreditation									-	-	-
Housing Top structure									-	-	-
Infrastructure Skills Development Grant [Schedule 5B]									-	-	-
Integrated City Development Grant									-	-	-
Khayelitsha Urban Renewal									-	-	-
Local Government Financial Management Grant [Schedule 5B]									1 550	1 550	1 550
Mitchell's Plain Urban Renewal									-	-	-
Municipal Demarcation and Transition Grant [Schedule 5B]									-	-	-
Municipal Disaster Grant [Schedule 5B]									-	-	-
Municipal Human Settlement Capacity Grant [Schedule 5B]									-	-	-
Municipal Systems Improvement Grant									-	-	-
Natural Resource Management Project									-	-	-
Neighbourhood Development Partnership Grant									-	-	-
Operation Clean Audit									-	-	-
Municipal Disaster Recovery Grant									-	-	-
Public Service Improvement Facility									-	-	-
Public Transport Network Operations Grant [Schedule 5B]									-	-	-
Restructuring - Seed Funding									-	-	-
Revenue Enhancement Grant Debtors Book									-	-	-
Rural Road Asset Management Systems Grant									-	-	-
Sport and Recreation									-	-	-
Terrestrial Invasive Alien Plants									-	-	-
Water Services Operating Subsidy Grant [Schedule 5B]									-	-	-
Health Hygiene in Informal Settlements									-	-	-
Municipal Infrastructure Grant [Schedule 5B]									-	-	-
Water Services Infrastructure Grant									-	-	-
Public Transport Network Grant [Schedule 5B]									-	-	-
Smart Connect Grant									-	-	-
Urban Settlement Development Grant									-	-	-
WiFi Grant [Department of Telecommunications and Postal Services									-	-	-
Street Lighting									-	-	-
Traditional Leaders - Imbizon									-	-	-
Department of Water and Sanitation Smart Living Handbook									-	-	-
Integrated National Electrification Programme Grant									-	-	-
Municipal Restructuring Grant									-	-	-
Regional Bulk Infrastructure Grant									-	-	-
Municipal Emergency Housing Grant									-	-	-
Metro Informal Settlements Partnership Grant									-	-	-
									121 368	131 023	143 389

Description	MFMA section	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
DoRA Capital											
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]									8 000	5 000	7 000
Municipal Infrastructure Grant [Schedule 5B]									21 887	23 470	24 628
Municipal Water Infrastructure Grant [Schedule 5B]									-	-	-
Neighbourhood Development Partnership Grant [Schedule 5B]									-	-	-
Public Transport Infrastructure Grant [Schedule 5B]									-	-	-
Rural Household Infrastructure Grant [Schedule 5B]									-	-	-
Rural Road Asset Management Systems Grant [Schedule 5B]									-	-	-
Urban Settlement Development Grant [Schedule 4B]									-	-	-
Municipal Human Settlement									-	-	-
Community Library									-	-	-
Integrated City Development Grant [Schedule 4B]									-	-	-
Municipal Disaster Recovery Grant									-	-	-
Energy Efficiency and Demand Side Management Grant									-	-	-
Khayelitsha Urban Renewal									-	-	-
Local Government Financial Management Grant [Schedule 5B]									-	-	-
Municipal Systems Improvement Grant [Schedule 5B]									-	-	-
Public Transport Network Grant [Schedule 5B]									-	-	-
Public Transport Network Operations Grant [Schedule 5B]									-	-	-
Regional Bulk Infrastructure Grant (Schedule 5B)									-	-	-
Water Services Infrastructure Grant [Schedule 5B]									-	-	-
WIFI Connectivity									-	-	-
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]									-	-	-
Aquaponic Project									-	-	-
Restitution Settlement									-	-	-
Infrastructure Skills Development Grant [Schedule 5B]									-	-	-
Restructuring Seed Funding									-	-	-
Municipal Disaster Relief Grant									-	-	-
Municipal Emergency Housing Grant									-	-	-
Metro Informal Settlements Partnership Grant									-	-	-
Integrated Urban Development Grant									-	-	-
									29 887	28 470	31 628

Description	MFMA section	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Trend											
Change in consumer debtors (current and non-current)			18 785	8 256	20 767	(29 894)	(29 894)	(29 894)	10 209	1 018	1 387
Total Operating Revenue			1 002 928	1 077 023	1 148 067	1 173 517	1 279 516	1 279 516	1 256 873	1 321 188	1 425 319
Total Operating Expenditure			995 023	997 156	1 108 572	1 249 963	1 293 006	1 293 006	1 342 010	1 402 198	1 471 786
Operating Performance Surplus/(Deficit)			7 906	79 868	39 495	(76 446)	(13 491)	(13 491)	(85 137)	(81 011)	(46 467)
Cash and Cash Equivalents (30 June 2012)									485 812		
Revenue											
% Increase in Total Operating Revenue				7.4%	6.6%	2.2%	9.0%	0.0%	(1.8%)	5.1%	7.9%
% Increase in Property Rates Revenue				9.5%	8.1%	3.8%	0.3%	0.0%	8.1%	4.8%	4.8%
% Increase in Electricity Revenue				4.3%	8.4%	5.3%	1.3%	0.0%	(4.4%)	4.4%	14.8%
% Increase in Property Rates & Services Charges				4.9%	9.4%	4.2%	0.8%	0.0%	(0.0%)	4.7%	9.0%
Expenditure											
% Increase in Total Operating Expenditure				0.2%	11.2%	12.8%	3.4%	0.0%	3.8%	4.5%	5.0%
% Increase in Employee Costs				(1.9%)	24.0%	8.7%	(0.1%)	0.0%	9.0%	4.8%	5.8%
% Increase in Electricity Bulk Purchases				3.8%	7.4%	13.7%	1.8%	0.0%	(3.8%)	7.7%	7.6%
Average Cost Per Budgeted Employee Position (Remuneration)					510913.5153	343179.1674			371437.6732		
Average Cost Per Councillor (Remuneration)					422929.12	455312.28			475857.4		
R&M % of PPE			3.4%	4.6%	6.1%	5.5%	5.6%	5.6%		5.8%	6.1%
Asset Renewal and R&M as a % of PPE			4.0%	5.0%	6.0%	7.0%	7.0%	7.0%	8.0%	7.0%	7.0%
Debt Impairment % of Total Billable Revenue			2.9%	2.2%	2.0%	2.7%	2.7%	2.7%	2.8%	2.8%	2.7%
Capital Revenue											
Internally Funded & Other (R'000)			13 104	17 379	45 613	100 981	77 251	77 251	124 274	50 026	20 000
Borrowing (R'000)			35 550	19 199	36 495	90 501	69 925	69 925	92 949	58 000	59 000
Grant Funding and Other (R'000)			43 214	68 677	93 002	70 194	128 557	128 557	86 516	89 137	75 378
Internally Generated funds % of Non Grant Funding			26.9%	47.5%	55.6%	52.7%	52.5%	52.5%	57.2%	46.3%	25.3%
Borrowing % of Non Grant Funding			73.1%	52.5%	44.4%	47.3%	47.5%	47.5%	42.8%	53.7%	74.7%
Grant Funding % of Total Funding			47.0%	65.2%	53.1%	26.8%	46.6%	46.6%	28.5%	45.2%	48.8%
Capital Expenditure											
Total Capital Programme (R'000)			91 868	105 255	175 110	261 677	275 733	275 733	303 738	197 162	154 378
Asset Renewal			34 479	29 644	—	6 570	6 558	6 558	25 621	20 050	16 200
Asset Renewal % of Total Capital Expenditure			37.5%	28.2%	0.0%	2.5%	2.4%	2.4%	8.4%	10.2%	10.5%
Cash											
Cash Receipts % of Rate Payer & Other			96.4%	97.5%	97.0%	98.7%	98.4%	98.4%	96.3%	98.4%	97.7%
Cash Coverage Ratio			0	0	0	0	0	0	0	0	0
Borrowing											
Credit Rating (2009/10)									0		
Capital Charges to Operating			7.3%	7.6%	7.1%	7.2%	7.0%	7.0%	7.3%	7.5%	6.8%
Borrowing Receipts % of Capital Expenditure			61.7%	82.0%	65.8%	38.8%	50.5%	50.5%	24.9%	46.3%	63.3%
Reserves											
Surplus/(Deficit)			276 379	456 342	516 039	452 835	615 593	615 593	399 522	407 628	395 586
Free Services											
Free Basic Services as a % of Equitable Share			7.1%	8.1%	82.5%	78.8%	78.8%	78.8%	73.6%	75.5%	78.0%
Free Services as a % of Operating Revenue (excl operational transfers)			5.7%	5.4%	5.1%	5.3%	4.7%	4.7%	5.2%	5.2%	5.1%
High Level Outcome of Funding Compliance											
Total Operating Revenue			1 002 928	1 077 023	1 148 067	1 173 517	1 279 516	1 279 516	1 256 873	1 321 188	1 425 319
Total Operating Expenditure			995 023	997 156	1 108 572	1 249 963	1 293 006	1 293 006	1 342 010	1 402 198	1 471 786
Surplus/(Deficit) Budgeted Operating Statement			7 906	79 868	39 495	(76 446)	(13 491)	(13 491)	(85 137)	(81 011)	(46 467)
Surplus/(Deficit) Considering Reserves and Cash Backing			276 379	456 342	516 039	452 835	615 593	615 593	399 522	407 628	395 586
MTREF Funded (1) / Unfunded (0)	15		1	1	1	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded ✗	15		✓	✓	✓	✓	✓	✓	✓	✓	✓

Description	MFMA section	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23

References

15. Subject to figures provided in Schedule.

WC032 Overstrand - Supporting Table SA11 Property rates summary

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Valuation:	1	02/07/2016	02/07/2016	02/07/2016	02/07/2016					
Date of valuation:		2016/2017	2016/2017	2016/2017	2016/2017			2016/2017		
Financial year valuation used	2	Yes	Yes	Yes	Yes			Yes		
Municipal by-laws s6 in place? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Municipal/assistant valuer appointed? (Y/N)		No	No	No	No			No		
Municipal partnership s38 used? (Y/N)	3	2	2	2	2			2	2	
No. of assistant valuers (FTE)	3	6	6	6	6			6		
No. of data collectors (FTE)	3	-	-	-	-			-		
No. of internal valuers (FTE)	3	3	3	3	3			3		
No. of external valuers (FTE)	4	-	-	-	-			-		
No. of additional valuers (FTE)		Yes	Yes	Yes	Yes			Yes		
Valuation appeal board established? (Y/N)		60	60	48	12			-		
Implementation time of new valuation roll (mths)	5	42 494	42 494	42 823	42 895			42 895		
No. of properties	5	2 555	2 560	2 210	2 577			2 577		
No. of sectional title values		-	-	-	-			-		
No. of unreasonably difficult properties s7(2)		1	1	1	2			2		
No. of supplementary valuations		6	12	27	10			10		
No. of valuation roll amendments		7	12	11	14			14		
No. of objections by rate payers		3	1	2	12			12		
No. of appeals by rate payers	8	3	1	6	14			14		
No. of successful objections	8	1	1	1	11			11		
No. of successful objections > 10%		2 322	2 500	2 566	3 009			3 009		
Supplementary valuation	5	98	82	84	92			97		
Public service infrastructure value (Rm)		739	905	924	894			947		
Municipality owned property value (Rm)										
Valuation reductions:										
Valuation reductions-public infrastructure (Rm)		98	98	84	92	92	92	97	97	97
Valuation reductions-nature reserves/park (Rm)		-	368	368	339	339	339	359	359	359
Valuation reductions-mineral rights (Rm)		-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)		445	450	476	475	475	475	503	503	503
Valuation reductions-public worship (Rm)		151	158	175	183	183	183	194	194	194
Valuation reductions-other (Rm)		1 947	1 946	2 860	2 028	2 028	2 028	2 150	2 150	2 150
Total valuation reductions:		2 641	3 020	3 963	3 116	3 116	3 116	3 303	3 303	3 303
Total value used for rating (Rm)	5	42 303	43 689	46 907	48 668	48 668	48 668	51 588	51 588	51 588
Total land value (Rm)	5	22 249	21 274	22 595	23 042	23 042	23 042	24 424	24 424	24 424
Total value of improvements (Rm)	5	21 516	25 585	27 770	28 743	28 743	28 743	30 468	30 468	30 468
Total market value (Rm)	5	43 765	46 859	50 364	51 785	51 785	51 785	54 892	54 892	54 892
Rating:										
Residential rate used to determine rate for other categories? (Y/N)	5	Yes	Yes	Yes	Yes			Yes		
Differential rates used? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Limit on annual rate increase (s20)? (Y/N)		No	No	No	No			No		
Special rating area used? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Phasing-in properties s21 (number)				No	No	-	-	No	-	-
Rates policy accompanying budget? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Fixed amount minimum value (R'000)		220	220	220	220			220		
Non-residential prescribed ratio s19? (%)		51.6%	51.5%	51.5%	51.5%					

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Rate revenue:										
Rate revenue budget (R '000)	6	197 140	214 975	233 034	241 570	241 570	241 570	250 941	273 800	290 220
Rate revenue expected to collect (R'000)	6	197 140	214 975	233 034	241 570	241 570	241 570	250 941	273 800	290 220
Expected cash collection rate (%)		99.3%	99.4%	98.2%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Special rating areas (R'000)	7	6 863	7 494	8 047						
Rebates, exemptions - indigent (R'000)			-	-	-	-	-	-	-	-
Rebates, exemptions - pensioners (R'000)		604	-	-	-	-	-	-	-	-
Rebates, exemptions - bona fide farm. (R'000)		99	-	-	-	-	-	-	-	-
Rebates, exemptions - other (R'000)		5 390	-	-	-	-	-	-	-	-
Phase-in reductions/discounts (R'000)			-	-	-	-	-	-	-	-
Total rebates,exemptns,eductns,discs (R'000)		6 093	-	-	-	-	-	-	-	-

References

1. All numbers to be expressed as whole numbers except FTEs and Rates in the Rand
2. To give effect to rates policy
3. Full Time Equivalent (FTE) should be expressed to one decimal place and takes into account full time and part time staff
4. Required to implement new system (FTE)
5. Provide relevant information for historical comparisons. Must reconcile to the total of Table SA12
6. Current and budget year must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)
7. Included in rate revenue budget
8. In favour of the rate-payer

WC032 Overstrand - Supporting Table SA12a Property rates by category (current year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.	Small Holdings	Special Rating Areas	Agricultural	Multiple Purposes	Other Categories	Sum
Current Year 2019/20																							
Valuation:																							
No. of properties		37 867	-	1 591	220	364	2 088	485	-	-	-	-	-	164	-	141	-	-	-	-	-	-	43
No. of sectional title property values		2 249	-	328	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3
No. of unreasonably difficult properties s7(2)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of supplementary valuations		2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	-	-	-	-	-	0
Supplementary valuation (Rm)		TOTAL 4143																-	-	-	-	-	-
No. of valuation roll amendments		2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	2	-	-	-	-	-	0
No. of objections by rate-payers		IN PROCESS																-	-	-	-	-	-
No. of appeals by rate-payers		IN PROCESS																-	-	-	-	-	-
No. of appeals by rate-payers finalised		IN PROCESS																-	-	-	-	-	-
No. of successful objections	5	IN PROCESS																-	-	-	-	-	-
No. of successful objections > 10%	5	IN PROCESS																-	-	-	-	-	-
Estimated no. of properties not valued		100 TOTAL																-	-	-	-	-	-
Years since last valuation (select)		4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	4	-	-	-	-	-	-
Frequency of valuation (select)		5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	-	-	-	-	-	-
Method of valuation used (select)		Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	-	-	-	-	-	-
Base of valuation (select)		Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	-	-	-	-	-	-
Phasing-in properties s21 (number)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Combination of rating types used? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	-	-	-	-	-	-
Flat rate used? (Y/N)		No	No	No	No	No	No	No	No	No	No	No	No	No	No	No	No	-	-	-	-	-	-
Is balance rated by uniform rate/variable rate?		Variable	Variable	Uniform	Variable	Variable	Variable	Variable	Variable	Variable	Variable	Variable	Variable	Variable	Variable	Variable	Variable	-	-	-	-	-	-
Valuation reductions:																							
Valuation reductions-public infrastructure (Rm)		-	-	-	-	-	-	92	-	-	-	-	-	-	-	-	-	-	-	-	-	-	91 833
Valuation reductions-nature reserves/park (Rm)		-	-	-	-	-	-	-	-	-	-	-	-	339	-	-	-	-	-	-	-	-	338 593
Valuation reductions-mineral rights (Rm)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Valuation reductions-R15,000 threshold (Rm)		475	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	474 872
Valuation reductions-public worship (Rm)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	183	-	-	-	-	-	-	182 585
Valuation reductions-other (Rm)	2	2 028	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2 028 270
Total valuation reductions:																							
Total value used for rating (Rm)	6	42 451	-	4 933	293	476	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	48 153 108
Total land value (Rm)	6	19 634	-	1 825	458	291	645	77	-	-	-	-	-	268	-	128	-	-	-	-	-	-	23 324 939
Total value of improvements (Rm)	6	28 485	-	3 132	159	240	249	15	-	-	-	-	-	101	-	208	-	-	-	-	-	-	32 589 712
Total market value (Rm)	6	44 479	-	4 957	616	531	894	92	-	-	-	-	-	370	-	336	-	-	-	-	-	-	52 274 651
Rating:																							
Average rate	3	0.005703		0.008639	0.001426	0.008639				0.005703													
Rate revenue budget (R '000)		199 520		38 500	650	2 900																	241 570
Rate revenue expected to collect (R'000)		199 520		38 500	650	2 900																	241 570
Expected cash collection rate (%)	4	100.0%		100.0%	100.0%	100.0%																	0
Special rating areas (R'000)																			-				-
Rebates, exemptions - indigent (R'000)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - pensioners (R'000)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - bona fide farm. (R'000)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rebates, exemptions - other (R'000)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Phase-in reductions/discounts (R'000)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total rebates,exemptns,eductns,discs (R'000)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-

References

1. Land & Assistance Act, Restitution of Land Rights, Communal Property Associations
2. Include value of additional reductions is 'free' value greater than MPRA minimum.
3. Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026, expressed to 6 decimal places maximum
4. Include arrears collections
5. In favour of the rate-payer
6. Provide relevant information for historical comparisons.

WC032 Overstrand - Supporting Table SA12b Property rates by category (budget year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.	Small Holdings	Special Rating Areas	Agricultural	Multiple Purposes	Other Categories	Sum
Budget Year 2020/21																							
Valuation:																							
No. of properties																							-
No. of sectional title property values		37 867	-	1 591	220	364	2 088	485	-	-	-	-	-	164	-	141	-	-	-	-	-	-	43
No. of unreasonably difficult properties s7(2)		2 249		328	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	3
No. of supplementary valuations		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Supplementary valuation (Rm)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of valuation roll amendments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of objections by rate-payers		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of appeals by rate-payers finalised		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of successful objections	5	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
No. of successful objections > 10%	5	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Estimated no. of properties not valued		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Years since last valuation (select)		100 TOTAL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Frequency of valuation (select)		5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5						
Method of valuation used (select)		5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5						
Base of valuation (select)		Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market	Market						
Phasing-in properties s21 (number)		Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	-	-	-	-	-	-
Combination of rating types used? (Y/N)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						
Flat rate used? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes						
Is balance rated by uniform rate/variable rate?		No	No	No	No	No	No	No	No	No	No	No	No	No	No	No	No						
Valuation reductions:																							
Valuation reductions-public infrastructure (Rm)		-	-	-	-	-	-	97	-	-	-	-	-	-	-	-	-						97 343
Valuation reductions-nature reserves/park (Rm)		-	-	-	-	-	-	-	-	-	-	-	-	359	-	-	-						358 909
Valuation reductions-mineral rights (Rm)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						-
Valuation reductions-R15,000 threshold (Rm)		503	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						503 364
Valuation reductions-public worship (Rm)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	196	-						196 410
Valuation reductions-other (Rm)	2	2 150	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						2 149 966
Total valuation reductions:																							
Total value used for rating (Rm)	6	44 998	-	5 229	311	504	-	-	-	-	-	-	-	-	-	-	-						51 042 294
Total land value (Rm)	6	20 812	-	1 934	485	308	683	81	-	-	-	-	-	284	-	136	-						24 724 436
Total value of improvements (Rm)	6	30 194	-	3 320	168	254	264	16	-	-	-	-	-	108	-	220	-						34 545 095
Total market value (Rm)	6	47 148	-	5 254	653	563	947	97	-	-	-	-	-	392	-	356	-						55 411 130
Rating:																							
Average rate	3	0.005960		0.009030	0.001490	0.009030				0.005960													250 941
Rate revenue budget (R '000)		207 000		40 232	679	3 030																	250 941
Rate revenue expected to collect (R'000)		207 000		40 232	679	3 030																	0
Expected cash collection rate (%)	4	100.0%		100.0%	100.0%	100.0%																	-
Special rating areas (R'000)																							-
Rebates, exemptions - indigent (R'000)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						-
Rebates, exemptions - pensioners (R'000)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						-
Rebates, exemptions - bona fide farm. (R'000)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						-
Rebates, exemptions - other (R'000)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						-
Phase-in reductions/discounts (R'000)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						-
Total rebates,exemptns,eductns,discs (R'000)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-						-

References

- 1. Land & Assistance Act, Restitution of Land Rights, Communal Property Associations
- 2. Include value of additional reductions is 'free' value greater than MPRA minimum.
- 3. Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026, expressed to 6 decimal places maximum
- 4. Include arrears collections
- 5. In favour of the rate-payer
- 6. Provide relevant information for historical comparisons.

WC032 Overstrand - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
							Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Property rates (rate in the Rand)	1								
Residential properties			0.0047	0.0051	0.0054	0.0057	0.0060	0.0063	0.0067
Residential properties - vacant land			0.0065	0.0070	0.0074	0.0078	0.0082	0.0086	0.0092
Formal/informal settlements									
Small holdings									
Farm properties - used			0.0012	0.0013	0.0013	0.0014	0.0015	0.0016	0.0017
Farm properties - not used									
Industrial properties									
Business and commercial properties			0.0072	0.0077	0.0082	0.0086	0.0090	0.0096	0.0101
Communal land - residential									
Communal land - small holdings									
Communal land - farm property									
Communal land - business and commercial									
Communal land - other									
State-owned properties			0.0072	0.0077	0.0082	0.0086	0.0090	0.0096	0.0101
Municipal properties									
Public service infrastructure			-	-	-	-	-	-	-
Privately owned towns serviced by the owner			-	-	-	-	-	-	-
State trust land			-	-	-	-	-	-	-
Restitution and redistribution properties			-	-	-	-	-	-	-
Protected areas			-	-	-	-	-	-	-
National monuments properties			-	-	-	-	-	-	-
Exemptions, reductions and rebates (Rands)									
Residential properties									
R15 000 threshold rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
Indigent rebate or exemption			220 000	220 000	220 000	220 000	220 000	220 000	220 000
Pensioners/social grants rebate or exemption			220 000	220 000	220 000	220 000	220 000	220 000	220 000
Temporary relief rebate or exemption			40-100%	40-100%	40-100%	40-100%	40-100%	40-100%	40-100%
Bona fide farmers rebate or exemption									
Other rebates or exemptions	2		75%	75%	75%	75%	75%	75%	75%
Water tariffs									
Domestic									
Basic charge/fixd fee (Rands/month)			115	122	129	137	143	151	160
Service point - vacant land (Rands/month)			115	122	129	137	143	151	160
Water usage - flat rate tariff (c/kl)			404	450	502	560	85	90	96
Water usage - life line tariff			966	1 024	1 085	1 147	1 199	1 271	1 347
Water usage - Block 1 (c/kl)			1 567	1 661	1 761	1 861	1 945	2 062	2 185
Water usage - Block 2 (c/kl)			2 413	2 557	2 711	2 866	2 995	3 175	3 365
Water usage - Block 3 (c/kl)			3 134	3 322	3 521	3 722	3 889	4 122	4 370
Water usage - Block 4 (c/kl)			4 179	4 430	4 696	4 964	5 187	5 498	5 828
Other	2		-	-	-	-	-	-	-

Description	Ref	Provide description of tariff structure where appropriate	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
							Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
<u>Waste water tariffs</u>	2								
<i>Domestic</i>									
Basic charge/ fixed fee (<i>Rands/month</i>)			102	109	115	122	127	135	143
Service point - vacant land (<i>Rands/month</i>)			123	109	115	122	127	135	143
Waste water - flat rate tariff (<i>c/kl</i>)			1 153	1 222	1 296	1 370	1 432	1 518	1 609
Volumetric charge - Block 1 (<i>c/kl</i>)		Basic charge pumps	69	73	78	82	86	91	96
Volumetric charge - Block 2 (<i>c/kl</i>)		Service per pump	471	499	529	560	585	620	657
Volumetric charge - Block 3 (<i>c/kl</i>)									
Volumetric charge - Block 4 (<i>c/kl</i>)			-	-	-	-	-	-	-
<i>Other</i>			-	-	-	-	-	-	-
<u>Electricity tariffs</u>	2								
<i>Domestic</i>									
Basic charge/ fixed fee (<i>Rands/month</i>)			255	268	292	335	356	378	400
Service point - vacant land (<i>Rands/month</i>)			255	268	292	335	356	378	400
FBE		(how is this targeted?)							
Life-line tariff - meter		(describe structure)							
Life-line tariff - prepaid		(describe structure)	100	101	107	120	128	135	143
Flat rate tariff - meter (<i>c/kwh</i>)									
Flat rate tariff - prepaid(<i>c/kwh</i>)									
Meter - IBT Block 1 (<i>c/kwh</i>)		Credit Meter							
Meter - IBT Block 2 (<i>c/kwh</i>)		0 - 350 kWh	109	109	115	129	137	145	154
Meter - IBT Block 3 (<i>c/kwh</i>)		351 - 600 kWh	155	158	168	189	201	213	226
Meter - IBT Block 4 (<i>c/kwh</i>)		> 600 kWh	189	193	206	232	247	261	277
Meter - IBT Block 5 (<i>c/kwh</i>)		Prepaid Meter							
Prepaid - IBT Block 1 (<i>c/kwh</i>)		0 - 350 kWh	100	100	106	119	126	134	142
Prepaid - IBT Block 2 (<i>c/kwh</i>)		351 - 600 kWh	146	149	158	178	189	200	213
Prepaid - IBT Block 3 (<i>c/kwh</i>)		> 600 kWh	182	185	198	223	237	251	266
Prepaid - IBT Block 4 (<i>c/kwh</i>)		(fill in thresholds)							
Prepaid - IBT Block 5 (<i>c/kwh</i>)		(fill in thresholds)							
<i>Other</i>			-	-	-	-	-	-	-
<u>Waste management tariffs</u>									
<i>Domestic</i>									
Street cleaning charge									
Basic charge/ fixed fee			146	155	164	185	194	205	218
80l bin - once a week									
250l bin - once a week		146	155	164	185	194	205	218	

References

1. If properties are not rated or zero rated this must be indicated as such
2. Please provide detailed descriptions on Sheet SA13b

[illegible]

Description	Ref	Provide description of tariff structure where appropriate	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
							Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
			-	-	-	-	-	-	-
			-	-	-	-	-	-	-
			-	-	-	-	-	-	-
			-	-	-	-	-	-	-
<u>Electricity tariffs</u>									
		Basic charge/fixd fee	255	268	292	335	356	378	400
		Basic - Vacant Land	255	268	292	335	356	378	400
		Flat rate prepaid (c/kWh)	100	101	107	120	128	135	143
		Credit Meter							
		0 - 350 kWh	109	109	115	129	137	145	154
		351 - 600 kWh	155	158	168	189	201	213	226
		> 600 kWh	189	193	206	232	247	261	277
		Prepaid Meter							
		0 - 350 kWh	100	100	106	119	126	134	142
		351 - 600 kWh	146	149	158	178	189	200	213
		> 600 kWh	182	185	198	223	237	251	266
			-	-	-	-	-	-	-
			-	-	-	-	-	-	-
			-	-	-	-	-	-	-
			-	-	-	-	-	-	-

WC032 Overstrand - Supporting Table SA14 Household bills

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21 % incr.	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Rand/cent											
Monthly Account for Household - 'Middle Income Range'	1										
Rates and services charges:											
Property rates		205.32	220.57	233.78	247.14	247.14	247.14	4.5%	258.27	273.77	290.19
Electricity: Basic levy		254.78	267.52	291.60	335.34	335.34	335.34	6.2%	356.20	377.57	400.23
Electricity: Consumption		1 445.42	1 464.97	1 558.89	1 753.87	1 753.87	1 753.87	6.2%	1 862.96	1 974.74	2 093.22
Water: Basic levy		114.93	121.83	129.14	136.50	136.50	136.50	4.5%	142.64	151.20	160.27
Water: Consumption		333.62	354.92	377.69	400.93	400.93	400.93	4.5%	419.04	444.18	470.83
Sanitation		344.53	365.16	387.25	409.35	409.35	409.35	4.5%	427.84	453.51	480.72
Refuse removal		146.26	155.04	164.35	185.49	185.49	185.49	4.5%	193.84	205.47	217.80
Other		41.70	53.54	53.54	56.97	56.97	56.97	—	56.97	56.97	56.97
sub-total		2 886.56	3 003.55	3 196.24	3 525.59	3 525.59	3 525.59	5.5%	3 717.76	3 937.41	4 170.23
VAT on Services		375.37	389.62	422.15	491.77	491.77	491.77		518.92	549.55	582.01
Total large household bill:		3 261.93	3 393.17	3 618.39	4 017.36	4 017.36	4 017.36	5.5%	4 236.68	4 486.96	4 752.24
% increase/-decrease			4.0%	6.6%	11.0%	—	—		5.5%	5.9%	5.9%
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:											
Property rates		142.15	152.70	161.85	171.10	171.10	171.10	4.5%	178.80	189.53	200.90
Electricity: Basic levy		254.78	267.52	291.60	335.34	335.34	335.34	6.2%	356.20	377.57	400.23
Electricity: Consumption		571.30	574.61	608.63	683.08	683.08	683.08	6.2%	725.57	769.10	815.25
Water: Basic levy		114.93	121.83	129.14	136.50	136.50	136.50	4.5%	142.64	151.20	160.27
Water: Consumption		251.79	268.19	285.74	303.75	303.75	303.75	4.5%	317.47	336.52	356.71
Sanitation		304.18	322.39	341.89	361.40	361.40	361.40	4.5%	377.72	400.38	424.41
Refuse removal		146.26	155.04	164.35	185.49	185.49	185.49	4.5%	193.84	205.47	217.80
Other		41.70	53.54	53.54	56.97	56.97	56.97	—	56.97	56.97	56.97
sub-total		1 827.09	1 915.82	2 036.74	2 233.63	2 233.63	2 233.63	5.2%	2 349.21	2 486.74	2 632.53
VAT on Services		235.89	246.84	267.17	288.75	288.75	288.75		303.86	321.61	340.43
Total small household bill:		2 062.98	2 162.66	2 303.91	2 522.38	2 522.38	2 522.38	5.2%	2 653.07	2 808.35	2 972.96
% increase/-decrease			4.8%	6.5%	9.5%	—	—		5.2%	5.9%	5.9%
Monthly Account for Household - 'Indigent' Household receiving free basic services	3										
Rates and services charges:											
Property rates		78.97	84.83	89.92	95.06	95.06	95.06	4.5%	99.34	105.30	111.62
Electricity: Basic levy		254.78	267.52	291.60	335.34	335.34	335.34	6.2%	356.20	377.57	400.23
Electricity: Consumption		351.58	351.05	371.42	415.98	415.98	415.98	6.2%	441.84	468.35	496.45
Water: Basic levy		114.93	121.83	129.14	136.50	136.50	136.50	4.5%	142.64	151.20	160.27
Water: Consumption		173.44	185.14	197.69	210.70	210.70	210.70	4.5%	220.22	233.43	247.44
Sanitation		263.82	279.62	296.53	313.45	313.45	313.45	4.5%	327.60	347.26	368.09
Refuse removal		146.26	155.04	164.35	185.49	185.49	185.49	4.5%	193.84	205.47	217.80
Other		(701.43)	(727.86)	(796.06)	(884.44)	(884.44)	(884.44)		(933.03)	(1 030.01)	(1 138.38)
sub-total		682.35	717.17	744.59	808.08	808.08	808.08	5.0%	848.65	858.57	863.52
VAT on Services		84.47	88.53	93.29	99.82	99.82	99.82		104.90	105.46	105.27
Total small household bill:		766.82	805.70	837.88	907.90	907.90	907.90	5.0%	953.55	964.03	968.79
% increase/-decrease			5.1%	4.0%	8.4%	—	—		5.0%	1.1%	0.5%

References

1. Use as basis property value of R700 000, 1 000 kWh electricity and 30kl water
2. Use as basis property value of R500 000 and R700 000, 500 kWh electricity and 25kl water
3. Use as basis property value of R 300 000, 350kWh electricity and 20kl water (50 kWh electricity and 6 kl water free)
4. Note this is for a SINGLE household.

WC032 Overstrand - Supporting Table SA15 Investment particulars by type

2020/21 Medium Term Revenue & Expenditure Framework										
Investment type	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Parent municipality										
Securities - National Government	1									
Listed Corporate Bonds										
Deposits - Bank		170 728	380 514	409 200	320 000	320 000	320 000	400 000	400 000	400 000
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)		37 982	44 595	50 524	57 885	57 885	57 885	65 460	73 294	81 414
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total		208 709	425 109	459 723	377 885	377 885	377 885	465 460	473 294	481 414
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Entities sub-total			-	-	-	-	-	-	-	-
Consolidated total:		208 709	425 109	459 723	377 885	377 885	377 885	465 460	473 294	481 414

References

1. Total investments must reconcile to Budgeted Financial Position ('current' call investment deposits plus 'non-current' investments)

WC032 Overstrand - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate *	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of institution & investment ID	1	Yrs/Months												
Parent municipality														
LIBERTY 15934476		15 Years	Policy	Yes	Variable	Fair Value Adjustment			01/09/2025	17 783 392.17	1 072 158.00		1 500 000.00	20 355 550.17
LIBERTY 21196964		14 Years	Policy	Yes	Variable	Fair Value Adjustment			01/09/2025	29 630 839.08	1 250 686.00		3 120 000.00	34 001 525.08
MOMENTUM 3853776		15 Years	Policy	Yes	Variable	Fair Value Adjustment			01/07/2026	3 132 055.85	36 071.00		360 000.00	3 528 126.85
Deposits - Bank		2 to 6 Months	Call accounts	No	Fixed				30/06/2020	409 199 854.00	33 501 086.00	-122 700 940.00		320 000 000.00
-														
-														
-														
-														
-														
-														
-														
-														
-														
-														
Municipality sub-total										459 746 141.10		-122 700 940.00	4 980 000.00	377 885 202.10
Entities														
-														
-														
-														
-														
-														
-														
-														
-														
-														
-														
-														
-														
-														
Entities sub-total														
TOTAL INVESTMENTS AND INTEREST	1									459 746 141.10		-122 700 940.00	4 980 000.00	377 885 202.10

References

1. Total investments must reconcile to all items in Table SA15 for the Current Year (30 June)

2. List investments in expiry date order

3. If 'variable' is selected in column F, input interest rate range

4. Withdrawals to be entered as negative

WC032 Overstrand - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Parent municipality										
Annuity and Bullet Loans		312 495	308 658	322 933	355 453	355 453	355 453	330 260	332 508	329 318
Long-Term Loans (non-annuity)		100 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000	100 000
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	-	-	-	-	-	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	412 495	408 658	422 933	455 453	455 453	455 453	430 260	432 508	429 318
Entities										
Annuity and Bullet Loans		-	-	-	-	-	-	-	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	-	-	-	-	-	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Borrowing	1	412 495	408 658	422 933	455 453	455 453	455 453	430 260	432 508	429 318

Borrowing - Categorised by type	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Unspent Borrowing - Categorised by type										
<u>Parent municipality</u>										
Long-Term Loans (annuity/reducing balance)		15	10 450	38 199	-	-	-	88 700	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	-	-	-	-	-	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	15	10 450	38 199	-	-	-	88 700	-	-
<u>Entities</u>										
Long-Term Loans (annuity/reducing balance)		-	-	-	-	-	-	-	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	-	-	-	-	-	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Unspent Borrowing	1	15	10 450	38 199	-	-	-	88 700	-	-

References

1. Total borrowing must reconcile to Budgeted Financial Position (Borrowing - non-current)

WC032 Overstrand - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		76 347	88 073	99 544	110 882	110 882	110 882	121 368	131 023	143 389
Operational Revenue:General Revenue:Equitable Share		72 950	84 223	96 068	106 697	106 697	106 697	117 318	129 473	141 839
Operational:Revenue:General Revenue:Fuel Levy		-	-	-	-	-	-	-	-	-
2014 African Nations Championship Host City Operating Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Agriculture Research and Technology		-	-	-	-	-	-	-	-	-
Agriculture, Conservation and Environmental		-	-	-	-	-	-	-	-	-
Arts and Culture Sustainable Resource Management		-	-	-	-	-	-	-	-	-
Community Library		-	-	-	-	-	-	-	-	-
Department of Environmental Affairs		-	-	-	-	-	-	-	-	-
Department of Tourism		-	-	-	-	-	-	-	-	-
Department of Water Affairs and Sanitation Masibambane		-	-	-	-	-	-	-	-	-
Emergency Medical Service		-	-	-	-	-	-	-	-	-
Energy Efficiency and Demand-side [Schedule 5B]		-	-	-	-	-	-	-	-	-
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		1 922	2 300	1 926	2 635	2 635	2 635	2 500	-	-
HIV and Aids		-	-	-	-	-	-	-	-	-
Housing Accreditation		-	-	-	-	-	-	-	-	-
Housing Top structure		-	-	-	-	-	-	-	-	-
Infrastructure Skills Development Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Integrated City Development Grant		-	-	-	-	-	-	-	-	-
Khayelitsha Urban Renewal		-	-	-	-	-	-	-	-	-
Local Government Financial Management Grant [Schedule 5B]		1 475	1 550	1 550	1 550	1 550	1 550	1 550	1 550	1 550
Mitchell's Plain Urban Renewal		-	-	-	-	-	-	-	-	-
Municipal Demarcation and Transition Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Municipal Disaster Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Municipal Human Settlement Capacity Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Municipal Systems Improvement Grant		-	-	-	-	-	-	-	-	-
Natural Resource Management Project		-	-	-	-	-	-	-	-	-
Neighbourhood Development Partnership Grant		-	-	-	-	-	-	-	-	-
Operation Clean Audit		-	-	-	-	-	-	-	-	-
Municipal Disaster Recovery Grant		-	-	-	-	-	-	-	-	-
Public Service Improvement Facility		-	-	-	-	-	-	-	-	-
Public Transport Network Operations Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Restructuring - Seed Funding		-	-	-	-	-	-	-	-	-
Revenue Enhancement Grant Debtors Book		-	-	-	-	-	-	-	-	-
Rural Road Asset Management Systems Grant		-	-	-	-	-	-	-	-	-
Sport and Recreation		-	-	-	-	-	-	-	-	-
Terrestrial Invasive Alien Plants		-	-	-	-	-	-	-	-	-
Water Services Operating Subsidy Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Health Hygiene in Informal Settlements		-	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Water Services Infrastructure Grant		-	-	-	-	-	-	-	-	-
Public Transport Network Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Smart Connect Grant		-	-	-	-	-	-	-	-	-
Urban Settlement Development Grant		-	-	-	-	-	-	-	-	-
WiFi Grant [Department of Telecommunications and Postal Services		-	-	-	-	-	-	-	-	-
Street Lighting		-	-	-	-	-	-	-	-	-
Traditional Leaders - Imbizion		-	-	-	-	-	-	-	-	-
Department of Water and Sanitation Smart Living Handbook		-	-	-	-	-	-	-	-	-
Integrated National Electrification Programme Grant		-	-	-	-	-	-	-	-	-
Municipal Restructuring Grant		-	-	-	-	-	-	-	-	-
Regional Bulk Infrastructure Grant		-	-	-	-	-	-	-	-	-
Municipal Emergency Housing Grant		-	-	-	-	-	-	-	-	-

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Metro Informal Settlements Partnership Grant		-	-	-	-	-	-	-	-	-

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Provincial Government:		41 312	38 766	23 028	38 392	13 478	13 478	10 472	10 712	10 886
Capacity Building		-	-	-	-	-	-	-	-	-
Capacity Building and Other		41 175	38 627	22 891	38 266	13 352	13 352	10 327	10 567	10 741
Disaster and Emergency Services		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Infrastructure		137	139	137	126	126	126	145	145	145
Libraries, Archives and Museums		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Public Transport		-	-	-	-	-	-	-	-	-
Road Infrastructure - Maintenance		-	-	-	-	-	-	-	-	-
Sports and Recreation		-	-	-	-	-	-	-	-	-
Waste Water Infrastructure - Maintenance		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure - Maintenance		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
<i>All Grants</i>		-	-	-	-	-	-	-	-	-
Other Grant Providers:		-	-	-	-	-	-	-	-	-
<i>Departmental Agencies and Accounts</i>		-	-	-	-	-	-	-	-	-
<i>Foreign Government and International Organisations</i>		-	-	-	-	-	-	-	-	-
<i>Households</i>		-	-	-	-	-	-	-	-	-
<i>Non-profit Institutions</i>		-	-	-	-	-	-	-	-	-
<i>Private Enterprises</i>		-	-	-	-	-	-	-	-	-
<i>Public Corporations</i>		-	-	-	-	-	-	-	-	-
<i>Higher Educational Institutions</i>		-	-	-	-	-	-	-	-	-
<i>Parent Municipality / Entity</i>		-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	5	117 659	126 839	122 572	149 274	124 360	124 360	131 840	141 735	154 275

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Capital Transfers and Grants										
National Government:		26 030	26 330	25 901	39 010	39 010	39 010	29 887	28 470	31 628
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		5 000	4 000	4 262	7 000	7 000	7 000	8 000	5 000	7 000
Municipal Infrastructure Grant [Schedule 5B]		21 030	22 330	21 639	32 010	32 010	32 010	21 887	23 470	24 628
Municipal Water Infrastructure Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Neighbourhood Development Partnership Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Public Transport Infrastructure Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Rural Household Infrastructure Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Rural Road Asset Management Systems Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Urban Settlement Development Grant [Schedule 4B]		-	-	-	-	-	-	-	-	-
Municipal Human Settlement		-	-	-	-	-	-	-	-	-
Community Library		-	-	-	-	-	-	-	-	-
Integrated City Development Grant [Schedule 4B]		-	-	-	-	-	-	-	-	-
Municipal Disaster Recovery Grant [Schedule 4B]		-	-	-	-	-	-	-	-	-
Energy Efficiency and Demand Side Management Grant		-	-	-	-	-	-	-	-	-
Khayelitsha Urban Renewal		-	-	-	-	-	-	-	-	-
Local Government Financial Management Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Municipal Systems Improvement Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Public Transport Network Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Public Transport Network Operations Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Regional Bulk Infrastructure Grant (Schedule 5B)		-	-	-	-	-	-	-	-	-
Water Services Infrastructure Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
WiFi Connectivity		-	-	-	-	-	-	-	-	-
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		-	-	-	-	-	-	-	-	-
Aquaponic Project		-	-	-	-	-	-	-	-	-
Restitution Settlement		-	-	-	-	-	-	-	-	-
Infrastructure Skills Development Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Restructuring Seed Funding		-	-	-	-	-	-	-	-	-
Municipal Disaster Relief Grant		-	-	-	-	-	-	-	-	-
Municipal Emergency Housing Grant		-	-	-	-	-	-	-	-	-
Metro Informal Settlements Partnership Grant		-	-	-	-	-	-	-	-	-
Integrated Urban Development Grant		-	-	-	-	-	-	-	-	-
Provincial Government:		10 490	42 992	25 463	28 281	10 324	10 324	732	-	-
Capacity Building		-	-	-	-	-	-	-	-	-
Capacity Building and Other		-	800	-	-	-	-	732	-	-
Disaster and Emergency Services		-	-	-	1 843	1 843	1 843	-	-	-
Health		-	-	-	-	-	-	-	-	-
Housing		8 290	36 661	25 463	26 439	6 981	6 981	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Libraries, Archives and Museums		1 000	-	-	-	-	-	-	-	-
Other		-	360	-	-	-	-	-	-	-
Public Transport		-	4 000	-	-	1 500	1 500	-	-	-
Road Infrastructure		-	-	-	-	-	-	-	-	-
Sports and Recreation		1 200	1 171	-	-	-	-	-	-	-
Waste Water Infrastructure		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
<i>All Grants</i>		-	-	-	-	-	-	-	-	-
Other Grant Providers:		-	-	-	-	-	-	-	14 000	5 900
<i>Departmental Agencies and Accounts</i>		-	-	-	-	-	-	-	-	-
<i>Foreign Government and International Organisations</i>		-	-	-	-	-	-	-	-	-
<i>Households</i>		-	-	-	-	-	-	-	-	-
<i>Non-Profit Institutions</i>		-	-	-	-	-	-	-	-	-
<i>Private Enterprises</i>		-	-	-	-	-	-	-	-	-
<i>Public Corporations</i>		-	-	-	-	-	-	-	14 000	5 900
<i>Higher Educational Institutions</i>		-	-	-	-	-	-	-	-	-

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Parent Municipality / Entity		–	–	–	–	–	–	–	–	–
Transfer from Operational Revenue		–	–	–	–	–	–	–	–	–
Total Capital Transfers and Grants	5	36 520	69 322	51 364	67 291	49 334	49 334	30 619	42 470	37 528
TOTAL RECEIPTS OF TRANSFERS & GRANTS		154 179	196 161	173 936	216 565	173 694	173 694	162 459	184 205	191 803

WC032 Overstrand - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
EXPENDITURE:	1									
Operating expenditure of Transfers and Grants										
National Government:		3 397	3 850	3 476	4 185	4 185	4 185	4 050	1 550	1 550
Operational Revenue:General Revenue:Equitable Share		-	-	-	-	-	-	-	-	-
Operational:Revenue:General Revenue:Fuel Levy		-	-	-	-	-	-	-	-	-
2014 African Nations Championship Host City Operating Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Agriculture Research and Technology		-	-	-	-	-	-	-	-	-
Agriculture, Conservation and Environmental		-	-	-	-	-	-	-	-	-
Arts and Culture Sustainable Resource Management		-	-	-	-	-	-	-	-	-
Community Library		-	-	-	-	-	-	-	-	-
Department of Environmental Affairs		-	-	-	-	-	-	-	-	-
Department of Tourism		-	-	-	-	-	-	-	-	-
Department of Water Affairs and Sanitation Masibambane		-	-	-	-	-	-	-	-	-
Emergency Medical Service		-	-	-	-	-	-	-	-	-
Energy Efficiency and Demand-side [Schedule 5B]		-	-	-	-	-	-	-	-	-
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		1 922	2 300	1 926	2 635	2 635	2 635	2 500	-	-
HIV and Aids		-	-	-	-	-	-	-	-	-
Housing Accreditation		-	-	-	-	-	-	-	-	-
Housing Top structure		-	-	-	-	-	-	-	-	-
Infrastructure Skills Development Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Integrated City Development Grant		-	-	-	-	-	-	-	-	-
Khayelitsha Urban Renewal		-	-	-	-	-	-	-	-	-
Local Government Financial Management Grant [Schedule 5B]		1 475	1 550	1 550	1 550	1 550	1 550	1 550	1 550	1 550
Mitchell's Plain Urban Renewal		-	-	-	-	-	-	-	-	-
Municipal Demarcation and Transition Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Municipal Disaster Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Municipal Human Settlement Capacity Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Municipal Systems Improvement Grant		-	-	-	-	-	-	-	-	-
Natural Resource Management Project		-	-	-	-	-	-	-	-	-
Neighbourhood Development Partnership Grant		-	-	-	-	-	-	-	-	-
Operation Clean Audit		-	-	-	-	-	-	-	-	-
Municipal Disaster Recovery Grant		-	-	-	-	-	-	-	-	-
Public Service Improvement Facility		-	-	-	-	-	-	-	-	-
Public Transport Network Operations Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Restructuring - Seed Funding		-	-	-	-	-	-	-	-	-
Revenue Enhancement Grant Debtors Book		-	-	-	-	-	-	-	-	-
Rural Road Asset Management Systems Grant		-	-	-	-	-	-	-	-	-
Sport and Recreation		-	-	-	-	-	-	-	-	-
Terrestrial Invasive Alien Plants		-	-	-	-	-	-	-	-	-
Water Services Operating Subsidy Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Health Hygiene in Informal Settlements		-	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Water Services Infrastructure Grant		-	-	-	-	-	-	-	-	-
Public Transport Network Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Smart Connect Grant		-	-	-	-	-	-	-	-	-
Urban Settlement Development Grant		-	-	-	-	-	-	-	-	-
WiFi Grant [Department of Telecommunications and Postal Services		-	-	-	-	-	-	-	-	-
Street Lighting		-	-	-	-	-	-	-	-	-
Traditional Leaders - Imbizion		-	-	-	-	-	-	-	-	-
Department of Water and Sanitation Smart Living Handbook		-	-	-	-	-	-	-	-	-
Integrated National Electrification Programme Grant		-	-	-	-	-	-	-	-	-
Municipal Restructuring Grant		-	-	-	-	-	-	-	-	-
Regional Bulk Infrastructure Grant		-	-	-	-	-	-	-	-	-
Municipal Emergency Housing Grant		-	-	-	-	-	-	-	-	-

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Metro Informal Settlements Partnership Grant		-	-	-	-	-	-	-	-	-

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Provincial Government:		38 034	28 348	19 580	37 968	10 671	10 671	10 472	10 712	10 886
Capacity Building		-	-	148	-	-	-	-	-	-
Capacity Building and Other		87	258	448	4 717	2 482	2 482	2 676	2 495	2 225
Disaster and Emergency Services		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Housing		31 921	21 645	12 688	25 837	776	776	-	-	-
Infrastructure		137	139	137	126	126	126	145	145	145
Libraries, Archives and Museums		5 889	6 306	6 160	7 287	7 287	7 287	7 651	8 072	8 516
Other		-	-	-	-	-	-	-	-	-
Public Transport		-	-	-	-	-	-	-	-	-
Road Infrastructure - Maintenance		-	-	-	-	-	-	-	-	-
Sports and Recreation		-	-	-	-	-	-	-	-	-
Waste Water Infrastructure - Maintenance		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure - Maintenance		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
<i>All Grants</i>		-	-	-	-	-	-	-	-	-
Other Grant Providers:		-	-	-	176	186	186	-	14 000	5 900
<i>Departmental Agencies and Accounts</i>		-	-	-	-	-	-	-	-	-
<i>Foreign Government and International Organisations</i>		-	-	-	-	-	-	-	-	-
<i>Households</i>		-	-	-	-	10	10	-	-	-
<i>Non-profit Institutions</i>		-	-	-	-	-	-	-	-	-
<i>Private Enterprises</i>		-	-	-	176	176	176	-	14 000	5 900
<i>Public Corporations</i>		-	-	-	-	-	-	-	-	-
<i>Higher Educational Institutions</i>		-	-	-	-	-	-	-	-	-
<i>Parent Municipality / Entity</i>		-	-	-	-	-	-	-	-	-
Total operating expenditure of Transfers and Grants:		41 431	32 198	23 056	42 329	15 042	15 042	14 522	26 262	18 336

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
<u>Capital expenditure of Transfers and Grants</u>										
National Government:		26 030	21 786	30 445	39 010	39 010	39 010	29 887	28 470	31 628
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		5 000	4 000	4 262	7 000	7 000	7 000	8 000	5 000	7 000
Municipal Infrastructure Grant [Schedule 5B]		21 030	17 786	26 183	32 010	32 010	32 010	21 887	23 470	24 628
Municipal Water Infrastructure Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Neighbourhood Development Partnership Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Public Transport Infrastructure Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Rural Household Infrastructure Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Rural Road Asset Management Systems Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Urban Settlement Development Grant [Schedule 4B]		-	-	-	-	-	-	-	-	-
Municipal Human Settlement		-	-	-	-	-	-	-	-	-
Community Library		-	-	-	-	-	-	-	-	-
Integrated City Development Grant [Schedule 4B]		-	-	-	-	-	-	-	-	-
Municipal Disaster Recovery Grant [Schedule 4B]		-	-	-	-	-	-	-	-	-
Energy Efficiency and Demand Side Management Grant		-	-	-	-	-	-	-	-	-
Khayelitsha Urban Renewal		-	-	-	-	-	-	-	-	-
Local Government Financial Management Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Municipal Systems Improvement Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Public Transport Network Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Public Transport Network Operations Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Regional Bulk Infrastructure Grant (Schedule 5B)		-	-	-	-	-	-	-	-	-
Water Services Infrastructure Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
WiFi Connectivity		-	-	-	-	-	-	-	-	-
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		-	-	-	-	-	-	-	-	-
Aquaponic Project		-	-	-	-	-	-	-	-	-
Restition Settlement		-	-	-	-	-	-	-	-	-
Infrastructure Skills Development Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Restructuring Seed Funding		-	-	-	-	-	-	-	-	-
Municipal Disaster Relief Grant		-	-	-	-	-	-	-	-	-
Municipal Emergency Housing Grant		-	-	-	-	-	-	-	-	-
Metro Informal Settlements Partnership Grant		-	-	-	-	-	-	-	-	-
Integrated Urban Development Grant		-	-	-	-	-	-	-	-	-
Provincial Government:		7 681	42 462	35 615	31 184	8 103	8 103	732	-	-
Capacity Building		-	2 000	-	-	-	-	732	-	-
Capacity Building and Other		-	5 141	390	4 746	8 103	8 103	-	-	-
Disaster and Emergency Services		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Housing		7 651	34 180	34 108	26 439	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Libraries, Archives and Museums		30	1 141	1 117	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Public Transport		-	-	-	-	-	-	-	-	-
Road Infrastructure		-	-	-	-	-	-	-	-	-
Sports and Recreation		-	-	-	-	-	-	-	-	-
Waste Water Infrastructure		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
District Municipality:		-	-	-	-	-	-	-	-	-
<i>All Grants</i>		-	-	-	-	-	-	-	-	-
Other Grant Providers:		-	-	-	-	-	-	-	14 000	5 900
<i>Departmental Agencies and Accounts</i>		-	-	-	-	-	-	-	-	-
<i>Foreign Government and International Organisations</i>		-	-	-	-	-	-	-	-	-
<i>Households</i>		-	-	-	-	-	-	-	-	-
<i>Non-Profit Institutions</i>		-	-	-	-	-	-	-	-	-
<i>Private Enterprises</i>		-	-	-	-	-	-	-	14 000	5 900
<i>Public Corporations</i>		-	-	-	-	-	-	-	-	-
<i>Higher Educational Institutions</i>		-	-	-	-	-	-	-	-	-

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Parent Municipality / Entity		–	–	–	–	–	–	–	–	–
Transfer from Operational Revenue		–	–	–	–	–	–	–	–	–
Total capital expenditure of Transfers and Grants		33 711	64 248	66 060	70 194	47 113	47 113	30 619	42 470	37 528
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		75 143	96 446	89 116	112 523	62 155	62 155	45 141	68 732	55 864

References

1. Expenditure must be separately listed for each transfer or grant received or recognised

WC032 Overstrand - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year								–	–	–
Current year receipts		76 347	88 073	99 544	110 882	110 882	110 882	121 368	131 023	143 389
Conditions met - transferred to revenue		76 347	88 073	99 544	110 882	110 882	110 882	121 368	131 023	143 389
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Provincial Government:										
Balance unspent at beginning of the year		2 944	(10 418)	(3 596)	2 909	1 433	1 433	–	–	–
Current year receipts		41 312	38 803	23 028	38 392	13 478	13 478	10 472	10 712	10 886
Conditions met - transferred to revenue		38 064	28 385	19 432	41 301	14 912	14 912	10 472	10 712	10 886
Conditions still to be met - transferred to liabilities		6 192	–	–	–	–	–	–	–	–
District Municipality:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Other grant providers:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Total operating transfers and grants revenue		114 411	116 458	118 976	152 183	125 794	125 794	131 840	141 735	154 275
Total operating transfers and grants - CTBM	2	6 192	–	–	–	–	–	–	–	–
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year								7 482		
Current year receipts		26 030	26 330	25 901	39 010	39 010	39 010	29 887	28 470	31 628
Conditions met - transferred to revenue		26 030	26 330	25 901	39 010	39 010	39 010	37 369	28 470	31 628
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Provincial Government:										
Balance unspent at beginning of the year		1 440	(682)	14 695	2 903	(501)	(501)	750		
Current year receipts		10 490	43 028	25 463	28 281	10 324	10 324	732	–	–
Conditions met - transferred to revenue		11 930	42 346	40 159	31 184	9 823	9 823	1 482	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
District Municipality:										
Balance unspent at beginning of the year		–	–	–	–	–	–	–	–	–
Current year receipts		–	–	–	–	–	–	–	–	–
Conditions met - transferred to revenue		–	–	–	–	–	–	–	–	–
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Other grant providers:										
Balance unspent at beginning of the year		–	–	–	–	–	–	1 708	14 000	5 900
Current year receipts		5 254	–	26 942	–	–	–	–	–	–
Conditions met - transferred to revenue		5 254	–	26 942	–	–	–	1 708	14 000	5 900
Conditions still to be met - transferred to liabilities		–	–	–	–	–	–	–	–	–
Total capital transfers and grants revenue		43 214	68 676	93 002	70 194	48 833	48 833	40 560	42 470	37 528
Total capital transfers and grants - CTBM	2	–	–	–	–	–	–	–	–	–
TOTAL TRANSFERS AND GRANTS REVENUE		157 626	185 134	211 978	222 377	174 627	174 627	172 400	184 205	191 803
TOTAL TRANSFERS AND GRANTS - CTBM		6 192	–	–	–	–	–	–	–	–

References

1. Total capital transfers and grants revenue must reconcile to Budgeted Financial Performance and Financial Position; total recurrent grants revenue must reconcile to Budgeted Financial Performance

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23

2. CTBM = conditions to be met

3. National Treasury database will require this reconciliation for each transfer/grant

WC032 Overstrand - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Cash Transfers to other municipalities										
Operational	1	-	-	-	-	-	-	-	-	-
Capital		-	-	-	-	-	-	-	-	-
Total Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-
Cash Transfers to Entities/Other External Mechanisms										
Operational	2	-	-	-	-	-	-	-	-	-
Capital		-	-	-	-	-	-	-	-	-
Total Cash Transfers To Entities/Ems'		-	-	-	-	-	-	-	-	-
Cash Transfers to other Organs of State										
Operational	3	-	-	-	-	-	-	-	-	-
Capital		-	-	-	-	-	-	-	-	-
Total Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-
Cash Transfers to Organisations										
Operational				486	500	500	500	-	-	-
Capital		-	-	-	-	-	-	-	-	-
Total Cash Transfers To Organisations		-	-	486	500	500	500	-	-	-
Cash Transfers to Groups of Individuals										
Special Rating Areas		1 898	1 800	-	-	-	-	11 610	11 610	11 610
		-	-	-	-	-	-	-	-	-
Total Cash Transfers To Groups Of Individuals:		1 898	1 800	-	-	-	-	11 610	11 610	11 610
TOTAL CASH TRANSFERS AND GRANTS	6	1 898	1 800	486	500	500	500	11 610	11 610	11 610

Description R thousand	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Non-Cash Transfers to other municipalities										
Operational	1	-	-	-	-	-	-	-	-	-
Capital		-	-	-	-	-	-	-	-	-
Total Non-Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-
Non-Cash Transfers to Entities/Other External Mechanisms										
Operational	2	-	-	-	-	-	-	-	-	-
Capital		-	-	-	-	-	-	-	-	-
Total Non-Cash Transfers To Entities/Ems'		-	-	-	-	-	-	-	-	-
Non-Cash Transfers to other Organs of State										
Operational	3	-	-	-	-	-	-	-	-	-
Capital		-	-	-	-	-	-	-	-	-
Total Non-Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-
Non-Cash Grants to Organisations										
Operational	4	-	-	-	-	-	-	-	-	-
Capital		-	-	-	-	-	-	-	-	-
Total Non-Cash Grants To Organisations		-	-	-	-	-	-	-	-	-
Non-Cash Transfers to Groups of Individuals										
Operational	5	-	-	-	-	-	-	-	-	-
Capital		-	-	-	-	-	-	-	-	-
Total Non-Cash Grants To Groups Of Individuals:		-	-	-	-	-	-	-	-	-
TOTAL NON-CASH TRANSFERS AND GRANTS		-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS	6	1 898	1 800	486	500	500	500	11 610	11 610	11 610

References

1. Insert description listed by municipal name and demarcation code of recipient
2. Insert description of each entity or external mechanism (an external mechanism may be provided with resources to ensure a minimum level of service)
3. Insert description of each Organ of State (e.g. transfer to electricity provider to compensate for FBS provided)
4. Insert description of each other organisation (e.g. charity)
5. Insert description of each other organisation (e.g. the aged, child-headed households)
6. All descriptions should separate transfers for 'capital purposes' and 'operating purposes'

WC032 Overstrand - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
		A	B	C	D	E	F	G	H	I
<u>Councillors (Political Office Bearers plus Other)</u>	1									
Basic Salaries and Wages		8 608	9 056	9 467	10 317	10 317	10 317	10 786	11 326	11 892
Pension and UIF Contributions				-		-	-	-	-	-
Medical Aid Contributions				-		-	-	-	-	-
Motor Vehicle Allowance				-		-	-	-	-	-
Cellphone Allowance		657	1 081	1 106	1 066	1 066	1 066	1 110	1 110	1 110
Housing Allowances								-	-	-
Other benefits and allowances								-	-	-
Sub Total - Councillors		9 265	10 138	10 573	11 383	11 383	11 383	11 896	12 436	13 002
% increase	4		9.4%	4.3%	7.7%	-	-	4.5%	4.5%	4.6%
<u>Senior Managers of the Municipality</u>	2									
Basic Salaries and Wages		9 944	10 489	11 036	11 292	11 292	11 292	12 506	13 262	14 066
Pension and UIF Contributions				-	-	-	-	-	-	-
Medical Aid Contributions				-	-	-	-	-	-	-
Overtime				-	-	-	-	-	-	-
Performance Bonus			103	187	109	109	109	260	276	293
Motor Vehicle Allowance	3			-	-	-	-	-	-	-
Cellphone Allowance	3	158	187	187	187	187	187	187	187	187
Housing Allowances	3			-	-	-	-	-	-	-
Other benefits and allowances	3			7				-	-	-
Payments in lieu of leave								-	-	-
Long service awards								-	-	-
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		10 102	10 779	11 416	11 588	11 588	11 588	12 952	13 725	14 546
% increase	4		6.7%	5.9%	1.5%	-	-	11.8%	6.0%	6.0%
<u>Other Municipal Staff</u>										
Basic Salaries and Wages		175 723	206 677	214 176	245 260	244 146	244 146	259 838	273 486	289 195
Pension and UIF Contributions		30 114	33 240	36 580	41 471	41 366	41 366	48 588	51 441	54 519
Medical Aid Contributions		10 523	11 195	12 035	14 459	14 588	14 588	18 241	18 425	19 867
Overtime		15 613	18 388	34 501	29 320	29 325	29 325	32 190	33 522	35 617
Performance Bonus				-		34	34	462	486	510
Motor Vehicle Allowance	3	7 602	7 850	7 897	7 947	8 077	8 077	8 032	8 167	8 213
Cellphone Allowance	3	1 483	2 013	1 887	2 067	2 067	2 067	2 378	2 380	2 402
Housing Allowances	3	5 064	5 482	2 350	2 567	2 630	2 630	2 870	3 045	3 235
Other benefits and allowances	3	26 841	14 215	26 930	30 363	30 939	30 939	34 737	35 866	38 048
Payments in lieu of leave		1 385	772	2 532	1 125	1 125	1 125	-	-	-
Long service awards		1 836	6 054	2 598	2 062	2 062	2 062	-	-	-
Post-retirement benefit obligations	6	16 076	(19 984)	14 955	11 571	11 571	11 571	15 035	15 787	16 576
Sub Total - Other Municipal Staff		292 261	285 903	356 441	388 216	387 933	387 933	422 373	442 603	468 181
% increase	4		(2.2%)	24.7%	8.9%	(0.1%)	-	8.9%	4.8%	5.8%
Total Parent Municipality		311 628	306 820	378 431	411 187	410 904	410 904	447 221	468 764	495 729

Summary of Employee and Councillor remuneration R thousand	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
			(1.5%)	23.3%	8.7%	(0.1%)	-	8.8%	4.8%	5.8%
Board Members of Entities										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	-
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance	3	-	-	-	-	-	-	-	-	-
Cellphone Allowance	3	-	-	-	-	-	-	-	-	-
Housing Allowances	3	-	-	-	-	-	-	-	-	-
Other benefits and allowances	3	-	-	-	-	-	-	-	-	-
Board Fees		-	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-
Sub Total - Board Members of Entities		-	-	-	-	-	-	-	-	-
% increase	4	-	-	-	-	-	-	-	-	-
Senior Managers of Entities										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	-
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance	3	-	-	-	-	-	-	-	-	-
Cellphone Allowance	3	-	-	-	-	-	-	-	-	-
Housing Allowances	3	-	-	-	-	-	-	-	-	-
Other benefits and allowances	3	-	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Entities		-	-	-	-	-	-	-	-	-
% increase	4	-	-	-	-	-	-	-	-	-
Other Staff of Entities										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	-
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance	3	-	-	-	-	-	-	-	-	-
Cellphone Allowance	3	-	-	-	-	-	-	-	-	-
Housing Allowances	3	-	-	-	-	-	-	-	-	-
Other benefits and allowances	3	-	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-
Sub Total - Other Staff of Entities		-	-	-	-	-	-	-	-	-
% increase	4	-	-	-	-	-	-	-	-	-
Total Municipal Entities		-	-	-	-	-	-	-	-	-
TOTAL SALARY, ALLOWANCES & BENEFITS		311 628	306 820	378 431	411 187	410 904	410 904	447 221	468 764	495 729
% increase	4		(1.5%)	23.3%	8.7%	(0.1%)	-	8.8%	4.8%	5.8%

Summary of Employee and Councillor remuneration R thousand	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
TOTAL MANAGERS AND STAFF	5,7	302 363	296 682	367 858	399 804	399 521	399 521	435 325	456 328	482 727

Summary of Employee and Councillor remuneration R thousand	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23

References

1. Include 'Loans and advances' where applicable if any reportable amounts until phased compliance with s164 of MFMA achieved
2. s57 of the Systems Act
3. In kind benefits (e.g. provision of living quarters) must be shown as the cost (full market value) to the municipality, as part of the relevant allowance
4. B/A, C/B, D/C, E/C, F/C, G/D, H/D, I/C
5. Must agree to the sub-total appearing on Table A1 (Employee costs)
6. Includes pension payments and employer contributions to medical aid
7. Correct as at 30 June

Column Definitions:

- A, B and C. Audited actual as per the audited financial statements. If audited amounts are unavailable, unaudited amounts must be provided with a note stating these are unaudited
- D. The original budget approved by council for the budget year.
- E. The budget for the budget year as adjusted by council resolution in terms of section 28 of the MFMA.
- F. An estimate of final actual amounts (pre audit) for the current year at the point in time of preparing the budget for the budget year. This may differ from E.
- G. The amount to be appropriated for the budget year.
- H and I. The indicative projection

WC032 Overstrand - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
<u>Councillors</u>	3							
Speaker	4	1	730 068	–	44 400	–	–	774 468
Chief Whip		–	–	–	–	–	–	–
Executive Mayor		1	912 588	–	44 400	–	–	956 988
Deputy Executive Mayor		1	730 099	–	44 400	–	–	774 499
Executive Committee		–	3 422 220	–	222 000	–	–	3 644 220
Total for all other councillors		–	4 991 460	–	754 800	–	–	5 746 260
Total Councillors	8	3	10 786 435	–	1 110 000			11 896 435
<u>Senior Managers of the Municipality</u>	5							
Municipal Manager (MM)		1	1 839 384	–	27 540	260 000	–	2 126 924
Chief Finance Officer		1	1 823 376	–	24 480	–	–	1 847 856
		1	1 831 668	–	27 540	–	–	1 859 208
		1	1 827 180	–	27 540	–	–	1 854 720
		1	1 633 320	–	27 540	–	–	1 660 860
		1	1 675 656	–	24 480	–	–	1 700 136
<i>List of each official with packages >= senior manager</i>								
		1	1 874 916	–	27 540	–	–	1 902 456
		–	–	–	–	–	–	–
		–	–	–	–	–	–	–
		–	–	–	–	–	–	–
		–	–	–	–	–	–	–
		–	–	–	–	–	–	–
		–	–	–	–	–	–	–
		–	–	–	–	–	–	–
		–	–	–	–	–	–	–
		–	–	–	–	–	–	–
		–	–	–	–	–	–	–
Total Senior Managers of the Municipality	8,10	7	12 505 500	–	186 660	260 000		12 952 160

[illegible]

1. Pension and medical aid
2. Total package must equal the total cost to the municipality
3. List each political office bearer by designation. Provide a total for all other councillors
4. Political office bearer is defined in MFMA s 1: speaker, executive mayor, deputy executive mayor, member of executive committee, mayor, deputy mayor, member of mayoral committee, the councillor designated to exercise powers and duties of mayor (MSA s 57)
5. Also list each senior manager reporting to MM by designation and each official with package > senior manager by designation
6. List each entity where municipality has an interest and state percentage ownership and control
7. List each senior manager reporting to the CEO of an Entity by designation
8. Must reconcile to relevant section of Table SA24
9. Must reconcile to totals shown for the budget year of Table SA22
10. Correct as at 30 June

WC032 Overstrand - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2018/19			Current Year 2019/20			Budget Year 2020/21		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		25	7		25	7		25	7	
Board Members of municipal entities	4									
Municipal employees	5									
Municipal Manager and Senior Managers	3	7	7		7	7		7	7	
Other Managers	7	56	54		54	50		53	48	
Professionals		23	21	–	26	25	–	26	24	–
Finance		20	18		21	20		21	19	
Spatial/town planning					2	2		2	2	
Information Technology		1	1		1	1		1	1	
Roads										
Electricity										
Water										
Sanitation										
Refuse										
Other		2	2		2	2		2	2	
Technicians		188	167	–	195	174	–	199	172	–
Finance		–	–	–	–	–	–	–	–	–
Spatial/town planning		13	12		11	10		12	12	
Information Technology		5	3		5	4		5	4	
Roads		9	8		9	9		9	8	
Electricity		30	24		31	27		31	27	
Water		19	18		21	18		21	18	
Sanitation		2	2		2	2		2	2	
Refuse		4	4		5	5		5	5	
Other		106	96		111	99		114	96	
Clerks (Clerical and administrative)		262	234		277	241		277	246	
Service and sales workers		104	95		115	92		124	108	
Skilled agricultural and fishery workers										
Craft and related trades										
Plant and Machine Operators		59	55		61	57		60	57	
Elementary Occupations		423	105		430	410		426	412	
TOTAL PERSONNEL NUMBERS	9	1 147	745	–	1 190	1 063	–	1 197	1 081	–
% increase					3.7%	42.7%	–	0.6%	1.7%	–
Total municipal employees headcount	6, 10	1 122	1 038		1 165	1 056		1 172	1 074	–
Finance personnel headcount	8, 10	113	100		113	104		113	106	–
Human Resources personnel headcount	8, 10	18	18		18	18		18	17	–

References

1. Positions must be funded and aligned to the municipality's current organisational structure
2. Full Time Equivalent (FTE). E.g. One full time person = 1FTE. A person working half time (say 4 hours out of 8) = 0.5FTE.
3. s57 of the Systems Act
4. Include only in Consolidated Statements
5. Include municipal entity employees in Consolidated Statements
6. Include headcount (number of persons, Not FTE) of managers and staff only (exclude councillors)
7. Managers who provide the direction of a critical technical function
8. Total number of employees working on these functions
9. Correct as at 30 June
10. Must account for all budgeted positions, as per the municipal organogram

WC032 Overstrand - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description		Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework			
R thousand			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
Revenue By Source																		
Property rates			21 879	21 879	21 879	21 879	21 879	21 879	21 879	21 879	21 879	21 879	21 879	21 879	262 551	275 226	288 402	
Service charges - electricity revenue			32 191	32 191	32 191	32 191	32 191	32 191	32 191	32 191	32 191	32 191	32 191	32 191	386 294	403 262	463 064	
Service charges - water revenue			10 710	10 710	10 710	10 710	10 710	10 710	10 710	10 710	10 710	10 710	10 710	10 710	128 520	134 919	141 638	
Service charges - sanitation revenue			6 576	6 576	6 576	6 576	6 576	6 576	6 576	6 576	6 576	6 576	6 576	6 576	78 913	82 858	87 000	
Service charges - refuse revenue			5 790	5 790	5 790	5 790	5 790	5 790	5 790	5 790	5 790	5 790	5 790	5 790	69 482	72 955	76 602	
Rental of facilities and equipment			302	302	302	302	302	303	302	302	302	302	302	303	3 627	3 803	3 990	
Interest earned - external investments			2 617	2 617	2 617	2 617	2 617	2 617	2 617	2 617	2 617	2 617	2 617	2 617	31 400	32 975	34 615	
Interest earned - outstanding debtors			389	389	389	389	389	390	389	389	389	389	389	390	4 673	4 906	5 145	
Dividends received			–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	
Fines, penalties and forfeits			2 463	2 463	2 463	2 463	2 463	2 465	2 463	2 463	2 463	2 463	2 463	2 465	29 564	31 039	32 587	
Licences and permits			198	198	199	198	198	200	198	198	199	198	198	200	2 385	2 498	2 618	
Agency services			412	412	412	412	412	412	412	412	412	412	412	412	4 938	5 184	5 442	
Transfers and subsidies			10 803	10 803	11 353	10 803	10 803	11 353	10 803	10 803	11 353	10 803	10 803	11 353	131 840	141 735	154 275	
Other revenue			9 630	9 630	9 656	9 630	9 630	9 658	9 630	9 630	9 656	9 630	9 630	9 674	115 686	122 827	122 940	
Gains			583	583	583	583	583	583	583	583	583	583	583	583	7 000	7 000	7 000	
Total Revenue (excluding capital transfers and contributions)			104 545	104 545	105 121	104 545	104 545	105 127	104 545	104 545	105 121	104 545	104 545	105 144	1 256 873	1 321 188	1 425 319	
Expenditure By Type																		
Employee related costs			36 011	36 011	36 011	36 011	36 084	36 011	36 011	36 011	36 011	36 011	36 011	39 127	435 325	456 328	482 727	
Remuneration of councillors			991	991	991	991	991	991	991	991	991	991	991	991	11 896	12 436	13 002	
Debt impairment			2 189	2 189	2 189	2 189	2 189	2 189	2 189	2 189	2 189	2 189	2 189	2 189	26 263	27 577	28 955	
Depreciation & asset impairment			11 823	11 823	11 823	11 823	11 823	11 823	11 823	11 823	11 823	11 823	11 823	11 824	141 877	139 714	133 277	
Finance charges			4 290	4 290	4 290	4 290	4 290	4 290	4 290	4 290	4 290	4 290	4 290	4 290	51 482	52 210	52 352	
Bulk purchases			22 522	22 522	22 522	22 522	22 522	22 522	22 522	22 522	22 522	22 522	22 522	22 522	270 260	290 978	313 126	
Other materials			3 964	3 964	3 964	3 964	3 964	3 964	3 964	3 964	3 964	3 964	3 964	3 965	47 567	43 347	45 265	
Contracted services			18 534	18 534	18 534	18 534	18 534	18 534	18 534	18 534	18 534	18 534	18 534	18 537	222 414	235 538	247 162	
Transfers and subsidies			967	967	967	967	967	967	967	967	967	967	967	968	11 610	11 610	11 610	
Other expenditure			10 106	10 106	10 106	10 106	10 106	10 106	10 106	10 106	10 106	10 106	10 106	12 155	123 315	132 461	144 310	
Losses			–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	
Total Expenditure			111 397	111 397	111 397	111 397	111 469	111 397	111 397	111 397	111 397	111 397	111 397	116 567	1 342 010	1 402 198	1 471 786	
Surplus/(Deficit)			(6 852)	(6 852)	(6 276)	(6 852)	(6 924)	(6 271)	(6 852)	(6 852)	(6 276)	(6 852)	(6 852)	(11 423)	(85 137)	(81 011)	(46 467)	
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)			2 552	2 552	2 552	2 552	2 552	2 552	2 552	2 552	2 552	2 552	2 552	2 552	30 619	28 470	31 628	
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)			–	–	–	–	–	–	–	–	–	–	–	–	–	14 000	5 900	
Transfers and subsidies - capital (in-kind - all)			–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	
Surplus/(Deficit) after capital transfers & contributions			(4 301)	(4 301)	(3 725)	(4 301)	(4 373)	(3 719)	(4 301)	(4 301)	(3 725)	(4 301)	(4 301)	(8 872)	(54 518)	(38 541)	(8 939)	
Taxation			–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	
Attributable to minorities			–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	
Share of surplus/ (deficit) of associate			–	–	–	–	–	–	–	–	–	–	–	–	–	–	–	
Surplus/(Deficit)			1	(4 301)	(4 301)	(3 725)	(4 301)	(4 373)	(3 719)	(4 301)	(4 301)	(3 725)	(4 301)	(4 301)	(8 872)	(54 518)	(38 541)	(8 939)

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

WC032 Overstrand - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description		Ref	Budget Year 2020/21											Medium Term Revenue and Expenditure Framework			
R thousand			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote																	
Vote 1 - Council & Mayor's Office			1 478	1 478	1 478	1 478	1 478	1 478	1 478	1 478	1 478	1 478	1 478	1 478	17 732	17 986	13 377
Vote 2 - Municipal Manager & Internal Audit			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Management Services			118	118	118	118	118	118	118	118	118	118	118	118	1 416	1 416	1 416
Vote 4 - Finance			25 762	25 762	25 762	25 762	25 762	25 762	25 762	25 762	25 762	25 762	25 762	25 778	309 162	323 853	339 126
Vote 5 - Infrastructure & Planning			44 959	44 959	44 959	44 959	44 959	44 960	44 959	44 959	44 959	44 959	44 959	44 960	539 510	581 120	644 396
Vote 6 - Protection Services			3 136	3 136	3 686	3 136	3 136	3 686	3 136	3 136	3 686	3 136	3 136	3 686	39 830	41 151	42 656
Vote 7 - Economic and Social Development & Tourism			389	389	389	389	389	389	389	389	389	389	389	389	4 663	2 168	2 324
Vote 8 - Community Services			31 255	31 255	31 281	31 255	31 255	31 286	31 255	31 255	31 281	31 255	31 255	31 287	375 179	395 964	419 552
Vote 9 - Costing Services			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Main Ledger Services			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote			107 097	107 097	107 673	107 097	107 097	107 678	107 097	107 097	107 673	107 097	107 097	107 696	1 287 492	1 363 658	1 462 847
Expenditure by Vote to be appropriated																	
Vote 1 - Council & Mayor's Office			2 814	2 814	2 814	2 814	2 814	2 814	2 814	2 814	2 814	2 814	2 814	4 843	35 802	37 038	38 812
Vote 2 - Municipal Manager & Internal Audit			605	605	605	605	677	605	605	605	605	605	605	865	7 587	8 013	8 450
Vote 3 - Management Services			4 760	4 760	4 760	4 760	4 760	4 760	4 760	4 760	4 760	4 760	4 760	4 760	57 115	59 903	62 533
Vote 4 - Finance			7 645	7 645	7 645	7 645	7 645	7 645	7 645	7 645	7 645	7 645	7 645	7 845	91 935	95 780	100 249
Vote 5 - Infrastructure & Planning			45 947	45 947	45 947	45 947	45 947	45 947	45 947	45 947	45 947	45 947	45 947	45 948	551 359	590 425	631 326
Vote 6 - Protection Services			9 783	9 783	9 783	9 783	9 783	9 783	9 783	9 783	9 783	9 783	9 783	10 663	118 272	118 386	124 302
Vote 7 - Economic and Social Development & Tourism			1 439	1 439	1 439	1 439	1 439	1 439	1 439	1 439	1 439	1 439	1 439	3 234	19 065	18 726	20 154
Vote 8 - Community Services			38 406	38 406	38 406	38 406	38 406	38 406	38 406	38 406	38 406	38 406	38 406	38 410	460 876	473 928	485 959
Vote 9 - Costing Services			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Main Ledger Services			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote			111 397	111 397	111 397	111 397	111 469	111 397	111 397	111 397	111 397	111 397	111 397	116 567	1 342 010	1 402 198	1 471 786
Surplus/(Deficit) before assoc.			(4 301)	(4 301)	(3 725)	(4 301)	(4 373)	(3 719)	(4 301)	(4 301)	(3 725)	(4 301)	(4 301)	(8 872)	(54 518)	(38 541)	(8 939)
Taxation			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)		1	(4 301)	(4 301)	(3 725)	(4 301)	(4 373)	(3 719)	(4 301)	(4 301)	(3 725)	(4 301)	(4 301)	(8 872)	(54 518)	(38 541)	(8 939)

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

WC032 Overstrand - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description		Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
R thousand			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue - Functional																	
Governance and administration			28 010	28 010	28 010	28 010	28 010	28 012	28 010	28 010	28 010	28 010	28 010	28 027	336 136	351 115	361 816
Executive and council			1 485	1 485	1 485	1 485	1 485	1 487	1 485	1 485	1 485	1 485	1 485	1 487	17 821	18 077	13 470
Finance and administration			26 525	26 525	26 525	26 525	26 525	26 525	26 525	26 525	26 525	26 525	26 525	26 541	318 315	333 039	348 346
Internal audit			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety			12 220	12 220	12 770	12 220	12 220	12 773	12 220	12 220	12 770	12 220	12 220	12 774	148 846	155 347	157 184
Community and social services			682	682	682	682	682	684	682	682	682	682	682	685	8 185	8 613	9 215
Sport and recreation			855	855	855	855	855	856	855	855	855	855	855	856	10 262	8 651	9 083
Public safety			3 136	3 136	3 686	3 136	3 136	3 686	3 136	3 136	3 686	3 136	3 136	3 686	39 830	41 151	42 656
Housing			7 547	7 547	7 547	7 547	7 547	7 548	7 547	7 547	7 547	7 547	7 547	7 548	90 568	96 932	96 230
Health			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services			839	839	839	839	839	840	839	839	839	839	839	840	10 065	11 386	25 079
Planning and development			815	815	815	815	815	817	815	815	815	815	815	817	9 788	7 537	7 798
Road transport			20	20	20	20	20	20	20	20	20	20	20	21	245	3 816	17 245
Environmental protection			3	3	3	3	3	3	3	3	3	3	3	3	32	33	35
Trading services			66 029	66 029	66 054	66 029	66 029	66 054	66 029	66 029	66 054	66 029	66 029	66 054	792 445	845 809	918 767
Energy sources			36 413	36 413	36 413	36 413	36 413	36 413	36 413	36 413	36 413	36 413	36 413	36 413	436 955	471 967	535 700
Water management			12 533	12 533	12 533	12 533	12 533	12 533	12 533	12 533	12 533	12 533	12 533	12 533	150 392	163 869	161 113
Waste water management			9 520	9 520	9 545	9 520	9 520	9 545	9 520	9 520	9 545	9 520	9 520	9 545	114 335	114 085	119 865
Waste management			7 564	7 564	7 564	7 564	7 564	7 564	7 564	7 564	7 564	7 564	7 564	7 564	90 764	95 887	102 089
Other			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue - Functional			107 097	107 097	107 673	107 097	107 097	107 678	107 097	107 097	107 673	107 097	107 097	107 696	1 287 492	1 363 658	1 462 847
Expenditure - Functional																	
Governance and administration			22 287	22 287	22 287	22 287	22 359	22 287	22 287	22 287	22 287	22 287	22 287	24 778	270 009	280 789	294 383
Executive and council			5 029	5 029	5 029	5 029	5 101	5 029	5 029	5 029	5 029	5 029	5 029	7 318	62 707	65 381	68 808
Finance and administration			16 961	16 961	16 961	16 961	16 961	16 961	16 961	16 961	16 961	16 961	16 961	17 163	203 733	211 664	221 611
Internal audit			297	297	297	297	297	297	297	297	297	297	297	297	3 569	3 744	3 963
Community and public safety			20 781	20 781	20 781	20 781	20 781	20 781	20 781	20 781	20 781	20 781	20 781	23 081	251 675	260 907	279 870
Community and social services			1 958	1 958	1 958	1 958	1 958	1 958	1 958	1 958	1 958	1 958	1 958	1 959	23 502	24 133	25 304
Sport and recreation			4 715	4 715	4 715	4 715	4 715	4 715	4 715	4 715	4 715	4 715	4 715	4 716	56 586	58 955	62 240
Public safety			9 740	9 740	9 740	9 740	9 740	9 740	9 740	9 740	9 740	9 740	9 740	12 038	119 176	119 409	125 416
Housing			4 368	4 368	4 368	4 368	4 368	4 368	4 368	4 368	4 368	4 368	4 368	4 368	52 410	58 409	66 911
Health			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services			14 643	14 643	14 643	14 643	14 643	14 643	14 643	14 643	14 643	14 643	14 643	15 021	176 095	182 774	189 619
Planning and development			4 233	4 233	4 233	4 233	4 233	4 233	4 233	4 233	4 233	4 233	4 233	4 611	51 179	52 283	54 204
Road transport			9 051	9 051	9 051	9 051	9 051	9 051	9 051	9 051	9 051	9 051	9 051	9 052	108 617	112 050	115 957
Environmental protection			1 358	1 358	1 358	1 358	1 358	1 358	1 358	1 358	1 358	1 358	1 358	1 358	16 298	18 441	19 459
Trading services			53 376	53 376	53 376	53 376	53 376	53 376	53 376	53 376	53 376	53 376	53 376	53 378	640 514	673 734	703 815
Energy sources			29 530	29 530	29 530	29 530	29 530	29 530	29 530	29 530	29 530	29 530	29 530	29 530	354 355	377 408	401 594
Water management			10 347	10 347	10 347	10 347	10 347	10 347	10 347	10 347	10 347	10 347	10 347	10 348	124 167	127 865	127 219
Waste water management			7 386	7 386	7 386	7 386	7 386	7 386	7 386	7 386	7 386	7 386	7 386	7 387	88 633	92 020	94 636
Waste management			6 113	6 113	6 113	6 113	6 113	6 113	6 113	6 113	6 113	6 113	6 113	6 114	73 358	76 441	80 366
Other			310	310	310	310	310	310	310	310	310	310	310	310	3 719	3 995	4 098
Total Expenditure - Functional			111 397	111 397	111 397	111 397	111 469	111 397	111 397	111 397	111 397	111 397	111 397	116 567	1 342 010	1 402 198	1 471 786
Surplus/(Deficit) before assoc.			(4 301)	(4 301)	(3 725)	(4 301)	(4 373)	(3 719)	(4 301)	(4 301)	(3 725)	(4 301)	(4 301)	(8 872)	(54 518)	(38 541)	(8 939)
Share of surplus/ (deficit) of associate			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)			(4 301)	(4 301)	(3 725)	(4 301)	(4 373)	(3 719)	(4 301)	(4 301)	(3 725)	(4 301)	(4 301)	(8 872)	(54 518)	(38 541)	(8 939)

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

WC032 Overstrand - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand																
Multi-year expenditure to be appropriated	1															
Vote 1 - Council & Mayor's Office		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager & Internal Audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Management Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Finance		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - Infrastructure & Planning		1 381	1 631	7 155	6 881	11 531	9 255	11 981	8 831	13 005	11 331	12 681	13 026	108 693	30 000	20 000
Vote 6 - Protection Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - Economic and Social Development & Tourism		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - Community Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - Costing Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Main Ledger Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	2	1 381	1 631	7 155	6 881	11 531	9 255	11 981	8 831	13 005	11 331	12 681	13 026	108 693	163 601	124 550
Single-year expenditure to be appropriated																
Vote 1 - Council & Mayor's Office		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager & Internal Audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Management Services		83	83	83	433	533	288	683	283	83	88	83	288	3 015	-	-
Vote 4 - Finance		-	-	-	-	-	-	-	20	20	20	-	-	60	-	-
Vote 5 - Infrastructure & Planning		6 876	6 876	7 601	8 076	10 576	8 368	8 376	11 239	9 801	10 876	9 332	19 726	117 721	26 636	29 828
Vote 6 - Protection Services		-	-	1 119	400	400	2 054	-	390	2 241	690	120	6 568	13 981	1 352	-
Vote 7 - Economic and Social Development & Tourism		-	-	-	-	-	23	200	150	350	97	-	23	842	-	-
Vote 8 - Community Services		465	775	2 085	2 128	2 038	6 784	4 818	8 735	9 320	3 686	1 897	16 695	59 426	5 574	-
Vote 9 - Costing Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - Main Ledger Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	2	7 424	7 734	10 887	11 037	13 547	17 517	14 077	20 818	21 815	15 457	11 433	43 300	195 045	33 561	29 828
Total Capital Expenditure	2	8 805	9 365	18 043	17 918	25 078	26 772	26 059	29 649	34 820	26 789	24 114	56 325	303 738	197 162	154 378

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

WC032 Overstrand - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description		Ref	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
R thousand			July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital Expenditure - Functional		1															
Governance and administration			83	83	83	433	533	288	683	303	103	108	83	288	3 075	30 000	20 000
Executive and council			–	–	–	–	–	–	–	–	–	5	–	–	5	–	–
Finance and administration			83	83	83	433	533	288	683	303	103	103	83	288	3 070	30 000	20 000
Internal audit			–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Community and public safety			600	600	5 519	5 281	8 689	10 258	11 735	9 153	11 284	6 513	5 028	19 034	93 694	52 392	37 850
Community and social services			–	–	–	431	–	3 765	3 295	3 933	4 213	1 078	278	1 646	18 638	4 374	–
Sport and recreation			600	600	600	650	689	639	840	1 030	1 030	895	830	4 325	12 731	–	–
Public safety			–	–	1 119	400	400	2 054	–	390	2 241	740	120	6 718	14 181	1 352	–
Housing			–	–	3 800	3 800	7 600	3 800	7 600	3 800	3 800	3 800	3 800	6 344	48 144	46 667	37 850
Health			–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Economic and environmental services			1 212	1 522	1 797	1 462	1 729	2 187	1 600	3 995	4 446	2 047	1 937	9 655	33 589	7 171	17 000
Planning and development			620	620	620	620	620	853	920	2 736	3 036	917	820	1 208	13 594	3 600	–
Road transport			592	902	1 177	842	1 109	1 334	679	1 259	1 410	1 130	1 117	8 447	19 995	3 571	17 000
Environmental protection			–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Trading services			6 909	7 159	10 644	10 742	14 127	14 040	12 040	16 198	18 987	18 120	17 066	27 348	173 381	107 599	79 528
Energy sources			821	1 071	995	821	1 571	1 552	1 821	2 071	1 995	1 821	3 471	3 110	21 119	46 500	31 000
Water management			3 773	3 773	4 531	3 773	4 773	4 531	3 773	3 773	5 031	4 273	4 673	5 931	52 606	35 516	22 000
Waste water management			785	785	3 588	4 603	6 253	6 427	4 417	7 760	9 632	9 447	6 742	16 778	77 217	24 384	26 528
Waste management			1 530	1 530	1 530	1 545	1 530	1 530	2 030	2 594	2 330	2 580	2 180	1 530	22 439	1 200	–
Other			–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Capital Expenditure - Functional		2	8 805	9 365	18 043	17 918	25 078	26 772	26 059	29 649	34 820	26 789	24 114	56 325	303 738	197 162	154 378
Funded by:																	
National Government			1 257	1 257	2 782	2 357	2 957	3 882	2 957	3 457	4 582	3 257	4 257	4 366	37 369	28 470	31 628
Provincial Government			–	–	–	–	–	–	–	–	732	–	–	2 108	2 840	–	–
District Municipality			–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Other transfers and grants			–	–	3 800	3 800	7 600	3 800	7 600	3 800	3 800	3 800	3 800	4 506	46 306	60 667	43 750
Transfers recognised - capital			1 257	1 257	6 582	6 157	10 557	7 682	10 557	7 257	9 114	7 057	8 057	10 981	86 516	89 137	75 378
Public contributions & donations			–	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing			5 196	5 446	5 696	6 196	7 446	7 196	6 696	7 146	10 246	9 846	10 496	11 346	92 949	58 000	59 000
Internally generated funds			2 352	2 662	5 765	5 565	7 075	11 895	8 806	15 246	15 461	9 886	5 561	33 999	124 274	50 026	20 000
Total Capital Funding			8 805	9 365	18 043	17 918	25 078	26 772	26 059	29 649	34 820	26 789	24 114	56 325	303 738	197 162	154 378

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

WC032 Overstrand - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand															
Cash Receipts By Source													1		
Property rates	21 626	21 626	21 626	21 626	21 626	21 626	21 626	21 626	21 626	21 626	21 626	21 626	259 513	274 775	287 860
Service charges - electricity revenue	31 819	31 819	31 819	31 819	31 819	31 819	31 819	31 819	31 819	31 819	31 819	31 819	381 824	402 602	462 194
Service charges - water revenue	10 586	10 586	10 586	10 586	10 586	10 586	10 586	10 586	10 586	10 586	10 586	10 586	127 033	134 698	141 372
Service charges - sanitation revenue	6 500	6 500	6 500	6 500	6 500	6 500	6 500	6 500	6 500	6 500	6 500	6 500	78 000	82 722	86 837
Service charges - refuse revenue	5 723	5 723	5 723	5 723	5 723	5 723	5 723	5 723	5 723	5 723	5 723	5 723	68 678	72 835	76 458
Service charges - other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	299	299	299	299	299	299	299	299	299	299	299	300	3 585	3 797	3 983
Interest earned - external investments	2 617	2 617	2 617	2 617	2 617	2 617	2 617	2 617	2 617	2 617	2 617	2 617	31 400	32 975	34 615
Interest earned - outstanding debtors	389	389	389	389	389	390	389	389	389	389	389	390	4 673	4 906	5 145
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	350	350	350	350	350	351	350	350	350	350	350	351	4 197	4 403	4 619
Licences and permits	198	198	199	198	198	200	198	198	199	198	198	200	2 385	2 498	2 618
Agency services	412	412	412	412	412	412	412	412	412	412	412	412	4 938	5 184	5 442
Transfers and Subsidies - Operational	10 803	10 803	11 353	10 803	10 803	11 353	10 803	10 803	11 353	10 803	10 803	11 353	131 840	141 735	154 275
Other revenue	9 675	9 675	9 701	9 675	9 675	9 703	9 675	9 675	9 701	9 675	9 675	9 719	116 226	137 399	129 446
Cash Receipts by Source	100 996	100 996	101 572	100 996	100 996	101 578	100 996	100 996	101 572	100 996	100 996	101 595	1 214 291	1 300 530	1 394 863
Other Cash Flows by Source															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	2 552	2 552	2 552	2 552	2 552	2 552	2 552	2 552	2 552	2 552	2 552	2 552	30 619	28 470	31 628
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on Disposal of Fixed and Intangible Assets	583	583	583	583	583	583	583	583	583	583	583	583	7 000	7 000	7 000
Short term loans	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing	-	-	-	-	-	54 000	-	-	-	-	-	-	54 000	50 000	50 000
Increase (decrease) in consumer deposits	(83)	(83)	(83)	(83)	(83)	(83)	(83)	(83)	(83)	(83)	(83)	(83)	(1 000)	3 724	3 948
Decrease (increase) in non-current receivables	1	1	1	1	1	1	1	1	1	1	1	1	7	3	1
Decrease (increase) in non-current investments	(631)	(631)	(631)	(631)	(631)	(631)	(631)	(631)	(631)	(631)	(631)	(631)	(7 575)	(7 834)	(8 120)
Total Cash Receipts by Source	103 417	103 417	103 993	103 417	103 417	157 999	103 417	103 417	103 993	103 417	103 417	104 016	1 297 341	1 381 894	1 479 320
Cash Payments by Type															
Employee related costs	34 939	34 939	34 939	34 939	35 011	34 939	34 939	34 939	34 939	34 939	34 939	38 055	422 456	442 816	468 539
Remuneration of councillors	991	991	991	991	991	991	991	991	991	991	991	991	11 896	12 436	13 002
Finance charges	4 290	4 290	4 290	4 290	4 290	4 290	4 290	4 290	4 290	4 290	4 290	4 290	51 482	52 210	52 352
Bulk purchases - Electricity	22 522	22 522	22 522	22 522	22 522	22 522	22 522	22 522	22 522	22 522	22 522	22 522	270 260	290 978	313 126
Bulk purchases - Water & Sewer	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials	3 964	3 964	3 964	3 964	3 964	3 964	3 964	3 964	3 964	3 964	3 964	3 965	47 567	43 347	45 265
Contracted services	18 534	18 534	18 534	18 534	18 534	18 534	18 534	18 534	18 534	18 534	18 534	18 537	222 414	235 538	247 162
Transfers and grants - other municipalities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other	967	967	967	967	967	967	967	967	967	967	967	968	11 610	11 610	11 610
Other expenditure	592	592	592	592	592	592	592	592	592	592	592	2 642	9 158	119 813	128 276
Cash Payments by Type	86 800	86 800	86 800	86 800	86 872	86 800	86 800	86 800	86 800	86 800	86 800	91 969	1 046 844	1 208 747	1 279 331
Other Cash Flows/Payments by Type															
Capital assets	8 805	9 365	18 043	17 918	25 078	26 772	26 059	29 649	34 820	26 789	24 114	56 325	303 738	197 162	154 378
Repayment of borrowing	1 778	1 289	1 173	8 124	953	8 581	1 862	-	2 597	8 562	1 012	10 442	46 374	52 751	47 751
Other Cash Flows/Payments															
Total Cash Payments by Type	97 384	97 455	106 016	112 842	112 904	122 153	114 721	116 449	124 218	122 151	111 927	158 736	1 396 956	1 458 660	1 481 460
NET INCREASE/(DECREASE) IN CASH HELD	6 034	5 963	(2 023)	(9 425)	(9 486)	35 846	(11 304)	(13 032)	(20 225)	(18 734)	(8 510)	(54 720)	(99 615)	(76 767)	(2 140)
Cash/cash equivalents at the month/year begin:	585 426	591 460	597 423	595 400	585 975	576 489	612 335	601 031	587 999	567 775	549 041	540 531	585 426	485 812	409 045
Cash/cash equivalents at the month/year end:	591 460	597 423	595 400	585 975	576 489	612 335	601 031	587 999	567 775	549 041	540 531	485 812	485 812	409 045	406 905

References
SAMRAS^m

Prepared by :

Date : 2020/05/22 15:55

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MONTHLY CASH FLOWS	Budget Year 2020/21												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23

1. Note that this section of Table SA 30 is deliberately not linked to Table A4 because timing differences between the invoicing of clients and receiving the cash means that the cashflow will differ from budgeted revenue, and similarly for budgeted expenditure. However for the MTREF it is now directly linked to A7.

WC032 Overstrand - NOT REQUIRED - municipality does not have entities

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R million										
Financial Performance										
Property rates		-	-	-	-	-	-	-	-	-
Service charges		-	-	-	-	-	-	-	-	-
Investment revenue		-	-	-	-	-	-	-	-	-
Transfers recognised - operational		-	-	-	-	-	-	-	-	-
Other own revenue		-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		-	-	-	-	-	-	-	-	-
Employee costs		-	-	-	-	-	-	-	-	-
Remuneration of Board Members		-	-	-	-	-	-	-	-	-
Depreciation & asset impairment		-	-	-	-	-	-	-	-	-
Finance charges		-	-	-	-	-	-	-	-	-
Materials and bulk purchases		-	-	-	-	-	-	-	-	-
Transfers and grants		-	-	-	-	-	-	-	-	-
Other expenditure		-	-	-	-	-	-	-	-	-
Total Expenditure		-	-	-	-	-	-	-	-	-
Surplus/(Deficit)		-	-	-	-	-	-	-	-	-
Capital expenditure & funds sources										
Capital expenditure										
Transfers recognised - capital		-	-	-	-	-	-	-	-	-
Public contributions & donations		-	-	-	-	-	-	-	-	-
Borrowing		-	-	-	-	-	-	-	-	-
Internally generated funds		-	-	-	-	-	-	-	-	-
Total sources		-	-	-	-	-	-	-	-	-
Financial position										
Total current assets		-	-	-	-	-	-	-	-	-
Total non current assets		-	-	-	-	-	-	-	-	-
Total current liabilities		-	-	-	-	-	-	-	-	-
Total non current liabilities		-	-	-	-	-	-	-	-	-
Equity		-	-	-	-	-	-	-	-	-
Cash flows										
Net cash from (used) operating		-	-	-	-	-	-	-	-	-
Net cash from (used) investing		-	-	-	-	-	-	-	-	-
Net cash from (used) financing		-	-	-	-	-	-	-	-	-
Cash/cash equivalents at the year end		-	-	-	-	-	-	-	-	-

WC032 Overstrand - Supporting Table SA32 List of external mechanisms

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand
Outsourcing of sub function water and waste water treatment	Yrs	15	Outsourcing of sub function water and waste water treatment	07 December 2033	1 271 426
Outsourcing of sub function operation of landfill site	Yrs	13	Outsourcing of sub function operation of landfill site	30 November 2032	100 366
Note: Overstrand make use of contractual agreements to support the implementation of core function, but the definition of outsourcing do not apply to the other contracts entered into, due to ownership that is kept within the organisation					

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
Name of organisation		Number			R thousand

References

1. Total agreement period from commencement until end

2. Annual value

WC032 Overstrand - Supporting Table SA33 Contracts having future budgetary implications

Description	Ref	Preceding Years	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework			Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Total Contract Value
		Total	Original Budget	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
R thousand	1,3													
Parent Municipality:														
Revenue Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3														-
Contract 4														-
Contract 5														-
Contract 6														-
Contract 7														-
Contract 8														-
Contract 9														-
Contract 10														-
Contract 11														-
Contract 12														-
Contract 13														-
Contract 14														-
Contract 15														-
Contract 16														-
Contract 17														-
Contract 18														-
Contract 19														-
Contract 20														-
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract	2													
Contract 1: SC1890/2018: WATER & WASTE WATER TREATMENT OPERATIONS MANAGEMENT CONTRACT.			43 847	47 112	50 630	54 421	58 507	62 911	67 658	72 778	78 299	84 254	90 678	711 095
Contract 2: SC1892/2018: THE OPERATION OF THE GANSBAAI LANDFILL SITE, THE STANFORD PUBLIC WASTE DROP-OFF FACILITY, AND THE PEARLY BEACH PUBLIC WASTE DROP-OFF FACILITY			4 976	5 278	5 600	5 943	6 324	6 703	7 127	7 588	8 066	8 576	9 035	75 215
Contract 3 SC1933/2018: PROVISION FOR BANKING SERVICES			1 370	1 410	1 494	1 582	1 675	-	-	-	-	-	-	7 530
Contract 4														-
Contract 5														-
Contract 6														-
Contract 7														-
Contract 8														-
Contract 9														-
Contract 10														-
Contract 11														-
Contract 12														-
Contract 13														-
Contract 14														-
Contract 15														-
Contract 16														-
Contract 17														-
Contract 18														-
Contract 19														-
Contract 20														-
Total Operating Expenditure Implication		-	50 193	53 801	57 724	61 946	66 505	69 614	74 785	80 366	86 365	92 830	99 713	793 840

Description	Ref	Preceding Years	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework			Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Total Contract Value
		Total	Original Budget	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
R thousand	1,3													
Capital Expenditure Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3														-
Contract 4														-
Contract 5														-
Contract 6														-
Contract 7														-
Contract 8														-
Contract 9														-
Contract 10														-
Contract 11														-
Contract 12														-
Contract 13														-
Contract 14														-
Contract 15														-
Contract 16														-
Contract 17														-
Contract 18														-
Contract 19														-
Contract 20														-
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Parent Expenditure Implication		-	50 193	53 801	57 724	61 946	66 505	69 614	74 785	80 366	86 365	92 830	99 713	793 840

Description	Ref	Preceding Years	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework			Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Total Contract Value
		Total	Original Budget	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
R thousand	1,3													
Entities:														
Revenue Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3														-
Contract 4														-
Contract 5														-
Contract 6														-
Contract 7														-
Contract 8														-
Contract 9														-
Contract 10														-
Contract 11														-
Contract 12														-
Contract 13														-
Contract 14														-
Contract 15														-
Contract 16														-
Contract 17														-
Contract 18														-
Contract 19														-
Contract 20														-
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3														-
Contract 4														-
Contract 5														-
Contract 6														-
Contract 7														-
Contract 8														-
Contract 9														-
Contract 10														-
Contract 11														-
Contract 12														-
Contract 13														-
Contract 14														-
Contract 15														-
Contract 16														-
Contract 17														-
Contract 18														-
Contract 19														-
Contract 20														-
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-

Description	Ref	Preceding Years	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework			Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Forecast 2029/30	Total Contract Value
		Total	Original Budget	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
R thousand	1,3													
Capital Expenditure Obligation By Contract	2													
Contract 1														-
Contract 2														-
Contract 3														-
Contract 4														-
Contract 5														-
Contract 6														-
Contract 7														-
Contract 8														-
Contract 9														-
Contract 10														-
Contract 11														-
Contract 12														-
Contract 13														-
Contract 14														-
Contract 15														-
Contract 16														-
Contract 17														-
Contract 18														-
Contract 19														-
Contract 20														-
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Entity Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-

References

1. Total implication for all preceding years to be summed and total stated in 'Preceding Years' column
2. List all contracts with future financial obligations beyond the three years covered by the MTREF (MFMA s33)
3. For municipalities with approved total revenue not exceeding R250 m - all contracts with an annual cost greater than R500 000. For municipalities with approved total revenue greater than R250 m - all contracts with an annual cost greater than R1million. For municipalities with approved total revenue greater than R500 m - all contracts with an annual cost greater than R5 million

WC032 Overstrand - Supporting Table SA34a Capital expenditure on new assets by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		52 681	26 438	96 933	143 762	105 545	105 545	117 549	67 866	51 000
Roads Infrastructure		2 260	10 003	12 061	19 683	16 033	16 033	19 795	3 571	17 000
Roads		2 260	10 003	12 061	19 683	16 033	16 033	19 795	3 571	17 000
Road Structures		–			–	–	–	–	–	–
Road Furniture		–			–	–	–	–	–	–
Capital Spares		–			–	–	–	–	–	–
Storm water Infrastructure		–	255	7 247	23 841	18 641	18 641	16 384	7 864	–
Drainage Collection						500	500	600	–	–
Storm water Conveyance			255	7 247	23 841	18 141	18 141	15 784	7 864	–
Attenuation		–			–	–	–	–	–	–
Electrical Infrastructure		30 496	15 449	28 893	23 801	18 999	18 999	12 768	45 500	24 000
Power Plants						–	–	–	–	–
HV Substations						–	–	–	–	–
HV Switching Station						–	–	–	–	–
HV Transmission Conductors		30 496				–	–	–	–	–
MV Substations					6 956	6 260	6 260	696	38 000	17 000
MV Switching Stations					–	–	–	–	–	–
MV Networks			15 449	28 893	16 845	12 739	12 739	12 072	7 500	7 000
LV Networks		–			–	–	–	–	–	–
Capital Spares		–			–	–	–	–	–	–
Water Supply Infrastructure		5 276	627	12 270	42 344	35 423	35 423	29 547	5 732	6 000
Dams and Weirs					–	–	–	–	–	–
Boreholes					2 000	6 153	6 153	10 500	–	–
Reservoirs				12 270	16 273	12 648	12 648	18 017	3 000	3 000
Pump Stations					–	–	–	–	2 732	3 000
Water Treatment Works		5 276	627		2 150	6 153	6 153	–	–	–
Bulk Mains					–	–	–	–	–	–
Distribution					21 921	10 469	10 469	1 030	–	–
Distribution Points					–	–	–	–	–	–
PRV Stations		–			–	–	–	–	–	–
Capital Spares		–			–	–	–	–	–	–

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Sanitation Infrastructure		5 718	–	34 963	24 093	11 949	11 949	20 576	4 000	4 000
<i>Pump Station</i>					300	600	600	–	–	–
<i>Reticulation</i>				34 963	14 358	7 438	7 438	20 576	4 000	4 000
<i>Waste Water Treatment Works</i>		5 718			9 435	3 911	3 911	–	–	–
<i>Outfall Sewers</i>								–	–	–
<i>Toilet Facilities</i>		–			–	–	–	–	–	–
<i>Capital Spares</i>		–			–	–	–	–	–	–
Solid Waste Infrastructure		8 930	105	1 499	10 000	4 500	4 500	18 479	1 200	–
<i>Landfill Sites</i>		–						–	–	–
<i>Waste Transfer Stations</i>								–	1 200	–
<i>Waste Processing Facilities</i>								17 964	–	–
<i>Waste Drop-off Points</i>		8 930	105	1 499	10 000	4 500	4 500	515	–	–
<i>Waste Separation Facilities</i>								–	–	–
<i>Electricity Generation Facilities</i>		–			–	–	–	–	–	–
<i>Capital Spares</i>		–			–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
<i>Rail Lines</i>		–	–	–	–	–	–	–	–	–
<i>Rail Structures</i>		–	–	–	–	–	–	–	–	–
<i>Rail Furniture</i>		–	–	–	–	–	–	–	–	–
<i>Drainage Collection</i>		–	–	–	–	–	–	–	–	–
<i>Storm water Conveyance</i>		–	–	–	–	–	–	–	–	–
<i>Attenuation</i>		–	–	–	–	–	–	–	–	–
<i>MV Substations</i>		–	–	–	–	–	–	–	–	–
<i>LV Networks</i>		–	–	–	–	–	–	–	–	–
<i>Capital Spares</i>		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
<i>Sand Pumps</i>		–	–	–	–	–	–	–	–	–
<i>Piers</i>		–	–	–	–	–	–	–	–	–
<i>Revetments</i>		–	–	–	–	–	–	–	–	–
<i>Promenades</i>		–	–	–	–	–	–	–	–	–
<i>Capital Spares</i>		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
<i>Data Centres</i>		–	–	–	–	–	–	–	–	–
<i>Core Layers</i>		–	–	–	–	–	–	–	–	–
<i>Distribution Layers</i>		–	–	–	–	–	–	–	–	–
<i>Capital Spares</i>		–	–	–	–	–	–	–	–	–

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Community Assets		2 212	8 656	30 804	12 800	8 009	8 009	12 793	9 026	-
Community Facilities		2 212	3 229	30 804	12 420	7 959	7 959	12 743	9 026	-
Halls		2 212	437		-			26	-	-
Centres					-			-	-	-
Crèches			100	559	793	718	718	475	-	-
Clinics/Care Centres					-			-	-	-
Fire/Ambulance Stations			2 440		-			-	-	-
Testing Stations				4 809	1 100	1 100	1 100	-	1 052	-
Museums					-			-	-	-
Galleries					-			-	-	-
Theatres					-			-	-	-
Libraries				1 132	-			772	4 374	-
Cemeteries/Crematoria			251	381	1 500	980	980	1 292	-	-
Police					-			-	-	-
Parks					526	526	526	202	-	-
Public Open Space				23 923	5 321	4 636	4 636	5 735	-	-
Nature Reserves					2 300			2 100	3 600	-
Public Ablution Facilities					880			1 383	-	-
Markets					-			-	-	-
Stalls					-			397	-	-
Abattoirs					-			-	-	-
Airports								-	-	-
Taxi Ranks/Bus Terminals								360	-	-
Capital Spares		-			-	-	-	-	-	-
Sport and Recreation Facilities		-	5 427	-	380	50	50	50	-	-
Indoor Facilities		-			-	-	-	-	-	-
Outdoor Facilities			5 427		380	50	50	50	-	-
Capital Spares		-			-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Monuments		-	-	-	-	-	-	-	-	-
Historic Buildings		-	-	-	-	-	-	-	-	-
Works of Art		-	-	-	-	-	-	-	-	-
Conservation Areas		-	-	-	-	-	-	-	-	-
Other Heritage		-	-	-	-	-	-	-	-	-

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
<u>Investment properties</u>		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
<u>Other assets</u>		2 497	38 552	37 368	35 472	94 402	94 402	52 970	46 967	37 850
Operational Buildings		2 497	4 372	3 092	9 034	10 029	10 029	4 825	300	-
Municipal Offices		2 497	4 372	3 092	9 034	10 029	10 029	4 825	300	-
Pay/Enquiry Points								-	-	-
Building Plan Offices		-			-	-	-	-	-	-
Workshops		-			-	-	-	-	-	-
Yards		-			-	-	-	-	-	-
Stores		-			-	-	-	-	-	-
Laboratories		-			-	-	-	-	-	-
Training Centres		-			-	-	-	-	-	-
Manufacturing Plant		-			-	-	-	-	-	-
Depots		-			-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Housing		-	34 180	34 276	26 439	84 373	84 373	48 144	46 667	37 850
Staff Housing		-			-	-	-	-	-	-
Social Housing			34 180	34 276	26 439	84 373	84 373	48 144	46 667	37 850
Capital Spares		-			-	-	-	-	-	-
<u>Biological or Cultivated Assets</u>		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
<u>Intangible Assets</u>		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licenses		-	-	-	-	-	-	-	-	-
Solid Waste Licenses		-	-	-	-	-	-	-	-	-
Computer Software and Applications		-	-	-	-	-	-	-	-	-
Load Settlement Software Applications		-	-	-	-	-	-	-	-	-

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Unspecified		-	-	-	-	-	-	-	-	-

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ALTRON

BYTES
SYSTEMS
INTEGRATION

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Computer Equipment		–	1 593	1 346	4 200	4 220	4 220	7 896	–	–
Computer Equipment			1 593	1 346	4 200	4 220	4 220	7 896	–	–
Furniture and Office Equipment		–	205	295	280	280	280	1 025	–	–
Furniture and Office Equipment			205	295	280	280	280	1 025	–	–
Machinery and Equipment		–	166	1 428	900	1 400	1 400	760	–	–
Machinery and Equipment			166	1 428	900	1 400	1 400	760	–	–
Transport Assets		–	–	6 936	17 493	20 385	20 385	22 440	30 000	20 000
Transport Assets				6 936	17 493	20 385	20 385	22 440	30 000	20 000
Land		–	–	–	–	–	–	–	–	–
Land			–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals			–	–	–	–	–	–	–	–
Total Capital Expenditure on new assets	1	57 389	75 610	175 110	214 907	234 242	234 242	215 433	153 858	108 850

References

1. Total Capital Expenditure on new assets (SA34a) plus Total Capital Expenditure on renewal of existing assets (SA34b) plus Total Capital Expenditure on upgrading of existing assets (SA34e) must reconcile to total capital expenditure.

WC032 Overstrand - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		33 214	28 370	–	6 570	6 558	6 558	25 621	20 050	16 200
Roads Infrastructure		11 809	2 020	–	10	10	10	–	–	–
Roads		11 809	2 020		10	10	10	–	–	–
Road Structures								–	–	–
Road Furniture								–	–	–
Capital Spares								–	–	–
Storm water Infrastructure		–	10 677	–	–	–	–	–	–	–
Drainage Collection			10 677					–	–	–
Storm water Conveyance								–	–	–
Attenuation								–	–	–
Electrical Infrastructure		–	819	–	–	–	–	1 000	1 000	–
Power Plants								–	–	–
HV Substations								–	–	–
HV Switching Station								–	–	–
HV Transmission Conductors								–	–	–
MV Substations								–	–	–
MV Switching Stations								1 000	1 000	–
MV Networks			819					–	–	–
LV Networks								–	–	–
Capital Spares								–	–	–
Water Supply Infrastructure		10 496	2 629	–	2 560	2 548	2 548	20 560	18 400	15 500
Dams and Weirs								–	–	–
Boreholes								–	–	–
Reservoirs								–	–	–
Pump Stations								1 800	400	500
Water Treatment Works		10 496						–	–	–
Bulk Mains								–	–	–
Distribution			2 629		2 560	2 548	2 548	18 760	18 000	15 000
Distribution Points								–	–	–
PRV Stations								–	–	–
Capital Spares								–	–	–

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Sanitation Infrastructure		9 169	10 591	–	4 000	4 000	4 000	4 061	650	700
<i>Pump Station</i>					4 000	4 000	4 000	600	650	700
<i>Reticulation</i>								–	–	–
<i>Waste Water Treatment Works</i>		9 169	10 591					–	–	–
<i>Outfall Sewers</i>								3 461	–	–
<i>Toilet Facilities</i>								–	–	–
<i>Capital Spares</i>		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		1 740	1 634	–	–	–	–	–	–	–
<i>Landfill Sites</i>								–	–	–
<i>Waste Transfer Stations</i>		1 740	1 634					–	–	–
<i>Waste Processing Facilities</i>								–	–	–
<i>Waste Drop-off Points</i>								–	–	–
<i>Waste Separation Facilities</i>		–	–	–	–	–	–	–	–	–
<i>Electricity Generation Facilities</i>		–	–	–	–	–	–	–	–	–
<i>Capital Spares</i>		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
<i>Rail Lines</i>		–	–	–	–	–	–	–	–	–
<i>Rail Structures</i>		–	–	–	–	–	–	–	–	–
<i>Rail Furniture</i>		–	–	–	–	–	–	–	–	–
<i>Drainage Collection</i>		–	–	–	–	–	–	–	–	–
<i>Storm water Conveyance</i>		–	–	–	–	–	–	–	–	–
<i>Attenuation</i>		–	–	–	–	–	–	–	–	–
<i>MV Substations</i>		–	–	–	–	–	–	–	–	–
<i>LV Networks</i>		–	–	–	–	–	–	–	–	–
<i>Capital Spares</i>		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
<i>Sand Pumps</i>		–	–	–	–	–	–	–	–	–
<i>Piers</i>		–	–	–	–	–	–	–	–	–
<i>Revetments</i>		–	–	–	–	–	–	–	–	–
<i>Promenades</i>		–	–	–	–	–	–	–	–	–
<i>Capital Spares</i>		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
<i>Data Centres</i>		–	–	–	–	–	–	–	–	–
<i>Core Layers</i>		–	–	–	–	–	–	–	–	–
<i>Distribution Layers</i>		–	–	–	–	–	–	–	–	–
<i>Capital Spares</i>		–	–	–	–	–	–	–	–	–

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Community Assets		1 265	1 217	-	-	-	-	-	-	-
Community Facilities		1 265	1 217	-	-	-	-	-	-	-
Halls		1 265						-	-	-
Centres								-	-	-
Crèches								-	-	-
Clinics/Care Centres								-	-	-
Fire/Ambulance Stations			76					-	-	-
Testing Stations								-	-	-
Museums								-	-	-
Galleries								-	-	-
Theatres								-	-	-
Libraries			1 141					-	-	-
Cemeteries/Crematoria								-	-	-
Police								-	-	-
Parks								-	-	-
Public Open Space		-	-	-	-	-	-	-	-	-
Nature Reserves		-	-	-	-	-	-	-	-	-
Public Ablution Facilities		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Stalls		-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Airports		-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Monuments		-	-	-	-	-	-	-	-	-
Historic Buildings		-	-	-	-	-	-	-	-	-
Works of Art		-	-	-	-	-	-	-	-	-
Conservation Areas		-	-	-	-	-	-	-	-	-
Other Heritage		-	-	-	-	-	-	-	-	-

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Investment properties		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Municipal Offices		-	-	-	-	-	-	-	-	-
Pay/Enquiry Points		-	-	-	-	-	-	-	-	-
Building Plan Offices		-	-	-	-	-	-	-	-	-
Workshops		-	-	-	-	-	-	-	-	-
Yards		-	-	-	-	-	-	-	-	-
Stores		-	-	-	-	-	-	-	-	-
Laboratories		-	-	-	-	-	-	-	-	-
Training Centres		-	-	-	-	-	-	-	-	-
Manufacturing Plant		-	-	-	-	-	-	-	-	-
Depots		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Staff Housing		-	-	-	-	-	-	-	-	-
Social Housing		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licenses		-	-	-	-	-	-	-	-	-
Solid Waste Licenses		-	-	-	-	-	-	-	-	-
Computer Software and Applications		-	-	-	-	-	-	-	-	-
Load Settlement Software Applications		-	-	-	-	-	-	-	-	-

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
<i>Unspecified</i>		-	-	-	-	-	-	-	-	-

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Prepared by :

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Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Computer Equipment		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	57	-	-	-	-	-	-	-
Machinery and Equipment		-	57	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on renewal of existing assets	1	34 479	29 644	-	6 570	6 558	6 558	25 621	20 050	16 200
Renewal of Existing Assets as % of total capex		0.0%	28.2%	0.0%	2.5%	2.4%	2.4%	8.4%	10.2%	10.5%
Renewal of Existing Assets as % of deprecn"		26.0%	22.0%	0.0%	5.0%	5.0%	5.0%	18.1%	14.4%	12.2%

References

1. Total Capital Expenditure on renewal of existing assets (SA34b) plus Total Capital Expenditure on new assets (SA34a) plus Total Capital Expenditure on upgrading of existing assets (SA34e) must reconcile to total capital expend

WC032 Overstrand - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		110 392	117 901	145 959	139 955	141 193	141 193	141 901	150 468	158 753
Roads Infrastructure		55 545	53 229	61 860	65 331	66 157	66 157	67 578	71 378	75 348
Roads		55 545	53 229	61 860	62 398	62 598	62 598	63 837	67 447	71 216
Road Structures					2 933	3 558	3 558	3 741	3 932	4 132
Road Furniture		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Storm water Infrastructure		6 392	6 017	5 765	6 600	6 375	6 375	6 159	6 363	6 721
Drainage Collection				5 765	3 339	3 214	3 214	2 811	2 975	3 169
Storm water Conveyance		6 392	6 017		3 262	3 162	3 162	3 348	3 389	3 551
Attenuation		—	—	—	—	—	—	—	—	—
Electrical Infrastructure		17 747	17 645	23 082	37 099	37 630	37 630	31 243	32 852	34 749
Power Plants					12 895			—	—	—
HV Substations					—	—	—	—	—	—
HV Switching Station					—	—	—	—	—	—
HV Transmission Conductors		17 747	17 645		—	—	—	42	43	43
MV Substations					—	—	—	—	—	—
MV Switching Stations					—	—	—	—	—	—
MV Networks				23 082	20 741	34 048	34 048	28 758	30 284	32 060
LV Networks					3 462	3 583	3 583	2 443	2 525	2 646
Capital Spares		—	—	—	—	—	—	—	—	—
Water Supply Infrastructure		16 489	15 014	17 367	16 935	17 568	17 568	19 710	20 801	21 956
Dams and Weirs								—	—	—
Boreholes								—	—	—
Reservoirs								—	—	—
Pump Stations								—	—	—
Water Treatment Works		16 489	15 014					—	—	—
Bulk Mains								—	—	—
Distribution				17 367	16 935	17 568	17 568	19 710	20 801	21 956
Distribution Points								—	—	—
PRV Stations		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Sanitation Infrastructure		11 672	13 051	14 967	11 541	11 007	11 007	13 262	13 878	14 535
<i>Pump Station</i>					–	–	–	–	–	–
<i>Reticulation</i>					726	726	726	–	–	–
<i>Waste Water Treatment Works</i>		11 672	13 051	14 967	10 671	10 137	10 137	13 262	13 878	14 535
<i>Outfall Sewers</i>					143	143	143	–	–	–
<i>Toilet Facilities</i>		–	–	–	–	–	–	–	–	–
<i>Capital Spares</i>		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		2 546	12 946	22 918	2 220	2 269	2 269	3 691	4 926	5 164
<i>Landfill Sites</i>					55	41	41	82	85	88
<i>Waste Transfer Stations</i>		2 546	12 946	22 918	427	436	436	1 450	1 522	1 597
<i>Waste Processing Facilities</i>					74	129	129	836	1 759	1 845
<i>Waste Drop-off Points</i>					1 433	1 433	1 433	1 065	1 111	1 159
<i>Waste Separation Facilities</i>					230	230	230	258	450	475
<i>Electricity Generation Facilities</i>		–	–	–	–	–	–	–	–	–
<i>Capital Spares</i>		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
<i>Rail Lines</i>		–	–	–	–	–	–	–	–	–
<i>Rail Structures</i>		–	–	–	–	–	–	–	–	–
<i>Rail Furniture</i>		–	–	–	–	–	–	–	–	–
<i>Drainage Collection</i>		–	–	–	–	–	–	–	–	–
<i>Storm water Conveyance</i>		–	–	–	–	–	–	–	–	–
<i>Attenuation</i>		–	–	–	–	–	–	–	–	–
<i>MV Substations</i>		–	–	–	–	–	–	–	–	–
<i>LV Networks</i>		–	–	–	–	–	–	–	–	–
<i>Capital Spares</i>		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	189	147	147	216	225	234
<i>Sand Pumps</i>								–	–	–
<i>Piers</i>								–	–	–
<i>Revetments</i>								–	–	–
<i>Promenades</i>					189	147	147	216	225	234
<i>Capital Spares</i>								–	–	–
Information and Communication Infrastructure		–	–	–	40	40	40	42	44	46
<i>Data Centres</i>					40	40	40	42	44	46
<i>Core Layers</i>								–	–	–
<i>Distribution Layers</i>								–	–	–
<i>Capital Spares</i>		–	–	–	–	–	–	–	–	–

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Community Assets		4 867	12 289	39 801	40 198	39 293	39 293	44 758	47 164	49 867
Community Facilities		4 867	12 289	27 117	34 241	33 129	33 129	37 242	39 286	41 591
Halls				4 287	3 875	4 079	4 079	4 885	5 151	5 432
Centres					-	-	-	46	46	47
Crèches					-	50	50	-	-	-
Clinics/Care Centres					-	-	-	-	-	-
Fire/Ambulance Stations					912	912	912	385	402	419
Testing Stations					13	113	113	124	129	135
Museums					-	-	-	-	-	-
Galleries					-	-	-	-	-	-
Theatres					-	-	-	-	-	-
Libraries				28	164	170	170	191	199	207
Cemeteries/Crematoria				1 059	978	938	938	1 047	1 077	1 134
Police					258	324	324	518	542	564
Parks					23 822	23 580	23 580	27 196	28 750	30 510
Public Open Space		4 867	12 289	21 743	4 219	2 964	2 964	2 647	2 777	2 922
Nature Reserves								-	-	-
Public Ablution Facilities		-	-	-	-	-	-	202	211	221
Markets		-	-	-	-	-	-	-	-	-
Stalls		-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Airports		-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	12 685	5 957	6 164	6 164	7 516	7 878	8 276
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities				12 685	5 957	6 164	6 164	7 516	7 878	8 276
Capital Spares		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Monuments		-	-	-	-	-	-	-	-	-
Historic Buildings		-	-	-	-	-	-	-	-	-
Works of Art		-	-	-	-	-	-	-	-	-
Conservation Areas		-	-	-	-	-	-	-	-	-
Other Heritage		-	-	-	-	-	-	-	-	-

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Investment properties		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Other assets		-	-	8 009	2 217	3 281	3 281	3 410	3 549	3 693
Operational Buildings		-	-	8 009	2 217	3 281	3 281	3 373	3 510	3 652
Municipal Offices				8 009	2 074	3 145	3 145	3 206	3 342	3 484
Pay/Enquiry Points					-	-	-	-	-	-
Building Plan Offices					105	99	99	129	130	130
Workshops					-	-	-	-	-	-
Yards					-	-	-	-	-	-
Stores					38	38	38	-	-	-
Laboratories								-	-	-
Training Centres		-	-	-	-	-	-	-	-	-
Manufacturing Plant		-	-	-	-	-	-	-	-	-
Depots		-	-	-	-	-	-	38	38	38
Capital Spares		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	37	39	41
Staff Housing		-	-	-	-	-	-	-	-	-
Social Housing		-	-	-	-	-	-	37	39	41
Capital Spares		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	5 653	6 353	6 353	5 925	6 235	6 560
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	5 653	6 353	6 353	5 925	6 235	6 560
Water Rights								-	-	-
Effluent Licenses								-	-	-
Solid Waste Licenses								-	-	-
Computer Software and Applications					5 653	6 353	6 353	5 925	6 235	6 560
Load Settlement Software Applications								-	-	-

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Unspecified		-	-	-	-	-	-	-	-	-

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Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Computer Equipment		5 536	5 207	4 890	1 193	1 068	1 068	2 186	2 301	2 415
Computer Equipment		5 536	5 207	4 890	1 193	1 068	1 068	2 186	2 301	2 415
Furniture and Office Equipment		–	17 919	16 364	431	440	440	2 811	2 862	2 914
Furniture and Office Equipment			17 919	16 364	431	440	440	2 811	2 862	2 914
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Machinery and Equipment		–	–	–	–	–	–	–	–	–
Transport Assets		–	6 719	–	9 542	12 335	12 335	9 914	10 506	11 133
Transport Assets			6 719		9 542	12 335	12 335	9 914	10 506	11 133
Land		–	–	–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Total Repairs and Maintenance Expenditure	1	120 795	160 036	215 024	199 189	203 963	203 963	210 905	223 085	235 335
R&M as a % of PPE		3.4%	4.6%	6.1%	5.5%	5.6%	5.6%	5.6%	5.8%	6.1%
R&M as % Operating Expenditure		12.1%	16.0%	19.4%	15.9%	15.8%	15.8%	15.7%	15.9%	16.0%

References

1. Total Repairs and Maintenance Expenditure by Asset Category must reconcile to total repairs and maintenance expenditure on Table SA1

WC032 Overstrand - Supporting Table SA34d Depreciation by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Depreciation by Asset Class/Sub-class										
Infrastructure		115 226	111 962	112 502	104 946	104 946	104 946	117 641	115 336	108 810
Roads Infrastructure		31 811	32 761	33 523	34 090	34 090	34 090	33 352	33 184	33 050
Roads		31 811	32 761	32 825	34 090	34 090	34 090	33 352	33 184	33 050
Road Structures				–				–	–	–
Road Furniture				–				–	–	–
Capital Spares				698				–	–	–
Storm water Infrastructure		5 741	5 822	5 827	6 044	6 044	6 044	6 899	6 897	6 894
Drainage Collection				–				6 899	6 897	6 894
Storm water Conveyance		5 741	5 822	5 827	6 044	6 044	6 044	–	–	–
Attenuation								–	–	–
Electrical Infrastructure		27 997	24 862	24 965	25 166	25 166	25 166	26 537	26 535	26 531
Power Plants								–	–	–
HV Substations								–	–	–
HV Switching Station								–	–	–
HV Transmission Conductors		27 997	24 862	24 965	25 166	25 166	25 166	–	–	–
MV Substations								–	–	–
MV Switching Stations								–	–	–
MV Networks								–	–	–
LV Networks								26 537	26 535	26 531
Capital Spares								–	–	–
Water Supply Infrastructure		28 338	27 417	27 676	27 501	27 501	27 501	28 591	27 021	21 960
Dams and Weirs				–				–	–	–
Boreholes				–				–	–	–
Reservoirs				–				–	–	–
Pump Stations				–				–	–	–
Water Treatment Works		28 338	27 417	–				–	–	–
Bulk Mains				–				–	–	–
Distribution				27 444	27 501	27 501	27 501	28 591	27 021	21 960
Distribution Points				–				–	–	–
PRV Stations				–				–	–	–
Capital Spares				232				–	–	–

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Sanitation Infrastructure		17 631	16 353	16 668	9 897	9 897	9 897	19 694	19 303	18 083
<i>Pump Station</i>				–				–	–	–
<i>Reticulation</i>				16 390				–	–	–
<i>Waste Water Treatment Works</i>		17 631	16 353	–	9 897	9 897	9 897	19 694	19 303	18 083
<i>Outfall Sewers</i>				–				–	–	–
<i>Toilet Facilities</i>				–				–	–	–
<i>Capital Spares</i>				278				–	–	–
Solid Waste Infrastructure		3 709	4 747	3 843	2 248	2 248	2 248	2 569	2 396	2 293
<i>Landfill Sites</i>				481				2 569	2 396	2 293
<i>Waste Transfer Stations</i>		3 709	4 747	–	2 248	2 248	2 248	–	–	–
<i>Waste Processing Facilities</i>				3 361				–	–	–
<i>Waste Drop-off Points</i>				–				–	–	–
<i>Waste Separation Facilities</i>				–				–	–	–
<i>Electricity Generation Facilities</i>				–				–	–	–
<i>Capital Spares</i>				–				–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
<i>Rail Lines</i>		–	–	–	–	–	–	–	–	–
<i>Rail Structures</i>		–	–	–	–	–	–	–	–	–
<i>Rail Furniture</i>		–	–	–	–	–	–	–	–	–
<i>Drainage Collection</i>		–	–	–	–	–	–	–	–	–
<i>Storm water Conveyance</i>		–	–	–	–	–	–	–	–	–
<i>Attenuation</i>		–	–	–	–	–	–	–	–	–
<i>MV Substations</i>		–	–	–	–	–	–	–	–	–
<i>LV Networks</i>		–	–	–	–	–	–	–	–	–
<i>Capital Spares</i>		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
<i>Sand Pumps</i>		–	–	–	–	–	–	–	–	–
<i>Piers</i>		–	–	–	–	–	–	–	–	–
<i>Revetments</i>		–	–	–	–	–	–	–	–	–
<i>Promenades</i>		–	–	–	–	–	–	–	–	–
<i>Capital Spares</i>		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
<i>Data Centres</i>		–	–	–	–	–	–	–	–	–
<i>Core Layers</i>		–	–	–	–	–	–	–	–	–
<i>Distribution Layers</i>		–	–	–	–	–	–	–	–	–
<i>Capital Spares</i>		–	–	–	–	–	–	–	–	–

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Community Assets		2 452	-	-	-	-	-	15 899	15 960	16 046
Community Facilities		-	-	-	-	-	-	15 899	15 960	16 046
Halls		-	-	-	-	-	-	-	-	-
Centres		-	-	-	-	-	-	15 899	15 960	16 046
Crèches		-	-	-	-	-	-	-	-	-
Clinics/Care Centres		-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations		-	-	-	-	-	-	-	-	-
Testing Stations		-	-	-	-	-	-	-	-	-
Museums		-	-	-	-	-	-	-	-	-
Galleries		-	-	-	-	-	-	-	-	-
Theatres		-	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria		-	-	-	-	-	-	-	-	-
Police		-	-	-	-	-	-	-	-	-
Parks		-	-	-	-	-	-	-	-	-
Public Open Space		-	-	-	-	-	-	-	-	-
Nature Reserves		-	-	-	-	-	-	-	-	-
Public Ablution Facilities		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Stalls		-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Airports		-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		2 452	-	-	-	-	-	-	-	-
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		2 452	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Monuments		-	-	-	-	-	-	-	-	-
Historic Buildings		-	-	-	-	-	-	-	-	-
Works of Art		-	-	-	-	-	-	-	-	-
Conservation Areas		-	-	-	-	-	-	-	-	-
Other Heritage		-	-	-	-	-	-	-	-	-

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
<u>Investment properties</u>		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
<u>Other assets</u>		8 270	16 673	11 971	12 662	12 662	12 662	-	-	-
Operational Buildings		8 270	16 673	11 971	12 662	12 662	12 662	-	-	-
Municipal Offices		8 270	16 673	11 971	12 662	12 662	12 662	-	-	-
Pay/Enquiry Points								-	-	-
Building Plan Offices								-	-	-
Workshops								-	-	-
Yards								-	-	-
Stores								-	-	-
Laboratories								-	-	-
Training Centres								-	-	-
Manufacturing Plant		-	-	-	-	-	-	-	-	-
Depots		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Staff Housing		-	-	-	-	-	-	-	-	-
Social Housing		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
<u>Biological or Cultivated Assets</u>		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
<u>Intangible Assets</u>		448	659	525	723	723	723	570	431	297
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		448	659	525	723	723	723	570	431	297
Water Rights								-	-	-
Effluent Licenses								-	-	-
Solid Waste Licenses								-	-	-
Computer Software and Applications		448	659	525	723	723	723	570	431	297
Load Settlement Software Applications								-	-	-

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Unspecified								-	-	-

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Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Computer Equipment		1 416	–	–	–	–	–	–	–	–
Computer Equipment		1 416						–	–	–
Furniture and Office Equipment		904	2 006	1 826	8 137	8 137	8 137	1 771	1 600	1 370
Furniture and Office Equipment		904	2 006	1 826	8 137	8 137	8 137	1 771	1 600	1 370
Machinery and Equipment		694	724	764	736	736	736	663	576	457
Machinery and Equipment		694	724	764	736	736	736	663	576	457
Transport Assets		3 122	2 823	3 516	4 081	4 081	4 081	5 333	5 811	6 297
Transport Assets		3 122	2 823	3 516	4 081	4 081	4 081	5 333	5 811	6 297
Land		–	–	–	–	–	–	–	–	–
Land		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–	–	–
Total Depreciation	1	132 532	134 846	131 104	131 285	131 285	131 285	141 877	139 714	133 277

References

1. Depreciation based on write down values. Not including Depreciation resulting from revaluation.

WC032 Overstrand - Supporting Table SA34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		-	-	-	23 172	16 905	16 905	50 206	23 254	29 328
Roads Infrastructure		-	-	-	-	-	-	200	-	-
Roads		-	-	-	-	-	-	200	-	-
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	3 160	3 160	3 160	13 057	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	3 160	3 160	3 160	13 057	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	9 750	9 750	9 750	7 350	-	7 000
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	9 750	9 750	9 750	7 350	-	7 000
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	3 600	2 011	2 011	2 500	11 384	500
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	3 600	2 011	2 011	2 500	11 384	500
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Sanitation Infrastructure		-	-	-	5 662	984	984	23 138	11 870	21 828
<i>Pump Station</i>								8 520	4 000	5 000
<i>Reticulation</i>					5 662	984	984	9 218	800	8 828
<i>Waste Water Treatment Works</i>								5 400	6 450	8 000
<i>Outfall Sewers</i>								-	620	-
<i>Toilet Facilities</i>								-	-	-
<i>Capital Spares</i>								-	-	-
Solid Waste Infrastructure		-	-	-	1 000	1 000	1 000	3 960	-	-
<i>Landfill Sites</i>								2 500	-	-
<i>Waste Transfer Stations</i>					1 000	1 000	1 000	1 460	-	-
<i>Waste Processing Facilities</i>								-	-	-
<i>Waste Drop-off Points</i>								-	-	-
<i>Waste Separation Facilities</i>								-	-	-
<i>Electricity Generation Facilities</i>								-	-	-
<i>Capital Spares</i>								-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
<i>Rail Lines</i>		-	-	-	-	-	-	-	-	-
<i>Rail Structures</i>		-	-	-	-	-	-	-	-	-
<i>Rail Furniture</i>		-	-	-	-	-	-	-	-	-
<i>Drainage Collection</i>		-	-	-	-	-	-	-	-	-
<i>Storm water Conveyance</i>		-	-	-	-	-	-	-	-	-
<i>Attenuation</i>		-	-	-	-	-	-	-	-	-
<i>MV Substations</i>		-	-	-	-	-	-	-	-	-
<i>LV Networks</i>		-	-	-	-	-	-	-	-	-
<i>Capital Spares</i>		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
<i>Sand Pumps</i>		-	-	-	-	-	-	-	-	-
<i>Piers</i>		-	-	-	-	-	-	-	-	-
<i>Revetments</i>		-	-	-	-	-	-	-	-	-
<i>Promenades</i>		-	-	-	-	-	-	-	-	-
<i>Capital Spares</i>		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
<i>Data Centres</i>		-	-	-	-	-	-	-	-	-
<i>Core Layers</i>		-	-	-	-	-	-	-	-	-
<i>Distribution Layers</i>		-	-	-	-	-	-	-	-	-
<i>Capital Spares</i>		-	-	-	-	-	-	-	-	-

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Community Assets		-	-	-	16 928	17 928	17 928	12 479	-	-
Community Facilities		-	-	-	-	-	-	976	-	-
Halls		-	-	-	-	-	-	-	-	-
Centres		-	-	-	-	-	-	-	-	-
Crèches		-	-	-	-	-	-	-	-	-
Clinics/Care Centres		-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations		-	-	-	-	-	-	-	-	-
Testing Stations		-	-	-	-	-	-	-	-	-
Museums		-	-	-	-	-	-	-	-	-
Galleries		-	-	-	-	-	-	-	-	-
Theatres		-	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria		-	-	-	-	-	-	-	-	-
Police		-	-	-	-	-	-	-	-	-
Parks		-	-	-	-	-	-	340	-	-
Public Open Space		-	-	-	-	-	-	540	-	-
Nature Reserves		-	-	-	-	-	-	-	-	-
Public Ablution Facilities		-	-	-	-	-	-	70	-	-
Markets		-	-	-	-	-	-	-	-	-
Stalls		-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Airports		-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals		-	-	-	-	-	-	26	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	16 928	17 928	17 928	11 503	-	-
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		-	-	-	16 928	17 928	17 928	11 503	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Monuments		-	-	-	-	-	-	-	-	-
Historic Buildings		-	-	-	-	-	-	-	-	-
Works of Art		-	-	-	-	-	-	-	-	-
Conservation Areas		-	-	-	-	-	-	-	-	-
Other Heritage		-	-	-	-	-	-	-	-	-

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Investment properties		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	100	100	100	-	-	-
Operational Buildings		-	-	-	100	100	100	-	-	-
Municipal Offices								-	-	-
Pay/Enquiry Points								-	-	-
Building Plan Offices								-	-	-
Workshops								-	-	-
Yards					100	100	100	-	-	-
Stores								-	-	-
Laboratories								-	-	-
Training Centres								-	-	-
Manufacturing Plant								-	-	-
Depots								-	-	-
Capital Spares								-	-	-
Housing		-	-	-	-	-	-	-	-	-
Staff Housing		-	-	-	-	-	-	-	-	-
Social Housing		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licenses		-	-	-	-	-	-	-	-	-
Solid Waste Licenses		-	-	-	-	-	-	-	-	-
Computer Software and Applications		-	-	-	-	-	-	-	-	-
Load Settlement Software Applications		-	-	-	-	-	-	-	-	-

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Unspecified		-	-	-	-	-	-	-	-	-

SAMRAS^m

Prepared by :

Date : 2020/05/22 15:55

ALTRON

BYTES
SYSTEMS
INTEGRATION

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	1									
Computer Equipment		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on upgrading of existing assets	1	-	-	-	40 200	34 933	34 933	62 684	23 254	29 328
Upgrading of Existing Assets as % of total capex		0.0%	0.0%	0.0%	15.4%	12.7%	12.7%	20.6%	11.8%	19.0%
Upgrading of Existing Assets as % of deprecn"		0.0%	0.0%	0.0%	30.6%	26.6%	26.6%	44.2%	16.6%	22.0%

References

1. Total Capital Expenditure on upgrading of existing assets (SA34e) plus Total Capital Expenditure on new assets (SA34a) plus Total Capital Expenditure on renewal of existing assets (SA34b) must reconcile to total capital expenditure.

WC032 Overstrand - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2020/21 Medium Term Revenue & Expenditure Framework			Forecasts			
R thousand		Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Present value
Capital expenditure	1							
Vote 1 - Council & Mayor's Office		–	–	–				
Vote 2 - Municipal Manager & Internal Audit		–	–	–				
Vote 3 - Management Services		3 015	–	–				
Vote 4 - Finance		60	30 000	20 000				
Vote 5 - Infrastructure & Planning		226 414	160 237	134 378	25 000	17 000	30 000	
Vote 6 - Protection Services		13 981	1 352	–				
Vote 7 - Economic and Social Development & Tourism		842	–	–				
Vote 8 - Community Services		59 426	5 574	–	37 500	40 000	35 000	
Vote 9 - Costing Services		–	–	–				
Vote 10 - Main Ledger Services		–	–	–				
Vote 11 - [NAME OF VOTE 11]		–	–	–				
Vote 12 - [NAME OF VOTE 12]		–	–	–				
Vote 13 - [NAME OF VOTE 13]		–	–	–				
Vote 14 - [NAME OF VOTE 14]		–	–	–				
Vote 15 - [NAME OF VOTE 15]		–	–	–				
List entity summary if applicable								
Total Capital Expenditure		303 738	197 162	154 378	62 500	57 000	65 000	–
Future operational costs by vote	2							
Vote 1 - Council & Mayor's Office		35 802	37 038	38 812				
Vote 2 - Municipal Manager & Internal Audit		7 587	8 013	8 450				
Vote 3 - Management Services		54 100	59 903	62 533				
Vote 4 - Finance		91 875	65 780	80 249				
Vote 5 - Infrastructure & Planning		324 945	430 188	496 948	18 032	18 870	19 709	245 316
Vote 6 - Protection Services		104 291	117 034	124 302				
Vote 7 - Economic and Social Development & Tourism		18 223	18 726	20 154				
Vote 8 - Community Services		401 450	468 354	485 959	12 065	12 627	13 188	164 147
Vote 9 - Costing Services		–	–	–				
Vote 10 - Main Ledger Services		–	–	–				
Vote 11 - [NAME OF VOTE 11]		–	–	–				
Vote 12 - [NAME OF VOTE 12]		–	–	–				
Vote 13 - [NAME OF VOTE 13]		–	–	–				
Vote 14 - [NAME OF VOTE 14]		–	–	–				
Vote 15 - [NAME OF VOTE 15]		–	–	–				
List entity summary if applicable								
Total future operational costs		1 038 272	1 205 036	1 317 408	30 097	31 497	32 897	409 463

Vote Description	Ref	2020/21 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Present value
R thousand								
Future revenue by source	3							
Property rates		262 551	275 226	288 402				
Service charges - electricity revenue		386 294	403 262	463 064				
Service charges - water revenue		128 520	134 919	141 638				
Service charges - sanitation revenue		78 913	82 858	87 000				
Service charges - refuse revenue		69 482	72 955	76 602				
Service charges - other		–	–	–				
Rental of facilities and equipment		3 627	3 803	3 990				
Interest earned - external investments		31 400	32 975	34 615				
Interest earned - outstanding debtors		4 673	4 906	5 145				
Dividends received		–	–	–	–	–	–	–
Fines, penalties and forfeits		29 564	31 039	32 587	92 597	88 497	97 897	409 463
Licences and permits		2 385	2 498	2 618				
Agency services		4 938	5 184	5 442				
Transfers and subsidies		131 840	141 735	154 275				
Other revenue		115 686	122 827	122 940				
Gains		7 000	7 000	7 000				
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		30 619	28 470	31 628				
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		–	14 000	5 900				
Transfers and subsidies - capital (in-kind - all)		–	–	–				
List entity summary if applicable								
Total future revenue		1 287 492	1 363 658	1 462 847	92 597	88 497	97 897	409 463
Net Financial Implications		54 518	38 541	8 939	–	–	–	–
References								

References

1. Summarise the total capital cost until capital project is operational (MFMA s19(2)(a))
2. Summary of future operational costs from when projects operational (present value until the end of each asset's useful life) (MFMA s19(2)(b))
3. Summarise the future revenue from when projects are operational, including municipal tax and tariff implications, (present value until the end of asset's useful life)

WC032 Overstrand - Supporting Table SA36 Detailed capital budget

											2020/21 Medium Term Revenue & Expenditure Framework				
Function	Project Description	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Parent municipality: List all capital projects grouped by Function															
EXECUTIVE & COUNCIL											295	10			
FINANCE AND ADMINISTRATION	MINOR ASSETS - COUNCIL	New	Responsive, accountable, effective and efficient local government	Governance	1	Furniture and Office Equipment	Other	Overstrand	Overstrand	Overstrand Wide	8 364	4 095	5		
	EMERGENCY AND OPERATIONAL DIGITAL RADIO SYSTEMS	New	Responsive, accountable, effective and efficient local government	Governance	1	Computer Equipment	Other	Overstrand	-34.417224, 19.238227	-34.417224, 19.238227			600		
	UPS REPLACEMENT	New	Responsive, accountable, effective and efficient local government	Governance	1	Computer Equipment	Other	Overstrand	-34.412684, 19.172642	-34.412684, 19.172642			300		
	DATA CENTRE VIRTUAL SERVER HOST REPLACEMENT EOL	New	Responsive, accountable, effective and efficient local government	Governance	1	Computer Equipment	Other	Overstrand	-34.413470, 19.221698	-34.413470, 19.221698			200		
	DR HOST SERVER WITH ATTACHED STORAGE - REPLACEMENT EOL	New	Responsive, accountable, effective and efficient local government	Governance	1	Computer Equipment	Other	Overstrand	-34.417224, 19.238227	-34.417224, 19.238227			300		
	NEW HIGH SITE HAWSTON MOUNTAIN	New	Responsive, accountable, effective and efficient local government	Governance	1	Computer Equipment	Other	Overstrand	-34.413470, 19.221698	-34.413470, 19.221698			600		
	MINOR ASSETS FINANCE	New	Responsive, accountable, effective and efficient local government	Governance	1	Computer Equipment	Other	Overstrand	-34.417224, 19.238227	-34.417224, 19.238227			60		
	MINOR ASSETS MANAGEMENT SERVICES	New	Responsive, accountable, effective and efficient local government	Governance	1	Furniture and Office Equipment	Other	Overstrand					10		
	MINOR ASSETS ICT ORGANIZATION WIDE	New	Responsive, accountable, effective and efficient local government	Governance	1	Furniture and Office Equipment	Other	Overstrand					1 000		
	SURPLUS	New	Responsive, accountable, effective and efficient local government	Governance	1	Transport Assets	Other	Overstrand						15 000	10 000
	SURPLUS NON TARIFF INFRASTRUCTURE PROJECTS	New	A capable, ethical and developmental state	Governance	1	Transport Assets	Other	Overstrand						15 000	10 000
PUBLIC SAFETY											4 809	20 723			
	UPGRADING OF FACILITIES ABLUTION BLOCK ICS CENTRE	Upgrading	All people in South Africa are and feel safe	Governance	4	Operational Buildings	Municipal Offices	Overstrand	Overstrand	Overstrand			1 000		
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Operational Buildings	Municipal Offices	Overstrand	Overstrand	Overstrand			1 500		
	UPGRADING OF FACILITIES - FIRE SERVICES BUILDING (F12)	Upgrading	All people in South Africa are and feel safe	Governance	4	Operational Buildings	Municipal Offices	Overstrand	Overstrand	Overstrand			50		
	RAISING GANSBAAI FIRE STATION ROOF	New	All people in South Africa are and feel safe	Governance	4	Operational Buildings	Municipal Offices	Overstrand	Overstrand	Overstrand				300	
	ESTABLISHING OF A K53 TEST STATION - GANSBAAI	New	All people in South Africa are and feel safe	Governance	4	Community Facilities	Testing Stations	Overstrand	Overstrand	Overstrand				1 052	
	SAFE GUARDING/FENCING/OF WARD 06 ELECTRICAL MINI SUBSTATION	New	All people in South Africa are and feel safe	Governance	4	Operational Buildings	Municipal Offices	Ward 06	19°21'07"E 34°43'20"S	19°21'07"E 34°43'20"S			100		
	CHANGE EXIT OF KLEINMOND FIRE STATION	New	All people in South Africa are and feel safe	Governance	4	Operational Buildings	Municipal Offices	Overstrand	Overstrand	Overstrand			200		
	SPEED CAMERA AND EQUIPMENT FOR INHOUSE SPEED ENFORCEMENT	New	All people in South Africa are and feel safe	Governance	4	Operational Buildings	Other	Overstrand	Overstrand	Overstrand			1 000		
	ADDITIONAL OFFICES LAW ENFORCEMENT AT BESKEMHOUTSKLOOF FARM	New	All people in South Africa are and feel safe	Governance	4	Operational Buildings	Municipal Offices	Overstrand	Overstrand	Overstrand			500		
	CCTV SECURITY AT BESKEMHOUTSKLOOF FARM	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Overstrand	Overstrand	Overstrand			300		
	ACCESS CONTROL	New	All people in South Africa are and feel safe	Governance	4	Operational Buildings	Municipal Offices	Overstrand	Overstrand	Overstrand			100		
	SECURITY FENCING COMMUNAL SPORTSGROUNDS	New	All people in South Africa are and feel safe	Governance	4	Operational Buildings	Other	Ward 02	-34.582618, 19.353971	-34.582618, 19.353971			50		
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 03	34°23'52.81"S 19°15'56.13"E	34°23'52.81"S 19°15'56.13"E			200		
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 04	19.212 -34.400 Degrees	19.212 -34.400 Degrees			120		
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 05	19°21'80"E 34°42'60"S	19°21'80"E 34°42'60"S			150		
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 06	19°21'07"E 34°43'20"S	19°21'07"E 34°43'20"S			150		
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 08	19°12'07"E 34°39'07"S	19°12'07"E 34°39'07"S			120		
	SAFETY CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 09	19°02'06"E 34°20'23"S	19°02'06"E 34°20'23"S			100		
	BUILDING RENOVATIONS FARM 5853	New	All people in South Africa are and feel safe	Governance	4	Operational Buildings	Municipal Offices	Ward 04	19.212 -34.400 Degrees	19.212 -34.400 Degrees			1 421		
	VEHICLES-PUBLIC SAFETY (F56)	New	All people in South Africa are and feel safe	Governance	4	Transport Assets	Other	Overstrand	Overstrand	Overstrand			1 358		
	VEHICLES-PUBLIC SAFETY (F66)	New	All people in South Africa are and feel safe	Governance	4	Transport Assets	Other	Overstrand	Overstrand	Overstrand			350		
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 01	19358-34592	19358-34592			100		
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 02	19349-34597	19349-34597			50		
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 02	19.343 -34.595 Degrees	19.343 -34.595 Degrees			50		
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 02	19.343 -34.595 Degrees	19.343 -34.595 Degrees			50		
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 08	19°12'07"E 34°39'07"S	19°12'07"E 34°39'07"S			100		
	SAFETY CAMERAS AT ENTRANCES OF TOWN	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 09	19°02'06"E 34°20'23"S	19°02'06"E 34°20'23"S			100		
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 11	19448-34455	19448-34455			100		
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 11	19448-34457	19448-34457			30		
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 11	19448-34459	19448-34459			50		
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 04	19.212 -34.400 Degrees	19.212 -34.400 Degrees			250		
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Overstrand	Overstrand	Overstrand			226		
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Wards 12	34°25'25.77"S 19°12'31.21"E	34°25'25.77"S 19°12'31.21"E			150		
	MINOR ASSETS PROTECTION SERVICES (F12)	New	All people in South Africa are and feel safe	Governance	4	Machinery and Equipment	Other	Overstrand	Overstrand	Overstrand			400		
	MINOR ASSETS PROTECTION SERVICES (F22)	New	All people in South Africa are and feel safe	Governance	4	Machinery and Equipment	Other	Overstrand	Overstrand	Overstrand			85		
	VEHICLES-PUBLIC SAFETY (F12)	New	All people in South Africa are and feel safe	Governance	4	Transport Assets	Other	Overstrand	Overstrand	Overstrand			2 839		
	VEHICLES-PUBLIC SAFETY (F22)	New	All people in South Africa are and feel safe	Governance	4	Transport Assets	Other	Overstrand	Overstrand	Overstrand			732		
PLANNING & DEVELOPMENT											1 346	3 896			
	MINOR ASSETS LED	New	Responsive, accountable, effective and efficient local government	Inclusion and access	5	Furniture and Office Equipment	Other	Overstrand	Overstrand	Overstrand			45		
	BUILDING CONTROL OFFICE EXTENSION	New	Responsive, accountable, effective and efficient local government	Inclusion and access	5	Operational Buildings	Other	Overstrand	Overstrand	Overstrand			1 000		
	INFORMAL TRADING STALLS SWARTDAM TRADING	New	Responsive, accountable, effective and efficient local government	Inclusion and access	5	Community Facilities	Other	Ward 05	19°21'80"E 34°42'60"S	19°21'80"E 34°42'60"S			397		
	UPGRADING OF TOURISM OFFICES RENOVATIONS	New	Responsive, accountable, effective and efficient local government	Inclusion and access	5	Operational Buildings	Other	Overstrand	Overstrand	Overstrand			400		
	ECD CENTRE ESTABLISHMENT	New	Responsive, accountable, effective and efficient local government	Inclusion and access	5	Community Facilities	Crèches	Overstrand	Overstrand	Overstrand			475		
	HAWSTON INDUSTRIAL BUSINESS HUB	New	Responsive, accountable, effective and efficient local government	Inclusion and access	5	Community Facilities	Public Open Space	Ward 08	19.134 -34.396 Degrees	19.134 -34.396 Degrees			4 871		
	PURCHASE OF ERF 8643-KLEINMOND (KCH)-TRANSFER FEES	New	Responsive, accountable, effective and efficient local government	Inclusion and access	5	Community Facilities	Public Open Space	Ward 09	19°02'06"E 34°20'23"S	19°02'06"E 34°20'23"S			5		
	HAWSTON "LARG ERVE"- TRANSFERS	New	Responsive, accountable, effective and efficient local government	Inclusion and access	5	Community Facilities	Public Open Space	Ward 08	19°12'50"E 34°35'60"S	19°12'50"E 34°35'60"S			150		
	VEHICLES PLANNING DEVELOPMENT	New	Responsive, accountable, effective and efficient local government	Inclusion and access	5	Transport Assets	Other	Overstrand	Overstrand	Overstrand			3 731		
	FERNKLOOF NATURE RESERVE FACILITIES (F12)	New	Responsive, accountable, effective and efficient local government	Inclusion and access	5	Community Facilities	Nature Reserves	Ward 03	34°23'52.81"S 19°15'56.13"E	34°23'52.81"S 19°15'56.13"E			2 100		
	FERNKLOOF NATURE RESERVE FACILITIES (F22)	New	Responsive, accountable, effective and efficient local government	Inclusion and access	5	Community Facilities	Nature Reserves	Ward 03	34°23'52.81"S 19°15'56.13"E	34°23'52.81"S 19°15'56.13"E				3 600	
	MINOR ASSETS INFRASTRUCTURE PLANNING	New	Responsive, accountable, effective and efficient local government	Inclusion and access	5	Furniture and Office Equipment	Other	Overstrand	Overstrand	Overstrand			420		
COMMUNITY AND SOCIAL SERVICES											5 164	2 960			
	MINOR ASSETS COMMUNITY SERVICES	New	A capable, ethical and developmental state	Inclusion and access	3	Furniture and Office Equipment	Other	Overstrand	Overstrand	Overstrand Wide			750		
	VEHICLES COMMUNITY SERVICES	New	A capable, ethical and developmental state	Inclusion and access	3	Transport Assets	Other	Overstrand	Overstrand	Overstrand			13 430		
	SHELTER FOR COMMUNITIES AT TAXI RANK	New	A capable, ethical and developmental state	Inclusion and access	3	Community Facilities	Taxi Ranks/Bus Terminals	Ward 03	19.210 -34.418	19.210 -34.418			300		
	BEAUTIFICATION OF ENTRANCES TO KLEINMOND	New	A capable, ethical and developmental state	Inclusion and access	3	Community Facilities	Public Open Space	Multi-ward KM Area	34°20'17.2"E 19°02'20.4"E	34°20'17.2"E 19°02'20.4"E			150		
	ABLUTION FACILITIES ONRUS SWIMMING BEACH PHASE 2 (F12)	New	A capable, ethical and developmental state	Inclusion and access	3	Community Facilities	Public Ablution Facilities	Ward 13	19°17'00"E 34°41'00"S	19°17'00"E 34°41'00"S			750		
	ABLUTION FACILITIES - ONRUS SWIMMING BEACH(F22)	New	A capable, ethical and developmental state	Inclusion and access	3	Community Facilities	Public Ablution Facilities	Ward 13	19°17'00"E 34°41'00"S	19°17'00"E 34°41'00"S			633		
	SHELTER FOR COMMUNITIES TAXI RANK	New	A capable, ethical and developmental state	Inclusion and access	3	Community Facilities	Taxi Ranks/Bus Terminals	Ward 03	19.210 -34.418	19.210 -34.418			138		
	RETAINING WALL SECTION WITH AVENUE SPAR	New	A capable, ethical and developmental state	Inclusion and access	3	Community Facilities	Public Open Space	Ward 09	34°20'17.2"E 19°01'55.8"E	34°20'17.2"E 19°01'55.8"E			28		
	KITCHEN EQUIPMENT OVERHALLS COMMUNITY HALL	New	A capable, ethical and developmental state	Inclusion and access	3	Furniture and Office Equipment	Other	Ward 10	34°20'11.0"E 19°02'04.4"E	34°20'11.0"E 19°02'04.4"E			26		
	UPGRADING OF ZWELIWE TAXI RANK STALLS	Upgrading	A capable, ethical and developmental state	Inclusion and access	3	Community Facilities	Taxi Ranks/Bus Terminals	Ward 06	19°21'07"E 34°42'07"S	19°21'07"E 34°42'07"S			360		
	CEMETERY INFRASTRUCTURE	Renewal	A capable, ethical and developmental state	Inclusion and access	3	Community Facilities	Cemeteries/Crematoria	Ward 10	34°20'07.1"S 18°59'47.1"E	34°20'07.1"S 18°59'47.1"E			1 292		

Function	Project Description	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
LIBRARIES	ZWELHLE LIBRARY	New	A capable, ethical and developmental state	Inclusion and access	4	Community Facilities	Libraries	Ward 05	34.427 217 Degrees	34.427 217 Degrees			772	4 374	
SPORT & RECREATION	UPGRADE HAWSTON SPORT COMPLEX (F1/2)	Upgrading	Responsive, accountable, effective and efficient local government	Inclusion and access	4	Sport and Recreation Facilities	Outdoor Facilities	Ward 08	19 126 -34.384 Degrees	19 126 -34.384 Degrees	23 923	19 055	2 021		
	UPGRADE HAWSTON SPORT COMPLEX (F1/2)	Upgrading	Responsive, accountable, effective and efficient local government	Inclusion and access	4	Sport and Recreation Facilities	Outdoor Facilities	Ward 08	19 126 -34.384 Degrees	19 126 -34.384 Degrees			5 182		
	UPGRADE HAWSTON SPORT COMPLEX (F2/2)	Upgrading	Responsive, accountable, effective and efficient local government	Inclusion and access	4	Sport and Recreation Facilities	Outdoor Facilities	Ward 08	19 126 -34.384 Degrees	19 126 -34.384 Degrees			600		
	UPGRADE HAWSTON SPORT COMPLEX (F2/3)	Upgrading	Responsive, accountable, effective and efficient local government	Inclusion and access	4	Sport and Recreation Facilities	Outdoor Facilities	Ward 08	19 126 -34.384 Degrees	19 126 -34.384 Degrees			1 637		
	UPGRADING OF SOCCER FIELD SOCCER STAND	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	4	Sport and Recreation Facilities	Outdoor Facilities	Ward 01	34 591601, 19 268348	34 591601, 19 268348			100		
	UPGRADING WARD 5 PLAY PARK	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	4	Community Facilities	Other	Ward 05	19°21'30"E 34°42'00"S	19°21'30"E 34°42'00"S			80		
	OUTDOOR GYM EQUIPMENT MOUNTAIN VIEW BOWLS CLUB AREA	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	4	Sport and Recreation Facilities	Other	Ward 09	34°20'16.1"S 19°00'56.9"E & 34°20'19.6"S 19°02'09.7"E	34°20'16.1"S 19°00'56.9"E & 34°20'19.6"S 19°02'09.7"E					
	WALKWAY TO PALMIET BEACH	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	4	Community Facilities	Other	Ward 09	34°20'43.8"S 19°00'24.0"E	34°20'43.8"S 19°00'24.0"E			40		
	PLAYPARK EQUIPMENT DAWISKRAAL & MALKOPSVLEI	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	4	Community Facilities	Other	Ward 10	34°21'22.6"S 18°55'16.0"E & 34°21'22.4"S 18°54'18.0"E	34°21'22.6"S 18°55'16.0"E & 34°21'22.4"S 18°54'18.0"E			50		
	MOOLUTSIG PLAY GROUND	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	4	Community Facilities	Other	Wards 10	34°21'14.9"S 18°52'51.9"E	34°21'14.9"S 18°52'51.9"E			26		
	PLAYPARK EQUIPMENT PROTEADORP	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	4	Community Facilities	Other	Wards 10	34°20'19.2"S 19°00'38.8"E	34°20'19.2"S 19°00'38.8"E			26		
	BUS STOPS INCL. REPAIRING REPLACEMENT OF ONE AT SIYABULELA OVERHILLS & MOOLUT	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	4	Community Facilities	Other	Ward 09	34°20'19.1"S 19°00'37.5"E	34°20'19.1"S 19°00'37.5"E			76		
	UPGRADE OF PUBLIC BOAT LAUNCHING SITE ABLUTIONS DU TOIT STREET	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	4	Community Facilities	Other	Wards 11	19.609 & -34.751	19.609 & -34.751			20		
	UPGRADING WARD 12 PLAY PARKS	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	4	Community Facilities	Other	Wards 12	34.424 19.212 Degrees	34.424 19.212 Degrees			210		
	UPGRADING SIYABULELA EDUCARE CENTRE PLAY PARK	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	4	Community Facilities	Other	Wards 12	34.424 19.212 Degrees	34.424 19.212 Degrees			210		
	FENCING DOG PARK	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	4	Community Facilities	Other	Ward 13	19.176 -34.420	19.176 -34.420					
	UPGRADING OF MOUNT PLEASANT SPORTSGROUND FLOODLIGHTS	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	4	Community Facilities	Other	Ward 04	19°21'17"E 34°42'00"S	19°21'17"E 34°42'00"S			1 963		
	UPGRADING WALL AT MOUNT PLEASANT SPORTSGROUND	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	4	Community Facilities	Other	Ward 04	19°21'17"E 34°42'00"S	19°21'17"E 34°42'00"S			500		
HOUSING	LCH SERVICES CONSTRUCTION CONTRACTS	New	Spatial integration, human settlements and local government	Spatial integration	4	Housing	Social Housing	Overstrand	Overstrand	Overstrand Wide	34 276	84 373	45 956	46 667	37 850
	HAWSTON: UPGRADE INTERSECTION R43/GEORGE VILJOEN STREET	Upgrading	Spatial integration, human settlements and local government	Spatial integration	4	Housing	Social Housing	Ward 08	19.126 -34.384 Degrees	19.126 -34.384 Degrees			2 188		
ROADS	SIDEWALKS	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 01	34°36'19.7"S 19°23'50.1"E	34°36'19.7"S 19°23'50.1"E	12 061	17 860	150		
	SIDEWALKS TRAFFIC CALMING	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 01	34°35'31.6"S 19°21'36.5"E	34°35'31.6"S 19°21'36.5"E			200		
	SIDEWALKS	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 02	34°35'54.3"S 19°20'45.7"E	34°35'54.3"S 19°20'45.7"E			250		
	TRAFFIC CALMING	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	4	Roads Infrastructure	Roads	Ward 03	19.210 -34.418	19.210 -34.418			100		
	MOUNT PLEASANT SIDEWALKS	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 04	19.233 -34.425	19.233 -34.425			100		
	TRAFFIC CALMING MOUNT PLEASANT	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 04	19.212 & -34.414	19.212 & -34.414			50		
	TRAFFIC CALMING WESTCLIFF	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 04	19°23'20"E 34°42'50"S	19°23'20"E 34°42'50"S			175		
	SIDEWALKS	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 05	19°21'18"E 34°42'00"S	19°21'18"E 34°42'00"S			100		
	SIDEWALKS	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 06	19°21'00"E 34°43'10"S	19°21'00"E 34°43'10"S			150		
	DEVELOPMENT AND UPGRADING OF ROADS SIDEWALKS AND PARKING AREAS	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 07	19.125 -34.356	19.125 -34.356			500		
	TRAFFIC CALMING	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 08	19°12'50"E 34°35'50"S	19°12'50"E 34°35'50"S			100		
	CURBING AND TARRING OF SIDEWALKS	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 08	34°38'09.139	34°38'09.139			50		
	DEVELOPMENT AND CONSTRUCTION OF PARKING AREA AT ERF 1229 FOR CEMETERY	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 08	19°12'50"E 34°35'50"S	19°12'50"E 34°35'50"S			100		
	SPEED CALMING MEASURES	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 09	34°20'25.5"S 19°01'55.5"E	34°20'25.5"S 19°01'55.5"E			24		
	STONEWALL OR SIDEWALK AT MAIN BEACH AREA	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 09	34°20'32.6"S 19°02'11.0"E	34°20'32.6"S 19°02'11.0"E			24		
	DISABLED FRIENDLY FOOTPATH IN NATURE RESERVE ROEELS	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 10	34°18'17.1"S 18°48'58.4"E	34°18'17.1"S 18°48'58.4"E			26		
	PAVING OF ANEMONE ROAD	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 10	34°18'05.9"S 18°48'59.7"E	34°18'05.9"S 18°48'59.7"E			150		
	TRAFFIC CALMING	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 11	34°39'41.7"S 19°29'40.2"E	34°39'41.7"S 19°29'40.2"E			30		
	NEW SIDEWALKS	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 11	34°26'23.8"S 19°27'13.6"E	34°26'23.8"S 19°27'13.6"E			30		
	NEW SIDEWALKS	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 11	34°27'09.0"S 19°26'54.0"E	34°27'09.0"S 19°26'54.0"E			370		
	CONSTRUCTION AND UPGRADING OF ATLANTIC DRIVE	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 13	S34°24.810' / E19°10.001	S34°24.810' / E19°10.001			50		
	TRAFFIC CALMING	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 13	19°17'00"E 34°41'00"S	19°17'00"E 34°41'00"S			100		
	CBD REGENERATION PROGRAM	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 03	19.243, 34.419 Degrees	19.243, 34.419 Degrees			7 100		
	EMERGENCY HOUSING PROJECT SCHULPHOEK	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 06	34°26'23.8"S 19°27'13.6"E	34°26'23.8"S 19°27'13.6"E			920		
	TARRING OF EXISTING GRAVEL ROADS IN SANDBAAI PERLEMOENGAALJOEN ST	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 07	19.125 -34.356	19.125 -34.356			700		
	EXTENSION OF PLEIN STREET	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 08	19.126 -34.384 Degrees	19.126 -34.384 Degrees			500		
	HAWSTON PAVING TARRING OF CIRCLES	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 08	19.134 -34.396 Degrees	19.134 -34.396 Degrees			600		
	STANFORD (MARK)LEINLANOMARK,KORTMARK	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 11	19.351 -34.590 Degrees	19.351 -34.590 Degrees			1 400		
	GANSBAAI TARRING OF ROAD TO WASTE DISPOSAL SITE	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 02	34.446248 & 19.448291	34.446248 & 19.448291			2 700		
	STANFORD TARRING DE BRUYN STREET	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 11	34.446248 & 19.448291	34.446248 & 19.448291			2 500		
	SIDEWALKS OVERSTRAND	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Overstrand	-34.593026, 19.349430	-34.593026, 19.349430			750		
	BLOMPARK HOUSING PROJECT BUS ROUTE	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 02	34°35'54.86"S 19°20'49.51"E	34°35'54.86"S 19°20'49.51"E			3 571		5 000
	STANFORD HOUSING PROJECT BUS ROUTE	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 11	34.446248 & 19.448291	34.446248 & 19.448291			6 000		6 000
	MAKSAHANE HOUSING PROJECT BUS ROUTE	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 01	19°21'39"E 34°35'30"S	19°21'39"E 34°35'30"S			6 000		6 000
ELECTRICITY	FKRAAL KBAAI BHEAD NEW 66 11KV SUBSTATION (F1/4)	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	MV Substations	Multi-ward Gb Area	34°37'5.14"S 19°20'3.08"E	34°37'5.14"S 19°20'3.08"E	28 893	29 226		17 000	11 100
	FKRAAL KBAAI BHEAD NEW 66 11KV SUBSTATION (F2/4)	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	MV Substations	Multi-ward Gb Area	34°37'5.14"S 19°20'3.08"E	34°37'5.14"S 19°20'3.08"E			696		
	FKRAAL KBAAI BHEAD NEW 66 11KV SUBSTATION (F3/4)	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	MV Substations	Multi-ward Gb Area	34°37'5.14"S 19°20'3.08"E	34°37'5.14"S 19°20'3.08"E			7 000		
	FKRAAL KBAAI BHEAD NEW 66 11KV SUBSTATION (F4/4)	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	MV Substations	Multi-ward Gb Area	34°37'5.14"S 19°20'3.08"E	34°37'5.14"S 19°20'3.08"E			14 000		5 900
	STREET LIGHTS	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	MV Substations	Ward 03	34° 24' 33.08" S 19° 17' 05.45" E	34° 24' 33.08" S 19° 17' 05.45" E			100		
	STREET LIGHTS	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	Other	Ward 08	34° 23' 10.38" S 19° 07' 56.24" E	34° 23' 10.38" S 19° 07' 56.24" E			15		
	STREET LIGHTS	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	Other	Ward 13	34° 29' 00.63" S 19° 10' 23.28" E	34° 29' 00.63" S 19° 10' 23.28" E			20		
	ELECTRIFICATION OF LOW COST HOUSING AREAS	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	MV Networks	Overstrand	34° 25' 36.28" S 19° 13' 11.15" E	34° 25' 36.28" S 19° 13' 11.15" E			2 500		
	ELECTRIFICATION OF LOW COST HOUSING AREAS (INEP)	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	MV Networks	Overstrand	34° 25' 47.44" S 19° 20' 31.63" E	34° 25' 47.44" S 19° 20' 31.63" E			8 000	5 000	7 000
	HIGHMAST LIGHTS	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	Other	Ward 05	34° 29' 00.63" S 19° 10' 23.28" E	34° 29' 00.63" S 19° 10' 23.28" E			800		
	BASIC SERVICES FOR EMERGENCY HOUSING	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	Other	Ward 05	34° 29' 00.63" S 19° 10' 23.28" E	34° 29' 00.63" S 19° 10' 23.28" E			250		
	ZITHANDE STREET LIGHTS	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	Other	Ward 12	34°25'25.77"S 19°12'31.21"E	34°25'25.77"S 19°12'31.21"E			370		
	HERMANUS MV & LV UPGRADE/REPLACEMENT (F1/3)	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	LV Networks	Ward 03	34°25'16.83"S 19°13'00.62"E	34°25'16.83"S 19°13'00.62"E			1 181		
	HERMANUS MV & LV UPGRADE/REPLACEMENT (F2/3)	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	LV Networks	Ward 03	34°25'16.83"S 19°13'00.62"E	34°25'16.83"S 19°13'00.62"E			3 872		
	HERMANUS MV & LV UPGRADE/REPLACEMENT (F1/3)	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	LV Networks	Ward 03	34°25'16.83"S 19°13'00.62"E	34°25'16.83"S 19°13'00.62"E					3 000
	KLEINMOND MV & LV NETWORK UPGRADE (F1/3)	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	LV Networks	Ward 09	34°20'18.35"S 19°01'35.31"E	34°20'18.35"S 19°01'35.31"E			1 463		
	KLEINMOND MV & LV NETWORK UPGRADE (F2/3)	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	LV Networks	Ward 09	34°20'18.35"S 19°01'35.31"E	34°20'18.35"S 19°01'35.31"E			439		
	KLEINMOND MV & LV NETWORK UPGRADE(F3/3)	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	LV Networks	Ward 09	34°20'18.35"S 19°01'35.31"E	34°20'18.35"S 19°01'35.31"E					2 000
	HAWSTON MV & LV U														

Function	Project Description	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	Audited Outcome 2018/19	Current Year 2019/20 Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
WATER	ELECTRICITY TRANSFORMERS CAPITAL REPLACEMENT CONTINGENCY	Renewal	Consolidating the social wage through reliable and quality basic services			Electrical Infrastructure	Other	Overstrand	34° 25' 25.83" S 19° 11' 27.49" E	34° 25' 25.83" S 19° 11' 27.49" E	12 270	39 982	1 000	1 000	
	WATER MASTER PLAN IMPLEMENTATION (F10)	Renewal	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Distribution	Overstrand	Overstrand	Overstrand			10 000		
	WATER MASTER PLAN IMPLEMENTATION (F20)	Renewal	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Distribution	Overstrand	Overstrand	Overstrand			300	8 000	
	WATER MASTER PLAN IMPLEMENTATION (F30)	Renewal	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Distribution	Overstrand	Overstrand	Overstrand			1 733		
	REFURBISHMENT OF BULK WATER PIPELINES	Renewal	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Retooling	Overstrand	Overstrand	Overstrand			900	3 000	2 000
	FENCING AT WATER INSTALLATIONS	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Retooling	Overstrand	Overstrand	Overstrand			700	700	500
	REPLACEMENT OF OVERSTRAND WATER PIPES(F12)	Renewal	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Retooling	Overstrand	Overstrand	Overstrand			1 589	7 000	7 000
	REPLACEMENT OF OVERSTRAND WATER PIPES(F22)	Renewal	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Pump Stations	Overstrand	Overstrand	Overstrand			4 238		
	WATER FACILITIES CONTINGENCY (F12)	Renewal	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Pump Stations	Overstrand	Overstrand	Overstrand			400	400	500
	WATER FACILITIES CONTINGENCY(F22)	Renewal	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Pump Stations	Overstrand	Overstrand	Overstrand			500		
	NEW 4ML RESERVOIR (F10)	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Reservoirs	Ward 01	19°21'32"E 34°35'27"S	19°21'32"E 34°35'27"S			7 582		
	NEW 4ML RESERVOIR(F20)	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Reservoirs	Ward 01	19°21'32"E 34°35'27"S	19°21'32"E 34°35'27"S			2 300		
	UPGRADE WATER LINES	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Retooling	Ward 01	34°35'54.86"S 19°20'49.51"E	34°35'54.86"S 19°20'49.51"E				5 200	
	NEW BOOSTER PUMPSTATION VALVES	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Distribution	Ward 01	19°21'39"E 34°35'30"S	19°21'39"E 34°35'30"S				2 732	
	UPGRADE BULK WATER	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Distribution	Ward 11	34.446248 & 19.448291	34.446248 & 19.448291				3 484	
	UPGRADE HERMANUS WELL FIELDS PHASE 2(F10)	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Distribution	Ward 04	19.22° E -34.396° S	19.22° E -34.396° S			6 000		
	UPGRADE HERMANUS WELL FIELDS PHASE 1(F20)	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Distribution	Ward 04	19.22° E -34.396° S	19.22° E -34.396° S			4 500		
	NEW RESERVOIR FOR PRINGLE BAY (F10)	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Reservoirs	Ward 10	18.848° E / -34.349° S	18.848° E / -34.349° S			2 000		
	NEW RESERVOIR FOR PRINGLE BAY (F20)	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Reservoirs	Ward 10	18.848° E / -34.349° S	18.848° E / -34.349° S			6 135		
	REFURBISHMENT OF KLENNOND BUFFELS RIVER WTW	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Water Treatment Works	Ward 10	S34.336437° / E10.006527°	S34.336437° / E10.006527°					6 000
	KLIPGAT GROTTE PUMP STATIONS REFURBISHMENT	Renewal	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Distribution	Ward 02	19.378° E / -34.546° S	19.378° E / -34.546° S			900		
	ACCESS ROADS TO KLENNOND BUFFELS RIVER WTW UPGRADE	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Water Treatment Works	Ward 09	Overstrand	Overstrand			1 100	2 000	
	NEW SANDBAAI RESERVOIR	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Reservoirs	Ward 07	19.125 -34.356	19.125 -34.356			3 000		3 000
	NEW VORBERG BOOSTER PUMP STATION	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Reservoirs	Ward 10	34°21'28.5"-18°54'15.7"E	34°21'28.5"-18°54'15.7"E					3 000
	BASIC SERVICES FOR EMERGENCY HOUSING	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Reservoirs	Ward 04	19.212 -34.400 Degrees	19.212 -34.400 Degrees			100		
	EMERGENCY HOUSING PROJECT SCHULPHOEK	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Distribution	Ward 06	34°26'23.8"S 19°27'13.6"E	34°26'23.8"S 19°27'13.6"E			680		
	EHP WATER PROVISION FOR INFORMAL SETTLEMENTS	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Distribution	Overstrand	34°26'23.8"S 19°27'13.6"E	34°26'23.8"S 19°27'13.6"E			350		
	REFURBISH ELECTRICAL PANEL STANFORD EYE FOUNTAIN	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Distribution	Ward 11	19.454° E / -34.452° S	19.454° E / -34.452° S			600		
	SEWERAGE	SEWERAGE FACILITIES CONTINGENCY	Renewal	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Pump Station	Overstrand	Overstrand	Overstrand	34 963	17 991	600	650
KLENNOND SEWER NETWORK EXTENSION (F10)		New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Retooling	Ward 09	19.026° E / -34.338° S	19.026° E / -34.338° S			4 000		4 000
KLENNOND SEWER NETWORK EXTENSION (F20)		New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Retooling	Ward 09	19.026° E / -34.338° S	19.026° E / -34.338° S			4 000		
KLENNOND WWTW REFURBISH UPGRADE		Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Retooling	Ward 10	18.986° E / -34.342° S	18.986° E / -34.342° S			5 400	3 450	8 000
UPGRADING OF KIDROOKE PIPELINE (F10)		New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Retooling	Ward 13	19.183° E / -34.413° S	19.183° E / -34.413° S			1 480		
UPGRADING OF KIDROOKE PIPELINE (F20)		New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Retooling	Ward 13	19.183° E / -34.413° S	19.183° E / -34.413° S			368		
REHABILITATE MAIN BULK SEWER TO WITWY PH1		Renewal	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Waste Water Treatment Works	Ward 09	19.005° E / -34.337° S	19.005° E / -34.337° S			3 461		
UPGRADE BULK SEWER SUPPLY AREA A		Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Retooling	Ward 01	34.56919,362	34.56919,362					7 628
UPGRADE BULK SEWER PUMPSTATION		Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Retooling	Ward 02	19°21'25"S 34°35'27"S	19°21'25"S 34°35'27"S			3 920		
UPGRADE BULK SEWER		Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Retooling	Ward 11	19.447407 / -34.440390	19.447407 / -34.440390				620	
FENCING AT SEWERAGE INSTALLATIONS		Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Retooling	Overstrand	Overstrand	Overstrand			800	800	
GANSBAAI CBD SEWER NETWORK EXTENSION		New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Retooling	Ward 02	19.352° E / -34.586° S	19.352° E / -34.586° S			4 000	4 000	
UPGRADING OF PUMPSTATIONS RISING MAINS		Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Pump Station	Overstrand	Overstrand	Overstrand			4 600	4 000	5 000
HERMANUS WWTW UPGRADE SCREENS RA SLUDGE DEWATERING		Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Waste Water Treatment Works	Ward 03	34° 24' 33.08" S 19° 17' 05.45" E	34° 24' 33.08" S 19° 17' 05.45" E				3 000	
ZWELIHL SEWER (F14)		Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Retooling	Multi-ward HM Area	19.218° E / -34.433° S	19.218° E / -34.433° S			3 000		
ZWELIHL SEWER (F24)		Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Retooling	Multi-ward HM Area	19.218° E / -34.433° S	19.218° E / -34.433° S			2 647		
ZWELIHL SEWER (F34)		Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Retooling	Multi-ward HM Area	19.218° E / -34.433° S	19.218° E / -34.433° S			1 723		
ZWELIHL SEWER (F44)		Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Retooling	Multi-ward HM Area	19.218° E / -34.433° S	19.218° E / -34.433° S			387		
EMERGENCY HOUSING PROJECT SCHULPHOEK		New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Retooling	Ward 06	34°26'23.8"S 19°27'13.6"E	34°26'23.8"S 19°27'13.6"E			2 400		
SEWERAGE BYPASS IN SIPUMELELO CORRIDOR		New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Retooling	Ward 05	34.427 19.217 Degrees	34.427 19.217 Degrees			842		
SEWERAGE PEACH HOUSE PRECINT UPGRADE		New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Retooling	Ward 06	34.431 19.215 Degrees	34.431 19.215 Degrees			1 556		
SEWERAGE BYPASS IN SIPUMELELO CORRIDOR		New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Retooling	Ward 12	34.424 19.212 Degrees	34.424 19.212 Degrees			1 280		
BASIC SERVICES FOR EMERGENCY HOUSING		New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Retooling	Overstrand	Overstrand	Overstrand			162		
EHP SEWER PROVISION FOR INFORMAL SETTLEMENTS		New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Retooling	Overstrand	34°26'23.8"S 19°27'13.6"E	34°26'23.8"S 19°27'13.6"E			650		
SEWER NETWORK UPGRADE		Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Retooling	Multi-ward HM Area	19.244 -34.418 Degrees	19.244 -34.418 Degrees			500		
REFURBISH HERMANUS WWTW TREATED EFFLUENT IRRIGATION PIPELINE		Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Waste Water Treatment Works	Ward 03	19.266 -34.398 Degrees	19.266 -34.398 Degrees					1 200
STORMWATER		MASAKHANE HOUSING PROJECT BULK STORMWATER	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Storm water Infrastructure	Storm water Conveyance	Ward 01	19.356, 34.592 degrees	19.356, 34.592 degrees	7 247	25 250	5 864	4 407
	STANFORD HOUSING PROJECT BULK STORMWATER	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Storm water Infrastructure	Storm water Conveyance	Ward 11	19°21'15"E 34°36'17"S	19°21'15"E 34°36'17"S			4 500	3 457	
	STORMWATER AD-HOC	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Storm water Infrastructure	Storm water Conveyance	Ward 01	34°36'19.7"S 19°22'50.1"E	34°36'19.7"S 19°22'50.1"E			50		
	STORMWATER AD-HOC	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Storm water Infrastructure	Storm water Conveyance	Ward 02	34°35'08.4"S 19°21'03.5"E	34°35'08.4"S 19°21'03.5"E			100		
	STORMWATER DRAINAGE	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Storm water Infrastructure	Storm water Conveyance	Ward 05	19°21'80"E 34°42'60"S	19°21'80"E 34°42'60"S			150		
	STORMWATER AND TARRING OF CIRCLES	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Storm water Infrastructure	Storm water Conveyance	Ward 08	34°23'09.91"S 19°07'56.01"E	34°23'09.91"S 19°07'56.01"E					
	STORMWATER AD-HOC PROTEA STREET	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Storm water Infrastructure	Storm water Conveyance	Ward 11	34°27'09.0"S 19°26'54.0"E	34°27'09.0"S 19°26'54.0"E			50		
	STORMWATER AD-HOC	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Storm water Infrastructure	Storm water Conveyance	Ward 11	19.447407 / -34.440390	19.447407 / -34.440390			1 500		
	STORMWATER NETWORK UPGRADE	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Storm water Infrastructure	Storm water Conveyance	Multi-ward HM Area	19°20'90"E 34°42'00"S	19°20'90"E 34°42'00"S			500		
	STORMWATER NETWORK UPGRADE	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Storm water Infrastructure	Storm water Conveyance	Multi-ward HM Area	19.244 -34.418 Degrees	19.244 -34.418 Degrees			500		
	STORMWATER NETWORK UPGRADE	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Storm water Infrastructure	Storm water Conveyance	Multi-ward Gb Area	34°35'08.4"S 19°21'03.5"E	34°35'08.4"S 19°21'03.5"E			1 000		
	UPGRADE STORMWATER NETWORK	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2										

WC032 Overstrand - Supporting Table SA37 Projects delayed from previous financial years

Function	Project name	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	Previous target year to complete	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework					
												Original Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23		
Parent municipality: List all capital projects grouped by Function																		
PUBLIC SAFETY	BUILDING RENOVATIONS FARM 5853	New	All people in South Africa are and feel safe	Governance	4	Operational Buildings	Municipal Offices	Ward 04	19.212 -34.400 Degrees	19.212 -34.400 Degrees		1 421		1 421				
	VEHICLES-PUBLIC SAFETY (F56)	New	All people in South Africa are and feel safe	Governance	4	Transport Assets	Other	Overstrand	Overstrand	Overstrand			1 358	1 358				
	VEHICLES-PUBLIC SAFETY (F66)	New	All people in South Africa are and feel safe	Governance	4	Transport Assets	Other	Overstrand	Overstrand	Overstrand			350	350				
	UPGRADING OF FACILITIES - FIRE SERVICES BUILDING (F12)	Upgrading	All people in South Africa are and feel safe	Governance	4	Operational Buildings	Municipal Offices	Overstrand	Overstrand	Overstrand		2 480		50				
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 01	19358;-34592	19358;-34592		100		100				
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 02	19349;-34597	19349;-34597		50		50				
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 02	19.343 -34.596 Degrees	19.343 -34.596 Degrees		50		50				
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 02	19.343 -34.595 Degrees	19.343 -34.595 Degrees		50		50				
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 08	19°12'10"E 34°39'70"S	19°12'10"E 34°39'70"S		100		100				
	SAFETY CAMERAS AT ENTRANCES OF TOWN	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 09	19°12'09"E 34°20'23"S	19°12'09"E 34°20'23"S		100		100				
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 11	19448;-34457	19448;-34457		100		100				
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 11	19448;-34459	19448;-34459		30		30				
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Ward 04	19.212 -34.400 Degrees	19.212 -34.400 Degrees		50		50				
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Overstrand	Overstrand	Overstrand		250		250				
	CCTV CAMERAS	New	All people in South Africa are and feel safe	Governance	4	Computer Equipment	Other	Wards 12	34°25'25.77"S 19°12'31.21"E	34°25'25.77"S 19°12'31.21"E		1 000		226				
	SAFE GUARDING(FENCING) OF WARD 06 ELECTRICAL MINI SUBSTATION	New	All people in South Africa are and feel safe	Governance	4	Operational Buildings	Municipal Offices	Ward 06	19°21'70"E 34°42'20"S	19°21'70"E 34°42'20"S			100	100				
SPORT & RECREATION	HAWSTON INDUSTRIAL(BUSINESS) HUB	New	Responsive, accountable, effective and efficient local government	Inclusion and access	5	Community Facilities	Public Open Space	Ward 08	19.134 -34.396 Degrees	19.134 -34.396 Degrees		4 871		4 871				
	UPGRADING WALL AT MOUNT PLEASANT SPORTSGROUND	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	4	Community Facilities	Other	Ward 04	19°21'70"E 34°42'20"S	19°21'70"E 34°42'20"S		1 200		1 963				
	UPGRADE HAWSTON SPORT COMPLEX	Upgrading	Responsive, accountable, effective and efficient local government	Inclusion and access	4	Sport and Recreation Facilities	Outdoor Facilities	Ward 08	19.126 -34.384 Degrees	19.126 -34.384 Degrees		13 300		1 637				
	UPGRADE HAWSTON SPORT COMPLEX	Upgrading	Responsive, accountable, effective and efficient local government	Inclusion and access	4	Sport and Recreation Facilities	Outdoor Facilities	Ward 08	19.126 -34.384 Degrees	19.126 -34.384 Degrees		2 278		7 203				
PLANNING & DEVELOPMENT	ECO CENTRE ESTABLISHMENT	New	Responsive, accountable, effective and efficient local government	Inclusion and access	5	Community Facilities	Orchies	Overstrand	Overstrand	Overstrand		793		475				
	PURCHASE OF ERP 864;KLEINMOND (KOH)-TRANSFER FEES	New	Responsive, accountable, effective and efficient local government	Inclusion and access	5	Community Facilities	Public Open Space	Ward 09	19°12'09"E 34°20'23"S	19°12'09"E 34°20'23"S			5	5				
	HAWSTON "LANG ERWE"; TRANSFERS	New	Responsive, accountable, effective and efficient local government	Inclusion and access	5	Community Facilities	Public Open Space	Ward 08	19°12'50"E 34°35'50"S	19°12'50"E 34°35'50"S		150		150				
LIBRARIES	ZWELHLE LIBRARY	New	A capable, ethical and developmental state	Inclusion and access	4	Community Facilities	Libraries	Ward 05	34. 427 19.217 Degrees	34. 427 19.217 Degrees			772	772				
COMMUNITY AND SOCIAL SERVICES	ABLUTION FACILITIES - ONRUS SWIMMING BEACH	New	A capable, ethical and developmental state	Inclusion and access	3	Community Facilities	Public Ablution Facilities	Ward 13	19°17'00"E 34°41'00"S	19°17'00"E 34°41'00"S		750		633				
	SHELTER FOR COMMUNITIES, TAXI RANK	New	A capable, ethical and developmental state	Inclusion and access	3	Community Facilities	Taxi Ranks/Bus Terminals	Ward 03	19.210 -34.418	19.210 -34.418		200		138				
HOUSING	HAWSTON: UPGRADE INTERSECTION R43/GEORGE VILJOEN STREET	Upgrading	Spatial integration, human settlements and local government	Spatial integration	4	Housing	Social Housing	Ward 08	19.126 -34.384 Degrees	19.126 -34.384 Degrees			4 650	2 188				
ELECTRICITY	ZITHANDE STREET LIGHTS	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	Other	Ward 12	34°25'25.77"S 19°12'31.21"E	34°25'25.77"S 19°12'31.21"E		400		377				
	HERMANUS MV & LV UPGRADE/REPLACEMENT (F12)	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	LV Networks	Ward 03	34°25'16.83"S 19°13'00.62"E	34°25'16.83"S 19°13'00.62"E		5 000		1 528	3 000			
	HERMANUS MV & LV UPGRADE/REPLACEMENT (F22)	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	LV Networks	Ward 03	34°25'16.83"S 19°13'00.62"E	34°25'16.83"S 19°13'00.62"E		3 872		3 872				
	KLEINMOND MV & LV NETWORK UPGRADE (F12)	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	LV Networks	Ward 09	34°20'18.35"S 19°07'55.31"E	34°20'18.35"S 19°07'55.31"E		2 000		1 463	2 000			
	KLEINMOND MV & LV NETWORK UPGRADE (F22)	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	LV Networks	Ward 09	34°20'18.35"S 19°07'55.31"E	34°20'18.35"S 19°07'55.31"E		438		438				
	HAWSTON: MV & LV UPGRADE/REPLACEMENT (F22)	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	LV Networks	Ward 08	34°23'09.91"S 19°07'56.01"E	34°23'09.91"S 19°07'56.01"E		1 540		396	2 000			
	BASIC SERVICES FOR EMERGENCY HOUSING-ELECTRICITY	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	Other	Ward 05	34° 25' 00.63" S 19°10' 23.28" E	34° 25' 00.63" S 19°10' 23.28" E		250		250				
	BASIC SERVICES FOR EMERGENCY HOUSING-ELECTRICITY	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Electrical Infrastructure	Other	Ward 05	34° 25' 00.63" S 19°10' 23.28" E	34° 25' 00.63" S 19°10' 23.28" E		250		250				
WATER	WATER FACILITIES (CONTINGENCY)	Renewal	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Pump Stations	Overstrand	Overstrand	Overstrand		300		900	500			
	UPGRADE HERMANUS WELL FIELDS PHASE 1	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Distribution	Ward 04	19.22° E -34.396° S	19.22° E -34.396° S		4 000		10 500				
	NEW RESERVOIR FOR PRINGLE BAY (F22)	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Reservoirs	Ward 10	18.848° E / -34.349° S	18.848° E / -34.349° S		5 535		6 135				
	BASIC SERVICES FOR EMERGENCY HOUSING -WATER	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Reservoirs	Ward 04	19.212 -34.400 Degrees	19.212 -34.400 Degrees		100		100				
	NEW M/L RESERVOIR	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Water Supply Infrastructure	Reservoirs	Ward 01	19°21'32"E 34°35'27"S	19°21'32"E 34°35'27"S		7 098		7 882				
SEWERAGE	UPGRADING OF KIDBROOKE PIPELINE	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Reticalation	Ward 13	19.183° E / -34.413° S	19.183° E / -34.413° S		3 870		1 480				
	REHABILITATE MAIN BULK SEWER TO WWTP PH1	Renewal	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Waste Water Treatment Works	Ward 09	19.005° E / -34.337° S	19.005° E / -34.337° S		4 000		3 461				
	BASIC SERVICES FOR EMERGENCY HOUSING -SEWERAGE	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Sanitation Infrastructure	Reticalation	Overstrand	Overstrand	Overstrand		162		162				
STORMWATER	STORMWATER - PHASE 1-INDUSTRIAL AREA	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Storm water Infrastructure	Storm water Conveyance	Ward 03	19.006 -34.337 Degrees	19.006 -34.337 Degrees		3 457		2 100				
	EXTENSION OF PLEIN STREET -STORMWATER	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Storm water Infrastructure	Storm water Conveyance	Ward 08	19.126 -34.384 Degrees	19.126 -34.384 Degrees		300		500				
	STORMWATER NETWORK	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Storm water Infrastructure	Storm water Conveyance	Ward 10	34°21'28.5"S-18°54'15.7"E	34°21'28.5"S-18°54'15.7"E		2 500		3 316				
	UPGRADE STORMWATER NETWORK	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Storm water Infrastructure	Storm water Conveyance	Ward 06	19.207° E / -34.425° S	19.207° E / -34.425° S		420		420				
	STORMWATER-LIBRARY LINK & SIPUMELELO CORRIDOR UPGRADE	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Storm water Infrastructure	Storm water Conveyance	Ward 05	34. 431 19. 215 Degrees	34. 431 19. 215 Degrees		1 500		1 220				
	STORMWATER-TAXI RANK TO SIPUMELELO CORRIDOR UPGRADE	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Storm water Infrastructure	Storm water Conveyance	Ward 06	34. 424 19. 212 Degrees	34. 424 19. 212 Degrees		500		407				
	STORMWATER-AMANDLA STREET LINK TO SIPUMELELO CORRIDOR	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Storm water Infrastructure	Storm water Conveyance	Ward 12	34. 424 19. 212 Degrees	34. 424 19. 212 Degrees		1 000		814				
	STORMWATER - OVERHILLS	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Storm water Infrastructure	Storm water Conveyance	Ward 10	19.244;-34.419 degrees	19.244;-34.419 degrees		2 400		2 500				
WASTE MANAGEMENT	HERMANUS NEW WASTE MANAGEMENT FACILITY	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Solid Waste Infrastructure	Waste Processing Facilities	Overstrand	19.207° E / -34.425° S	19.207° E / -34.425° S		10 000		8 600				
	HIGH RISK FENCING SOLID WASTE TRANSFER STATION	Upgrading	Consolidating the social wage through reliable and quality basic services	Inclusion and access	2	Solid Waste Infrastructure	Waste Transfer Stations	Ward 10	34°20'21.16"S 19°01' 34.39"E	34°20'21.16"S 19°01' 34.39"E		1 000		1 460				
ROADS	CBD REGENERATION PROGRAM	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 03	19.243;-34419 degrees	19.243;-34419 degrees		7 644		7 100				
	GANSBAAI TARRING OF ROAD TO WASTE DISPOSAL SITE	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 02	34.446248 E 19.446291	34.446248 E 19.446291		2 700		2 700				
	STANFORD TARRING DE BRUYN STREET	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Ward 11	34.446248 E 19.446291	34.446248 E 19.446291		2 500		2 500				
	SIDEWALKS OVERSTRAND	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Overstrand	Overstrand	Overstrand			1 500	750				
	SIDEWALKS OVERSTRAND	New	Consolidating the social wage through reliable and quality basic services	Inclusion and access	5	Roads Infrastructure	Roads	Overstrand	Overstrand	Overstrand			1 500	750				
Entities: List all capital projects grouped by Entity																		
Entity Name Project name																		

References

List all projects with planned completion dates in current year that have been re-budgeted in the MTRF

Asset class as per table A9 and asset sub-class as per table SA3

GPS coordinates correct to seconds. Provide a logical starting point on networked infrastructure.

Project Number consists of MSCOA Project Longitude and seq No (sample PC031002006002_00002)

WC032 Overstrand - Supporting Table SA38 Consolidated detailed operational projects

Municipal Vote/Operational project	Ref	Program/Project description	2020/21 Medium Term Revenue & Expenditure Framework		
			Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand	4				
Parent municipality: <i>List all operational projects grouped by Municipal Vote</i>					
Vote 1 - Council		Municipal Running Cost	35 802	37 038	38 812
Vote 2 - Municipal Manager		Municipal Running Cost	7 587	8 013	8 450
Vote 3 - Management Services		Municipal Running Cost	45 629	47 948	50 113
		Repairs and Maintenance	8 303	8 733	9 174
		Typical Workstreams	3 182	3 222	3 246
Vote 4 - Finance		Municipal Running Cost	77 754	81 604	86 066
		Repairs and Maintenance	1 518	1 524	1 530
		Typical Workstreams	12 663	12 652	12 654
Vote 5 - Infrastructure & Planning		Municipal Running Cost	468 693	499 045	529 467
		Repairs and Maintenance	82 666	91 379	101 858
		Typical Workstreams			
Vote 6 - Protection Services		Municipal Running Cost	109 288	114 626	120 907
		Repairs and Maintenance	1 250	1 305	1 358
		Typical Workstreams	7 733	2 455	2 037
Vote 7 - Local Economic Development		Municipal Running Cost	15 079	14 357	15 783
		Repairs and Maintenance	253	253	253
		Typical Workstreams	3 733	4 117	4 118
Vote 8 - Community Services		Municipal Running Cost	265 880	269 736	270 310

Municipal Vote/Operational project	Ref		2020/21 Medium Term Revenue & Expenditure Framework		
R thousand	4	Program/Project description	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
		Repairs and Maintenance Typical Workstreams	167 127 27 869	176 076 28 115	185 799 29 851
Parent operational expenditure	1		1 342 010	1 402 199	1 471 786
Entities: <i>List all operational projects grouped by Entity</i>					
Entity A Water project A					
Entity B Electricity project B					
Entity Operational expenditure			-	-	-
Total Operational expenditure			1 342 010	1 402 199	1 471 786

1. Must reconcile with Budgeted Operating Expenditure

Prepared by :

ALTRON

Municipal Vote/Operational project R thousand	Ref 4	Program/Project description	2020/21 Medium Term Revenue & Expenditure Framework		
			Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23

2. As per Table SA5

Municipal manager's quality certificate

I, CC GROENEWALD, the municipal manager of **Overstrand Municipality**, hereby certify that the annual budget and supporting documentation for the **2020/2021 MTREF** has been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name: CC GROENEWALD

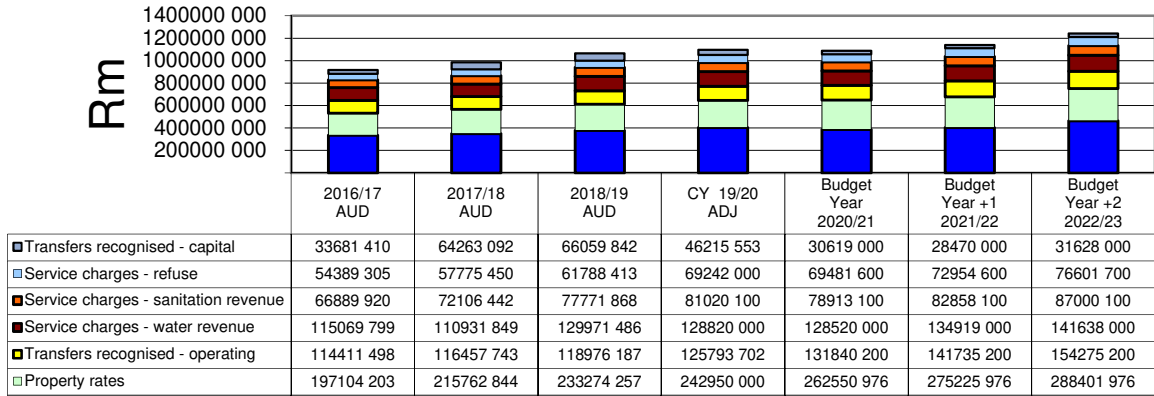
Municipal Manager of **Overstrand Municipality (WC032)**

Signature:  _____

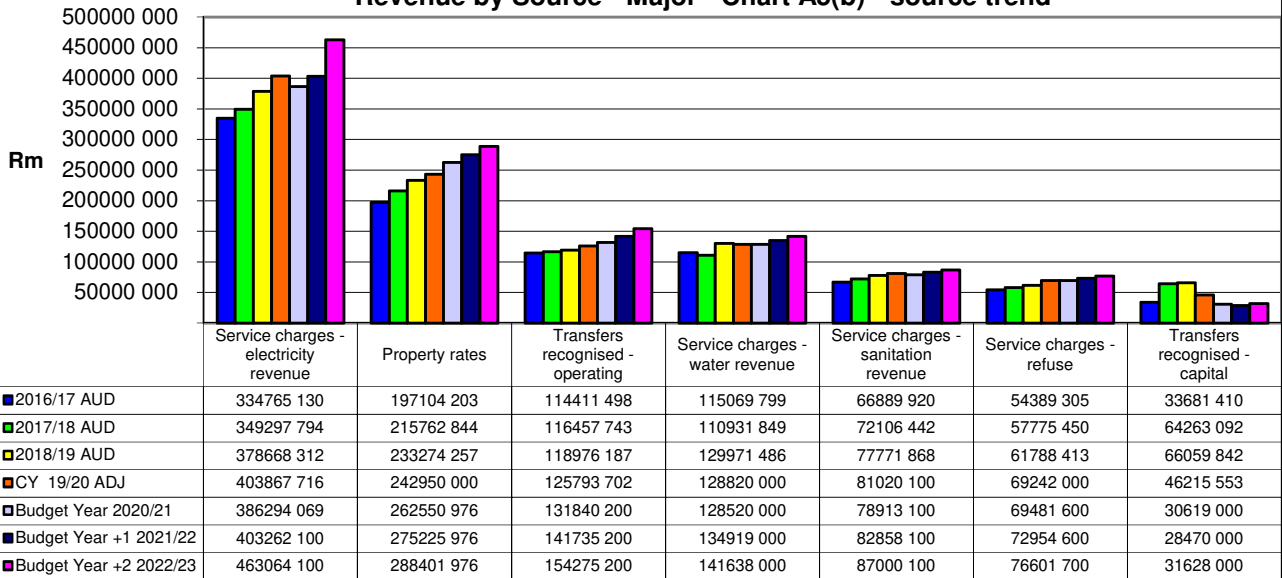
Date: 22 May 2020

OVERSTRAND MUNICIPALITY - BUDGET REGULATION CHARTS 2020/2021 BUDGET

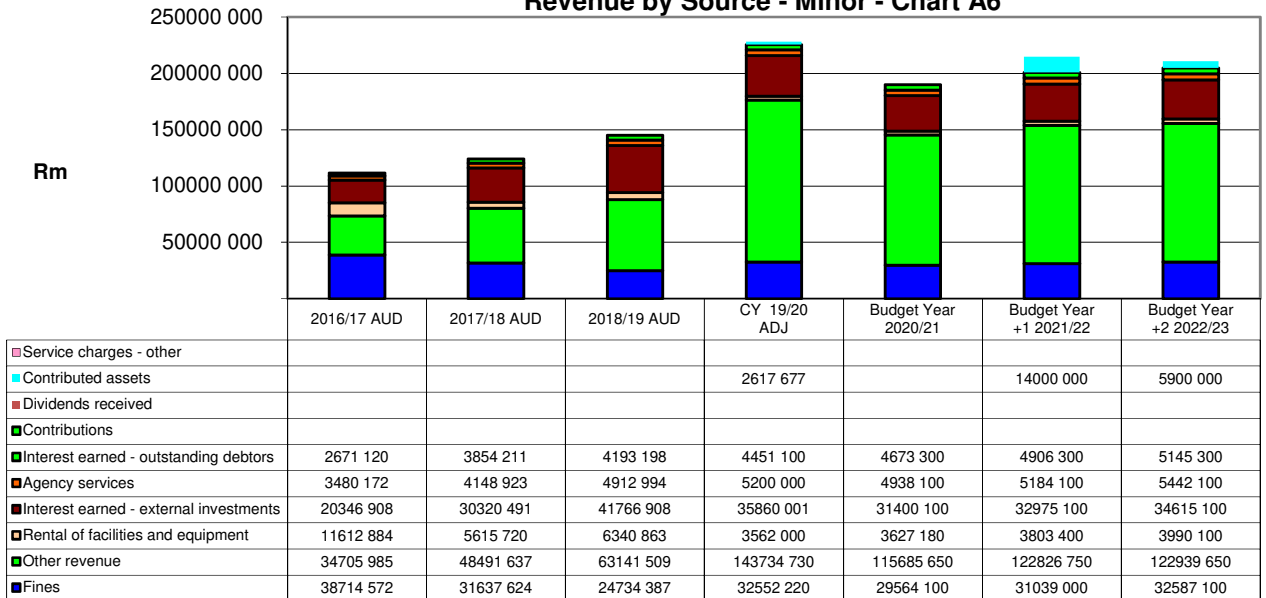
Revenue by Source - Major - Chart A5(a)



Revenue by Source - Major - Chart A5(b) - source trend

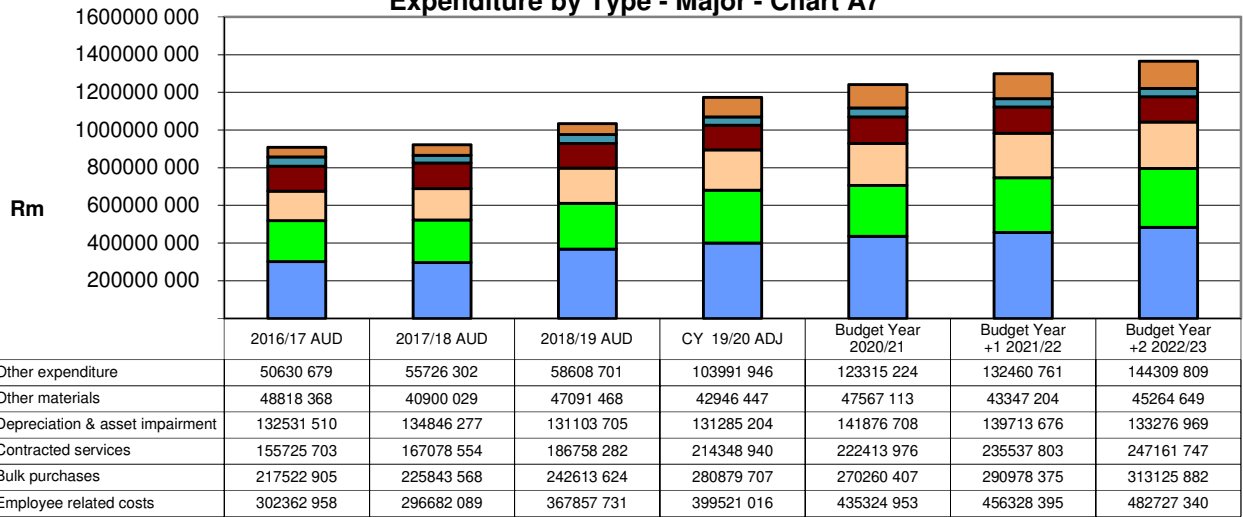


Revenue by Source - Minor - Chart A6

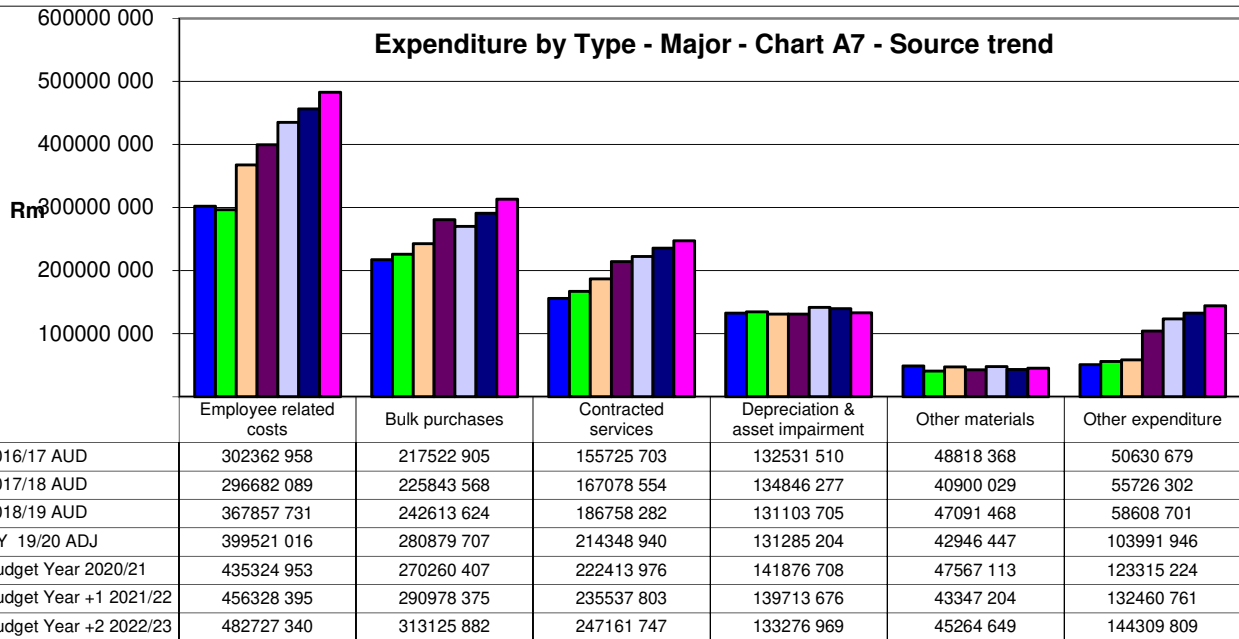


OVERSTRAND MUNICIPALITY - BUDGET REGULATION CHARTS 2020/2021 BUDGET

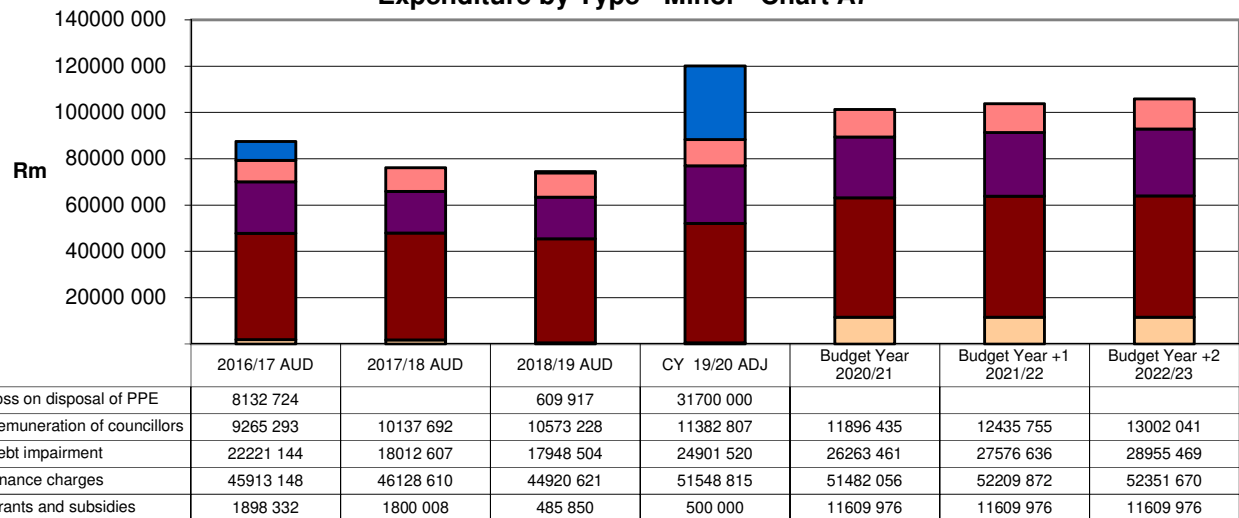
Expenditure by Type - Major - Chart A7



Expenditure by Type - Major - Chart A7 - Source trend

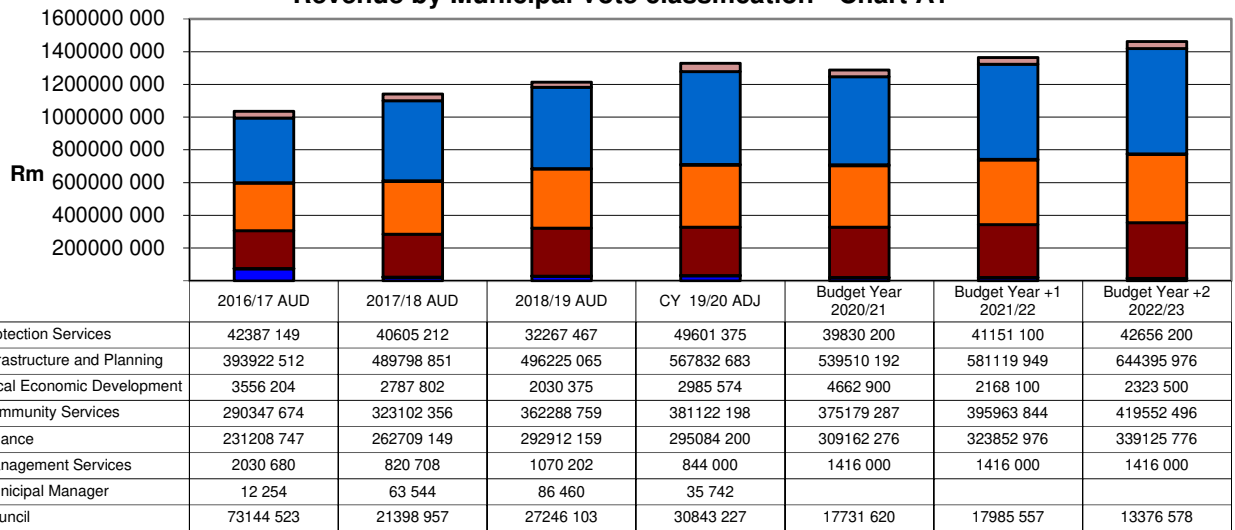


Expenditure by Type - Minor - Chart A7

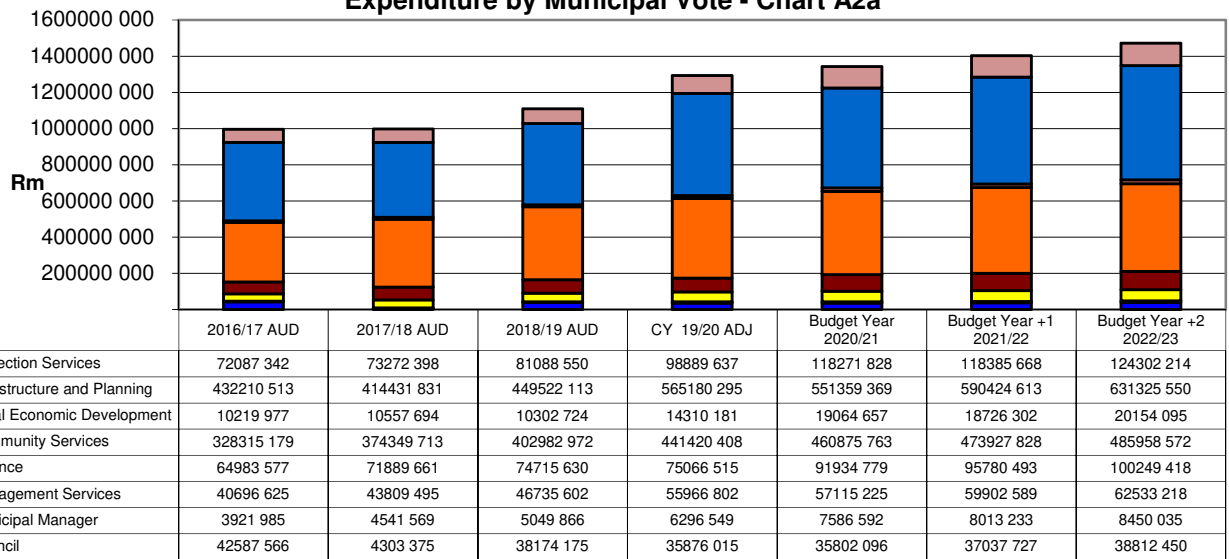


OVERSTRAND MUNICIPALITY - BUDGET REGULATION CHARTS 2020/2021 BUDGET

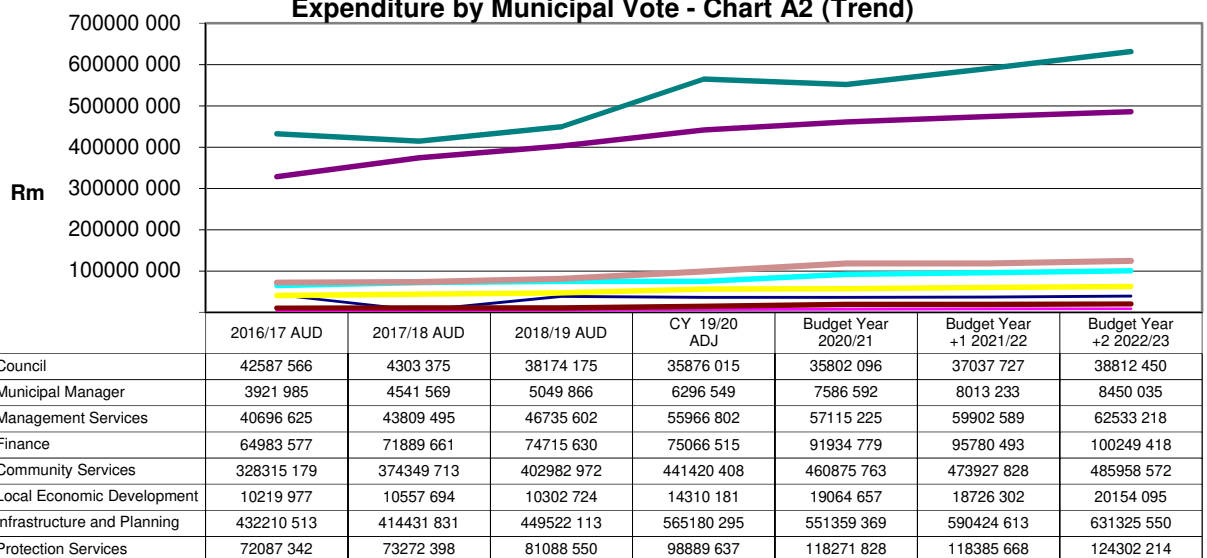
Revenue by Municipal Vote classification - Chart A1



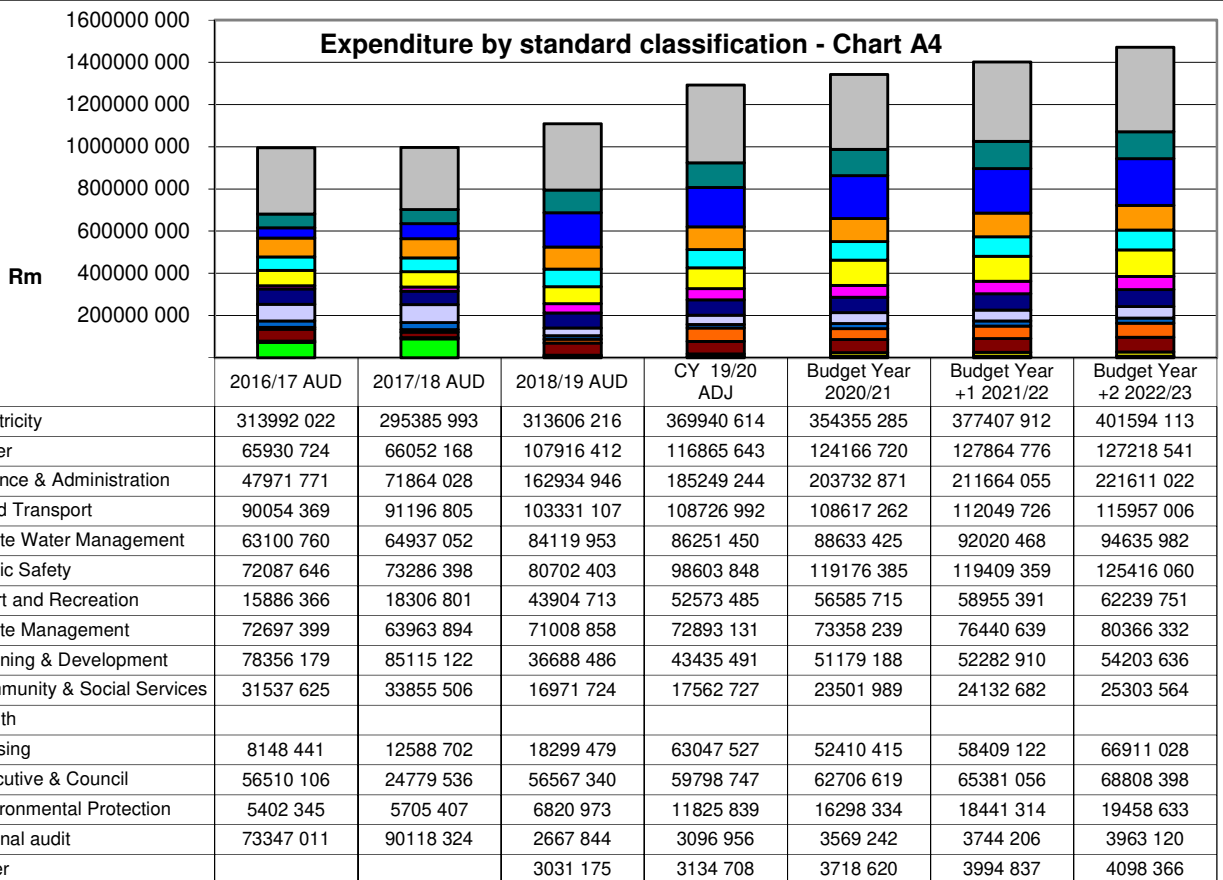
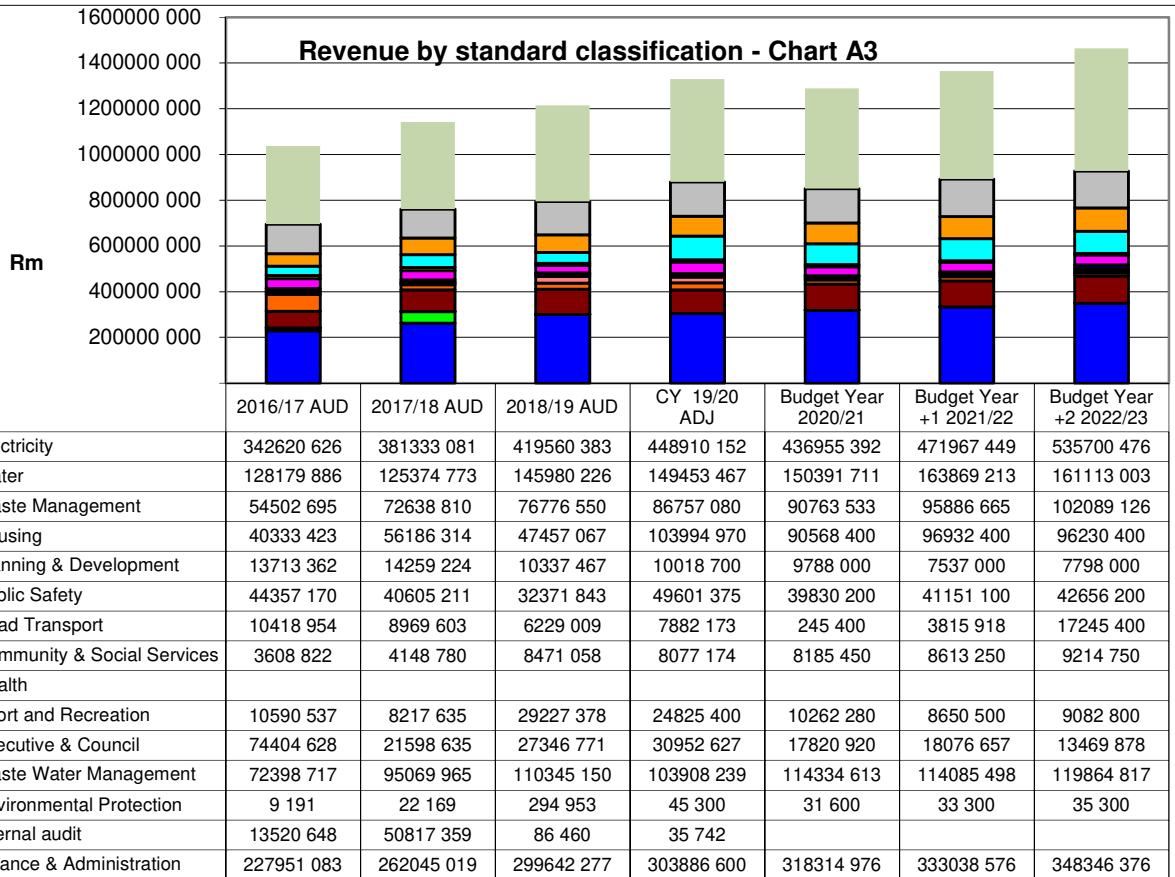
Expenditure by Municipal Vote - Chart A2a



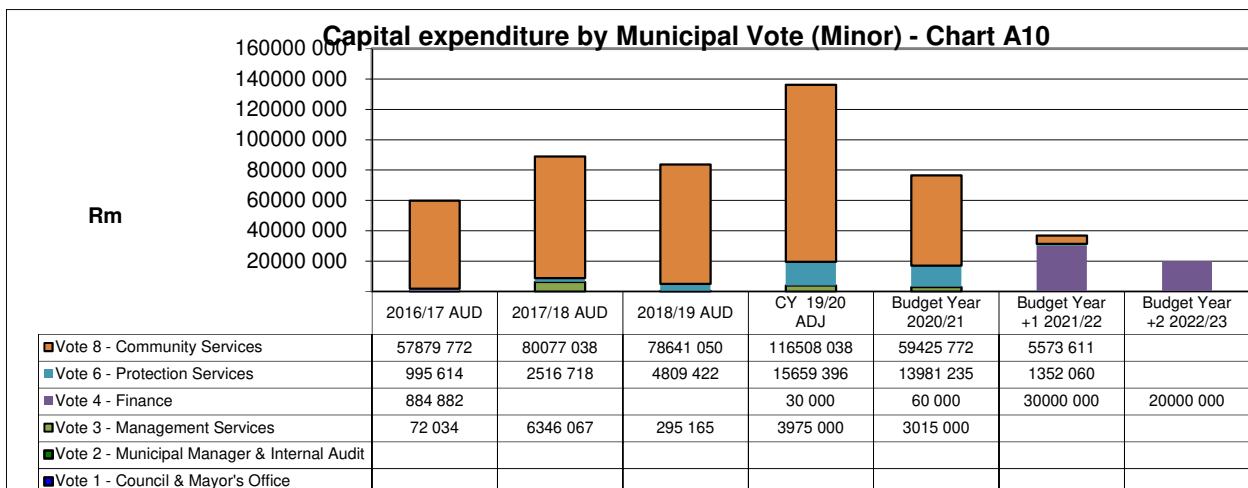
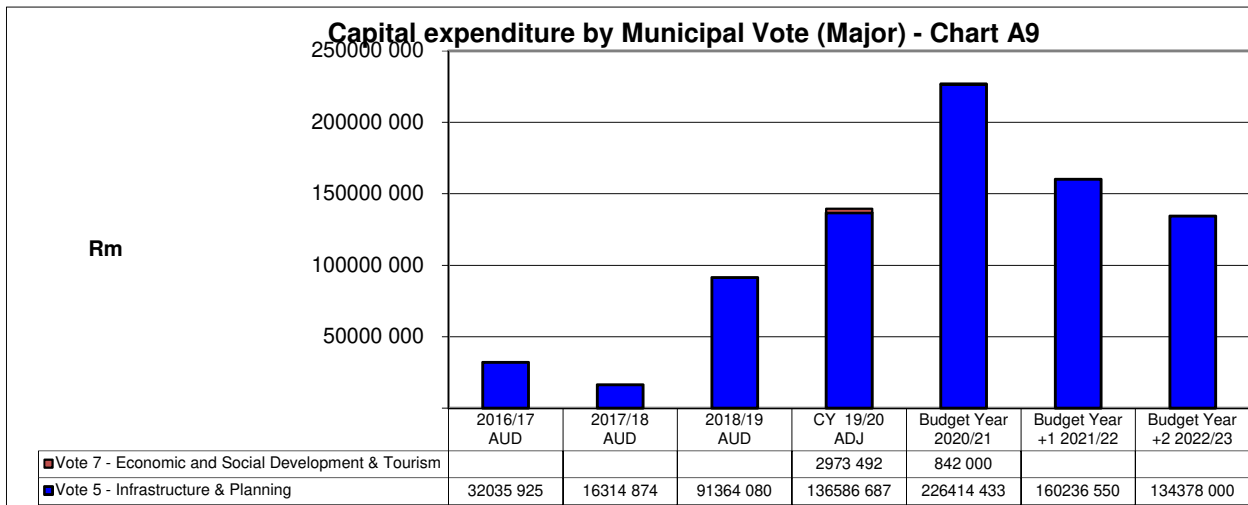
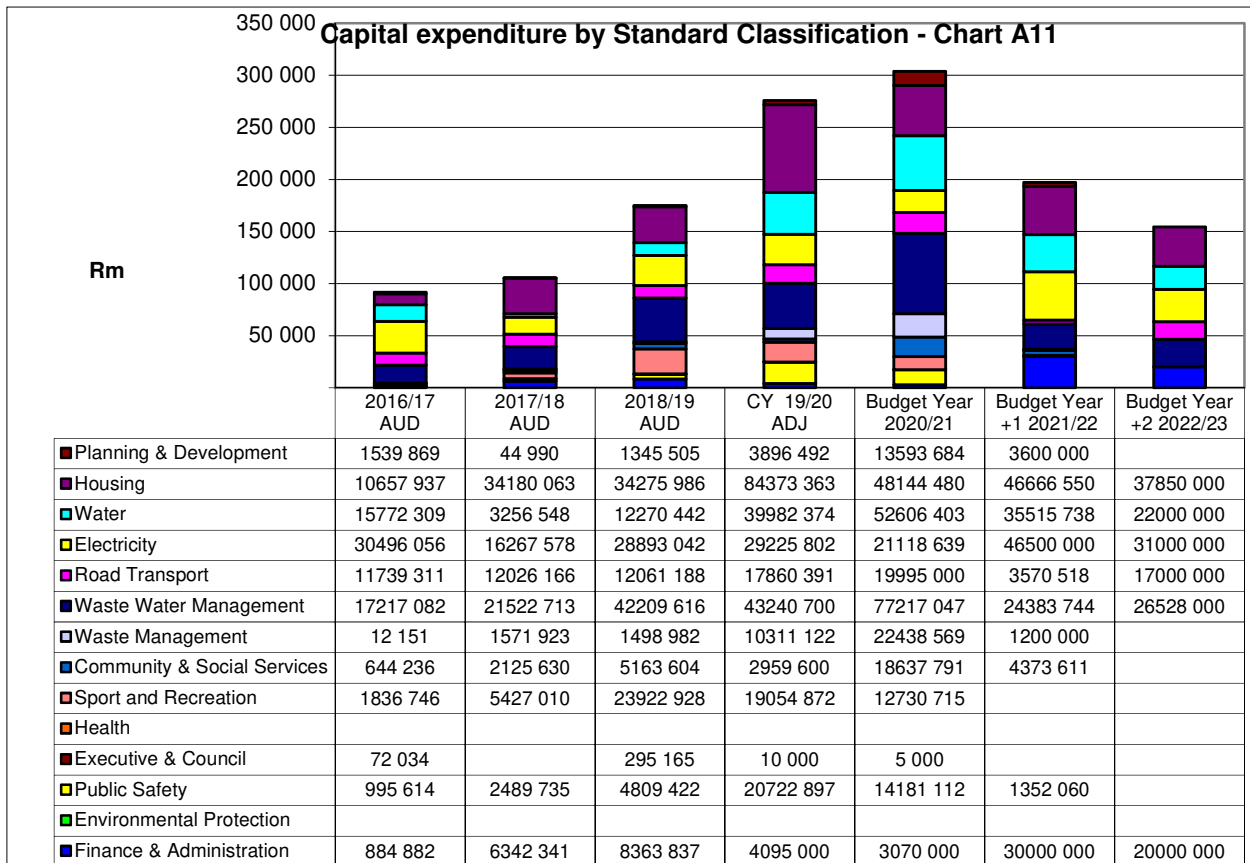
Expenditure by Municipal Vote - Chart A2 (Trend)



OVERSTRAND MUNICIPALITY - BUDGET REGULATION CHARTS 2020/2021 BUDGET



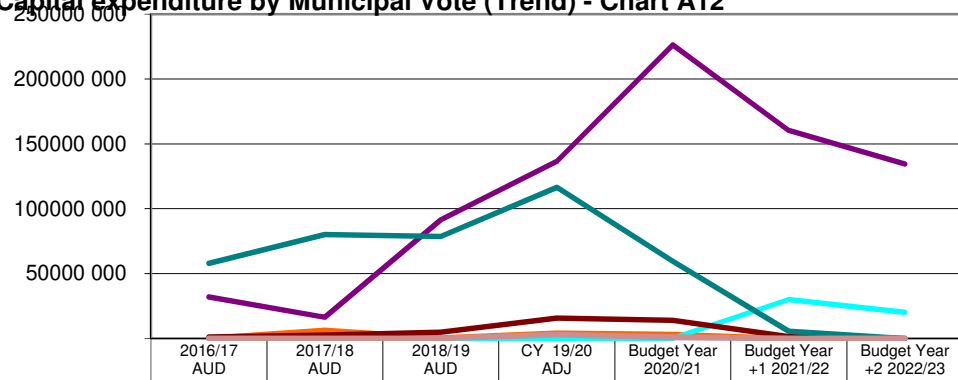
OVERSTRAND MUNICIPALITY - BUDGET REGULATION CHARTS 2017/2018 BUDGET



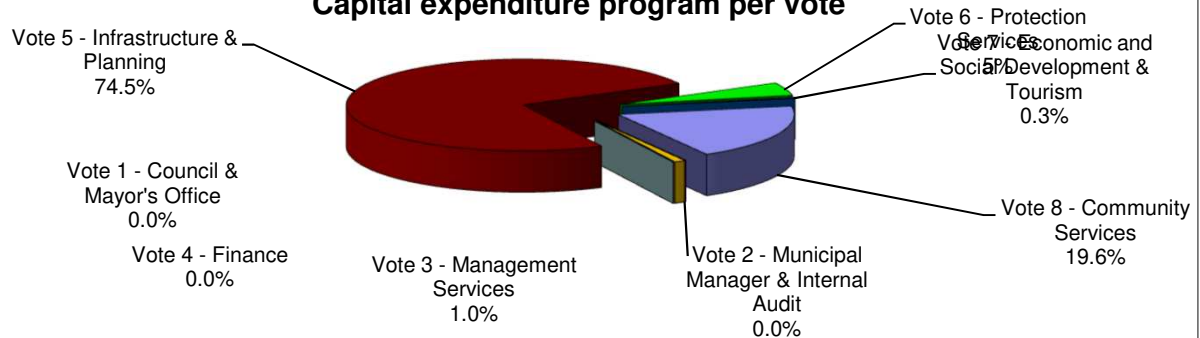
OVERSTRAND MUNICIPALITY - BUDGET REGULATION CHARTS 2017/2018 BUDGET

Capital expenditure by Municipal Vote (Trend) - Chart A12

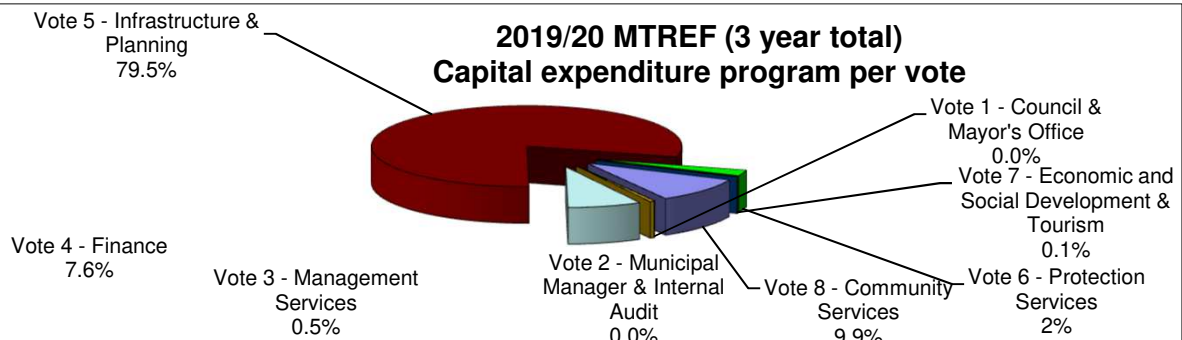
Rm



**2019/20 Budget Year
Capital expenditure program per vote**

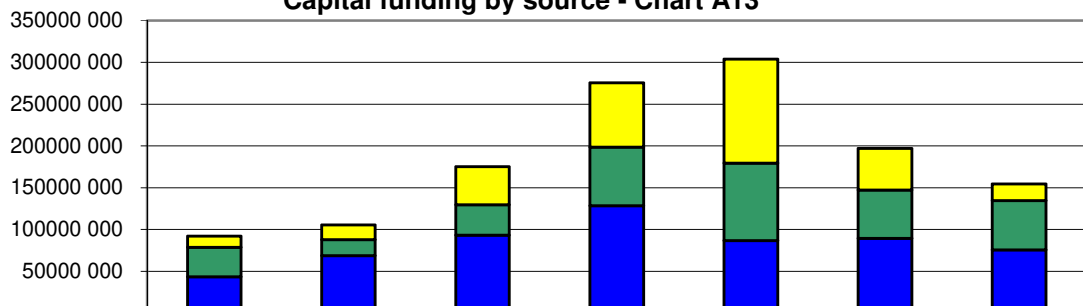


**2019/20 MTREF (3 year total)
Capital expenditure program per vote**



Capital funding by source - Chart A13

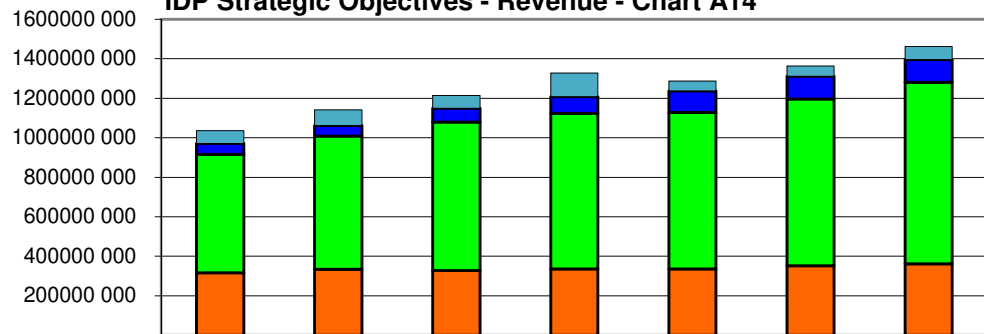
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OVERSTRAND MUNICIPALITY - BUDGET REGULATION CHARTS 2017/2018 BUDGET

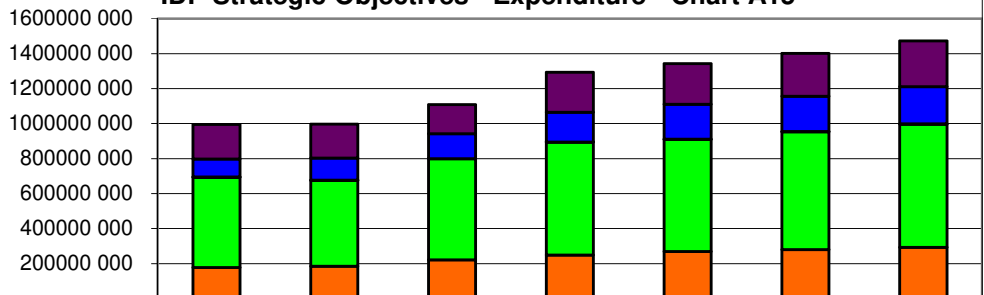
IDP Strategic Objectives - Revenue - Chart A14

Rm



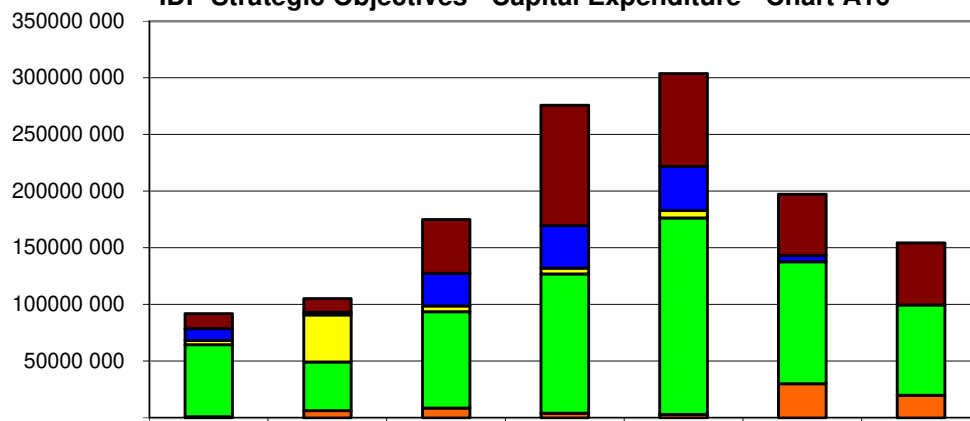
IDP Strategic Objectives - Expenditure - Chart A15

Rm



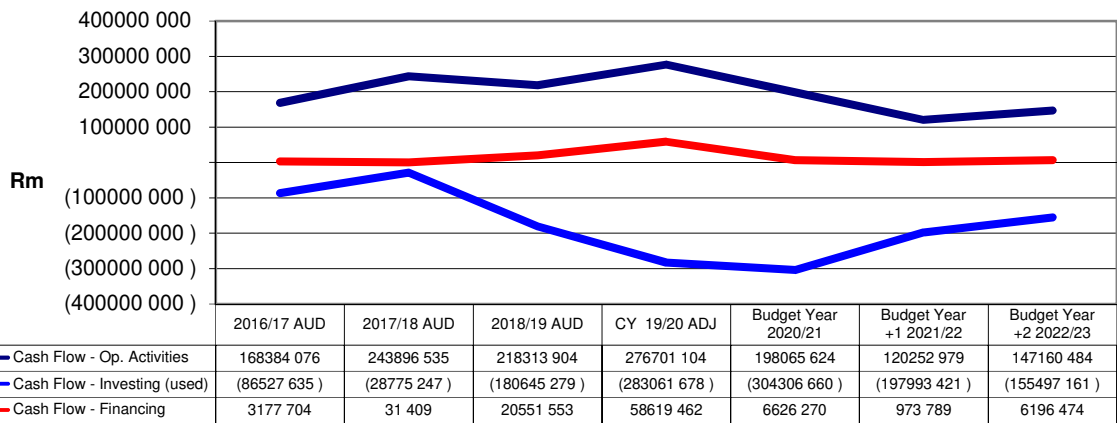
IDP Strategic Objectives - Capital Expenditure - Chart A16

Rm

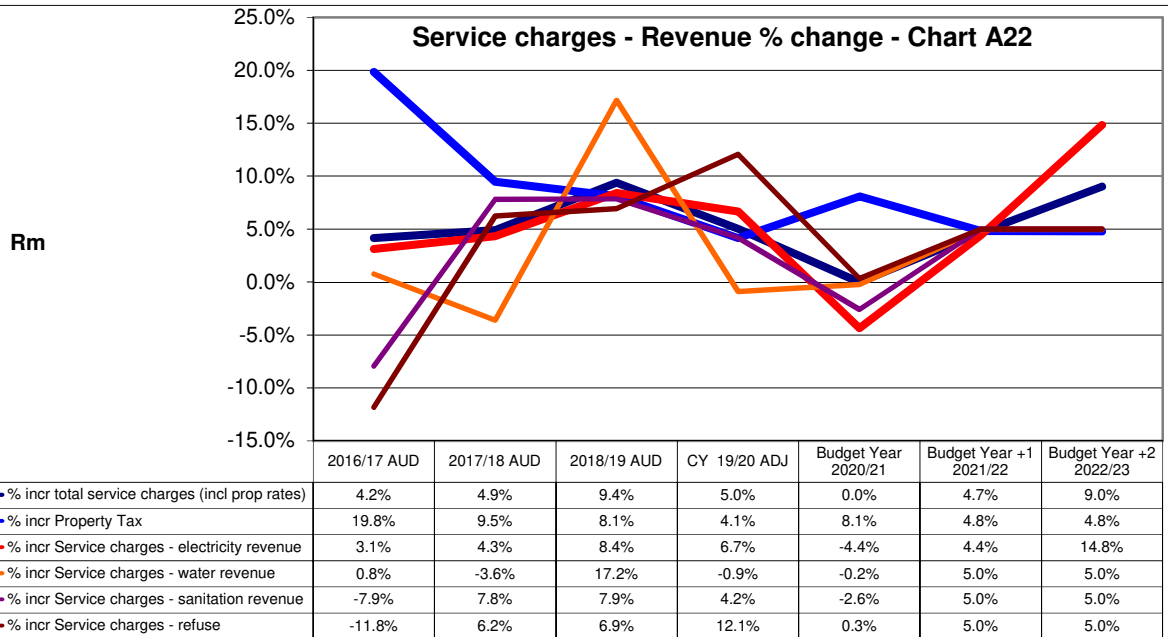


OVERSTRAND MUNICIPALITY - BUDGET REGULATION CHARTS 2017/2018 BUDGET

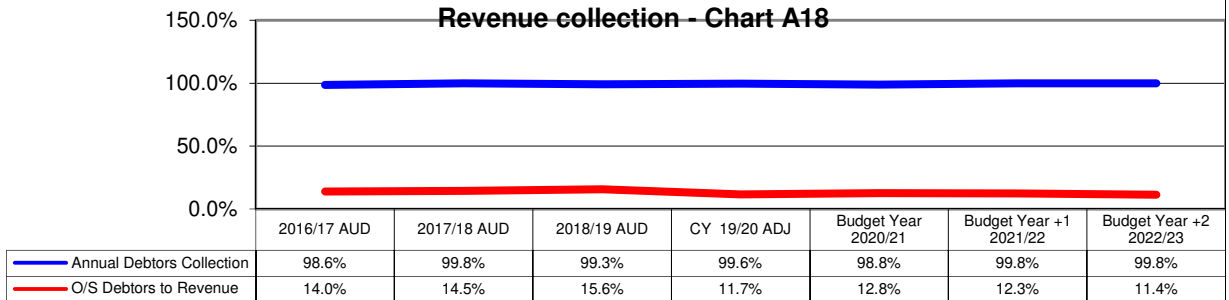
Cash flow trend - Chart A23



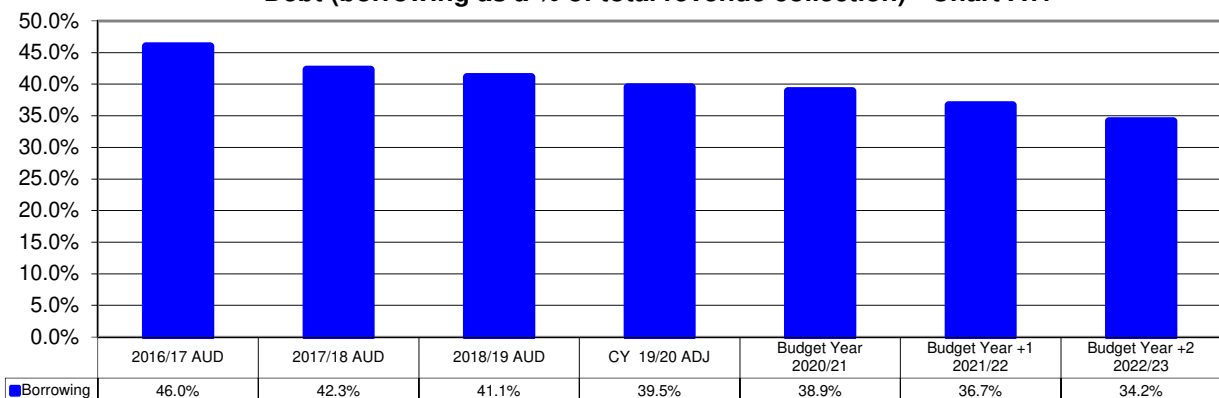
Service charges - Revenue % change - Chart A22



Revenue collection - Chart A18



Debt (borrowing as a % of total revenue collection) - Chart A17



OVERSTRAND MUNICIPALITY - BUDGET REGULATION CHARTS 2017/2018 BUDGET

Distribution losses - Chart A19

30.00%
25.00%
20.00%
15.00%
10.00%
5.00%
0.00%

	2016/17 AUD	2017/18 AUD	2018/19 AUD	CY 19/20 ADJ	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Electricity	7.37%	5.12%	6.45%	5.54%	6.74%	6.91%	6.91%
Water	21.29%	18.82%	24.25%	18.26%	20.69%	20.53%	20.37%

Borrowed capex funding - Chart A20

90%
80%
70%
60%
50%
40%
30%
20%
10%
0%

	2016/17 AUD	2017/18 AUD	2018/19 AUD	CY 19/20 ADJ	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Borrowed capex funding	62%	82%	66%	33%	24%	46%	63%

Expenditure analysis (of Total Revenue) - Chart A21

40.0%
35.0%
30.0%
25.0%
20.0%
15.0%
10.0%
5.0%
0.0%

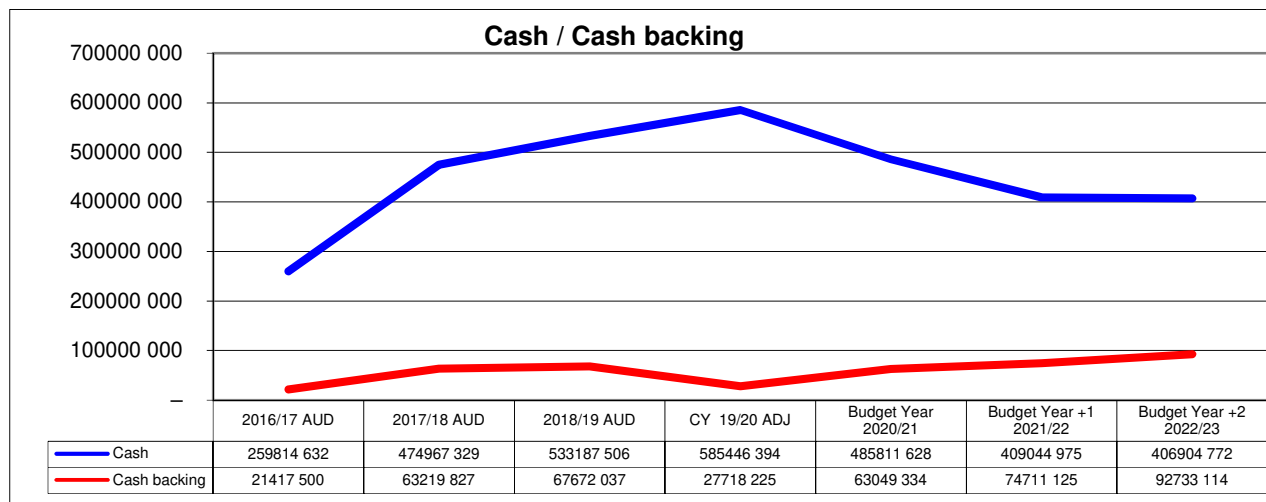
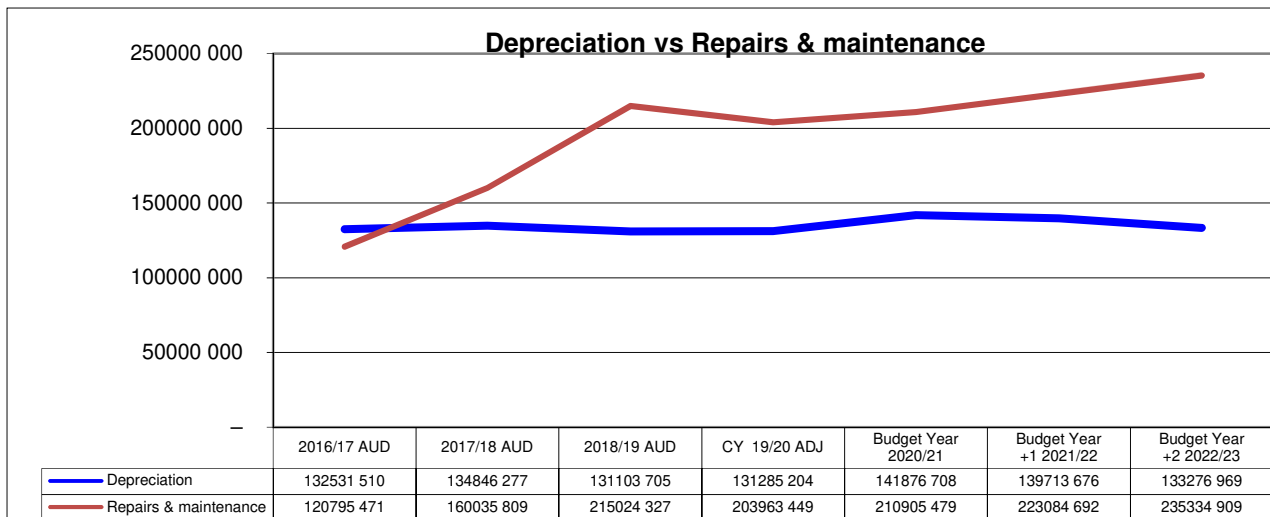
	2016/17 AUD	2017/18 AUD	2018/19 AUD	CY 19/20 ADJ	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Employee costs	30.1%	27.5%	32.0%	31.2%	34.6%	34.5%	33.9%
Remuneration	31.1%	28.5%	33.0%	32.1%	35.6%	35.5%	34.8%
Repairs & Maintenance	12.0%	14.9%	18.7%	15.9%	16.8%	16.9%	16.5%
Finance charges & Depreciation	17.8%	16.8%	15.3%	14.3%	15.4%	14.5%	13.0%

Borrowings

600000 001
500000 001
400000 001
300000 001
200000 001
100000 001
1

	2016/17 AUD	2017/18 AUD	2018/19 AUD	CY 19/20 ADJ	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Borrowings	442074 645	442106 055	462657 608	497696 629	483010 575	480259 908	482508 352

OVERSTRAND MUNICIPALITY - BUDGET REGULATION CHARTS 2017/2018 BUDGET



ANNEXURE C

RATES AND TARIFFS

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021

RATES TARIFFS

Tariff Code	Detail	2020/2021		2019/2020		1.0450
		Exclude VAT	Include VAT	Exclude VAT	Include VAT	
		R	R	R	R	
RATES	YEAR OF GENERAL VALUATION: 02 JULY 2015					
RATE1*	Commercial Land with Improvements	0.00903	0.00903	0.008639	0.008639	4.5000%
RATE2*	Residential Land with Improvements	0.00596	0.00596	0.005703	0.005703	4.5000%
	<i>* See attached schedule of Exemptions and Rebates applicable</i>					
RATE3	Municipal Properties: Investment Properties	Applicable tariff for Commercial or Residential	Applicable tariff for Commercial or Residential	Applicable tariff for Commercial or Residential	Applicable tariff for Commercial or Residential	
RATE4	Municipal Properties: Property, Plant and Equipment	0.00000	0.00000	0.000000	0.000000	
RATE6	Building Clause	Equals to tariff for rates on property	Equals to tariff for rates on property	Equals to tariff for rates on property	Equals to tariff for rates on property	
RATE7	Farm/Agriculture (Bona-fide)	0.00149	0.00149	0.001426	0.001426	4.5000%
RATE8	Undeveloped erven	0.00816	0.00816	0.007809	0.007809	4.5000%
RATE9	Government Properties: Commercial	0.00903	0.00903	0.008639	0.008639	4.5000%
RAT10	Government Properties: Residential	0.00596	0.00596	0.005703	0.005703	4.5000%
	Special Rating Areas					
RAT11	HSRA (Hermanus)	0.00061	0.00061	new	new	
RAT12	KSRA (Kleinmond)	0.00050	0.00050	new	new	
RAT13	OVSRA (Onrus-Vermont)	0.00035	0.00035	new	new	
PLEASE NOTE: VAT IS LEVIED AT A RATE OF 0% ON ASSESSMENT RATES						

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021

ATTACHMENTS TO THE RATES TARIFF SCHEDULE

TARIFF CODE	CLASS TAX	TYPE OF PROPERTY	REBATE OR EXEMPTIONS
BUS	General Tax: Commercial	All business, industries, Bed and Breakfast and Guest Houses	NO exemptions Bed and Breakfast as well as Guesthouses can apply before 30 June for the following rebate on the <u>difference between Bus and Res rate</u>: 1 - 2 X lettable room : 100% 3 X lettable room : 75% 4 X lettable room : 50% 5 X lettable room : 25%
BUSO	General Tax: Tourism and Recreational Resorts outside the municipal service areas	Hotels, Guest Houses, Cottages, Caravan Parks and Holiday Resorts, Chalets	50% rebate on the tax applicable on commercial property in urban areas
RES	General Tax: Residential properties within the municipal service areas	Single residential properties, Group housing, Retirement villages, Flats, Sectional schemes, Small holdings not used for bona fide farming purposes	The first R15 000.00 of the rateable value of all residential properties is exempted from property tax as per the Municipal Property Rates Act, Section 17 (1) h A further R35 000.00 of the rateable value is exempted in respect of all residential properties where a residential completion certificate has been issued An Additional rebate of 20% of the levy calculated on such properties is granted Rebate to qualifying property owners as indicated under "Other Retabe"
RESO	General Tax: Residential properties outside the municipal service area	Single residential properties, Group housing, Retirement villages, Flats, Sectional schemes	50% of the tax applicable on residential property in urban areas Rebate to qualifying property owners as indicated under "Other Retabe"
FARMS	General Tax: Farming properties	Small holdings used for bona fide farming purposes outside municipal service area	Agricultural purpose in relation to the use of a property, excludes the use of the property for the purpose of ecotourism or for the trading in or hunting game
FARMS	Conservation land	Privately owned properties whether designated or used for conservation purposes	Not rateable in terms of section 17(1)(e) of the Municipal Property Rates Act
	Other Rebates	Single residential properties, Group housing, Retirement villages, Flats, Sectional schemes	- Property zoned single residential must be occupied permanently by the applicant; - The applicant must be the registered owner; - Applicant may not be the registered owner of more than one property
PR100			* A rebate of 100% to approved applicant in terms of the Property Rates Policy, who's gross monthly household income may not exceed the amount of two times (2X) of state funded social pensions per month
PR050			* A rebate of 50% to approved applicants, in terms of the Property Rates Policy who are older than 60 with a gross monthly household income less than four times (4X) of state funded social pensions per month
PR040			* A rebate of 40% to approved applicants, in terms of the Property Rates Policy who are older than 60 with a gross monthly household income more than four times (4X) but less than eight times (8X) of state funded social pensions per month

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021

EXEMPTIONS FROM PROPERTY RATES (Rates Policy)

Religious organisations	A property registered in the name of and used primarily as a place of public worship by a religious organization/community, including an official residence registered in the name of that organization/community which is occupied by an office bearer who officiates at services at that place of worship in terms of section 17(1)(i) of the MPRA
Health and welfare institutions	Properties used exclusively as a hospital, clinic, mental hospital, orphanage, non-profit retirement village, old age home or benevolent institution, including workshops used by the inmates, laundry or cafeteria facilities, provided that any profits from the use of the property are used entirely for the benefit of the institution and/or to charitable purposes within the boundaries of Overstrand Municipality
Private schools and Educational Institutions	Property used by registered private schools for educational purposes only
Charitable institutions	Properties belonging to not-for-gain institutions or organizations that perform charitable work
Sporting bodies	Property used by an organization whose sole purpose is to use the property for sporting purposes, for gain or not. Assistance to professional sporting organizations may differ from that afforded to amateur bodies. The rebate will be award at the sole discretion of council on an annual basis .
Agricultural societies	Property belonging to agricultural societies affiliated to the SA Agricultural Union used for the purposes of the society
Cutural institutions	Properties declared in terms of the Cultural Institutions Act, Act 29 of 1969 or the Cultural Institutions Act, Act 66 of 1989.
Museums, libraries, art galleries and botanical gardens	Registered in the name of private persons, open to the public and not operated for gain.
Youth development organisations	Property owned and/or used by organizations such as the Boy Scouts, Girls Guides, Voortrekkers or organizations the Council deems to be similar.
Animal protection	Property owned or used by institutions/organizations whose exclusive aim is to protect birds, reptiles and animals on a not-for-gain basis.

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021

SUNDRY TARIFF LIST (ROUNDING APPLICABLE)

Tariff Code	Detail	2020/2021		2019/2020		
		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	
		R	R	R	R	
S1	BOAT LICENSE/PERMITS, LAUNCHING & ENTRANCE FEE					
S1J	<u>Kleinbaai Boat Launching:</u>					
S1J1	On site Parking pm	980.00	1 127.00	937.39	1 078.00	4.55%
S1J2A	Category B1: Shark-view operators/whale-watching (Incl on-site parking) pa	41 112.17	47 279.00	39 341.74	45 243.00	4.50%
S1J2B	Category B2: Shark-view operators/whale-watching (excl on-site parking) pm	3 146.96	3 619.00	3 011.30	3 463.00	4.51%
S1J2C	Category B2: Shark-view operators/whale-watching (excl on-site parking) pa	31 379.13	36 086.00	30 027.83	34 532.00	4.50%
S1J4A	Kelp Collectors pm	3 931.30	4 521.00	3 761.74	4 326.00	4.51%
S1J4B	Kelp Collectors pa	39 225.22	45 109.00	37 536.00	43 166.40	4.50%
S1J4C	Kelp Collectors per launch	254.78	293.00	243.48	280.00	4.64%
S1J5	Oversize vessel	tariff + 50%	applicable vat	tariff + 50%	applicable vat	
S1J6A	Nature Conservation	no charge	no vat	no charge	no vat	
S1J6B	Support Service per month	745.22	857.00	713.04	820.00	4.51%
S1J6C	Support Service per launch	99.13	114.00	94.78	109.00	4.59%
S1J7A1	Recreational Fishing (Overstrand Consumers) Vessels < 7m pa	634.78	730.00	607.83	699.00	4.43%
S1J7A2	Recreational Fishing Vessels < 7m per Launch	74.78	86.00	71.30	82.00	4.88%
S1J7A3	Recreational Fishing (Overstrand Consumers) Vessels > 7m pa	762.61	877.00	729.57	839.00	4.53%
S1J7A4	Recreational Fishing Vessels > 7m per Launch	99.13	114.00	94.78	109.00	4.59%
S1J7B1	Commercial Fishing (Overstrand Consumers) Vessels < 7m pa	692.17	796.00	662.61	762.00	4.46%
S1J7B2	Commercial Fishing Vessels > 7m pa	917.39	1 055.00	878.26	1 010.00	4.46%
S1J7B3	Commercial Fishing Vessels < 7m per launch	86.96	100.00	83.48	96.00	4.17%
S1J7B4	Commercial Fishing Vessels > 7m per launch	111.30	128.00	106.09	122.00	4.91%
S1J8A	Passenger Boats pm	1 570.44	1 806.00	1 502.61	1 728.00	4.51%
S1J8B	Passenger Boats per launch	152.17	175.00	145.22	167.00	4.79%
S1J9	Use of Tractor for Boat Launching per month	266.09	306.00	254.78	293.00	4.44%
S1J11	Formal Shop Rental / month	913.04	1 050.00	873.91	1 005.00	4.48%
S1J12	Informal Trader under cover rental / month	600.87	691.00	574.78	661.00	4.54%
S1M	<u>Kleinmond Slipway:</u>					
S1M1	Recreational Fishing (Overstrand Consumers) Vessels < 7m pa	634.78	730.00	607.83	699.00	4.43%
S1M2	Recreational Fishing Vessels < 7m per Launch	74.78	86.00	71.30	82.00	4.88%
S1M3	Recreational Fishing (Overstrand Consumers) Vessels > 7m pa	762.61	877.00	729.57	839.00	4.53%
S1M4	Recreational Fishing Vessels > 7m per Launch	99.13	114.00	94.78	109.00	4.59%
S1M5	Commercial Fishing (Overstrand Consumers) Vessels < 7m pa	692.17	796.00	662.61	762.00	4.46%
S1M6	Commercial Fishing Vessels > 7m pa	917.39	1 055.00	878.26	1 010.00	4.46%
S1M7	Commercial Fishing Vessels < 7m per launch	86.96	100.00	83.48	96.00	4.17%
S1M8	Commercial Fishing Vessels > 7m per launch	103.48	119.00	99.13	114.00	4.39%
S1M9	Passenger Boats pm	1 570.44	1 806.00	1 502.61	1 728.00	4.51%
S1M10	Passenger Boats per launch	152.17	175.00	145.22	167.00	4.79%
S1T	<u>Registered Launching Sites managed by the Overstrand Municipality (08:00-16:00) (Western Cape December School Holiday and when declared by Council)</u>					

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021

Tariff Code	Detail	2020/2021		2019/2020		
		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	
		R	R	R	R	
S1T1	Affiliated Members					
S1T1A	Annually	231.30	266.00	221.74	255.00	4.31%
S1T1B	Monthly	139.13	160.00	133.04	153.00	4.58%
S1T1C	Weekly	69.57	80.00	66.96	77.00	3.89%
S1T1D	Daily	24.35	28.00	22.96	26.40	6.05%
S1T2	Non- Affiliated Members					
S1T2A	Annually	462.61	532.00	442.61	509.00	4.52%
S1T2B	Monthly	207.83	239.00	199.13	229.00	4.37%
S1T2C	Weekly	116.52	134.00	111.30	128.00	4.69%
S1T2D	Daily	35.65	41.00	33.91	39.00	5.13%
S2	BUILDING CONTROL					
S2A1	Building Plan Fees up to 100 m² (R/m²)	31.74	36.50	30.35	34.90	4.58%
S2A2	Building Plan Fees from 101 m² to 200 sq m (R/m²)	37.39	43.00	35.83	41.20	4.35%
S2A3	Building Plan Fees from 201 m² to 300 sq m (R/m²)	44.35	51.00	42.26	48.60	4.95%
S2A4	Building Plan Fees greater than 300 m² (R/m²)	48.70	56.00	46.96	54.00	3.69%
S2A5	Building Plan fees - Additions to Government Subsidized Housing Schemes < 81 m² (Standard Plan with once off fixed fee)	226.96	261.00	217.39	250.00	4.40%
S2A6	Building Plans - Government Subsidized Housing Schemes (verandas < 15 m²)	no charge	no vat	49.57	57.00	0.00%
S2A7	Building Plans New Government Subsidised Housing Schemes	no charge	no vat	new	new	
S2B	Building Plan Fees 0 - 30 m² (S2A1 X 30)	950.44	1 093.00	909.57	1 046.00	4.49%
S2C	Building Plan fees related to other outbuildings (farm sheds, stables, etc) R/m²	21.04	24.20	20.17	23.20	4.31%
S2D1	Building Plan fees related to Industrial buildings R/m²	21.04	24.20	20.17	23.20	4.31%
S2D2	Building Plan Fees Related to Government Buildings (School etc) (R/m²)	no charge	no vat	20.17	23.20	
S2F1	Plan Scrutiny Fees - < 200 m²	563.48	648.00	539.13	620.00	4.52%
S2F2	Plan Scrutiny Fees - > 200 m² (R/m²)	4.78	5.50	4.61	5.30	3.69%
S2G	Demolition application	573.91	660.00	519.13	597.00	10.55%
S2H	Inspection & Re-inspection fees and Inspections on complaints, rates clearance etc.	323.48	372.00	309.57	356.00	4.50%
S2J1	Building Deposit - < 50m² or less or less than R150,000.00	961.00	no vat	920.00	no vat	4.46%
S2J2	Building Deposit - Recoverable 50m² to 200m² or more than R150,000.00	2 557.00	no vat	2 447.00	no vat	4.50%
S2J3	Building Deposit - Recoverable more than 200m²	7 013.00	no vat	6 711.00	no vat	4.50%
S2J4	Building Deposit - Sub economic Areas only (Not applicable to Additions)	no charge	no vat	no charge	no vat	
S2K	Administration / Viewing Request, Filing retrieval and Copying of Plans	63.48	73.00	60.66	69.76	4.65%
S2L	Minor Building Works	254.78	293.00	243.57	280.11	4.60%
S2L1	Heritage Investigation Minor Alterations (no additions)	507.83	584.00	486.22	559.15	4.44%
S2L2	Heritage Investigation add and alt smaller than 30m² (2 X S2L1)	1 015.65	1 168.00	971.52	1 117.25	4.54%
S2L3	Heritage Investigation add and alt greater than 30m² (2 X S2L2)	2 031.30	2 336.00	1 942.12	2 233.44	4.59%
S2M1	Signage application fee for consent (S4.2.1)	495.65	570.00	new	new	
S2M2	Signage application fee for departure (S4.3.1)	495.65	570.00	new	new	
S3	BUILDING CONTROL: PLAN PRINTING FEES					
S3A1	Per sheet - Size A0 (Private copy)	66.09	76.00	63.48	73.00	4.11%

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021

Tariff Code	Detail	2020/2021		2019/2020		
		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	
		R	R	R	R	
S3A2	Size A1 (Private copy)	52.17	60.00	49.57	57.00	1.045
S3A3	Size A2 (Private copy)	38.26	44.00	36.52	42.00	1.045
S3A4	Per sheet - Size A0 (Official copy)	52.17	60.00	49.57	57.00	5.26%
S3A5	- Size A1 (Official copy)	38.26	44.00	36.52	42.00	4.76%
S3A6	- Size A2 (Official copy)	26.96	31.00	26.09	30.00	3.33%
S3B1	Per sheet - Size A0 (Private copy) Colour	329.57	379.00	329.57	379.00	0.00%
S3B2	Size A1 (Private copy) Colour	251.30	289.00	251.30	289.00	0.00%
S3B3	Size A2 (Private copy) Colour	167.83	193.00	167.83	193.00	0.00%
S3B4	Per sheet - Size A0 (Official copy) Colour	167.83	193.00	167.83	193.00	0.00%
S3B5	- Size A1 (Official copy) Colour	125.22	144.00	125.22	144.00	0.00%
S3B6	- Size A2 (Official copy) Colour	84.35	97.00	84.35	97.00	0.00%
S5	BUSINESS LICENCE					
S5B1	Business Licence - Formal	806.09	927.00	771.30	887.00	4.51%
S5B2	Business Licence - Informal	288.70	332.00	276.52	318.00	4.40%
S5B3	Re-inspection Fee	158.26	182.00	151.30	174.00	4.60%
S5B4	Duplicate Licence Fee	158.26	182.00	151.30	174.00	4.60%
S5B5	Liquor Licence per Calender year (January to December) or part there of					
S5B5A	Application for extended Liquor (Trading Hours up to 2am), per annum	1 739.13	2 000.00	869.57	1 000.00	100.00%
S5B5B	Application for extended Liquor (Trading on Sunday) per annum ** (to be applicable according By-law)	1 739.13	2 000.00	new	new	
S15	CEMETERY					
	Residents (RES):					
S15A	Plot Cost (Fixed)					
Note	Grave Depths - Infill grave (between two existing graves) must have a soil coverage of not less than 1 meter; - Other single graves (not infill) must have a soil coverage of not less than 1.5 meters; - Double dept graves (in depth) must have a soil coverage of not less than 1 meters with a 300mm soil between the coffins; - Child grave must have a soil coverage of not less than 1 meter.					
S15A1	All cemeteries - single grave	625.22	719.00	598.26	688.00	4.51%
S15A2	All cemeteries - Double graves - depth for two coffins	969.57	1 115.00	927.83	1 067.00	4.50%
S15A4	Children under 12years	469.57	540.00	448.70	516.00	4.65%
S15A5	Wall of Remembrance Fees	228.70	263.00	219.13	252.00	4.36%
S15A6	Overstrand Reginal Cemetary: COVID-19 related funerals	0.00	0.00	new	new	
S15B	Indication of grave					
S15B1	New graves (include inspection before and after funeral)	620.00	713.00	593.04	682.00	4.55%
S15B2	Existing graves	199.13	229.00	190.44	219.00	4.57%
S18	COMMERCIAL FILMING/PHOTOGRAPHING					
S18A	Large per day or part thereof ≥ 50 people	14 806.09	17 027.00	14 168.70	16 294.00	4.50%
S18B	Small per day or part thereof more than 10 but < 50 people	5 193.04	5 972.00	4 969.57	5 715.00	4.50%

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021

Tariff Code	Detail	2020/2021		2019/2020		
		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	
		R	R	R	R	
S18C	Small per day or part thereof ≤ 10 people	1 489.57	1 713.00	1 425.22	1 639.00	4.51%
S18F	Addition to Shoot					
S18F1	Animals (per animal per day or part of a day)	185.22	213.00	177.39	204.00	4.41%
S18F2	Area required for production and catering (per m² per day or part of a day)	42.61	49.00	40.87	47.00	4.26%
S18F3	Cancellation Fee (per application at full permit fee)	15% of Fee	applicable vat	15% of Fee	applicable vat	
S18F4	Environmental Control Officer: Fees per hour or part thereof	434.78	500.00	415.65	478.00	4.60%
S18F5	Vehicles off Public Roads per Parking Bay (per vehicle per day/part of a day)	156.52	180.00	149.57	172.00	4.65%
S20	CREDIT CONTROL AND DEBT COLLECTION					
S20A1	Admin fee on arrear accounts Notices	315.65	363.00	315.65	363.00	0.00%
S20A2	Admin fee on 24 hour Notices - Bulk users	315.65	363.00	315.65	363.00	0.00%
S20B	Admin fee on arrear accounts Disconnection and Reconnection Fee	530.44	610.00	530.44	610.00	0.00%
S20C	SMS admin fee on arrear accounts Notices	21.74	25.00	21.74	25.00	0.00%
S23	FIRE SERVICES & DISASTER MANAGEMENT					
S23A	Plot Clearing	Actual Cost + R1 130 admin. Fee	applicable vat	Actual Cost + R1 081.12 admin. Fee	applicable vat	4.52%
S23B	Re-inspection Fee under By-law	167.83	193.00	160.87	185.00	4.33%
S23C	Extinguishing of Fires					
S23C1	Extinguishing of structural fires per hour or part thereof per incident	R1 904.00 + add cost incurred	applicable vat	R1 822.10 + add cost incurred	applicable vat	4.49%
S23C2	Extinguishing of structural fires - indigent households	no charge	no vat	no charge	no vat	
S23C3	Control and Extinguishing of Veld fires payable by registered owner if fire had its sole origin on said owner's property: per hour or part thereof	R565.00 + add cost incurred	applicable vat	R540.56 + add cost incurred	applicable vat	4.52%
S23C4	Extinguishing of vehicle/equipment fires per hour or part thereof	R484.00 + add cost incurred	applicable vat	R463.60 + add cost incurred	applicable vat	4.40%
S23C5	Assistance at motor vehicle accidents and rescues	no charge	no vat	no charge	no vat	
S23D	Standby at fire scene					
S23D1	Per hour or part thereof for vehicle and fire fighters	634.78	730.00	607.83	699.00	4.43%
S23E	Fire Prevention Inspections					
S23E1	Tank installation - per tank	359.13	413.00	343.48	395.00	4.56%
S23E2	LP Gas - per installation 48Kg and more incl bulk tanks	359.13	413.00	343.48	395.00	4.56%
S23F	Fire Safety (excluding municipal buildings)					
S23F1	1st compliance inspection per 20 minutes	146.09	168.00	140.00	161.00	4.35%
S23F2	2nd and continuing compliance inspection per 20 minutes	146.09	168.00	140.00	161.00	4.35%
S23F3	Rates Clearance Inspection	194.78	224.00	186.09	214.00	4.67%
S23F5	Fire Compliance Certificate	485.22	558.00	464.35	534.00	4.49%
S23G	Events					
S23G1	Inspection of location and issuing of Population Certificate	240.00	276.00	229.57	264.00	4.55%
S23G2	Standby at event per event per day or part thereof for vehicle and fire fighters	1 197.39	1 377.00	1 146.09	1 318.00	4.48%
S23H	Burn Permits					
S23H1	Burn Permit Inspection	300.00	345.00	286.96	330.00	4.54%

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021

Tariff Code	Detail	2020/2021		2019/2020		
		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	
		R	R	R	R	
S23J	<u>Special Services</u>					1.045
S23J1	Ad hoc services	653.04	751.00	625.22	719.00	4.45%
S23J2	Water Supply per hour, excluding water tariff as set out in the water tariff structure	653.04	751.00	625.22	719.00	4.45%
S25	<u>LAW ENFORCEMENT</u>					
S25C	<u>Impoundment of Informal Traders (Hawkers) Goods</u>					
S25C1	Per Impoundment	714.78	822.00	684.35	787.00	4.45%
S25C2	Removal of illegal structure per structure	2 931.30	3 371.00	2 805.22	3 226.00	4.49%
S25C3	Storage Fee per day	190.44	219.00	182.61	210.00	4.29%
S25D	<u>Pound fee: Dogs and Cats</u>					
S25D1	Impoundment of Dogs and Cats per animal	78.26	90.00	74.78	86.00	4.65%
S25D2	Pound fee: from day 2 per day per animal	49.57	57.00	47.83	55.00	3.63%
S25E	<u>Pound fee: Other Animals (not listed here)</u>					
S25E1	Impoundment fee per week per animal	768.70	884.00	735.65	846.00	4.49%
S25F	<u>Pound fee: Horses</u>					
S25F1	Impoundment of Horses per animal	774.78	891.00	741.74	853.00	4.45%
S25F2	Pound fee: per day per animal	194.78	224.00	186.09	214.00	4.67%
S25G	<u>Pound fee: Sheep and Goats</u>					
S25G1	Impoundment of Sheep and Goats per animal	194.78	224.00	186.09	214.00	4.67%
S25G2	Pound fee: per day per animal	97.39	112.00	93.04	107.00	4.68%
S25H	<u>Pound fee: Cattle</u>					
S25H1	Impoundment of Cattle per animal	774.78	891.00	741.74	853.00	4.45%
S25H2	Pound fee: per day per animal	146.09	168.00	140.00	161.00	4.35%
S25I	<u>Pound fee: Pigs</u>					
S25I1	Impoundment of Pigs per animal	387.83	446.00	371.30	427.00	4.45%
S25I2	Pound fee: per day per animal	146.09	168.00	140.00	161.00	4.35%
S25J	<u>Pound fee: Poultry</u>					
S25J1	Impoundment of Poultry per animal	97.39	112.00	93.04	107.00	4.68%
S25J2	Pound fee: per day per animal	20.00	23.00	19.13	22.00	4.55%
S25K	<u>Pound fee: Shopping Trolley</u>					
S25K1	Impoundment of Shopping Trolley per trolley	434.78	500.00	new	new	
S25P	<u>Bylaw on Outdoor Advertising</u>					
S25P1	Impoundment of illegal Advertising/Agent boards (per board) - small <2400cm²	78.26	90.00	74.78	86.00	4.65%
S25P2	Impoundment of illegal Advertising/Agent boards (per board) - large >2400cm²	769.57	885.00	736.52	847.00	4.49%
S28	<u>LIBRARY</u>					
S28A1	Copies: A3 / Page	4.35	5.00	4.35	5.00	0.00%
S28A3	Copies: A3 page Colour	7.83	9.00	7.83	9.00	0.00%
S28A5	Copies: A4/Page	0.87	1.00	0.87	1.00	0.00%
S28A7	Copies: A4 page Colour	5.22	6.00	5.22	6.00	0.00%
S28B1	Deposit to person/s non-residents - Fiction & Non-Fiction	435.00	no vat	416.46	no vat	4.45%
S28C1	Fax per page - excluding 0865/6 numbers	5.22	6.00	5.04	5.80	3.57%

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021

Tariff Code	Detail	2020/2021		2019/2020		
		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	
		R	R	R	R	
S28C2	Fax per page - 0865/6 numbers	8.70	10.00	8.26	9.50	1.045
S28D1	Lost Cards: Laminated (R/card) first time	26.96	31.00	26.09	30.00	1.045
S28D1a	Lost Cards: Laminated (R/card)(subsequent lost card)	54.78	63.00	52.17	60.00	5.27%
S28D2	Laminated Cost A3	6.78	7.80	6.44	7.40	3.33%
S28D3	Laminated Cost A4	3.83	4.40	3.65	4.20	5.00%
S28E1	Penalty per book per week	3.00	no vat	2.50	no vat	5.36%
S28E2	Penalty per record/CD per week	3.00	no vat	2.50	no vat	4.93%
S28E3	Penalty per video/DVD per day	5.00	no vat	4.50	no vat	20.00%
S28F1	Scanning of Document - Black & White	21.74	25.00	20.87	24.00	20.00%
S28F2	Scanning of Document - Colour	23.48	27.00	22.61	26.00	11.11%
S28G1	Special Requests - Hold per Book	5.65	6.50	5.22	6.00	4.17%
S28G2	Special Requests - ILL per Book	12.17	14.00	11.30	13.00	3.85%
S28H1	Subscriptions/ reader - Adults (Non residents)	163.48	188.00	156.52	180.00	8.24%
S28H2	Subscriptions/ reader - Children (Non residents)	103.48	119.00	99.13	114.00	7.70%
S28H3	Subscriptions/ reader - Family max 5 (Non residents)	403.48	464.00	386.09	444.00	4.45%
S28K	Visitor's fee - Handling charge / item	13.91	16.00	13.04	15.00	4.39%
S28L1	Hire of Library Hall per Hour - Fundraising event	158.26	182.00	151.30	174.00	4.50%
S28L2	Hire of Library Hall per Hour - NON- Fundraising event	31.30	36.00	29.57	34.00	6.67%
S28M1	Minor Damage to book (per book)	31.30	36.00	29.57	34.00	4.60%
S28M2	Damage or lost library material	As per System Price Rounded	applicable vat	As per System Price Rounded	applicable vat	5.87%
S32	PARKING FEE					
	<u>Metered parking (excluding public holidays)</u>					
S32P	Parking Monthly Permit per vehicle	290.44	334.00	278.26	320.00	4.38%
S32R	0 - 30 minutes or part thereof - Monday to Friday 08:30 - 16:30 and Saturday 08:30 - 14:00)	no charge	no vat	1.74	2.00	
S32S	There after per Hour or part thereof (Monday to Friday : 08:30 - 16:30)	4.35	5.00	3.48	4.00	25.00%
S32T	There after per Hour or part thereof Saturday (08:30 - 14:00)	4.35	5.00	3.48	4.00	25.00%
S33	OPERATIONAL COST					
S33A	Application fee for Installation of Street Signage (brown direction boards)	cost + 15%	applicable vat	cost + 15%	applicable vat	
S34	PROPERTY ADMINISTRATION					
S34A	<u>Application</u>					
S34A1	Lease or purchase of/or encroachment on Municipal land (excluding Sport Facilities/Stalls and organs of state)	2 793.04	3 212.00	2 673.04	3 074.00	4.49%
S34A2	Lease or purchase of Municipal land - Social Care Institutions / Organisations / NPO's / PBO's/Community organisations	600.00	690.00	573.91	660.00	4.55%
S34A3	Temporary lease of Municipal Property for the storage of building materials next to building sites	600.00	690.00	573.91	660.00	4.55%
S34C	<u>Encroachment Fee:</u>					

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		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	
		R	R	R	R	
S34C1	Encroachments of Veranda, Balcony, Sign, Signboards or similar structure over/onto Municipal land (per annum)	482.61	555.00	461.74	531.00	4.52%
S34C2	Encroachments onto Municipal land (per annum)	482.61	555.00	461.74	531.00	4.52%
S34C3	Enclosure or exclusive use or portions of the Commonage, Public Open Spaces, Road Reserves or Public Thoroughfares for gardening purposes (per m² per month)	13.91	16.00	13.30	15.30	4.59%
S34G	<u>Leases</u>					
S34G1	Temporary use (<12months) of Municipal land for general purposes (per m² per month)	5.48	6.30	5.22	6.00	4.98%
S34G2	Lease of Municipal land for outdoor seating adjoining a Restaurant (per m² per month)	31.30	36.00	29.57	34.00	5.87%
S34G3	Lease of Municipal land to Social Care Institutions / Registered Organisations / NPO's/ PBO's/ Sport facilities/Community organisations (R/month)	154.78	178.00	147.83	170.00	4.70%
S34G4	Lease of stalls/containers on Municipal land for informal trading (full stall/container)	186.96	215.00	new	new	
S34G5	Lease of stalls/containers on Municipal land for informal trading (half a stall/container)	93.48	107.50	new	new	
S34G6	Lease of Municipal land for the displaying of vehicles (R/m² per month)	5.83	6.70	new	new	
S34H	<u>Radio Mast</u>					
S34H1	Equipment on Mast - per month per mast	2 123.48	2 442.00	2 032.17	2 337.00	4.49%
S34H2	Space in building per m² - per month	559.13	643.00	534.78	615.00	4.55%
S34H3	Space outside the building per m² - per month	280.87	323.00	268.70	309.00	4.53%
S34H4	Land for-mast per m² - per month	71.30	82.00	67.83	78.00	5.12%
S34J	<u>Memorial Benches</u>					
S34J1	Memorial Benches (Installation and application)	3 491.30	4 015.00	3 340.87	3 842.00	4.50%
S34J2	Memorial Benches (per Annum)	280.87	323.00	268.70	309.00	4.53%
S36	<u>PROPERTY INFORMATION</u>					
S36A1	Clearance Certificate (R/certificate) - ELECTRONIC	106.09	122.00	101.74	117.00	4.28%
S36A2	Clearance Certificate (R/certificate) - MANUAL	323.48	372.00	309.57	356.01	4.49%
S36B1	Deeds office registrations with sales information (R/100 erven or part)	140.00	161.00	133.91	154.00	4.55%
S36B2	Deeds office registrations with sales information (R/erf)	36.52	42.00	34.78	40.00	5.00%
S36C	Extract from the Valuation Roll (R/page)	11.83	13.60	11.30	13.00	4.69%
S36F	Revaluation fee	1 997.39	2 297.00	1 911.30	2 198.00	4.50%
S36G1	Valuation Certificate (R/certificate) - ELECTRONIC	49.57	57.00	47.83	55.00	3.63%
S36G2	Valuation Certificate (R/certificate) - MANUAL	167.83	193.00	160.87	185.00	4.33%
S36H	Access of valuation roll Information on CD	381.74	439.00	365.22	420.00	4.52%
S40	<u>RENTAL: COMMUNITY HALLS</u>					
S40.1	All events hosted where the municipal council or administration is the official host	free of charge	no vat	free of charge	no vat	
S40.3	Elections by the Electoral Commission	as per IEC policy	applicable vat	as per IEC policy	applicable vat	
S40.4	Events of Government Departments directly in interest of community	free of charge	no vat	free of charge	no vat	
S40A	<u>Auditorium & Banqueting Hall</u>					
S40A1	Deposit for all functions (refundable) - excluding meetings	1 900.00	no vat	1 900.00	no vat	0.00%
S40A2	Hire of Auditorium and Banqueting Hall per Hour or part of a hour	667.83	768.00	639.13	735.00	4.49%
S40A3	Hire of Auditorium per Hour or part of a hour	390.44	449.00	373.91	430.00	4.42%
S40A4	Hire of Banqueting Hall per Hour or part of a hour	390.44	449.00	373.91	430.00	4.42%

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		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	
		R	R	R	R	
Note	Hiring of Kitchen (Banqueting Hall & Auditorium) used for the serving of food only is included in the hiring fee mentioned above as this facility forms an integral part of the building and cannot be separated there from.					1.045
S40A5	Non-fundraising events for Schools, other training institutions and sport & recreation per day	507.83	584.00	486.09	559.00	1.045
S40A6	Piano per event	Actual Tuning Cost + R376.00 admin. Fee	applicable vat	Actual Tuning Cost + R359.71 admin. Fee	applicable vat	4.47%
S40A7	Sound and/or Ligthing Equipment per event per hour	106.09	122.00	101.74	117.00	4.53%
S40A8	Use of Kitchen per day	698.26	803.00	667.83	768.00	4.28%
S40A9	Hire of Glasses or Cups, Sauers and teaspoons per event	205.22	236.00	196.52	226.00	4.56%
S40A10	Local NGO's and CBO's per hour per venue - all events	218.26	251.00	208.70	240.00	4.43%
S40A12	Preparation for event - per hour	139.13	160.00	133.04	153.00	4.58%
S40A13	Meetings: Government departments (private meetings), NGO's and CBO's from outside the municipal area, per hour (Banquet hall)	307.83	354.00	294.78	339.00	4.58%
S40A14	Meetings: Local CBO's & NGO's per hour (Banquet hall only)	29.57	34.00	28.70	33.00	4.43%
S40A15	Weddings, Birthdays and Special Occasions per day (including the Kitchen)	1 938.26	2 229.00	1 854.78	2 133.00	3.03%
S40A16	Festivals/Exhibitions/Events per day (max 14 days). Both venues, excluding extras - more than 14 days refer to general tariffs	667.83	768.00	639.13	735.00	4.50%
S40C	Rental Units - Kleinmond					4.49%
S40C1	Hire per room per month	46.96	54.00	45.22	52.00	
S40E	<u>Baardskeerdersbos / Betty's Bay / Blompark / Buffelsjags /Eluxolweni/Fernkloof Hall /Hawston Abalone Hall /Kleinmond Youth Centre / Kleinmond Club House / Masakane / Moffat Hall / Mooiuitsig / Overhills / Pringle Bay / Proteadorp / Stanford / Stanford Committee Room / Zwelihle</u>					3.85%
S40E4	Fundraising: (Karaoke) Per daytime or evening	307.83	354.00	294.78	339.00	4.43%
S40E5	Funeral Tea (three hours)	126.96	146.00	121.74	140.00	4.29%
S40E6	Local CBO's of vulnerable groups: one booking allowed 24 hours in advance of a social gathering to be scheduled only on week days between 08:00 - 16:30	no charge	no vat	new	new	
S40E7	Non-fundraising events for Schools, other training institutions and sport & recreation	254.78	293.00	243.48	280.00	4.64%
S40E8	Meetings: Local CBO's and NGO's per hour	29.57	34.00	28.70	33.00	3.03%
S40E9	Non-fundraising (parties) Per daytime or evening	154.78	178.00	147.83	170.00	4.70%
S40E10	Use of Kitchen - Fundraising events per event	280.87	323.00	268.70	309.00	4.53%
S40E11	Use of Kitchen - Non Fundraising	280.87	323.00	268.70	309.00	4.53%
Note	Daytime = 07:00 - 17:00 // Evening = 18:00 - 24:00 (Charge seperately)					
S40J	<u>Kleinmond Civic Center Hall, & Hawston Thusong Centre</u>					
S40J1	Deposit: (refundable) Government Imbizos & Government Meetings.	554.00	no vat	554.00	no vat	0.00%
S40J2	Deposit (refundable): Hawston Thusong Centre	1 000.00	no vat	1 000.00	no vat	0.00%
S40J3	Fundraising: Karaoke, Disco, competitions, etc. per daytime or evening	698.26	803.00	667.83	768.00	4.56%
S40J4	Church Services per day	97.39	112.00	93.04	107.00	4.68%
S40J5	Funeral Tea (three hours)	126.96	146.00	121.74	140.00	4.28%

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		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	
		R	R	R	R	
S40J6	Government Imbizos (per day)	2 152.17	2 475.00	2 059.13	2 368.00	4.52%
S40J7	Non-fundraising events for Schools, other training institutions and sport & recreation	254.78	293.00	243.48	280.00	4.64%
S40J8	Meetings: Government Departments (private meetings) & CBO's outside Municipal area per hour	307.83	354.00	294.78	339.00	4.43%
S40J9	Meetings: Local CBO's, NGO's, Non-fund-raising indoor sports per hour (only large groups > 30) - (No Deposits)	29.57	34.00	28.70	33.00	3.03%
S40J10	Preparation for event - per hour	73.04	84.00	69.57	80.00	5.00%
S40J11	Non-fundraising: Parties, weddings, indoor sports, etc. per daytime or evening	349.57	402.00	334.78	385.00	4.42%
S40J12	Tariff for events continuing after midnight (24h00) per hour	213.91	246.00	204.35	235.00	4.68%
S40J13	Sound OR Ligthing Equipment per event (each item) per hour	106.96	123.00	102.61	118.00	4.24%
S40J14	Use of kitchen (per event per day)	336.52	387.00	321.74	370.00	4.59%
S40J15	Use of kitchen for water jugs and glasses or tea cups & sauces (per event per day)	48.70	56.00	46.96	54.00	3.69%
Note	Daytime = 07:00 - 17:00 // Evening = 18:00 - 24:00 (Charge seperately)					
S43	RENTAL: INFORMAL TRADERS' (HAWKERS') STALLS, OPEN SPACES & BEACHES (applicable Overstrand Wide)					
S43A	<u>CBD</u>					
S43A1	All open stalls per day (demarcated area)(excluding Western Cape December Holiday plus Easter Weekend)	29.57	34.00	28.70	33.00	3.03%
S43A2	Open Stalls per day (Western Cape December Holiday plus Easter Weekend)	43.48	50.00	41.74	48.00	4.17%
S43B	<u>Outside the CBD</u>					
S43B1	Open Stalls Rental - Western Cape December Holiday plus Easter Weekend / pm	96.52	111.00	92.17	106.00	4.72%
S43B2	Open Stalls Rental - excluding Western Cape December Holiday plus Easter Weekend / pm	40.87	47.00	39.13	45.00	4.45%
S43D	<u>Public Open Space</u>					
S43D1	Car Park - Private Car Sales per day (demarcated areas)	38.26	44.00	36.52	42.00	4.76%
S43D2	Funfair, Circus etc per day	908.70	1 045.00	869.57	1 000.00	4.50%
S43D3	Welfare, churches, non-profit organizations	no charge	no vat	no charge	no vat	
S43D4	Sport Events per day	4 119.13	4 737.00	3 941.74	4 533.00	4.50%
S43F	<u>Beaches</u>					
S43F1	Beach Rentals - per day (Private functions)	1 327.83	1 527.00	1 270.44	1 461.00	4.52%
S46	RENTAL: OFFICE					
S46A	Rental per m² / pm (Hermanus area)	126.96	146.00	121.74	140.00	4.29%
S46A1	Rental per m² / pm (Gansbaai, Stanford & Kleinmond)	63.48	73.00	60.87	70.00	4.29%
S46A2	NGO's/NPO's/Government Departments/State Owned Enterprises per m² / pm	38.26	44.00	36.52	42.00	4.76%
S46B	Local Council Functions	no charge	no vat	no charge	no vat	
S48	RENTAL: SPORT FACILITIES					
S48A	<u>Spaces for Sport - Gansbaai / Hawston / Kleinmond / Mount Pleasant / Overhills / Stanford / Zwelihle</u>					
S48A1	Club House - per hour (private events)	175.65	202.00	167.83	193.00	4.66%
S48A2	Club House - Sport events hosted by Overstrand Sport and Recreation structures per 2 hours or part thereof	43.48	50.00	no charge	no vat	
S48A3	Club House - Sport Event hosted by non Overstrand Sport and Recreation structures - per hour	87.83	101.00	84.35	97.00	4.13%
S48A4	Sport grounds -Per event hosted by non Overstrand Sport and Recreation structures	1 726.96	1 986.00	1 652.17	1 900.00	4.53%

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		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	
		R	R	R	R	
S48A6	Sport grounds - Functions/Events (excluding departmental events)	953.04	1 096.00	912.17	1 049.00	1.045
S48A8	Change Rooms - Sport events hosted by Overstrand Sport and Recreation Structures	no charge	no charge	new	new	1.045
Note	Sportgrounds refer to playing surfaces					4.48%
S49	RENTAL: VACANT SERVICED ERVEN FOR LOW COST HOUSING					
S49A	Wetcore Stands (Social Housing) - rent per month	35.65	41.00	33.91	39.00	5.13%
S50	SCHUSS HOUSES KLEINMOND (Meerenvlei)					
S50A	Rent per month	1 033.91	1 189.00	989.57	1 138.00	4.48%
S55	SUNDRY					
S55A	Access to Information as per Act (2 of 2000) - Tariffs	As Stipulated in the Act	applicable vat	As Stipulated in the Act	applicable vat	
S55B1	Administration Cost - RD ACB	actual cost + R50.00	applicable vat	actual cost + R47.92	applicable vat	4.34%
S55B2	Administration Cost - RD cheques, Post Dated Cheques	actual cost + R50.00	applicable vat	actual cost + R47.92	applicable vat	4.34%
S55B3	Administration Cost - Trace of Direct Deposit	actual cost + R102.00	applicable vat	actual cost + R97.36	applicable vat	4.77%
S55D1	Copies: A3 page	4.35	5.00	4.35	5.00	0.00%
S55D2	Copies: A3 page Colour	7.83	9.00	7.83	9.00	0.00%
S55D3	Copies: A4 page	1.83	2.10	1.83	2.10	0.00%
S55D4	Copies: A4 page Colour	5.22	6.00	5.22	6.00	0.00%
S55E	Foreign Bank Cost	actual cost	applicable vat	actual cost	applicable vat	
S55F1	Fax per page - excluding 0865/6 numbers	5.22	6.00	5.04	5.80	3.57%
S55F2	Fax per page - 0865/6 numbers	8.70	10.00	8.26	9.50	5.27%
S55G1	Interest on accounts in arrear	prime + 4%	no vat	prime + 4%	no vat	
S55G2	Placard / Poster Deposit for Elections	4 779.00	no vat	4 573.00	no vat	4.50%
S55G4	Placard / Poster Deposit for Political Parties	4 779.00	no vat	4 573.00	no vat	4.50%
S55H	Placard / Poster each	17.39	20.00	16.52	19.00	5.27%
S55I	Duplicate Account	8.70	10.00	8.26	9.50	5.27%
S55I1	Duplicate PayDay pay slip	8.70	10.00	8.70	10.00	0.00%
S55J	Section 62 of local Government: Systems Act: appeal deposit (refundable if appeal is upheld)	3 220.00	no vat	3 220.00	no vat	0.00%
S55K1A	Tender objection deposit (refundable if appeal is upheld)	3 365.00	no vat	3 220.00	no vat	4.50%
S55k1B	Tender objection deposit (partially upheld -50% refundable)	1 675.00	no vat	1 603.00	no vat	4.49%
S55K2	Tender documentation Administration Fee: (less than 20 pages)	33.91	39.00	32.61	37.50	3.99%
S55K3	Tender documentation Administration Fee: (more than 21 pages less than 50 pages)	180.00	207.00	172.17	198.00	4.55%
S55K4	Tender documentation Administration Fee: (more than 50 pages)	726.96	836.00	695.65	800.00	4.50%
S55L	Advertising Signs Auctioneers per 14days	518.26	596.00	495.65	570.00	4.56%
S55K1	Laminated Cost A3	6.78	7.80	6.44	7.40	5.36%
S55K2	Laminated Cost A4	3.83	4.40	3.65	4.20	4.93%
S60	SWIMMING POOL					
S60A	Daily Tariffs (01 December - 31 March & Easter Weekend & Events approved by the Administration)					
S60A1	Persons older than 12years of age - per person per DAY or part of a day	4.35	5.00	4.35	5.00	0.00%
S60A2	Children (< 12years) per child per day or part of a day	No Charge	no vat	No Charge	no vat	
S60A4	Galas	106.09	122.00	101.74	117.00	4.28%

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		R	R	R	R	
S60A5	Training sessions (Schools & Clubs) per season	167.83	193.00	160.87	185.00	1.045
S65	TOP MANAGEMENT CONSULTATIONS					1.045
S65A1	Consultation Fee (Top Management) per hour	1 027.83	1 182.00	983.48	1 131.00	4.33%
S72	TOWN PLANNING: APPLICATION FEES					
S72A	Amendment, deletion or additional conditions in respect of an existing approval	2 245.22	2 582.00	2 148.70	2 471.00	4.49%
S72B	Application for deviation of SDF/Sectoral Plans	2 642.61	3 039.00	2 528.70	2 908.00	4.50%
S72F	Removal of Title Deed Restrictions					
S72F1	Erven 150m² and smaller	260.00	299.00	248.70	286.00	4.55%
S72F2	Erven between 150 m² and 400 m²	520.00	598.00	497.39	572.00	4.55%
S72F3	Erven 400 m² and larger	3 954.78	4 548.00	3 784.35	4 352.00	4.50%
S72G	Consolidations					
S72G1	Erven 150m² and smaller	243.48	280.00	233.04	268.00	4.48%
S72G2	Erven between 150 m² and 400 m²	489.57	563.00	468.70	539.00	4.45%
S72G3	Erven 400 m² and larger	2 793.04	3 212.00	2 673.04	3 074.00	4.49%
S72H	Subdivision (cumulative)					
S72H1	up to 5 erven	5 446.09	6 263.00	5 211.30	5 993.00	4.51%
S72H2	6 to 10 erven	6 423.48	7 387.00	6 146.96	7 069.00	4.50%
S72H3	More than 10	6 423.48	7 387.00	6 146.96	7 069.00	4.50%
S72H3A	Additional per erf after 10	97.39	112.00	93.04	107.00	4.68%
S72I	Application for Consent Use/Special Use/Occasional Use/Additional Consent					
S72I1	Erven 150m² and smaller	220.87	254.00	211.30	243.00	4.53%
S72I2	Erven between 150m² and 400m²	587.83	676.00	562.61	647.00	4.48%
S72I3	Erven 400 m² and larger	2 793.04	3 212.00	2 673.04	3 074.00	4.49%
S72J	Application for Rezoning					
S72J1	Erven 150 m² and smaller	587.83	676.00	562.61	647.00	4.48%
S72J2	Erven between 150 m² and 400 m²	4 608.70	5 300.00	4 410.44	5 072.00	4.50%
S72J3	Erven between 400m² and 5000m²	6 423.48	7 387.00	6 146.96	7 069.00	4.50%
S72J4	Erven 5000m² and larger	6 423.48	7 387.00	6 146.96	7 069.00	4.50%
S72J4A	Erven larger than 5000m² additional per land use (Excluding Public Open Spaces and Public Roads)	969.57	1 115.00	927.83	1 067.00	4.50%
S72K	Departure to Section 16(2)(b) and (c) of OM Land Use Planning Bylaw					
S72K1A	Erven 150m and smaller	220.87	254.00	211.30	243.00	4.53%
S72K1B	Erven between 150m² and 400m²	488.70	562.00	467.83	538.00	4.46%
S72K1C	Erven 400 m² and larger	2 793.04	3 212.00	2 673.04	3 074.00	4.49%
S72L	Appeal deposit in terms of Section 78(2) of the Bylaw on Municipal Land Use Planning (refundable if appeal is upheld)					
S72L1	Erven 150m² and smaller	331.00	no vat	317.00	no vat	4.42%
S72L2	Erven between 150m² and 400 m²	621.00	no vat	594.00	no vat	4.55%
S72L3	Erven 400 m² and larger	3 351.00	no vat	3 207.00	no vat	4.49%
S72M	Amendment of site development plan, Constitution/Architectural Guidelines, Phasing, amendment or cancellation of a plan of subdivision or a part thereof	2 032.17	2 337.00	1 944.35	2 236.00	4.52%

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		R	R	R	R	
S72N	Determination of Zoning					1.045
S72N1	Erven 150m² and smaller	587.83	676.00	562.61	647.00	1.045
S72N2	Erven between 150 m² and 400 m²	4 608.70	5 300.00	4 410.44	5 072.00	4.48%
S72N3	Erven 400 m² and larger	6 423.48	7 387.00	6 146.96	7 069.00	4.50%
S72N4	Disestablishment of HOA	2 793.04	3 212.00	2 673.04	3 074.00	4.50%
S72P	Relaxation of Title Deed					4.49%
S72P1	Erven 400m² and smaller	488.70	562.00	467.83	538.00	4.46%
S72P2	Erven larger than 400m²	2 780.00	3 197.00	2 660.00	3 059.00	4.51%
S72Q	Permission in terms of Zoning Scheme					
S72Q1	Erven 150m² and smaller	220.87	254.00	211.30	243.00	4.53%
S72Q2	Erven between 150m² and 400m²	488.70	562.00	467.83	538.00	4.46%
S72Q3	Erven 400 m² and larger	2 793.04	3 212.00	2 673.04	3 074.00	4.49%
S72Q4	Closure of Public Place/Part thereof	6 423.48	7 387.00	6 146.96	7 069.00	4.50%
S72R	Extension of Time	701.74	807.00	671.30	772.00	4.53%
S72S	Exemption in terms of Section 26	111.30	128.00	106.09	122.00	4.91%
S75	TOWN PLANNING: LAND USE PLANNING FEE					
S75A1	Advertising Costs Government Gazette	3 909.57	4 496.00	3 740.87	4 302.00	4.51%
S75A2	Advertising Costs Local newspapers	3 909.57	4 496.00	3 740.87	4 302.00	4.51%
S75A3	Advertising Costs Local Newspaper (Removal of Restriction only)	7 818.26	8 991.00	7 481.74	8 604.00	4.50%
S75A4	Advertising Costs - Placing of Final Notice in the Government Gazette	1 105.22	1 271.00	1 057.39	1 216.00	4.52%
S75B	Regulations of Zoning schemes	461.74	531.00	441.74	508.00	4.53%
S75C	Spatial Development Framework	1 090.44	1 254.00	1 043.48	1 200.00	4.50%
S75D	Zoning Certificate	280.87	323.00	268.70	309.00	4.53%
S75D1	Zoning Certificate - Non Profit Organisation (NPO)	No Charge	no vat	0.00	0.00	0.00%
S75E	Registered Letters - more than 10 letters, applicant to pay applicable tariffs according to the South African Post Office Rates	applicable rate	applicable vat	applicable rate	applicable vat	
S75F	CD - Planning Documents	461.74	531.00	441.74	508.00	4.53%
S75G	Search Fee	280.87	323.00	268.70	309.00	4.53%
S75H	Section 30(2) Certification / Clearance (only for the first transfer)	1 656.52	1 905.00	1 585.22	1 823.00	4.50%
S75I	Determination of a Contravention Penalty	20% of built cost as determined by a Quantity Surveyor	applicable vat	20% of built cost as determined by a Quantity Surveyor	applicable vat	
S80	TRAFFIC					
S80J	Business & Other Events					
S80J1	Per officer per hour or part thereof - Mon - Sat	488.70	562.00	467.83	538.00	4.46%
S80J2	Per officer per hour or part thereof - Sundays and public Holidays	559.13	643.00	534.78	615.00	4.55%
S80J4	Administrative fee for provision of officers - per application	139.13	160.00	133.04	153.00	4.58%
S80K	Removal of Vehicles/Towing Fee					
S80K1	Removal of Vehicles per vehicle	1 173.91	1 350.00	1 123.48	1 292.00	4.49%
S80K2	Storage Fees per day	322.61	371.00	308.70	355.00	4.51%

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021

Tariff Code	Detail	2020/2021		2019/2020		
		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	
		R	R	R	R	
S80K3	Towing Charge	Cost plus 15%	applicable vat	Cost plus 15%	applicable vat	1.045
S80K4	Wheel Clamping per vehicle	434.78	500.00	293.91	338.00	1.045
S80L	<u>Traffic Cones</u>					
S80L1	Hire of Traffic Cones per Cone per day	69.57	80.00	67.83	78.00	47.93%
S80P	<u>Disabled Parking Token</u>					
S80P1	Disabled Parking Token per application - valid for 2year period	127.83	147.00	122.61	141.00	2.56%
S80P2	Tempory Disabled Parking Token per application - valid for 1year period					4.26%
S80R	<u>Impoundment of Boats</u>					
S80R1	Impoundment Fee per boat	1 739.13	2 000.00	new	new	
S85	WAYLEAVES AND THE USE OF MUNICIPAL ROAD RESERVES FOR THE INSTALLATION OF SERVICES.					
S85A	<u>Administration and Supervision Fee</u>					
S85A1	Administration fee for a miscellaneous permit to use the road reserve for a period of one month or less other than to install an underground service per permit/event/incident	441.74	508.00	new	new	
S85A2	Administration fee for a wayleave or permit to use the road reserve to install an underground service per permit/event/incident	1 536.52	1 767.00	new	new	
S85A3	Supervision fee for a wayleave or permit to install an underground service per permit/event/incident	2 843.47	3 269.99	new	new	
S85A4	Unauthorised commencement of use of the road reserve per permit/event/incident	200% of applicable above administration and supervision fee	applicable vat	new	new	
S85B	<u>Remedying, Repairing and Cleaning</u>			new	new	
S85B1	Remedying substandard reinstatement or reinstatement which does not comply with the road reserve or other Overstrand Municipality infrastructure; cleaning the site; or ensuring compliance with any other requirement the Overstrand Municipality . For the costs incurred by the Overstrand Municipality resulting from any work in, or use of, the road reserve by any person other than the Overstrand Municipality .	Actual costs plus 10% administration fee	applicable vat	new	new	
S85C	<u>Roadway Trench Fee</u>			new	new	
S85C1	Tariff for authorised trenching across a roadway: Local Road per m - measured from 0.5m behind kerb face or road edge (where no kerb is present)	217.39	250.00	new	new	
S85C2	Tariff for unauthorised trenching across a roadway: Local Road per m - measured from 0.5m behind kerb face or road edge (where no kerb is present)	9 973.91	11 470.00	new	new	

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021

REFUSE (SOLID WASTE) TARIFFS (ROUNDING APPLICABLE)

Tariff Code	Detail	2020/2021		2019/2020		
		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	
		R	R	R	R	
SAN1	REFUSE REMOVAL (1 removal per week of 4 bags or 1X240 Bin)					1.0450
	<u>DOMESTIC WASTE</u>					
SAN1A	Residential (All registered erven/unit with approved building plan) 1 x removal per week (R/Month)	193.84	222.91	185.49	213.31	4.50%
SA1A2	Residential Indigent subsidy as per paragraph A of the Indigent Policy (All registered erven/unit with approved building plan) 1 x removal per week (R/Month)	193.84	222.91	185.49	213.31	4.50%
SA1A3	Residential Indigent subsidy as per paragraph B, C & D of the Indigent Policy (All registered erven/unit with approved building plan) 1 x removal per week (R/Month)	185.49	213.31	185.49	213.31	0.00%
	<u>BUSINESS WASTE</u>					
SAN1C	Commercial/Business (Hostels, Old Age Homes, Caravan Sites, Semi-permanent Resorts etc) (R/Month)	193.84	222.91	185.49	213.31	4.50%
SA1N1	Bulk Container 240L (Wheeley bin) (R/Month) 1 X per week (if available)	193.84	222.91	185.49	213.31	4.50%
SAN1N	Bulk Container 240L (Wheeley bin) (R/Month) 2 X per week (if available)	387.66	445.81	370.97	426.62	4.50%
SA1N3	Bulk Container 240L (Wheeley bin) (R/Month) 3 X per week CBD (if available)	581.48	668.70	556.44	639.91	4.50%
SA1N4	Bulk Container 240L (Wheeley bin) (R/Month) 4 X per week CBD (if available)	775.32	891.61	741.93	853.22	4.50%
SA1N2	Bulk Container 240L (Wheeley bin) (R/Month) 5 X per week CBD (if available)	969.15	1 114.53	927.42	1 066.53	4.50%
SAN1O	Camphill Route (R/Month) (If available)	1 522.94	1 751.38	1 457.36	1 675.96	4.50%
SAN1P	Additional Removals per week on Saturday per Bin (R/Month) per removal	290.74	334.35	278.22	319.95	4.50%
SA1P1	Additional Removals on request Central Town (CBD) per bin (R/Month) (Sunday or Public Holidays) per removal	387.66	445.81	370.97	426.62	4.50%
SA1P2	All CBD's additional Removal during normal working week, per Bin, per removal	44.82	51.54	42.89	49.32	4.50%
SA1P3	All CBD's additional Removal on Saturday, per Bin per removal	67.22	77.31	64.33	73.98	4.50%
SA1P4	All CBD's additional Removal during Sunday or Public Holidays, per Bin per removal	89.63	103.07	85.77	98.64	4.50%
SA1Q	Caravan Sites, Chalets, Semi-permanent & Resorts (R/Month) (Uilenskraalmond Vakansieoord; Franskraal Vakansieoord; Pearly Beach Camp, Micheal Fuchs Guesthouse) NO REMOVAL (per unit/site)	62.36	71.71	59.67	68.62	4.50%
SAN1R	Departmental Consumption (Municipal Consumption per removal site per month)	193.84	222.91	185.49	213.31	4.50%
SAN1U	Schools (R/Month)	193.84	222.91	185.49	213.31	4.50%
SAN1T	Removal outside service area (per removal per hour) (If available)	1 453.72	1 671.78	1 391.12	1 599.79	4.50%
SAN1V	Single Quarters & Transit Camps per unit	62.30	71.65	59.62	68.56	4.50%
SAN1W	Guesthouses, Bed & Breakfast (R/Month)	193.84	222.91	185.49	213.31	4.50%
SAN1X	Removal of food waste for safe disposal (R/per Collection)	385.92	443.81	369.30	424.70	4.50%
SAN2	SELF DUMPING TRANSFER STATIONS & DROP OFF'S: SAND AND CLEAN BUILDERS RUBBLE: (rounding applicable)					

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021

Tariff Code	Detail	2020/2021		2019/2020		
		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	
		R	R	R	R	
SA2A1	Vehicles up to 1 ton load capacity: clean builders rubble (<250mm) and sand: only at Kleinmond Transfer Station, Stanford Drop Off, Pearly Beach Drop Off, Hawston Drop Off and Zwelihle Drop Off (no admission to Hermanus Transfer Station). (All vehicles above 1 ton load capacity only to landfills).	no Charge	no vat	no Charge	no vat	1.0450
SAN2B	SELF DUMPING TRANSFER STATIONS & DROP OFF'S: GENERAL AND GARDEN REFUSE					
SA2B1	Vehicles up to 1 Ton per vehicle load capacity (maximum volume of 5m³)	no Charge	no vat	no Charge	no vat	
SA2B2	Vehicles >1 & up to 2 Ton per vehicle load capacity	446.09	513.00	426.64	490.64	4.56%
SA2B3	Vehicles >2 & up to 3 Ton per vehicle load capacity	668.70	769.00	639.96	735.95	4.49%
SAN3	WEIGH BRIDGE - GANSBAAI LANDFILL (rounding applicable)					
SAN3A	Up to 1 ton load weighed	no Charge	no vat	no Charge	no vat	
SAN3B	Above 1 ton load weighed per ton load weighed	222.61	256.00	213.32	245.32	4.35%
SAN3D	Clean builders rubble (<250mm) and sand	no Charge	no vat	no Charge	no vat	
SAN3F	Mixed builders rubble per ton weighed	222.61	256.00	213.32	245.32	4.35%
SAN4	BASIC FEE REFUSE SERVICE (Erven without approved building plans)					
SAN4A	All registered erven without approved building plans (R/Month)	96.91	111.45	92.74	106.65	4.50%
SAN5	SUNDRIES (rounding applicable)					
SAN5A	Rental of Bulk Container per day (including disposal)	103.48	119.00	99.02	113.87	4.50%
SAN5B	Deposit - rental of bulk containers per 4 bins or less	784.00	no vat	750.52	no vat	4.46%
SAN5C	Asbestos Sheet - per unit (Limited to max 10 sheets)	126.09	145.00	70.27	80.81	79.44%
SAN5D	Baboon Resistant 240L Wheeley bin with lock delivered to homes - projects	1 234.78	1 420.00	1 182.00	1 359.30	4.47%
SAN5E	Replacement lock on baboon resistant wheelie bin	383.48	441.00	367.34	422.44	4.39%
SAN5F	<u>Selling of Chipped Organic Material</u>					
SANF1	Per ton	413.91	476.00	395.99	455.39	4.53%
SANF2	Per cubic (m³)	93.04	107.00	89.11	102.48	4.41%

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021

SEWER TARIFFS (ROUNDING APPLICABLE)

Tariff Code	Detail	2020/2021		2019/2020		
		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	
SE7A	SEWERAGE - SINGLE AND INTERMEDIATE RESIDENTIAL (Dwelling house and Duplex flats, Conventional Sewers, small bore sewers and conservancy tanks)					1.045
SE7A1	0 - 35kl per kl (based on 70% of max 50kl water usage) - per unit per month , Conservancy tank service only during office hours per month. For after hours service, refer to tariff SE9B.	14.32	16.46	13.70	15.76	4.50%
SE7A2	Where no municipal water is used - per RUE per month. Conservancy tank service only during office hours per month. For after hours service, refer to tariff SE9B.	128.83	148.15	new	new	
	SEWERAGE - REGISTERED INDIGENT HOUSEHOLDS					
SE7A4	0 - 4.2 kl - subsidised	14.32	16.46	13.70	15.76	4.50%
SE7A5	4.3 - 35kl per kl (based on 70% of max 50kl water usage) - per unit per month , Conservancy tank service only during office hours per month. For after hours service, refer to tariff SE9B.	14.32	16.46	13.70	15.76	4.50%
SE7B	SEWERAGE - GENERAL RESIDENTIAL (Blocks of flats and Residential Buildings)					
SE7B1	0 - 45kl per kl (based on 90% of max 50kl water usage) per unit per month	14.32	16.46	13.70	15.76	4.50%
SE7C	SEWERAGE - GUEST HOUSE; BED & BREAKFAST ESTABLISHMENTS					
SE7C1	per kl (based on 70% of water usage) per unit per month	14.32	16.46	13.70	15.76	4.50%
SE7D	CONSUMPTION - ALL OTHER (Including Commercial, Industrial, School, Sport, etc)					
SE7D1	per kl (based on 90% of water usage) per unit per month - this percentage may be adjusted according to the Tariff Policy after investigation	14.32	16.46	13.70	15.76	4.50%
SE7E	CONSUMPTION - DEPARTMENTAL					
SE7E1	0 - 35 kl per kl (based on 70% of max 50kl water usage) per unit per month	14.32	16.46	13.70	15.76	4.50%
SE8	BASIC CHARGE					
SE8A	Basic Monthly Charge Developed sites per erf/unit per month	127.12	146.19	121.65	139.90	4.50%
SE8A1	Basic Monthly Subsidy Residential Indigent as per paragraph A of the Indigent Policy per month	127.12	146.19	121.65	139.90	4.50%
SE8A2	Basic Monthly Subsidy Residential Indigent as per paragraph B, C & E of the Indigent Policy per month	115.09	132.35	115.09	132.35	0.00%
SE8B	Basic Monthly Charge Undeveloped sites - can not connect to the network per erf/unit per month	85.65	98.50	81.96	94.25	4.50%
SE8C	Basic Monthly Charge Undeveloped sites - can connect to the network per erf/unit per month	127.12	146.19	121.65	139.90	4.50%
SE8D	Basic Monthly Charge Developed sites - with a septic Tank per erf/unit per month	85.65	98.50	81.96	94.25	4.50%
SE8E	Basic Monthly Charge - Low Cost Housing & Single Quarters per erf/unit per month	85.65	98.50	81.96	94.25	4.50%
SE8F	Infrastructure					
SE8F1	Fixed Infrastructure Basic Charge per erf/unit per month	9.60	11.04	9.60	11.04	0.00%
SE8F2	Fixed Infrastructure Basic Charge per erf/unit per month	3.43	3.94	3.43	3.94	0.00%
SE8F3	Subsidised Fixed Infrastructure Basic Charge per erf/unit per month - Registered Indigent	3.43	3.94	3.43	3.94	0.00%
SE9	OTHER SEWERAGE CHARGES					
SE9A	Vacuum Tanker Service for users not paying tariffs SE7 above - PROVIDED ON REQUEST					

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021

Tariff Code	Detail	2020/2021		2019/2020		
		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	
SE7A	SEWERAGE - SINGLE AND INTERMEDIATE RESIDENTIAL (Dwelling house and Duplex flats, Conventional Sewers, small bore sewers and conservancy tanks)					1.045
SE9A1	Vacuum Tanker Service provided on request < 6kl (per 6kl or part thereof)	584.75	672.46	559.57	643.50	4.50%
SE9A2	Vacuum Tanker Service provided on request < 5kl (per 5kl or part thereof)	584.75	672.46	559.57	643.50	4.50%
SE9A4	Vacuum Tanker Service provided on request > 6kl (per 6kl or part thereof)	584.75	672.46	559.57	643.50	4.50%
SE9A5	Call out fee for Tank Service request but no service due to another defect	584.75	672.46	559.57	643.50	4.50%
SE9A6	More than 3 pipes an additional fee per pipe for users not paying tariff SE7 above	85.65	98.50	81.96	94.25	4.50%
SE9BA	<u>After Hours Vacuum Tanker Service - PROVIDED ON REQUEST</u>					
SE9B1	After Hours - per request < 6kl (per 6kl or part thereof)	1 169.49	1 344.91	1 119.13	1 287.00	4.50%
SE9B2	After Hours - per request > 6kl (per 6kl or part thereof)	1 169.49	1 344.91	1 119.13	1 287.00	4.50%
SE9B3	After Hours - per request < 5kl (per 5kl or part thereof)	1 169.49	1 344.91	1 119.13	1 287.00	4.50%
SE9B2	After Hours Businesses with Public Toilets per removal	351.15	403.82	336.03	386.43	4.50%
SE9C	<u>Vacuum Tanker Service outside urban areas - PROVIDED ON REQUEST</u>					
SE9C1	Normal Applicable Tariff (SE9A1 or SE9A2 or SE9A4) PLUS additional per hour PLUS SE9C2	351.16	403.83	336.04	386.44	4.50%
SE9C2	Normal ApplicableTariff (SE9A2) plus additional per km	17.14	19.71	16.40	18.86	4.50%
	<u>After Hours for Vacuum Tanker Service outside urban areas - PROVIDED ON REQUEST</u>					
SE9C6	After Hours Applicable Tariff (SE9B1 or SE9B2 or SE9B3) PLUS additional per hour PLUS SE9C7	351.15	403.82	336.03	386.43	4.50%
SE9C7	After Hours Applicable Tariff (SE9B2) plus additional per km	17.14	19.71	16.40	18.86	4.50%
SE10	SUNDRY CHARGES					
SE9D	<u>Testing and Connection Fees</u>					
SE9D1	Testing of the septic and conservancy tanks per test	1 521.74	1 750.00	1 456.52	1 675.00	4.48%
SE9D2	Smallbore sewerage connection fee + tank test	6 981.74	8 029.00	6 680.87	7 683.00	4.50%
SE9D3	Sewer Connection	5 231.30	6 016.00	5 006.09	5 757.00	4.50%
SE9E	<u>Disposal</u>					
SE9E1	Charge per kl or part thereof	76.52	88.00	73.04	84.00	4.76%
SE11	ILLEGAL CONNECTION / TAMPERING FEE					
SE11A	1st Offence	7 175.00	no vat	6 866.00	no vat	4.50%
SE11B	2 nd Offence (SE11A X 2)	14 348.00	no vat	13 730.00	no vat	4.50%
NOTE: Any requests for tanker services after 15:00 will be charged at the after hour rate						

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021 BEFORE NERSA APPROVAL

ELECTRICITY TARIFFS 2020/2021 (ROUNDING APPLICABLE) (BEFORE NERSA approval)

Tariff Code	Detail		2020/2021		2019/2020		
			Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	
ED	CONSUMER DEPOSITS						
ED1	Large Power User Group tariff E5 (excluding Kleinmond)	R	0.00	no vat	0.00	no vat	1.0622
ED2	Large Power User Group tariff E5 Kleinmond 2 weeks highest average consumption	R	calculated	no vat	calculated	no vat	1.0622
ED3	Domestic & Commercial Single Phase Credit Meter (Two Part Tariff) Electricity	R	2 622.00	no vat	2 471.71	no vat	1.0622
ED4	Domestic Three Phase Credit Meter (Two Part Tariff)- Electricity	R	4 596.00	no vat	4 327.19	no vat	1.0622
ED5	Commercial Three Phase Credit Meter (Two Part Tariff) - Electricity	R	10 505.00	no vat	9 890.23	no vat	6.08%
ED6	Domestic & Commercial Single Phase Pre-paid (Two Part Tariff) - Electricity	R	604.00	no vat	568.74	no vat	6.21%
ED7	Domestic & Commercial Three Phase Pre-paid (Two Part Tariff) - Electricity	R	1 208.00	no vat	1 137.48	no vat	6.22%
ED8	Indigent Registered	R	195.00	no vat	184.30	no vat	6.20%
EDD	Deposit Defaulters						6.20%
EDD1	Large Power User Group tariff E5 : Two Times average consumption during the preceding 12 months	R	calculated	no vat	calculated	no vat	5.81%
EDD2	Domestic & Commercial Single Phase Credit Meter (Two Part Tariff) Electricity : Two Times average consumption during the preceding 12 months	R	calculated	no vat	calculated	no vat	
EDD3	Domestic Three Phase Credit Meter (Two Part Tariff)- Electricity : Two Times average consumption during the preceding 12 months	R	calculated	no vat	calculated	no vat	
EDD4	Commercial Three Phase Credit Meter (Two Part Tariff) - Electricity : Two Times average consumption during the preceding 12 months	R	calculated	no vat	calculated	no vat	
EF	FIXED CHARGES						
EF1	Infrastructure Charge per Meter per month	R	16.65	19.15	16.65	19.15	0.00%
E1	SINGLE PHASE : DOMESTIC						
E1A	Two-Part Tariff: Credit meters up to 60 Amp (13.8 kVA BDMD) (Including Resorts)						
E1A1	Basic Monthly charge per meter	R	356.20	409.63	335.34	385.64	6.22%
	kWh Unit cost						
E1A2	IBT BLOCK 1 0 - 350 kWh	c	136.67	157.17	128.67	147.97	6.22%
E1A3	IBT BLOCK 2 351 - 600 kWh	c	200.72	230.83	188.97	217.32	6.22%
E1A4	IBT BLOCK 3 > 600 kWh	c	246.62	283.61	232.18	267.01	6.22%
E1B	Two-Part Tariff: Pre-paid up to 60 Amp (13.8 kVA BDMD) (Including Resorts)						
E1B1	Basic Monthly charge per meter	R	356.20	409.63	335.34	385.64	6.22%
	kWh Unit cost						
E1B2	IBT BLOCK 1 0 - 350 kWh	c	126.24	145.18	118.85	136.68	6.22%
E1B3	IBT BLOCK 2 351 - 600 kWh	c	189.15	217.52	178.07	204.78	6.22%
E1B4	IBT BLOCK 3 > 600 kWh	c	237.06	272.62	223.18	256.66	6.22%
E1C	SINGLE PHASE : COMMERCIAL						
E1C1	Basic Monthly charge per meter	R	356.20	409.63	335.34	385.64	6.22%
E1C2	kWh Unit cost - Credit Meters	c	204.55	235.23	192.57	221.46	6.22%
E1C3	kWh Unit cost - Pre-paid meters	c	192.76	221.67	181.47	208.69	6.22%
E1D	Life Line One part tariff (Pre-paid meters only) ≤ 30 Amp with Maximum consumption of 350 kWh with average measured over twelve month period. Only available to Informal dwellings						
	kWh Unit cost						

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021 BEFORE NERSA APPROVAL

Tariff Code	Detail		2020/2021		2019/2020		
			Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	
ED	CONSUMER DEPOSITS						1.0622 1.0622
E1D1	IBT BLOCK 1 0 - 350 kWh	c	127.62	146.77	120.15	138.17	1.045 1.0622
E1E	One part tariff (Pre-paid meters only) Local Economic Development Projects						1.0622
	kWh Unit cost						6.22%
E1E1	IBT BLOCK 1 0 - 350 kWh	c	220.50	253.58	207.59	238.73	6.22%
E3	THREE PHASE: COMMERCIAL & DOMESTIC						
E3E	Two-Part Tariff: Credit up to 100A (70 kVA BDMD) DOMESTIC						
E3E1	Basic Monthly charge per meter	R	712.39	819.24	670.67	771.27	6.22%
	kWh Unit cost						
E3E2	IBT BLOCK 1 0 - 350 kWh	c	137.96	158.65	129.88	149.36	6.22%
E3E3	IBT BLOCK 2 351 - 600 kWh	c	201.55	231.79	189.75	218.21	6.22%
E3E4	IBT BLOCK 3 > 600 kWh	c	245.09	281.86	230.74	265.35	6.22%
E3E	Two-Part Tariff: Pre-paid up to 100A (70 kVA BDMD) DOMESTIC						
E3E5	Basic Monthly charge per meter	R	712.39	819.24	670.67	771.27	6.22%
	kWh Unit cost						
E3E6	IBT BLOCK 1 0 - 350 kWh	c	127.45	146.57	119.99	137.99	6.22%
E3E7	IBT BLOCK 2 351 - 600 kWh	c	189.93	218.42	178.81	205.63	6.22%
E3E8	IBT BLOCK 3 > 600 kWh	c	235.59	270.92	221.79	255.06	6.22%
E3E	Two-Part Tariff: Credit up to 100A (70 kVA BDMD) COMMERCIAL						
E3E9	Basic Monthly charge per meter	R	712.39	819.24	670.67	771.27	6.22%
E3E10	kWh Unit cost	c	204.55	235.23	192.57	221.46	6.22%
E3E	Two-Part Tariff: Pre-paid up to 100A (70 kVA BDMD) COMMERCIAL						
E3E11	Basic Monthly charge per meter	R	712.39	819.24	670.67	771.27	6.22%
E3E12	kWh Unit cost	c	192.76	221.67	181.47	208.69	6.22%
E3G	One-Part Tariff: Pre-paid only; up to 100A (70 kVA BDMD) Businesses, Flats, Sport grounds, Churches.(minimum of 800kWh average for twelve months)						
E3G1	kWh Unit cost	c	243.29	279.78	229.04	263.40	6.22%
E5	TIME OF USE TARIFF						
	Service Charge (per month) for MV and LV consumers						
E5A1	Administrative and Service Charge Medium Voltage per month	R	3 387.47	3 895.59	3 189.11	3 667.48	6.22%
E5A1A	Administrative and Service Charge Low Voltage per month	R	2 995.90	3 445.29	2 820.47	3 243.54	6.22%
E5A2	Network Demand Charge kVA: Utilised capacity	R	31.91	36.69	30.04	34.55	6.22%
E5A3	Network Capacity Charge kVA: Notified Maximum Demand (NMD)	R	25.39	29.19	23.90	27.49	6.22%
	Medium Voltage Metering Points (11000V)						
E5A4	Off Peak kWh Unit Charge	c	56.22	64.66	52.93	60.87	6.22%
E5A5	Standard kWh Unit Charge	c	101.20	116.38	95.27	109.56	6.22%
E5A6	Peak kWh Unit Charge	c	328.89	378.22	309.63	356.07	6.22%
	Low Voltage Metering Points (400V)						
E5A7	Off Peak kWh Unit Charge	c	60.45	69.52	56.91	65.45	6.22%

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Tariff Code	Detail		2020/2021		2019/2020		
			Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	
ED	CONSUMER DEPOSITS						
E5A8	Standard kWh Unit Charge	c	105.41	121.22	99.24	114.13	1.0622
E5A9	Peak kWh Unit Charge	c	333.12	383.08	313.61	360.65	1.045
	Sundry Charges						1.0622
E5A10	Exceed NOTIFIED MAXIMUM DEMAND (NMD) per kVA Per month	R	1 039.84	1 195.82	978.95	1 125.79	6.22%
E6	SUBSIDIZED TARIFFS: Grant to be shown separately						
E6A	Basic Monthly Charge: Residential Indigent as per paragraph A of the Indigent Policy per meter	R	356.20	409.63	335.34	385.64	6.22%
E6B	Basic Monthly Charge: Residential Indigent as per paragraph B, C & D of the Indigent Policy per meter	R	291.60	335.34	291.60	335.34	0.00%
E7	PUBLIC LIGHTING & CCTV						
E7A1	Streetlights & CCTV (metered) per kWh (no basic charge)	c	88.87	102.21	83.67	96.22	6.22%
E7A2	Streetlights & CCTV (consumption) (per unit/per month) (no basic charge)	R	31.18	35.85	29.35	33.75	6.22%
E7A5	Illuminated street sign boards per month	R	31.18	35.85	29.35	33.75	6.22%
E7A6	Hire of Sleeve space for fibre optic cable (per meter per month per fiber optic - no basic charge)	R	0.92	1.06	0.87	1.00	5.75%
E8	CASUAL SUPPLIES						
E8A1	Per connection includes disconnection excluding hire of kiosk	R	1 227.61	1 411.75	1 159.22	1 333.10	5.90%
E8A2	Consumption per day if not metered	R	79.76	91.72	75.32	86.62	5.89%
E8A3	Hire of temporary distribution kiosk, per kiosk, per occasion	R	481.05	553.21	454.25	522.39	5.90%
E8A4	Deposit (Usage will be subtracted)	R	1 656.00	no vat	1 563.76	no vat	5.90%
E8A5	One part tariff : Prepaid or Credit Casual Supply	c	241.94	278.23	227.77	261.94	6.22%
E9	NETWORK CHARGES: SERVICED LAND						
E9A1	Network charge per serviced plot per month	R	356.20	409.63	335.34	385.64	6.22%
E9A2	Infrastructure per vacant plot per month	R	16.65	19.15	16.65	19.15	0.00%
E10	SUNDRY CHARGES						
E10A1	Call-out Fee - office hours (Based on 2 hours for electr & assist + 30km)	R	725.22	834.00	693.91	798.00	4.51%
E10A2	Call-out Fee - after hours: Weekdays & Saturdays (Based on 2 hrs (time and a half) for electr & assist + 30km)	R	1 017.39	1 170.00	973.91	1 120.00	4.46%
E10A3	Call-out Fee - after hours: Sundays & Public Holidays (Based on 2 hrs (double time) for electr & assist + 30km)	R	1 309.57	1 506.00	1 253.04	1 441.00	4.51%
E10A4	MV. Switching on Council's equipment office hours (Based on 3 hours for superintendent & electr + 60km)	R	2 110.44	2 427.00	2 019.13	2 322.00	4.52%
E10A5	MV. Switching on Council's equipment -after hours: Weekdays & Saturdays (Based on 3 hours (time and a half) for a superintendent and an electrician plus 60km)	R	3 024.35	3 478.00	2 894.78	3 329.00	4.48%
E10A6	MV. Switching on Council's equipment -after hours: Sundays & Public holidays (Based on 3 hours (double time) for a superintendent and an electrician plus 60km)	R	3 940.00	4 531.00	3 770.44	4 336.00	4.50%
E10A7	Contractor Inspection 2nd	R	709.57	816.00	679.13	781.00	4.48%
E10A8	Contractor Inspection 3rd	R	1 071.30	1 232.00	1 025.22	1 179.00	4.49%
E10A9	Change of Circuit Breaker - S/Phase(1/annum) contact Electricity Department for approval (Based on Circuit Breaker cost + 1 hour for an electrician and assistant + 30km)	R	566.96	652.00	542.61	624.00	4.49%

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Tariff Code	Detail		2020/2021		2019/2020		1.0622	1.0622
			Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%		
ED	CONSUMER DEPOSITS						1.045	1.0622
E10A10	Change of Circuit Breaker - 3 Phase(1/annum) contact Electricity Department for approval (Based on Circuit Breaker cost + 1 hour for an electrician and assistant + 30km)	R	1 446.09	1 663.00	1 383.48	1 591.00		4.53%
E10A11	Disconnection	R	347.83	400.00	333.04	383.00		4.44%
E10A12	Reconnection	R	347.83	400.00	333.04	383.00		4.44%
E10A13	Verification of a Meter Reading	R	347.83	400.00	333.04	383.00		4.44%
E10A14	Administration fee - recalculation due to no meter access	R	180.87	208.00	173.04	199.00		4.52%
E10A15	Test of Meter: 1 & 3 Phase (Conditionally Refundable) External testing	R	667.83	768.00	639.13	735.00		4.49%
E10A16	Test of Meter: All other Meters (Conditionally Refundable) External testing	R	cost + 15%	applicable vat	cost + 15%	applicable vat		
E10A17	Tariff change - change between one part and two-part	R	236.52	272.00	226.09	260.00		4.61%
E10A18	Damage elect meter (based on meter cost + call out X 2)	R	2 376.52	2 733.00	2 273.91	2 615.00		4.51%
E10A19	Damage elect meter 3 phase (based on meter cost + call out X 2)	R	3 628.70	4 173.00	3 472.17	3 993.00		4.51%
E10A20	Replacement of CIU (Meter keypad) (Based on keypad cost and call out fee)	R	1 196.52	1 376.00	1 145.22	1 317.00		4.48%
E10A21	Damage of Bulk meter or change to SSEG (Based on 3 hours for a superintendent and electrician + 60km + bulk meter cost + modem cost)	R	7 853.91	9 032.00	7 515.65	8 643.00		4.50%
E10A22	Change to Time of Use (with existing bulk meter) + Deposit	R	708.70	815.00	678.26	780.00		4.49%
E10A23	Change to Time of Use (without existing bulk meter) + Deposit	R	12 300.87	14 146.00	11 771.30	13 537.00		4.50%
E10A24	Commission of Bulk meter, supplied by customer (call out fee x 3)	R	2 174.78	2 501.00	2 080.72	2 392.83		4.52%
E10A25	Damage of HV Cable	R	cost + R39 608.00	applicable vat	cost + R37 902.61	applicable vat		4.50%
E10A26	Damage of MV Cable	R	cost + R10 354.00	applicable vat	cost + R 9 908.52	applicable vat		4.50%
E10A27	Damage of LV Cable	R	cost + R 4 170.00	applicable vat	cost + R 3 990.49	applicable vat		4.50%
E10A28	Damage of Service Connection Cable	R	cost + R 1 043.00	applicable vat	cost + R 997.62	applicable vat		4.50%
E10A29	Working without Way leave	R	5 345.22	6 147.00	5 114.78	5 882.00		4.51%
E10A30	Refundable Wayleave deposit for HV cables	R	76 336.00	no vat	73 049.00	no vat		4.50%
E10A31	Refundable Way leave deposit for MV cables	R	19 085.00	no vat	18 263.00	no vat		4.50%
E10A32	Refundable Way leave deposit for LV cables	R	4 124.00	no vat	3 946.00	no vat		4.51%
E10A33	Cancellation Fee of requested service	R	15% of Service Value	no vat	15% of Service Value	no vat		
E10A34	Erection and removal of Banners, signs & lights (per hour) (Vehicle cost + labour)	R	864.35	994.00	826.96	951.00		4.52%
E12	CONVERSION OF METERS							
E12A1	Convert Credit Meter to Pre-paid: SP (no cable work) (based on meter cost + call out)	R	1 652.17	1 900.00	1 580.87	1 818.00		4.51%
E12A2	Convert Credit Meter to Pre-paid: 3P (no cable work) (based on meter cost + call out)	R	2 904.35	3 340.00	2 779.13	3 196.00		4.51%
E12A3	Convert Credit Three Phase to Singe Phase Pre-paid meter	R	1 492.17	1 716.00	1 427.83	1 642.00		4.51%
E12A4	Convert Credit Three Phase to Single Phase Credit (Commercial only)	R	1 126.09	1 295.00	1 077.39	1 239.00		4.52%
E12A5	Convert Pre-paid Single Phase to Three Phase Pre-paid (based on tariff E13A8) cost includes cable to boundary	R	R12 029.00 + ext fee	applicable vat	R11 511.44 + ext fee	applicable vat		4.50%
E12A6	Convert pre-paid Three phase to Single phase pre-paid (based on meter cost + call out + CB)	R	1 838.26	2 114.00	1 759.13	2 023.00		4.50%
E12A7	Removal of Meter (based on call out fee)	R	724.35	833.00	693.04	797.00		4.52%
E12A8	Repositioning of Meter (excl. cable) (based on call out fee)	R	724.35	833.00	693.04	797.00		4.52%
E12A9	Repositioning of Meter (incl. cable) (based on call out fee + 30m cable)	R	2 391.30	2 750.00	2 288.70	2 632.00		4.48%

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Tariff Code	Detail		2020/2021		2019/2020		
			Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	
ED	CONSUMER DEPOSITS						
E13	SERVICE CONNECTIONS						
E13A1	Builders connection (plus applicable service connection tariff)	R	919.13	1 057.00	879.13	1 011.00	4.55%
E13A4	Single Phase (Credit - 60A) option for Commercial users only (Based on 30m cable + meter cost + average labour cost + 15% admin fee)	R	6 514.78	7 492.00	6 233.91	7 169.00	4.51%
E13A6	Single Phase - (Pre-paid meters - 60A) applicable to Domestic users (Network Permitted) (Based on: 30m cable + meter cost + average labour cost + 15% admin fee)	R	6 514.78	7 492.00	6 233.91	7 169.00	4.51%
E13A7	Three Phase : (Credit - 60A) Plus Extension fee : Extension fee not applicable to Industrial even up to 60 Amp (Based on 30m (25mm) cable + meter cost + average labour +circuit breaker + 15% admin fee)	R	R12 029.00 + ext fee	applicable vat	R11 511.44 + ext fee	applicable vat	4.50%
E13A8	Three Phase : (Pre-paid - 60A) Plus Extension fee : Extension fee not applicable to Industrial even up to 60 Amp (Based on 30m (25mm) cable + meter cost + average labour +circuit breaker + 15% admin fee)	R	R12 029.00 + ext fee	applicable vat	R11 511.44 + ext fee	applicable vat	4.50%
E13A9	Non Standard : Pre-paid 30 Amp Single phase (Sub economic connections) (Based on 30m (10mm) cable + meter cost + average labour cost + 15% admin fee)	R	6 049.57	6 957.00	5 788.70	6 657.00	4.51%
E13A10	Single Phase (Credit 60A- Developer install cable to boundary) option for Commercial users only (Based on meter cost + call out fee + 15% admin fee)	R	1 900.00	2 185.00	1 818.26	2 091.00	4.50%
E13A11	Single Phase (Pre-paid 60A-Developer install cable to boundary) applicable to Domestic users (Network permitted) (Based on meter cost + call out fee + 15% admin fee)	R	1 900.00	2 185.00	1 818.26	2 091.00	4.50%
E13A12	Three Phase (Credit 60A- Developer install cable to boundary) : Extension fee not applicable to Industrial even up to 60 Amp (Based on meter cost + call out fee + 15% admin fee)	R	R3 339.61 + ext fee	applicable vat	R3 195.80 + ext fee	applicable vat	4.50%
E13A13	Three Phase (Pre-paid 60A-Developer install cable to boundary) : Extension fee not applicable to Industrial even up to 60 Amp (Based on meter cost + call out fee + 15% admin fee)	R	R3 339.61 + ext fee	applicable vat	R3 195.80 + ext fee	applicable vat	4.50%
E13A14	Any other none standard connections		cost + 15% admin	applicable vat	cost + 15% admin	applicable vat	
E14	ILLEGAL CONNECTION / TAMPERING FEE (Including SSEG and damage or bypass of the DSM Hot Water Cylinder Control Unit)						
E14A1	1 st Offence	R	4 232.00	no vat	4 049.37	no vat	4.51%
E14A2	2 nd Offence (E14A1 X 2)	R	8 462.00	no vat	8 097.68	no vat	4.50%
E14A3	3 rd Offence and re-occurance (Disconnection of service and remedial action fee = double previous* offence fee) *based on current tariffs		2 X E14A2	applicable vat	2 X E14A2	applicable vat	
E14A4	Unsafe / Illegal leads (per visit) (reconnection fee included)	R	1 895.65	2 180.00	1 814.37	2 086.52	4.48%
E15	UPGRADING CONTRIBUTIONS (BULK INFRASTRUCTURE CONTRIBUTION LEVIES - BICL) (Network permitted : to be approved by Electricity Department)						
E15A1	Primary Cost p/kVA -include all HV Equipment UP to HV Substation or identified point of supply excluding Dist. TF	R	1 227.19	1 411.27	1 227.19	1 411.27	0.00%
E15A2	Primary Cost p/kVA -include all MV. Equipment UP to Main Substation or identified point of supply excluding Dist. TF	R	3 514.78	4 042.00	3 363.16	3 867.63	4.51%
E15A3	Secondary Cost p/kVA -include all MV. Equipment UP to Main Substation or identified point of supply including Dist. TF	R	4 284.21	4 926.84	4 284.21	4 926.84	0.00%
E15A4	Secondary Cost p/kVA -include all MV. Equipment UP to Main Substation or identified point of supply including Dist. TF and Kiosk	R	5 589.47	6 427.89	5 589.47	6 427.89	0.00%

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Tariff Code	Detail		2020/2021		2019/2020		
			Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	
ED	CONSUMER DEPOSITS						
E15A5	Buying/Refund of spare capacity cost/kVA	R	100% of approved installation cost	applicable vat	100% of approved installation cost	applicable vat	1.0622
E15A6	Investigation Fee	R	4 199.13	4 829.00	4 018.44	4 621.21	1.045
E15A7	FACTOR OF 0,36 APPLICABLE ON DOMESTIC USERS : TARIFF : applicable on E15A3 AND E15A4 (Commercial /Business no factor apply)	R	Factor 0.36	applicable vat	Factor 0.36	applicable vat	1.0622
E18	SMALL SCALE EMBEDDED GENERATION (SSEG)						
	This tariff is available only for approved SSEG connections, where the customers offset their small scale generation (kWh) against purchases from the Municipality, provided that their purchases exceed their generation (kWh). This tariff will only be implemented after NERSA's approved Guidelines have been received. The consumer will stay on his existing tariff (All prepaid customers excluded) Prepaid customers to convert to credit meter and tariff:						4.50%
E18A2	Feed-in Tariff c/kWh	c	73.22	84.20	68.93	79.27	6.22%
DC2	DEVELOPMENT CONTRIBUTIONS (BULK INFRASTRUCTURE CONTRIBUTION LEVIES - BICL)						
DC2A	<u>Sub Division of existing erf</u>						
DC2A1	Single Phase 60 AMP (5 kVA) Domestic X Tariff E15A4 = P/ERF PLUS STANDARD CONNECTION FEES	R	29 205.22	33 586.00	27 947.35	32 139.45	4.50%
DC2B	<u>New Developments</u>						
DC2B1	Standard fee per Singel Phase Domestic erf - infrastructure provide by developer (13.8 kVA xE15A2 x.36)	R	17 460.00	20 079.00	16 708.18	19 214.41	4.50%
DC2B2	Standard fee per Three Phase Domestic erf - infrastructure provide by developer (42kVA x E15A2x.36)	R	53 139.13	61 110.00	50 850.98	58 478.63	4.50%
DC2C	MV/LV Bulk Supply with metering point cost / kVA= Tariff E15A2	R	3 514.78	4 042.00	3 363.16	3 867.63	4.51%
DC2C1	LV Bulk Supply if capacity is available on existing TF cost / kVA = Tariff E15A3	R	4 284.21	4 926.84	4 284.21	4 926.84	0.00%

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021

WATER TARIFFS (ROUNDING APPLICABLE)

Tariff Code	Detail	2020/2021		2019/2020		1.045
		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	1.045
WD	CONSUMER DEPOSITS					
WD1	Domestic - Water	620.76	no vat	594.03	no vat	4.50%
WD2	Commercial - Water - Consumption < 40kl	2 483.07	no vat	2 376.14	no vat	4.50%
WD3	Commercial - Water - Consumption 40 - 100kl	8 688.51	no vat	8 314.36	no vat	4.50%
WD4	Commercial - Water - Consumption 100 kl +	14 893.96	no vat	14 252.59	no vat	4.50%
WD5	Domestic - Water RUE's	Applicable Rue's X WD1A	no vat	Applicable Rue's X WD1A	no vat	
WD6	Indigent - registered	198.82	no vat	190.26	no vat	4.50%
WDD	Deposit Defaulters					
WDD1	Domestic - Water - Two Times average monthly consumption during the preceding 12 months (Defaulters)	calculated	no vat	calculated	no vat	
WDD2	Commercial - Water - Consumption < 40kl Two Times average monthly consumption during the preceding 12 months (Defaulters)	calculated	applicable vat	calculated	no vat	
WDD3	Commercial - Water - Consumption 40 - 100kl Two Times average monthly consumption during the preceding 12 months (Defaulters)	calculated	no vat	calculated	no vat	
WDD4	Commercial - Water - Consumption 100 kl + Two Times average monthly consumption during the preceding 12 months (Defaulters)	calculated	no vat	calculated	no vat	
WDD5	Domestic - Water RUE's Two Times average monthly consumption during the preceding 12 months (Defaulters)	calculated	no vat	calculated	no vat	
W1	BASIC CHARGE					
W1A1	Basic Monthly Charge per erf/unit per month	142.64	164.04	136.50	156.98	4.50%
W1A2A	Basic Monthly Subsidy : Residential Indigent as per paragraph A of the Indigent Policy per erf/unit per month	142.64	164.04	136.50	156.98	4.50%
W1A2B	Basic Monthly Subsidy: Residential Indigent as per paragraph B, C & D of the Indigent Policy per erf/unit per month	129.14	148.51	129.14	148.51	0.00%
W1A3	Infrastructure					
W1A3A	Fixed Infrastructure Basic Charge per erf/unit per month	15.45	17.77	15.45	17.77	0.00%
W1A3B	Fixed Infrastructure Basic Charge per erf/unit per month	8.41	9.67	8.41	9.67	0.00%
W1A3C	Subsidised Fixed Infrastructure Basic Charge per erf/unit per month - Registered Indigent Households	8.41	9.67	8.41	9.67	0.00%
	<i>See attachment for the amount of RUE's allocated to different household consumers</i>					
W1B	CONSUMPTION - HOUSEHOLDS					
	Normal Tariff & Level 1 water restrictions					
W1B1	0 - 6 kl per kl	5.85	6.73	5.60	6.44	4.50%
W1B2	7 - 18 kl per kl	11.99	13.78	11.47	13.19	4.50%
W1B3	19 - 30 kl per kl	19.45	22.36	18.61	21.40	4.50%
W1B4	31 - 45 kl per kl	29.95	34.44	28.66	32.96	4.50%
W1B5	46 - 60 kl per kl	38.89	44.73	37.22	42.80	4.50%

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Tariff Code	Detail	2020/2021		2019/2020		1.045
		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	1.045
WD	CONSUMER DEPOSITS					
W1B6	>60kl per kl	51.87	59.65	49.64	57.09	4.50%
	Restriction Tariff 1 (level 2 & 3 water restrictions)					
W1B7	0 - 6 kl per kl	5.85	6.73	5.60	6.44	4.50%
W1B8	7 - 18 kl per kl	15.58	17.92	14.91	17.15	4.50%
W1B9	19 - 30 kl per kl	25.28	29.07	24.19	27.82	4.50%
W1B10	31 - 45 kl per kl	38.93	44.77	37.25	42.84	4.50%
W1B11	46 - 60 kl per kl	53.43	61.45	51.13	58.80	4.50%
W1B12	>60kl per kl	71.25	81.94	68.18	78.41	4.50%
	Restriction Tariff 2 (level 4 & 5 water restrictions)					
W1B13	0 - 6 kl per kl	5.85	6.73	5.60	6.44	4.50%
W1B14	7 - 18 kl per kl	19.20	22.08	18.37	21.13	4.50%
W1B15	19 - 30 kl per kl	31.13	35.80	29.79	34.26	4.50%
W1B16	31 - 45 kl per kl	47.91	55.10	45.85	52.73	4.50%
W1B17	46 - 60 kl per kl	65.77	75.64	62.94	72.38	4.50%
W1B18	>60kl per kl	87.68	100.83	83.90	96.49	4.50%
	Restriction Tariff 3 (level 6 water restrictions)					
W1B19	0 - 6 kl per kl	5.85	6.73	5.60	6.44	4.50%
W1B20	7 - 18 kl per kl	25.34	29.14	24.25	27.89	4.50%
W1B21	>18 kl per kl	109.61	126.05	104.89	120.62	4.50%
W1BI	CONSUMPTION - REGISTERED INDIGENT HOUSEHOLDS					
	Normal Tariff & Level 1 water restrictions					
W1BI1	0 - 6 kl per kl - subsidised	5.85	6.73	5.60	6.44	4.50%
W1BI2	7 - 18 kl per kl	11.99	13.78	11.47	13.19	4.50%
W1BI3	19 - 30 kl per kl	19.45	22.36	18.61	21.40	4.50%
W1BI4	31 - 45 kl per kl	29.95	34.44	28.66	32.96	4.50%
W1BI5	46 - 60 kl per kl	38.89	44.73	37.22	42.80	4.50%
W1BI6	>60kl per kl	51.87	59.65	49.64	57.09	4.50%
	Restriction Tariff 1 (level 2 & 3 water restrictions)					
W1BI7	0 - 6 kl per kl - subsidised	5.85	6.73	5.60	6.44	4.50%
W1BI8	7 - 18 kl per kl	15.58	17.92	14.91	17.15	4.50%
W1BI9	19 - 30 kl per kl	25.28	29.07	24.19	27.82	4.50%
W1BI10	31 - 45 kl per kl	38.93	44.77	37.25	42.84	4.50%
W1BI11	46 - 60 kl per kl	53.43	61.45	51.13	58.80	4.50%
W1BI12	>60kl per kl	71.25	81.94	68.18	78.41	4.50%
	Restriction Tariff 2 (level 4 & 5 water restrictions)					
W1BI13	0 - 6 kl per kl - subsidised	5.85	6.73	5.60	6.44	4.50%
W1BI14	7 - 18 kl per kl	19.20	22.08	18.37	21.13	4.50%
W1BI15	19 - 30 kl per kl	31.13	35.80	29.79	34.26	4.50%
W1BI16	31 - 45 kl per kl	47.91	55.10	45.85	52.73	4.50%

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021

Tariff Code	Detail	2020/2021		2019/2020		1.045
		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	1.045
WD	CONSUMER DEPOSITS					
W1BI17	46 - 60 kl per kl	65.77	75.64	62.94	72.38	4.50%
W1BI18	>60kl per kl	87.68	100.83	83.90	96.49	4.50%
	Restriction Tariff 3 (level 6 water restrictions)					
W1BI19	0 - 6 kl per kl - subsidised	5.85	6.73	5.60	6.44	4.50%
W1BI20	7 - 18 kl per kl	25.34	29.14	24.25	27.89	4.50%
W1BI21	>18 kl per kl	109.61	126.05	104.89	120.62	4.50%
W1C	CONSUMPTION - ALL OTHER					
	Normal Tariff & Level 1 water restrictions					
W1C1	0 - 18 kl per kl	13.26	15.25	12.69	14.59	4.50%
W1C2	19 - 30 kl per kl	19.45	22.36	18.61	21.40	4.50%
W1C3	31 - 45 kl per kl	29.95	34.44	28.66	32.96	4.50%
W1C4	46 - 60 kl per kl	38.89	44.73	37.22	42.80	4.50%
W1C5	>60 kl per kl	51.87	59.65	49.64	57.09	4.50%
	Restriction Tariff 1 (level 2 & 3 water restrictions)					
W1C6	0 - 18 kl per kl	17.24	19.83	16.50	18.98	4.50%
W1C7	19 - 30 kl per kl	25.28	29.07	24.19	27.82	4.50%
W1C8	31 - 45 kl per kl	38.93	44.77	37.25	42.84	4.50%
W1C9	46 - 60 kl per kl	53.44	61.46	51.14	58.81	4.50%
W1C10	>60 kl per kl	71.24	81.92	68.17	78.40	4.50%
	Restriction Tariff 2 (level 4 & 5 water restrictions)					
W1C11	0 - 18 kl per kl	21.23	24.42	20.32	23.37	4.50%
W1C12	19 - 30 kl per kl	31.13	35.80	29.79	34.26	4.50%
W1C13	31 - 45 kl per kl	47.91	55.10	45.85	52.73	4.50%
W1C14	46 - 60 kl per kl	65.77	75.64	62.94	72.38	4.50%
W1C15	>60 kl per kl	87.68	100.83	83.90	96.49	4.50%
	Restriction Tariff 3 (level 6 water restrictions)					
W1C16	0 - 10 kl per kl	26.53	30.51	25.39	29.20	4.50%
W1C17	>10 kl per kl	109.61	126.05	104.89	120.62	4.50%
W1D	OTHER CONSUMERS					
W1D1	Departmental per Kl (Including temporary connection for municipal purposes)	24.86	28.59	23.39	26.90	6.28%
W1D2	Fire Hoses: Basic per Month	181.53	208.76	173.71	199.77	4.50%
W1D3	Bulk usage (Unconnected to networks) per Kl - Consumers Permanently residing within Overstrand municipality area	14.68	16.88	14.05	16.16	4.50%
W1D3A	Restriction Tariff 1 (level 2 & 3 water restrictions)	19.09	21.96	18.27	21.01	4.50%
W1D3B	Restriction Tariff 2 (level 4 & 5 water restrictions)	23.28	26.77	22.28	25.62	4.50%
W1D3C	Restriction Tariff 3 (level 6 water restrictions)	29.36	33.77	28.10	32.32	4.50%
W1D4	Kid Brooke (Van Cauter 0 - 8000kl per year)	0.08	0.09	0.08	0.09	0.00%
W1D5	Onrus Small Holdings tariff 2 (Van Cauter)	0.08	0.09	0.08	0.09	0.00%
W1D6	Onrus Small Holdings tariff 4 (Per agreement)	1.11	1.28	1.11	1.28	0.00%

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021

Tariff Code	Detail	2020/2021		2019/2020		1.045
		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	1.045
WD	CONSUMER DEPOSITS					
W1D7	Contractors water consumption - temporary connection (only for municipal purposes)	24.86	28.59	23.39	26.90	6.28%
W1D8	Bulk usage (Unconnected to networks) per Kl - People residing outside the Overstrand municipal area	54.45	62.62	52.11	59.93	4.50%
W1D8A	Restriction Tariff 1 (level 2 & 3 water restrictions)	70.79	80.70	67.74	77.22	4.50%
W1D8B	Restriction Tariff 2 (level 4 & 5 water restrictions)	87.13	99.33	83.38	95.05	4.50%
W1D8C	Restriction Tariff 3 (level 6 water restrictions)	108.91	124.16	104.22	118.81	4.50%
W1E	WET COMMERCIAL, SPORT, PARKS etc (must apply for this tariff)					
	Normal Tariff & Level 1 water restrictions					
W1E1	0 - 500kl per kl	19.30	22.20	18.47	21.24	4.50%
W1E2	501 - 1000kl per kl	29.18	33.55	27.92	32.11	4.50%
W1E3	>1000kl per kl	38.91	44.74	37.23	42.81	4.50%
	Restriction Tariff 1 (level 2 & 3 water restrictions)					
W1E4	0 - 300kl per kl	25.10	28.87	24.02	27.62	4.50%
W1E5	301 - 700kl per kl	37.92	43.61	36.29	41.73	4.50%
W1E6	>700kl per kl	50.58	58.16	48.40	55.66	4.50%
	Restriction Tariff 2 (level 4 & 5 water restrictions)					
W1E7	0 - 250kl per kl	30.88	35.51	29.55	33.98	4.50%
W1E8	251 - 500kl per kl	46.68	53.68	44.67	51.37	4.50%
W1E9	>500kl per kl	62.24	71.58	59.56	68.49	4.50%
	Restriction Tariff 3 (level 6 water restrictions)					
W1E10	0 - 100kl per kl	38.60	44.39	36.94	42.48	4.50%
W1E11	>100 kl per kl	77.81	89.48	74.46	85.63	4.50%
W1F	WET INDUSTRY (Marine etc. must apply for this tariff) (Average of 100kl per day over previous 365 days)					
	Normal Tariff & Level 1 water restrictions					
W1F1	0 - 5800kl per kl	20.11	23.12	19.24	22.13	4.50%
W1F2	> 5800kl per kl	38.91	44.74	37.23	42.81	4.50%
	Restriction Tariff 1 (level 2 & 3 water restrictions)					
W1F3	0 - 5800kl per kl	26.14	30.06	25.01	28.76	4.50%
W1F4	> 5800kl per kl	50.58	58.16	48.40	55.66	4.50%
	Restriction Tariff 2 (level 4 & 5 water restrictions)					
W1F5	0 - 5800kl per kl	32.17	36.99	30.78	35.40	4.50%
W1F6	> 5800kl per kl	62.24	71.58	59.56	68.49	4.50%
	Restriction Tariff 3 (level 6 water restrictions)					
W1F7	0 - 5 800kl per kl	40.20	46.23	38.47	44.24	4.50%
W1F8	>5 800 kl per kl	77.81	89.48	74.46	85.63	4.50%
W2A	AVAILABILITY CHARGES					
W2A1	Overstrand per month	142.64	164.04	136.50	156.98	4.50%
W2A2	Farms connected to water pipe line	142.64	164.04	136.50	156.98	4.50%
W2J	REBATES (This can be granted by the Municipal Manager after application) refer to Policy # 6.8.1					

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021

Tariff Code	Detail	2020/2021		2019/2020		1.045
		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	1.045
WD	CONSUMER DEPOSITS					
W2J1	Kl above average - per kl	24.86	28.59	23.39	26.90	6.28%
W3A	IRRIGATION WATER ("LEI WATER") & RAW WATER					
W3A1	Use and pump water (80-90 min) per MONTH Stanford	43.60	50.14	41.72	47.98	4.50%
W3A2	Pearly Beach Small Holdings: Basic	53.20	61.18	50.91	58.55	4.50%
W3A3	Pearly Beach Small Holdings: Consumption 0- 70 kl per kl	4.16	4.78	3.98	4.58	4.50%
W3A4	Pearly Beach Small Holdings: Consumption >70 kl per kl	9.74	11.20	9.32	10.72	4.50%
W3A5	Others	4.16	4.78	3.98	4.58	4.50%
W3A6	Farm 1/722 Stanford as per agreement 1.75% of raw water abstraction from municipal boreholes, maximum 8760 kl/a	0.00	0.00	0.00	0.00	0.00%
W3A7	Farm 586 Volmoed raw water from De Bos pipeline consumption 0 - 300 kl/month per kl	0.00	0.00	0.00	0.00	0.00%
W3A8	Farm 586 Volmoed raw water from De Bos pipeline consumption >300 kl/month per kl	3.92	4.51	3.75	4.31	4.50%
W3B	IRRIGATION WATER - (TREATED EFFLUENT)					
W3B2	Hermanus Golf Club per month	47 325.57	54 424.41	45 287.63	52 080.77	4.50%
W3B3	All other per kl	2.66	3.06	2.55	2.93	4.50%
W3B4	Schools, municipal sports grounds & project sport grounds as per agreement	no charge	no vat	no charge	no vat	
W3B5	Curro Holdings - 250kl free per day as per deed of sale	2.66	3.06	2.55	2.93	4.50%
W4	SUNDRY CHARGES					
W4A1	Testing of a Meter (Call-out Fee incl)(Conditionally refundable)	953.04	1 096.00	912.17	1 049.00	4.48%
W4A2	Testing of a Meter (Ind/Bulk Meter)(Conditionally refundable) *Minimum charge of R500	Cost plus 15%	applicable vat	Cost plus 15%	applicable vat	
W4A3	Disconnection	432.17	497.00	413.91	476.00	4.41%
W4A4	Reconnection	432.17	497.00	413.91	476.00	4.41%
W4A5	Reconnection After Normal Working Hours	864.35	994.00	826.96	951.00	4.52%
W4A6	Administration fee - recalculation due to no meter access	168.70	194.00	161.74	186.00	4.30%
W4A7	Verification of a Meter Reading	236.52	272.00	226.09	260.00	4.61%
W4A8	Final and Special Readings	216.52	249.00	206.96	238.00	4.62%
W4A9	Call-out Fee - Normal Working Hours	431.30	496.00	413.04	475.00	4.42%
W4A10	Call-out Fee - After Hours	863.48	993.00	826.09	950.00	4.53%
W4A11	Replacement of damage meter	1 159.13	1 333.00	1 109.57	1 276.00	4.47%
W4A12	Removal of Meter (based on call out fee)	953.04	1 096.00	912.17	1 049.00	4.48%
W4A13	Registration of Borehole (Including inspection fee)	323.48	372.00	309.57	356.00	4.50%
W4A14	Repositioning of Meter (excl. pipe)	948.70	1 091.00	907.83	1 044.00	4.50%
W4A15	Convert to Water Flow Restrictor Meter	3 089.57	3 553.00	2 956.52	3 400.00	4.50%
W4A16	Temporary Connections - Deposit	8 130.00	no vat	7 780.00	no vat	4.50%
W4A17	Temporary Connection - Usage per kl	24.35	28.00	23.39	26.90	4.10%
W4A18	Damage of Water Meter	Actual cost plus 15%	applicable vat	Actual cost plus 15%	applicable vat	
W4A19	Damage of Watermain	Actual cost plus R3 268.00	applicable vat	Actual cost plus R3 127.07	applicable vat	4.50%

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021

Tariff Code	Detail	2020/2021		2019/2020		1.045
		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	1.045
WD	CONSUMER DEPOSITS					
W4A20	Damage of Service Connection (including water meter)	Actual cost plus R859.00	applicable vat	Actual cost plus R822.02	applicable vat	4.50%
W5	ILLEGAL CONNECTION / TAMPERING FEE					
W5A1	1st Offence	7 212.00	no vat	6 901.00	no vat	4.51%
W5A2	2 nd Offence Must convert to a flow-restriction watermeter at applicable tariff plus	8 462.00	no vat	8 098.00	no vat	4.49%
W5A3	3rd Offence (Restriction of service and remedial action fee = double previous offence fee)	Previous offence amount X 2	no vat	Previous offence amount X 2	no vat	
W6	CONNECTION FEE					
W6A1	20 mm Connection Conventional Meter	5 283.48	6 076.00	5 055.65	5 814.00	4.51%
W6A2	20 mm Connection Water Flow Restrictor Meter	6 273.91	7 215.00	6 003.48	6 904.00	4.50%
W6A3	Other Connections	Actual cost plus 15%	applicable vat	Actual cost plus 15%	applicable vat	
W6A4	Connections (Erf Boundary - by Developer)	1 373.91	1 580.00	1 314.78	1 512.00	4.50%
W7	BULK SERVICES DEVELOPMENT FEES					
	Tariffs set out in Development Contribution Tariff list					

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/21

ANNEXURE TO WATER TARIFFS

ALLOCATION OF RUE's TO CATEGORIES OF CONSUMERS 2019/2020

Clinics - Out patients	* 1 RUE
Flats	* 1 RUE per Unit
Guest Houses and B & B's	* 1 RUE
Household related consumers that do not fall in one of the above household consumer categories	* Upon application the Engineering & Financial Departments will assess the validity within the tariff's structural framework
Old Age Homes, Hostels & Boarding School	* 1 RUE per 7 beds
Retirement Villages, Hospital & Hospice	* 1 RUE per 1 residential unit * 1 RUE per 7 beds
Single Residential erven	* 1 RUE
Townhouse and Group developments	* 1 RUE per unit (Please note that Townhouse/Group Developments must apply should they require more than 1 RUE during development) * RUE's only applicable from date of application and approval

RUE = Residential Unit Equivalent

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021

DEVELOPMENT CONTRIBUTION TARIFFS (BULK INFRASTRUCTURE CONTRIBUTION LEVIES - BICL) (ROUNDING APPLICABLE)

Tariff Code	Detail	2020/2021		2019/2020		
		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	
		R	R	R	R	
DC1	WATER					
DC1A	Standard Fee per Equivalent Unit	20 832.17	23 957.00	19 934.78	22 925.00	4.50%
DC2	ELECTRICITY					
DC2A	Sub Division of Existing Erf					
DC2A1	Single Phase 60 AMP (5 kVA) Domestic X Tariff E15A4 = P/ERF PLUS Standard Connection Fees	29 205.22	33 586.00	27 947.35	32 139.45	4.50%
DC2B	New Developments					
DC2B1	Standard fee per Singel Phase Domestic erf - infrastructure provide by developer (Based on 13.8 kVA x E15A2 x.36)	17 460.00	20 079.00	16 708.18	19 214.41	4.50%
DC2B2	Standard fee per Three Phase Domestic erf - infrastructure provide by developer (Based on 42kVA x E15A2x.36)	53 139.13	61 110.00	50 850.98	58 478.63	4.50%
DC2C	MV/LV Bulk Supply with metering point cost / kVA= Tariff E15A2	3 514.78	4 042.00	3 363.16	3 867.63	4.51%
DC2C1	LV Bulk Supply if capacity is available on existing TF cost / kVA = Tariff E15A3	4 284.21	4 926.84	4 284.21	4 926.84	0.00%
DC3	SEWERAGE					
DC3A	Standard Fee per Equivalent Unit	14 046.09	16 153.00	13 440.87	15 457.00	4.50%
DC4	ROADS					
DC4A	Standard Fee per Equivalent Unit	6 298.26	7 243.00	6 026.96	6 931.00	4.50%
DC5	STORMWATER					
DC5A	Standard Fee per Equivalent Unit	7 266.96	8 357.00	6 953.91	7 997.00	4.50%
DC6	SOLID WASTE					
DC6A	Standard Fee per Equivalent Unit	1 259.13	1 448.00	1 205.22	1 386.00	4.47%
DC7	OFF-GRID DEVELOPMENT/UNITS					
DC7A	As per signed agreement as recommended by the Director: Infrastructure and Planning and approval by the Municipal Manager	as per agreement	applicable vat	as per agreement	applicable vat	
DC8	EVALUATION/INVESTIGATION LEVIES are payable OVER and ABOVE the Bulk Service Levies					
DC8A	Water					
	No. of Equivalent units					
DC8A1	1 - 4	no charge	no vat	no charge	no vat	
DC8A2	5 - 10	8 725.22	10 034.00	8 350.44	9 603.00	4.49%
DC8A3	11 - 25	14 691.30	16 895.00	14 058.26	16 167.00	4.50%
DC8A4	26 - 50	20 213.91	23 246.00	19 343.48	22 245.00	4.50%
DC8A5	51 - 100	23 196.52	26 676.00	22 197.39	25 527.00	4.50%
DC8A6	101 - 250	25 736.52	29 597.00	24 627.83	28 322.00	4.50%
DC8A7	251 - 500	30 044.35	34 551.00	28 750.44	33 063.00	4.50%
DC8A8	501 - 2000	33 909.57	38 996.00	32 449.57	37 317.00	4.50%
DC8A9	2000 – 5000	40 758.26	46 872.00	39 003.48	44 854.00	4.50%

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021

Tariff Code	Detail	2020/2021		2019/2020	
		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%
		R	R	R	R
DC1	WATER				
DC8A10	> 5001	46 281.74	53 224.00	44 288.70	50 932.00
DC8E	Sanitation				
	No. of Equivalent units				
DC8E1	1 - 4	no charge	no vat	no charge	no vat
DC8E2	5 - 10	8 725.22	10 034.00	8 350.44	9 603.00
DC8E3	11 - 25	14 691.30	16 895.00	14 058.26	16 167.00
DC8E4	26 - 50	20 213.91	23 246.00	19 343.48	22 245.00
DC8E5	51 - 100	23 196.52	26 676.00	22 197.39	25 527.00
DC8E6	101 - 250	25 736.52	29 597.00	24 627.83	28 322.00
DC8E7	251 - 500	30 044.35	34 551.00	28 750.44	33 063.00
DC8E8	501 - 2000	33 909.57	38 996.00	32 449.57	37 317.00
DC8E9	2000 – 5000	40 758.26	46 872.00	39 003.48	44 854.00
DC8E10	> 5001	46 281.74	53 224.00	44 288.70	50 932.00

4.50%

4.49%

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4.50%

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021

RESORTS TARIFF LIST (ROUNDING APPLICABLE)

Tariff Code	Detail	2020/2021		2019/2020		
		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	
	** A deposit of 50% of the total amount payable is applicable to secure the booking					normal electricity
	** On cancellation of the booking an administration fee of 15% will deducted from the deposit					
	** On cancellation of the booking less than 14 days prior to the commencement of the booking period, the deposit will not be paid back					
R 1	PALMIET & KLEINMOND CARAVAN PARKS					
R1A	Peak Season - 1 December - 31 January & Easter Weekend					
R1A1	A Stands per day	414.78	477.00	396.52	456.00	4.61%
R1A2	B Stands per day	333.04	383.00	318.26	366.00	4.64%
R1A3	C Stands per day	295.65	340.00	282.61	325.00	4.61%
R1B	Off-Peak Season - 1 February - 30 November (Excluding Easter Weekend)					
R1B1	A Stands per day	229.57	264.00	220.00	253.00	4.35%
R1B2	B Stands per day	197.39	227.00	188.70	217.00	4.61%
R1B3	C Stands per day	180.87	208.00	173.04	199.00	4.52%
	The above tariffs include for up to four (4) persons and one (1) vehicle with one trailor or caravan or small boat per day					
R1F	Sundry Costs					
R1F1	Electricity if available per stand per day	26.09	30.00	24.58	28.27	6.14%
R1F2	Additional persons up to a maximum of two (2) - per person per day	60.00	69.00	57.39	66.00	4.55%
R1F3	Additional vehicle or small trailer or small boat to maximum of 2 units - per unit per day	33.91	39.00	32.17	37.00	5.41%
R1F4	Day visitors for campers up to a maximum of four (4) per person per day	60.00	69.00	57.39	66.00	4.55%
R1F5	Day visitors vehicle per day	46.09	53.00	44.35	51.00	3.92%
	NOTE: Special arrangements must be made with the Camp Manager to allow day visitors					
R1F6	Children under two (2) years	no charge	no vat	no charge	no vat	
R1F7	Children under twelve (12)	29.57	34.00	28.70	33.00	3.03%
R1F8	Gate Card / Key Deposit per set - Refundable	174.00	no vat	166.00	no vat	4.82%
R1J	Off-Peak: Pensioners,Caravan Clubs more than 10 caravans, Mobile Camper Vehicles & RV groups (not caravans) more than 20 campers					
	Note: Pensioners to be defined as persons sixty (60) years and older					
R1J1	May get a discount on the stands	50%	applicable vat	50%	applicable vat	
R1J2	Qulify for a reduced tariff for a period of 30 days	2 793.04	3 212.00	2 673.04	3 074.00	4.49%
R 10	KLEINMOND: FRANK ROBB HUT					
R10A	Camping per person per day (Maximum of 10 persons)	98.26	113.00	93.91	108.00	4.63%
R 20	ONRUS CARVAN PARK: PLETT HOUSE					
R20A	Peak Season - 1 December - 31 January & Easter Weekend	458.26	527.00	438.26	504.00	4.56%
R20B	Off-Peak Season - 1 February - 30 November (Excluding Easter Weekend)	284.35	327.00	272.17	313.00	4.48%
R 30	ONRUS CARVAN PARK					
R30A	Peak Season - 1 December - 31 January & Easter Weekend					
R30A1	A Stands per day	451.30	519.00	432.17	497.00	4.43%
R30A2	B Stands per day	346.09	398.00	331.30	381.00	4.46%

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021

Tariff Code	Detail	2020/2021		2019/2020		
		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	
R30A3	C Stands per day	316.52	364.00	302.61	348.00	normal
R30B	Off-Peak Season - 1 February - 30 November (Excluding Easter Weekend)					4.60%
R30B1	A Stands per day	249.57	287.00	239.13	275.00	4.36%
R30B2	B Stands per day	211.30	243.00	202.61	233.00	4.29%
R30B3	C Stands per day	197.39	227.00	188.70	217.00	4.61%
	The above tariffs include for up to four (4) persons and one (1) vehicle with one trailer or caravan or small boat per day					
R30F	Sundry Costs					
R30F1	Electricity if available per stand per day	26.09	30.00	24.58	28.27	6.14%
R30F2	Additional persons up to a maximum of two (2) - per person per day	66.09	76.00	63.48	73.00	4.11%
R30F3	Additional vehicle or small trailer or small boat to maximum of 2 units - per unit per day	35.65	41.00	33.91	39.00	5.13%
R30F4	Children under two (2) years	no charge	no vat	no charge	no vat	
R30F5	Children under twelve (12)	33.91	39.00	32.17	37.00	5.41%
R30F6	Daily Functions (pre-arrangement) per day	163.48	188.00	156.52	180.00	4.45%
R30F7	Full 30 day Rental	4 464.35	5 134.00	4 272.17	4 913.00	4.50%
R30F8	Gate Card / Key Deposit per set - Refundable	177.00	no vat	169.00	no vat	4.73%
R30J	Long Term Rental					
R30J1	Rental per annum	14 605.22	16 796.00	13 976.52	16 073.00	4.50%
	Plus:					
R30J2	Pergola with covering per annum	1 566.09	1 801.00	1 498.26	1 723.00	4.53%
R30J3	Water tap per annum	333.91	384.00	319.13	367.00	4.63%
R30J4	Structure for storing purposes per annum	333.91	384.00	319.13	367.00	4.63%
R30J5	Permanent fireplace structure per annum	333.91	384.00	319.13	367.00	4.63%
R30J6	Electricity per stand per annum	1 153.04	1 326.00	1 085.47	1 248.29	6.22%
R30L	Off-Peak: Pensioners, Caravan Clubs more than 10 caravans, Mobile Camper Vehicles & RV groups (not caravans) more than 20 campers					
	Note: Pensioners to be defined as persons sixty (60) years and older					
R30L1	May get a discount on the stands	50%	applicable vat	50%	applicable vat	
R30L2	Qualify for a reduced tariff for a period of 30 days	3 069.57	3 530.00	2 937.39	3 378.00	4.50%
R 60	GANSBAAAI CARAVAN PARK					
R60A	Peak Season - 1 December - 31 January & Easter Weekend					
R60A1	A+ Stands per day	326.96	376.00	313.04	360.00	4.45%
R60A2	A Stands per day	279.13	321.00	266.96	307.00	4.56%
R60A3	B Stands per day	229.57	264.00	220.00	253.00	4.35%
R60A4	C Stands per day	197.39	227.00	188.70	217.00	4.61%
R60B	Off-Peak Season - 1 February - 30 November (Excluding Easter Weekend)					
R60B1	A+ Stands per day	250.44	288.00	240.00	276.00	4.35%
R60B2	A Stands per day	206.96	238.00	198.26	228.00	4.39%
R60B3	B Stands per day	197.39	227.00	188.70	217.00	4.61%
R60B4	C Stands per day	180.87	208.00	173.04	199.00	4.52%

OVERSTRAND MUNICIPALITY TARIFF LIST 2020/2021

Tariff Code	Detail	2020/2021		2019/2020		
		Exclude VAT	Include VAT 15%	Exclude VAT	Include VAT 15%	
	The above tariffs include for up to four (4) persons and one (1) vehicle with one trailer or caravan or small boat per day					normal
R60F	Sundry Costs					
R60F1	Additional persons up to a maximum of two (2) - per person per day	60.00	69.00	57.39	66.00	4.55%
R60F2	Additional vehicle or small trailer or small boat - per unit per day	43.48	50.00	41.74	48.00	4.17%
R60F3	Children under two (2) years	no charge	no vat	no charge	no vat	
R60F4	Children under twelve (12)	29.57	34.00	28.70	33.00	3.03%
R60F5	Day visitors for campers up to a maximum of four (4) per person per day	43.48	50.00	41.74	48.00	4.17%
R60F6	Gate Card / Key Deposit per set - Refundable	173.00	no vat	166.00	no vat	4.22%
R60J	Long Term Rental					
R60J1	Rental per annum	8 199.13	9 429.00	7 846.09	9 023.00	4.50%
E60K	Off-Peak: Pensioners, Caravan Clubs more than 10 caravans, Mobile Camper Vehicles & RV groups (not caravans) more than 20 campers					
	Note: Pensioners to be defined as persons sixty (60) years and older					
R60K1	May get a discount on the stands	50%	applicable vat	50%	applicable vat	
R 80	HAWSTON DAY CAMPING SITE					
R80A	Peak Season - 1 December - 31 January & Easter Weekend					
R80A1	Camping Sites	197.39	227.00	188.70	217.00	4.61%
R80A2	Parking Fees per vehicle (excluding busses >20 seats)	14.78	17.00	13.91	16.00	6.25%
R80A3	Per Bus >20 seats	168.70	194.00	161.74	186.00	4.30%
R80A4	Entrance Fee: Adults (per person)	14.78	17.00	13.91	16.00	6.25%
R80A5	Entrance Fee: Children (per child < 12)	4.35	5.00	4.35	5.00	0.00%
R80B	Off-Peak Season - 1 February - 30 November (Excluding Easter Weekend)					
R80B1	Camping Sites	106.96	123.00	102.61	118.00	4.24%
R80B2	Parking Fees per vehicle (excluding busses >20 seats)	14.78	17.00	13.91	16.00	6.25%
R80B3	Per Bus >20 seats	168.70	194.00	161.74	186.00	4.30%
R80B4	Entrance Fee: Adults (per person)	14.78	17.00	13.91	16.00	6.25%
R80B5	Entrance Fee: Children (per child < 12)	4.35	5.00	4.35	5.00	0.00%
R80B6	The above tariffs include for up to six (6) persons and one (1) vehicle with one trailer or caravan or small boat per day					
R80E	Sundry Costs					
R80E1	Electricity if available per stand per day	26.09	30.00	24.58	28.27	6.14%
R80E2	Additional vehicle or small trailer or small boat - per unit per day	40.87	47.00	39.13	45.00	4.45%
R80E3	Events - partial or whole day camp site, per day or portion of the day (Excluding other services eg. Refuse collection, electricity etc.)	558.26	642.00	533.91	614.00	4.56%
R80J	Off-Peak: Pensioners, Caravan Clubs more than 10 caravans, Mobile Camper Vehicles & RV groups (not caravans) more than 20 campers					
	Note: Pensioners to be defined as persons sixty (60) years and older					
R80J1	May get a discount on the stands	50%	applicable vat	50%	applicable vat	

ANNEXURE D

TARIFF BASKETS

MONTHLY BASKET OF TARIFFS - SINGLE RESIDENTIAL 2020/2021				
Residential				
High Consumption with credit elect meter		Year	Year	Increase/Decrease
		2019/2020	2020/2021	Amount %
Valuation	R3 500 000			
Rates		1 311.69	1 370.72	59.03 4.50
Sewer SE7A1+SE8A		601.15	628.20	27.05 4.50
Infrastructure Basic Charge Water, Electricity & Sewer		53.54	53.54	0.00 0.00
Refuse 1X Per Week		185.49	193.84	8.35 4.50
Water 50 kl		1 147.06	1 198.68	51.62 4.50
VAT 15%		298.09	311.14	13.05 4.38
SUB TOTAL		3 597.02	3 756.11	159.10 4.42
Electricity Credit Meter 1500 kWh		3 347.73	3 555.96	208.23 6.22
VAT 15%		502.16	533.39	31.23 6.22
TOTAL		7 446.91	7 845.46	398.56 5.35
High Consumption with prepaid elect meter				
		2019/2020	2020/2021	Amount %
Valuation	R3 500 000			
Rates		1 311.69	1 370.72	59.03 4.50
Sewer SE7A1+SE8A		601.15	628.20	27.05 4.50
Infrastructure Basic Charge Water, Electricity & Sewer		53.54	53.54	0.00 0.00
Refuse 1X Per Week		185.49	193.84	8.35 4.50
Water 50 kl		1 147.06	1 198.68	51.62 4.50
VAT 15%		298.09	311.14	13.05 4.38
SUB TOTAL		3 597.02	3 756.11	159.10 4.42
Electricity Prepaid Meter 1500 kWh		3 205.11	3 404.47	199.36 6.22
VAT 15%		480.77	510.67	29.90 6.22
TOTAL		7 282.89	7 671.25	388.36 5.33
Medium Consumption with credit elect meter				
		2019/2020	2020/2021	Amount %
Valuation	R2 500 000			
Rates		931.49	973.41	41.92 4.50
Sewer SE7A1+SE8A		361.40	377.66	16.26 4.50
Infrastructure Basic Charge Water, Electricity & Sewer		53.54	53.54	0.00 0.00
Refuse 1X Per Week		185.49	193.84	8.35 4.50
Water 25 kl		438.01	457.72	19.71 4.50
VAT 15%		155.77	162.41	6.65 4.27
SUB TOTAL		2 125.70	2 218.58	92.89 4.37
Electricity Credit Meter 800 kWh		1 722.47	1 829.61	107.14 6.22
VAT 15%		258.37	274.44	16.07 6.22
TOTAL		4 106.54	4 322.63	216.09 5.26
Medium Consumption with prepaid elect meter				
		2019/2020	2020/2021	Amount %
Valuation	R2 500 000			
Rates		931.49	973.41	41.92 4.50
Sewer SE7A1+SE8A		361.40	377.66	16.26 4.50
Infrastructure Basic Charge Water, Electricity & Sewer		53.54	53.54	0.00 0.00
Refuse 1X Per Week		185.49	193.84	8.35 4.50
Water 25 kl		438.01	457.72	19.71 4.50
VAT 15%		155.77	162.41	6.65 4.27
SUB TOTAL		2 125.70	2 218.58	92.89 4.37
Electricity Prepaid Meter 800 kWh		1 642.85	1 745.04	102.19 6.22
VAT 15%		246.43	261.76	15.33 6.22
TOTAL		4 014.97	4 225.37	210.40 5.24
Low Consumption with credit meter				
		2019/2020	2020/2021	Amount %
Valuation	R1 000 000			
Rates		361.19	377.44	16.25 4.50
Sewer SE7A1+SE8A		265.50	277.45	11.95 4.50
Infrastructure Basic Charge Water, Electricity & Sewer		53.54	53.54	0.00 0.00
Refuse 1X Per Week		185.49	193.84	8.35 4.50
Water 15 kl		273.33	285.63	12.30 4.50
VAT 15%		116.68	121.57	4.89 4.19
SUB TOTAL		1 255.73	1 309.47	53.74 4.28
Electricity Credit Meter 600 kWh		1 258.11	1 336.36	78.25 6.22
VAT 15%		188.72	200.45	11.74 6.22
SUB TOTAL		2 702.56	2 846.29	143.73 5.32

Low Consumption with prepaid elect meter		2019/2020	2020/2021	Amount	%
Valuation	R1 000 000				
Rates		361.19	377.44	16.25	4.50
Sewer SE7A1+SE8A		265.50	277.45	11.95	4.50
Infrastructure Basic Charge Water, Electricity & Sewer		53.54	53.54	0.00	0.00
Refuse 1X Per Week		185.49	193.84	8.35	4.50
Water 15 kl		273.33	285.63	12.30	4.50
VAT 15%		116.68	121.57	4.89	4.19
SUB TOTAL		1 255.73	1 309.47	53.74	4.28
Electricity Prepaid Meter 600 kWh		1 196.49	1 270.91	74.42	6.22
VAT 15%		179.47	190.64	11.16	6.22
SUB TOTAL		2 631.69	2 771.01	139.32	5.29
Life-Line Consumption (ONE PART) (Indigent)		2019/2020	2020/2021	Amount	%
Valuation	R50 000				
Rates		0.00	0.00	0.00	0.00
Sewer SE7A1		19.18	20.04	0.86	4.50
Infrastructure Basic Charge Water, Electricity & Sewer		41.70	41.70	0.00	0.00
Refuse 1X Per Week		0.00	0.00	0.00	0.00
Water 8 kl		22.94	23.97	1.03	4.50
VAT 15%		12.57	12.86	0.28	2.26
SUB TOTAL		96.39	98.57	2.18	2.26
Electricity Pre-paid 300 kWh		360.45	382.87	22.42	6.22
VAT 15%		54.07	57.43	3.36	6.22
TOTAL		510.91	538.87	27.96	5.47
Conservancy Tanks		2019/2020	2020/2021	Amount	%
If tariff SE7 is not applicable					
Smaller than 6kl		559.57	584.75	25.18	4.50
Greater than 6kl		559.57	584.75	25.18	4.50
Outside urban area Plus per km		16.40	17.14	0.74	4.50
Plus Per hour		336.03	351.15	15.12	4.50
After hours					
Smaller than 6kl		1 119.13	1 169.49	50.36	4.50
Greater than 6kl		1 119.13	1 169.49	50.36	4.50
Sub-Economic Consumption (Indigent)		2019/2020	2020/2021	Amount	%
Valuation	R50 000				
Rates		0.00	0.00	0.00	0.00
Sewer SE7A1		0.00	0.00	0.00	0.00
Infrastructure Basic Charge Water, Electricity & Sewer		41.70	41.70	0.00	0.00
Refuse 1X Per Week		0.00	0.00	0.00	0.00
Water 6 kl		0.00	0.00	0.00	0.00
VAT 15%		6.26	6.26	0.00	0.00
SUB TOTAL		47.96	47.96	0.00	0.00
Electricity Prepaid Meter 150 kWh		178.28	189.36	11.09	6.22
VAT 15%		26.74	28.40	1.66	6.22
TOTAL		252.97	265.72	12.75	5.04

MONTHLY BASKET OF TARIFFS - BUSINESS 2018/2019						
Bussiness - Large (Time of Use)			2019/2020	2020/2021	Amount	%
Valuation R35 000 000						
Rates			25 197.08	26 330.95	1 133.87	4.50
Sewer	SE7D1+SE8A	30	9 321.30	9 740.76	419.46	4.50
Infrastructure Basic Charge Water, Electricity & Sewer			53.54	53.54	0.00	0.00
Refuse	Bins 2X Per Week	30	11 129.10	11 629.91	500.81	4.50
Water	460 kl		21 432.44	22 396.90	964.46	4.50
VAT		15%	6 290.46	6 573.17	282.71	4.49
SUB TOTAL			73 423.92	76 725.23	3 301.31	4.50
Electricity Credit Meter 108751 + 436kVA			148 204.15	157 422.45	9 218.30	6.22
VAT		15%	22 230.62	23 613.37	1 382.74	6.22
TOTAL			243 858.69	257 761.04	13 902.35	5.70
Bussiness - Medium (Three Phase)			2019/2020	2020/2021	Amount	%
Valuation R3 200 000						
Rates			2 303.73	2 407.40	103.67	4.50
Sewer	SE7D1+SE8A	1	614.85	642.52	27.67	4.50
Infrastructure Basic Charge Water, Electricity & Sewer			53.54	53.54	0.00	0.00
Refuse	1X Per Week	3	556.47	581.51	25.04	4.50
Water	40 kl		874.84	914.21	39.37	4.50
VAT		15%	314.96	328.77	13.81	4.39
SUB TOTAL			4 718.39	4 927.95	209.56	4.44
Electricity Credit Meter 7000 kWh			14 150.57	15 030.74	880.17	6.22
VAT		15%	2 122.59	2 254.61	132.02	6.22
TOTAL			20 991.54	22 213.29	1 221.75	5.82
Bussiness - Small (Three Phase)			2019/2020	2020/2021	Amount	%
Valuation R3 200 000						
Rates			2 303.73	2 407.40	103.67	4.50
Sewer	SE7D1+SE8A	1	614.85	642.52	27.67	4.50
Infrastructure Basic Charge Water, Electricity & Sewer			53.54	53.54	0.00	0.00
Refuse	1X Per Week	2	370.98	387.67	16.69	4.50
Water	40 kl		874.84	914.21	39.37	4.50
VAT		15%	287.13	299.69	12.56	4.37
SUB TOTAL			4 505.07	4 705.03	199.96	4.44
Electricity Credit Meter 4000 kWh			8 373.47	8 894.30	520.83	6.22
VAT		15%	1 256.02	1 334.14	78.12	6.22
TOTAL			14 134.57	14 933.48	798.91	5.65
Bussiness - Small (Three Phase)			2019/2020	2020/2021	Amount	%
Valuation R3 200 000						
Rates			2 303.73	2 407.40	103.67	4.50
Sewer	SE7D1+SE8A	1	614.85	642.52	27.67	4.50
Infrastructure Basic Charge Water, Electricity & Sewer			53.54	53.54	0.00	0.00
Refuse	1X Per Week	2	370.98	387.67	16.69	4.50
Water	40 kl		874.84	914.21	39.37	4.50
VAT		15%	287.13	299.69	12.56	4.37
SUB TOTAL			4 505.07	4 705.03	199.96	4.44
Electricity Credit Meter 1000 kWh			2 596.37	2 757.86	161.49	6.22
VAT		15%	389.46	413.68	24.22	6.22
TOTAL			7 490.90	7 876.58	385.68	5.15
Bussiness - Small (Three Phase) Prepaid Electricity			2019/2020	2020/2021	Amount	%
Valuation R3 200 000						
Rates			2 303.73	2 407.40	103.67	4.50
Sewer	SE7D1+SE8A	1	614.85	642.52	27.67	4.50
Infrastructure Basic Charge Water, Electricity & Sewer			53.54	53.54	0.00	0.00
Refuse	1X Per Week	2	370.98	387.67	16.69	4.50
Water	40 kl		874.84	914.21	39.37	4.50
VAT		15%	287.13	299.69	12.56	4.37
SUB TOTAL			4 505.07	4 705.03	199.96	4.44
Electricity Pre-paid 1000 kWh			2 485.37	2 639.96	154.59	6.22
VAT		15%	372.81	395.99	23.19	6.22
TOTAL			7 363.25	7 740.99	377.74	5.13

MONTHLY BASKET OF TARIFFS - VACANT ERVEN 2017/2018					
Valuation High		2019/2020	2020/2021	Amount	%
	Valuation R780 000				
Rates		507.59	530.43	22.84	4.50
Sewer can connect	Availability	121.65	127.12	5.47	4.50
Refuse	Availability	92.74	96.91	4.17	4.50
Electricity	Availability	335.34	356.20	20.86	6.22
Water	Availability	136.50	142.64	6.14	4.50
Infrastructure Basic Charge Water, Electricity & Sewer		53.54	53.54	0.00	0.00
VAT	15%	110.97	116.46	5.50	4.95
TOTAL		1 358.32	1 423.31	64.99	4.78
Valuation Average		2019/2020	2020/2021	Amount	%
	Valuation R250 000				
Rates		162.69	170.01	7.32	4.50
Sewer can connect	Availability	121.65	127.12	5.47	4.50
Refuse	Availability	92.74	96.91	4.17	4.50
Electricity	Availability	335.34	356.20	20.86	6.22
Water	Availability	136.50	142.64	6.14	4.50
Infrastructure Basic Charge Water, Electricity & Sewer		53.54	53.54	0.00	0.00
VAT	15%	110.97	116.46	5.50	4.95
TOTAL		1 013.42	1 062.89	49.47	4.88
Valuation Lower		2019/2020	2020/2021	Amount	%
	Valuation R110 000				
Rates		71.58	74.80	3.22	4.50
Sewer can connect	Availability	121.65	127.12	5.47	4.50
Refuse	Availability	92.74	96.91	4.17	4.50
Electricity	Availability	335.34	356.20	20.86	6.22
Water	Availability	136.50	142.64	6.14	4.50
Infrastructure Basic Charge Water, Electricity & Sewer		53.54	53.54	0.00	0.00
VAT	15%	110.97	116.46	5.50	4.95
TOTAL		922.32	967.68	45.37	4.92
Valuation Low		2019/2020	2020/2021	Amount	%
	Valuation R15 000				
Rates		9.76	10.20	0.44	4.50
Sewer can connect	Availability	121.65	127.12	5.47	4.50
Refuse	Availability	92.74	96.91	4.17	4.50
Electricity	Availability	335.34	356.20	20.86	6.22
Water	Availability	136.50	142.64	6.14	4.50
Infrastructure Basic Charge Water, Electricity & Sewer		53.54	53.54	0.00	0.00
VAT	15%	110.97	116.46	5.50	4.95
TOTAL		860.50	903.08	42.58	4.95

ANNEXURE E

CAPITAL BUDGET, WARD PROJECTS & HOUSING PROGRAMME

CAPITAL BUDGET 2020/21-2022/23

						2020/21 BUDGET			2021/22 BUDGET			2022/23 BUDGET		
Area	Local Area	Ward	Project Description	Project Manager	Funding Source	COUNCIL FUNDED	EXTERNAL (GRANTS)	TOTAL	COUNCIL FUNDED	EXTERNAL (GRANTS)	TOTAL	COUNCIL FUNDED	EXTERNAL (GRANTS)	TOTAL
EXECUTIVE & COUNCIL						5 000		5 000						
Overstrand	Overstrand	Overstrand	MINOR ASSETS COUNCIL	D Arrison	Surplus	5 000		5 000						
FINANCE AND ADMINISTRATION						3 070 000		3 070 000	15 000 000		15 000 000	10 000 000		10 000 000
Overstrand	Overstrand	Overstrand	EMERGENCY AND OPERATIONAL DIGITAL RADIO SYSTEMS	C Johnson	Surplus	600 000		600 000						
Overstrand	Overstrand	Overstrand	UPS REPLACEMENT	C Johnson	Surplus	300 000		300 000						
Overstrand	Overstrand	Overstrand	DATA CENTRE VIRTUAL SERVER HOST REPLACEMENT EOL	C Johnson	Surplus	200 000		200 000						
Overstrand	Overstrand	Overstrand	DR HOST SERVER WITH ATTACHED STORAGE - REPLACEMENT EOL	C Johnson	Surplus	300 000		300 000						
Overstrand	Overstrand	Overstrand	NEW HIGH SITE HAWSTON MOUNTAIN	C Johnson	Surplus	600 000		600 000						
Overstrand	Overstrand	Overstrand	MINOR ASSETS FINANCE	S Reyneke	Surplus	60 000		60 000						
Overstrand	Overstrand	Overstrand	MINOR ASSETS MANAGEMENT SERVICES	D Arrison	Surplus	10 000		10 000						
Overstrand	Overstrand	Overstrand	MINOR ASSETS ICT ORGANIZATION WIDE	C Johnson	Surplus	1 000 000		1 000 000						
Overstrand	Overstrand	Overstrand	SURPLUS	TMT	Surplus				15 000 000		15 000 000	10 000 000		10 000 000
PUBLIC SAFETY						11 740 710	2 440 402	14 181 112	1 352 060		1 352 060			
Overstrand	Overstrand	Overstrand	UPGRADING OF FACILITIES ABLUTION BLOCK ICS CENTRE	L Smith	Surplus -Non tariff	1 000 000		1 000 000						
Overstrand	Overstrand	Overstrand	CCTV CAMERAS	L Smith	Surplus -Non tariff	1 500 000		1 500 000						
Overstrand	Overstrand	Overstrand	UPGRADING OF FACILITIES - FIRE SERVICES BUILDING (F1/2)	L Smith	Land Sales- R/O	49 877		49 877						
Overstrand	Overstrand	Overstrand	RAISING GANSBAAI FIRE STATION ROOF	L Smith	Surplus -Non tariff				300 000		300 000			
Overstrand	Overstrand	Overstrand	ESTABLISHING OF A K53 TEST STATION -GANSBAAI	R Fraser	Land Sales				1 052 060		1 052 060			
Hermanus	Zwelihle	Ward 06	SAFE GUARDING(FENCING) OF WARD 06 ELECTRICAL MINI SUBSTATION	T Marx	Operating Cash-WSP -R/O	100 000		100 000						
Overstrand	Overstrand	Overstrand	CHANGE EXIT OF KLEINMOND FIRE STATION	L Smith	Surplus -Non tariff	300 000		300 000						
Overstrand	Overstrand	Overstrand	SPEED CAMERA AND EQUIPMENT FOR INHOUSE SPEED ENFORCEMENT	R Fraser	Surplus -Non tariff	1 000 000		1 000 000						
Overstrand	Overstrand	Overstrand	ADDITIONAL OFFICES LAW ENFORCEMENT AT BESKEMHOUTSKLOOF FARM	R Fraser	Surplus -Non tariff	500 000		500 000						
Overstrand	Overstrand	Overstrand	CCTV SECURITY AT BESKEMHOUTSKLOOF FARM	R Fraser	Surplus -Non tariff	300 000		300 000						
Overstrand	Overstrand	Overstrand	ACCESS CONTROL	L Smith	Surplus -Non tariff	100 000		100 000						
Gansbaai	Gansbaai	Ward 02	SECURITY FENCING COMMUNAL SPORTSGROUNDS	F Myburgh	Operating Cash-WSP	50 000		50 000						
Hermanus	Hermanus	Ward 03	CCTV CAMERAS	L Smith	Operating Cash-WSP	200 000		200 000						
Hermanus	Mount Pleasant	Ward 04	CCTV CAMERAS	L Smith	Operating Cash-WSP	150 000		150 000						
Hermanus	Zwelihle	Ward 05	CCTV CAMERAS	L Smith	Operating Cash-WSP	120 000		120 000						
Hermanus	Zwelihle	Ward 06	CCTV CAMERAS	L Smith	Operating Cash-WSP	150 000		150 000						
Hermanus	Fisherhaven	Ward 08	CCTV CAMERAS	L Smith	Operating Cash-WSP	120 000		120 000						
Kleinmond	KM/Proteadorp	Ward 09	SAFETY CAMERAS	L Smith	Operating Cash-WSP	100 000		100 000						
Hermanus	Hemel&Aarde	Ward 04	BUILDING RENOVATIONS FARM 585/3	R Fraser	Surplus- R/O	1 420 501		1 420 501						
Overstrand	Overstrand	Overstrand	VEHICLES-PUBLIC SAFETY (F5/6)	R Fraser	Pub Contr-DOCS-Assets-in-kind- R/O		1 358 402	1 358 402						
Overstrand	Overstrand	Overstrand	VEHICLES-PUBLIC SAFETY (F6/6)	R Fraser	Pub Contr-Assets-in-kind- R/O		350 000	350 000						
Gansbaai	Gansbaai	Ward 01	CCTV CAMERAS	L Smith	Operating Cash-WSP - R/O	100 000		100 000						
Gansbaai	Gansbaai	Ward 02	CCTV CAMERAS	L Smith	Operating Cash-WSP - R/O	50 000		50 000						
Gansbaai	Kleinbaai	Ward 02	CCTV CAMERAS	L Smith	Operating Cash-WSP - R/O	50 000		50 000						
Gansbaai	DK/Perlemoenbaai	Ward 02	CCTV CAMERAS	L Smith	Operating Cash-WSP - R/O	50 000		50 000						
Hermanus	Hawston	Ward 08	CCTV CAMERAS	L Smith	Operating Cash-WSP - R/O	100 000		100 000						
Kleinmond	Kleinmond	Ward 09	SAFETY CAMERAS AT ENTRANCES OF TOWN	L Smith	Operating Cash-WSP - R/O	100 000		100 000						
Stanford	Stanford	Ward 11	CCTV CAMERAS	L Smith	Operating Cash-WSP - R/O	100 000		100 000						
Gansbaai	Baardskeedersbo	Ward 11	CCTV CAMERAS	L Smith	Operating Cash-WSP - R/O	30 000		30 000						
Gansbaai	Pearly Beach	Ward 11	CCTV CAMERAS	L Smith	Operating Cash-WSP - R/O	50 000		50 000						
Hermanus	Westcliff	Ward 04	CCTV CAMERAS	L Smith	Land Sales- R/O	250 000		250 000						
Overstrand	Overstrand	Overstrand	CCTV CAMERAS	L Smith	Land Sales- R/O	225 975		225 975						
Hermanus	Zwelihle	Wards 12	CCTV CAMERAS	L Smith	Operating Cash-WSP	150 000		150 000						
Overstrand	Overstrand	Overstrand	MINOR ASSETS PROTECTION SERVICES (F1/2)	N Michaels	Surplus	400 000		400 000						
Overstrand	Overstrand	Overstrand	MINOR ASSETS PROTECTION SERVICES (F2/2)	N Michaels	Operating Cash	85 000		85 000						
Overstrand	Overstrand	Overstrand	VEHICLES-PUBLIC SAFETY (F1/2)	T Steenberg	Surplus	2 839 357		2 839 357						
Overstrand	Overstrand	Overstrand	VEHICLES-PUBLIC SAFETY (F2/2)	L Smith	Prov-Fire Serv Cap		732 000	732 000						
PLANNING & DEVELOPMENT						13 593 684		13 593 684	3 600 000		3 600 000			
Overstrand	Overstrand	Overstrand	MINOR ASSETS LED	S Madikane	Surplus	45 000		45 000						
Overstrand	Overstrand	Overstrand	BUILDING CONTROL OFFICE EXTENSION	S Muller	Surplus -Non tariff	1 000 000		1 000 000						
Hermanus	Zwelihle	Ward 05	INFORMAL TRADING STALLS SWARTDAM TRADING	S Madikane	Surplus(Ins)	397 000		397 000						
Overstrand	Overstrand	Overstrand	UPGRADING OF TOURISM OFFICES RENOVATIONS	S Madikane	Surplus -Non tariff	400 000		400 000						
Overstrand	Overstrand	Overstrand	ECD CENTRE ESTABLISHMENT	H Blignaut	Land Sales- R/O	475 000		475 000						
Hermanus	Hawston	Ward 08	HAWSTON INDUSTRIAL BUSINESS HUB	D Hendriks	Land Sales- R/O	4 871 000		4 871 000						
Kleinmond	Kleinmond	Ward 09	PURCHASE OF ERF 8643-KLEINMOND (KCIH)-TRANSFER FEES	A Le Roux	Surplus-R/O	5 000		5 000						
Hermanus	Hawston	Ward 08	HAWSTON "LANG ERWE": TRANSFERS	S Muller	Land Sales-R/O	150 000		150 000						
Overstrand	Overstrand	Overstrand	VEHICLES PLANNING DEVELOPMENT	T Steenberg	Surplus	3 730 684		3 730 684						
Hermanus	Hermanus	Ward 03	FERNKLOOF NATURE RESERVE FACILITIES (F1/2)	S Muller	Land Sales- R/O	2 100 000		2 100 000						
Hermanus	Hermanus	Ward 03	FERNKLOOF NATURE RESERVE FACILITIES (F2/2)	S Muller	Surplus non tariff				3 600 000		3 600 000			
Overstrand	Overstrand	Overstrand	MINOR ASSETS INFRASTRUCTURE PLANNING	S Muller	Surplus	420 000		420 000						
COMMUNITY AND SOCIAL SERVICES						17 866 191		17 866 191						
Overstrand	Overstrand	Overstrand	MINOR ASSETS COMMUNITY SERVICES	R Williams	Surplus	760 000		760 000						
Overstrand	Overstrand	Overstrand	VEHICLES COMMUNITY SERVICES	T Steenberg	Surplus	13 429 959		13 429 959						
Hermanus	Hermanus	Ward 03	SHELTER FOR COMMUNITIES AT TAXI RANK	D Nel	Surplus -Non tariff	300 000		300 000						
Kleinmond	Kleinmond	Multi-ward KM A	BEAUTIFICATION OF ENTRANCES TO KLEINMOND	D Lakey	Surplus -Non tariff	150 000		150 000						
Hermanus	Onrus/Vermont	Ward 13	ABLUTION FACILITIES ONRUS SWIMMING BEACH PHASE 2 (F1/2)	T Marx	Surplus -Non tariff	750 000		750 000						
Hermanus	Onrus/Vermont	Ward 13	ABLUTION FACILITIES - ONRUS SWIMMING BEACH(F2/2)	T Marx	Land Sales- R/O	633 476		633 476						
Hermanus	Hermanus	Ward 03	SHELTER FOR COMMUNITIES ,TAXI RANK	T Marx	Land Sales- R/O	138 264		138 264						
Kleinmond	Kleinmond	Ward 09	RETAINING WALL SECTION 9TH AVENUE SPAR	D van Rhodie	Operating Cash-WSP	26 000		26 000						
Kleinmond	Overhills	Ward 10	KITCHEN EQUIPMENT OVERHILLS COMMUNITY HALL	D Lakey	Operating Cash-WSP	26 000		26 000						
Hermanus	Zwelihle	Ward 06	UPGRADING OF ZWELIHLE TAXI RANK STALLS	T Marx	Surplus(Ins)	360 492		360 492						
Kleinmond	Kleinmond	Ward 10	CEMETERY INFRASTRUCTURE	T Steenberg	Land Sales R/O	1 292 000		1 292 000						

CAPITAL BUDGET 2020/21-2022/23

						2020/21 BUDGET			2021/22 BUDGET			2022/23 BUDGET		
Area	Local Area	Ward	Project Description	Project Manager	Funding Source	COUNCIL FUNDED	EXTERNAL (GRANTS)	TOTAL	COUNCIL FUNDED	EXTERNAL (GRANTS)	TOTAL	COUNCIL FUNDED	EXTERNAL (GRANTS)	TOTAL
LIBRARIES						771 600		771 600	4 373 611		4 373 611			
Hermanus	Zwelihle	Ward 05	ZWELIHLE LIBRARY	A Wyngaard	Surplus(Ins)-R/O	771 600		771 600	4 373 611		4 373 611			
SPORT & RECREATION						5 527 482	7 203 233	12 730 715						
Hermanus	Hawston	Ward 08	UPGRADE HAWSTON SPORT COMPLEX (F1/2)	D Hendriks	MIG		2 021 000	2 021 000						
Hermanus	Hawston	Ward 08	UPGRADE HAWSTON SPORT COMPLEX (F1/2)	D Hendriks	MIG-R/O		5 182 233	5 182 233						
Hermanus	Hawston	Ward 08	UPGRADE HAWSTON SPORT COMPLEX (F2/2)	D Hendriks	Surplus -Non tariff	600 000		600 000						
Hermanus	Hawston	Ward 08	UPGRADE HAWSTON SPORT COMPLEX (F3/3)	D Hendriks	Land Sales-R/O	1 636 767		1 636 767						
Gansbaai	Masakhane	Ward 01	UPGRADING OF SOCCER FIELD SOCCER STAND	F Myburgh	Operating Cash-WSP	100 000		100 000						
Hermanus	Zwelihle	Ward 05	UPGRADING WARD 5 PLAY PARK	T Marx	Operating Cash-WSP	80 000		80 000						
Kleinmond	Kleinmond	Ward 09	OUTDOOR GYM EQUIPMENT MOUNTAIN VIEW BOWLS CLUB AREA	D van Rhodie	Operating Cash-WSP	50 000		50 000						
Kleinmond	Kleinmond	Ward 09	WALKWAY TO PALMIET BEACH	D van Rhodie	Operating Cash-WSP	40 000		40 000						
Betty's Bay	Betty's Bay	Wards 10	PLAYPARK EQUIPMENT DAWIDSKRAAL & MALKOPSVLEI	D van Rhodie	Operating Cash-WSP	50 000		50 000						
Betty's Bay	Mooiuisig	Wards 10	MOOIUISIG PLAY GROUND	D van Rhodie	Operating Cash-WSP	26 000		26 000						
Kleinmond	Proteadorp	Wards 10	PLAYPARK EQUIPMENT PROTEADORP	D van Rhodie	Operating Cash-WSP	26 000		26 000						
Kleinmond	Overhills & Mooiuisig	Wards 10	BUS STOPS INCL. REPAIRING REPLACEMENT OF ONE AT SIYABULELA OVERHILLS & MD	D van Rhodie	Operating Cash-WSP	26 000		26 000						
Stanford	Stanford	Wards 11	UPGRADE OF PUBLIC BOAT LAUNCHING SITE ABLUTIONS DU TOIT STREET	F Myburgh	Operating Cash-WSP	70 000		70 000						
Hermanus	Zwelihle	Wards 12	UPGRADING WARD 12 PLAY PARKS	B Plaatjies	Operating Cash-WSP	210 000		210 000						
Hermanus	Zwelihle	Wards 12	UPGRADING SIYAKHA EDUCARE CENTRE PLAY PARK	B Plaatjies	Operating Cash-WSP	50 000		50 000						
Hermanus	Onrus/Vermont	Ward 13	FENCING DOG PARK	D Nel	Surplus -Non tariff	100 000		100 000						
Hermanus	Mount Pleasant	Ward 04	UPGRADING OF MOUNT PLEASANT SPORTSGROUND FLOODLIGHTS	T Marx	Land Sales- R/O	1 962 715		1 962 715						
Hermanus	Mount Pleasant	Ward 04	UPGRADING WALL AT MOUNT PLEASANT SPORTSGROUND	D Nel	Surplus -Non tariff	500 000		500 000						
HOUSING						2 188 480	45 956 000	48 144 480	46 666 550	46 666 550		37 850 000	37 850 000	
Overstrand	Overstrand	Overstrand	LCH SERVICES CONSTRUCTION CONTRACTS	D Hendriks	Construction Contracts		45 956 000	45 956 000	46 666 550		46 666 550		37 850 000	37 850 000
Hermanus	Hawston	Ward 08	HAWSTON: UPGRADE INTERSECTION R43/GEORGE VILJOEN STREET	D Hendriks	Land Sales-R/O	2 188 480		2 188 480						
ROADS						19 245 000	750 000	19 995 000	3 570 518	3 570 518		17 000 000	17 000 000	
Gansbaai	Franskraal	Ward 01	SIDEWALKS	J Solomons	Operating Cash-WSP	150 000		150 000						
Gansbaai	Masakhane	Ward 01	SIDEWALKS TRAFFIC CALMING	J Solomons	Operating Cash-WSP	200 000		200 000						
Gansbaai	DKelders,Gb,Bpari	Ward 02	SIDEWALKS	J Solomons	Operating Cash-WSP	250 000		250 000						
Hermanus	Hermanus	Ward 03	TRAFFIC CALMING	T Marx	Operating Cash-WSP	100 000		100 000						
Hermanus	Mount Pleasant	Ward 04	MOUNT PLEASANT SIDEWALKS	T Marx	Operating Cash-WSP	100 000		100 000						
Hermanus	Mount Pleasant	Ward 04	TRAFFIC CALMING MOUNT PLEASANT	T Marx	Operating Cash-WSP	50 000		50 000						
Hermanus	Westcliff	Ward 04	TRAFFIC CALMING WESTCLIFF	T Marx	Operating Cash-WSP	175 000		175 000						
Hermanus	Zwelihle	Ward 05	SIDEWALKS	T Marx	Operating Cash-WSP	100 000		100 000						
Hermanus	Zwelihle	Ward 06	SIDEWALKS	T Marx	Operating Cash-WSP	150 000		150 000						
Hermanus	Sandbaai	Ward 07	DEVELOPMENT AND UPGRADING OF ROADS SIDEWALKS AND PARKING AREAS	T Marx	Operating Cash-WSP	500 000		500 000						
Hermanus	Fisherhaven	Ward 08	TRAFFIC CALMING	T Marx	Operating Cash-WSP	100 000		100 000						
Hermanus	Hawston	Ward 08	CURBING AND TARRING OF SIDEWALKS	T Marx	Operating Cash-WSP	50 000		50 000						
Hermanus	Hawston	Ward 08	DEVELOPMENT AND CONSTRUCTION OF PARKING AREA AT ERF 1229 FOR CEMETERY	T Marx	Operating Cash-WSP	50 000		50 000						
Kleinmond	Kleinmond	Ward 09	SPEED CALMING MEASURES	D van Rhodie	Operating Cash-WSP	50 000		50 000						
Kleinmond	Kleinmond	Ward 09	STONEWALL OR SIDEWALK AT MAIN BEACH AREA	D van Rhodie	Operating Cash-WSP	24 000		24 000						
Rooiels	Rooiels	Ward 10	DISABLED FRIENDLY FOOTPATH IN NATURE RESERVE ROOIELS	D van Rhodie	Operating Cash-WSP	26 000		26 000						
Rooiels	Rooiels	Ward 10	PAVING OF ANEMONE ROAD	D van Rhodie	Operating Cash-WSP	150 000		150 000						
Gansbaai	Pearly Beach	Ward 11	TRAFFIC CALMING	J Solomons	Operating Cash-WSP	30 000		30 000						
Stanford	Stanford	Ward 11	NEW SIDEWALKS	J Solomons	Operating Cash-WSP	50 000		50 000						
Stanford	Thembehlile	Ward 11	NEW SIDEWALKS	J Solomons	Operating Cash-WSP	50 000		50 000						
Hermanus	Onrus/Vermont	Ward 13	CONSTRUCTION AND UPGRADING OF ATLANTIC DRIVE	T Marx	Operating Cash-WSP	370 000		370 000						
Hermanus	Onrus/Vermont	Ward 13	TRAFFIC CALMING	T Marx	Operating Cash-WSP	100 000		100 000						
Hermanus	Hermanus	Ward 03	CBD REGENERATION PROGRAM	D Hendriks	Land Sales-R/O	7 100 000		7 100 000						
Hermanus	Zwelihle	Ward 06	EMERGENCY HOUSING PROJECT SCHULPHOEK	J Solomons	Surplus -Non tariff	920 000		920 000						
Hermanus	Sandbaai	Ward 07	TARRING OF EXISTING GRAVEL ROADS IN SANDBAAI PERLEMOEN/GALJOEN ST	T Marx	Surplus -Non tariff	700 000		700 000						
Hermanus	Hawston	Ward 08	EXTENSION OF PLEIN STREET	T Marx	Surplus -Non tariff	500 000		500 000						
Hermanus	Hawston	Ward 08	HAWSTON PAVING TARRING OF CIRCLES	T Marx	Surplus -Non tariff	600 000		600 000						
Stanford	Stanford	Ward 11	STANFORD (MARKPLEIN,LANGMARK,KORTMARK	T Steenberg	Surplus -Non tariff	1 400 000		1 400 000						
Gansbaai	Gansbaai	Ward 02	GANSBAAI TARRING OF ROAD TO WASTE DISPOSAL SITE	T Steenberg	Surplus -Non tariff -R/O	2 700 000		2 700 000						
Stanford	Stanford	Ward 11	STANFORD TARRING DE BRUYN STREET	T Steenberg	Surplus -Non tariff -R/O	2 500 000		2 500 000						
Overstrand	Overstrand	Overstrand	SIDEWALKS OVERSTRAND	D Hendriks	Prov-Transport Grant-R/O		750 000	750 000						
Gansbaai	Blompark	Ward 02	BLOMPARK HOUSING PROJECT BUS ROUTE	D Hendriks	MIG				3 570 518		3 570 518		5 000 000	5 000 000
Stanford	Stanford	Ward 11	STANFORD HOUSING PROJECT BUS ROUTE	D Hendriks	MIG								6 000 000	6 000 000
Gansbaai	Masakhane	Ward 01	MASAKHANE HOUSING PROJECT BUS ROUTE	D Hendriks	MIG								6 000 000	6 000 000
ELECTRICITY						13 118 638	8 000 000	21 118 638	27 500 000	19 000 000	46 500 000	18 100 000	12 900 000	31 000 000
Gansbaai	Gansbaai All	Multi-ward Gb A	FKRAAL KBAAI BHEAD NEW 66 11KV SUBSTATION (F1/4)	D Maree	EL21/22/23				17 000 000		17 000 000	11 100 000		11 100 000
Gansbaai	Gansbaai All	Multi-ward Gb A	FKRAAL KBAAI BHEAD NEW 66 11KV SUBSTATION (F2/4)	D Maree	BICL-R/O	695 882		695 882						
Gansbaai	Gansbaai All	Multi-ward Gb A	FKRAAL KBAAI BHEAD NEW 66 11KV SUBSTATION (F3/4)	D Maree	BICL				7 000 000		7 000 000			
Gansbaai	Gansbaai All	Multi-ward Gb A	FKRAAL KBAAI BHEAD NEW 66 11KV SUBSTATION (F4/4)	D Maree	DTI CIP / DBSA					14 000 000	14 000 000		5 900 000	5 900 000
Hermanus	Hermanus	Ward 03	STREET LIGHTS	K d Plessis	Operating Cash-WSP	100 000		100 000						
Hermanus	Hawston	Ward 08	STREET LIGHTS	K d Plessis	Operating Cash-WSP	15 000		15 000						
Hermanus	Onrus/Vermont	Ward 13	STREET LIGHTS	K d Plessis	Operating Cash-WSP	30 000		30 000						
Overstrand	Overstrand	Overstrand	ELECTRIFICATION OF LOW COST HOUSING AREAS	K d Plessis	Surplus -Non tariff R/O	2 500 000		2 500 000	2 500 000		2 500 000			
Overstrand	Overstrand	Overstrand	ELECTRIFICATION OF LOW COST HOUSING AREAS (INEP)	K d Plessis	INEP		8 000 000	8 000 000		5 000 000	5 000 000		7 000 000	7 000 000
Hermanus	Zwelihle	Ward 05	HIGHMAST LIGHTS	K d Plessis	Surplus -Non tariff	800 000		800 000						
Hermanus	Mount Pleasant	Ward 04	BASIC SERVICES FOR EMERGENCY HOUSING	T Steenberg	Land Sales -R/O	250 000		250 000						
Hermanus	Zwelihle	Ward 12	ZITHANDE STREET LIGHTS	K du Plessis	Operating Cash-WSP -R/O	377 301		377 301						
Hermanus	Hermanus	Ward 03	HERMANUS: MV & LV UPGRADE/REPLACEMENT (F1/3)	K d Plessis	EL20 -Roll over	1 181 017		1 181 017						
Hermanus	Hermanus	Ward 03	HERMANUS: MV & LV UPGRADE/REPLACEMENT (F2/3)	K d Plessis	EL 19 R-over	3 871 500		3 871 500						
Hermanus	Hermanus	Ward 03	HERMANUS MV LV UPGRADE REPLACEMENT (F3/3)	K d Plessis	EL 23									
Kleinmond	Kleinmond	Ward 09	KLEINMOND: MV & LV NETWORK UPGRADE (F1/3)	K d Plessis	EL20 -Roll over	1 463 318		1 463 318				3 000 000		3 000 000

CAPITAL BUDGET 2020/21-2022/23

						2020/21 BUDGET			2021/22 BUDGET			2022/23 BUDGET		
Area	Local Area	Ward	Project Description	Project Manager	Funding Source	COUNCIL FUNDED	EXTERNAL (GRANTS)	TOTAL	COUNCIL FUNDED	EXTERNAL (GRANTS)	TOTAL	COUNCIL FUNDED	EXTERNAL (GRANTS)	TOTAL
Kleinmond	Kleinmond	Ward 09	KLEINMOND: MV & LV NETWORK UPGRADE (F2/3)	K d Plessis	EL 19 R-over	439 000		439 000						
Kleinmond	Kleinmond	Ward 09	KLEINMOND MV LV NETWORK UPGRADE(F3/3)	K d Plessis	EL 23							2 000 000		2 000 000
Hermanus	Hawston	Ward 08	HAWSTON: MV & LV UPGRADE/REPLACEMENT (F1/2)	K d Plessis	EL 19 R-over	395 620		395 620						
Hermanus	Hawston	Ward 08	HAWSTON MV LV UPGRADE REPLACEMENT(F2/2)	K d Plessis	EL 23							2 000 000		2 000 000
Overstrand	Overstrand	Overstrand	ELECTRICITY TRANSFORMERS CAPITAL REPLACEMENT CONTINGENCY	S Muller	EL 21/22	1 000 000		1 000 000	1 000 000		1 000 000			
						44 724 659	7 881 744	52 606 403	24 100 000	11 415 738	35 515 738	22 000 000		22 000 000
Overstrand	Overstrand	Overstrand	WATER											
Overstrand	Overstrand	Overstrand	WATER MASTER PLAN IMPLEMENTATION (F1/3)	H Blignaut	EL-INFRA LEVY	10 000 000		10 000 000						
Overstrand	Overstrand	Overstrand	WATER MASTER PLAN IMPLEMENTATION (F2/3)	H Blignaut	EL-INF LEV-20 R/O	300 000		300 000	8 000 000		8 000 000			
Overstrand	Overstrand	Overstrand	WATER MASTER PLAN IMPLEMENTATION (F3/3)	H Blignaut	EL-INF LEV-19 R/O	1 733 060		1 733 060						
Overstrand	Overstrand	Overstrand	REFURBISHMENT OF BULK WATER PIPELINES	H Blignaut	EL21/22/23	900 000		900 000	3 000 000		3 000 000	2 000 000		2 000 000
Overstrand	Overstrand	Overstrand	FENCING AT WATER INSTALLATIONS	H Blignaut	EL21/22/23	700 000		700 000	700 000		700 000	500 000		500 000
Overstrand	Overstrand	Overstrand	REPLACEMENT OF OVERSTRAND WATER PIPES(F1/2)	H Blignaut	EL20 R/O -EL 22/23	1 588 846		1 588 846	7 000 000		7 000 000	7 000 000		7 000 000
Overstrand	Overstrand	Overstrand	REPLACEMENT OF OVERSTRAND WATER PIPES(F2/2)	H Blignaut	Surplus Cash-Guarantee	4 237 753		4 237 753						
Overstrand	Overstrand	Overstrand	WATER FACILITIES CONTINGENCY (F1/2)	H Blignaut	EL 21/22/23	400 000		400 000	400 000		400 000	500 000		500 000
Overstrand	Overstrand	Overstrand	WATER FACILITIES (CONTINGENCY)(F2/2)	H Blignaut	EL20 -Roll over	500 000		500 000						
Gansbaai	Masakhane	Ward 01	NEW 4ML RESERVOIR (F1/2)	D Hendriks	EL21-MIG	2 000 000	5 581 744	7 581 744						
Gansbaai	Masakhane	Ward 01	NEW 4ML RESERVOIR(F2/2)	D Hendriks	MIG-R/O		2 300 000	2 300 000						
Gansbaai	Masakhane	Ward 01	UPGRADE WATER LINES	D Hendriks	MIG					5 200 000	5 200 000			
Gansbaai	Masakhane	Ward 01	NEW BOOSTER PUMPSTATION VALVES	D Hendriks	MIG					2 732 000	2 732 000			
Stanford	Stanford	Ward 11	UPGRADE BULK WATER	D Hendriks	MIG					3 483 738	3 483 738			
Hermanus	Hermanus	Ward 04	UPGRADE HERMANUS WELL FIELDS PHASE 2(F1/2)	H Blignaut	EL21	6 000 000		6 000 000						
Hermanus	Hermanus	Ward 04	UPGRADE HERMANUS WELL FIELDS PHASE 1(F2/2)	H Blignaut	EL 20 R-over	4 500 000		4 500 000						
Kleinmond	Pringle Bay	Ward 10	NEW RESERVOIR FOR PRINGLE BAY (F1/2)	H Blignaut	EL21	2 000 000		2 000 000						
Kleinmond	Pringle Bay	Ward 10	NEW RESERVOIR FOR PRINGLE BAY (F2/2)	H Blignaut	EL 20 R-over	6 135 000		6 135 000						
Kleinmond	Bettiesbay	Ward 10	REFURBISHMENT OF KLEINMOND BUFFELS RIVER WTW	H Blignaut	EL23							6 000 000		6 000 000
Gansbaai	Gansbaai	Ward 02	KLIPGAT GROTTE PUMP STATIONS REFURBISHMENT	H Blignaut	EL21	900 000		900 000						
Kleinmond	Kleinmond	Ward 09	ACCESS ROADS TO KLEINMOND BUFFELS RIVER WTW UPGRADE	H Blignaut	EL21/22	1 100 000		1 100 000	2 000 000		2 000 000			
Hermanus	Sandbaai	Ward 07	NEW SANDBAAI RESERVOIR	H Blignaut	EL 22/23				3 000 000		3 000 000	3 000 000		3 000 000
Kleinmond	Bettiesbay	Ward 10	NEW VOORBERG BOOSTER PUMP STATION	H Blignaut	EL 23							3 000 000		3 000 000
Hermanus	Mount Pleasant	Ward 04	BASIC SERVICES FOR EMERGENCY HOUSING	T Steenberg	Land Sales -R/O	100 000		100 000						
Hermanus	Zwelihle	Ward 06	EMERGENCY HOUSING PROJECT SCHULPHOEK	T Steenberg	Surplus -Non tariff	680 000		680 000						
Overstrand	Overstrand	Overstrand	EHP WATER PROVISION FOR INFORMAL SETTLEMENTS	T Steenberg	Surplus -Non tariff	350 000		350 000						
Stanford	Stanford	Ward 11	REFURBISH ELECTRICAL PANEL STANFORD EYE FOUNTAIN	H Blignaut	EL 21	600 000		600 000						
						43 856 089	3 920 000	47 776 089	15 900 000	620 000	16 520 000	18 900 000	7 628 000	26 528 000
Overstrand	Overstrand	Overstrand	SEWERAGE											
Overstrand	Overstrand	Overstrand	SEWERAGE FACILITIES CONTINGENCY	H Blignaut	EL21/22/23	600 000		600 000	650 000		650 000	700 000		700 000
Kleinmond	Kleinmond	Ward 09	KLEINMOND SEWER NETWORK EXTENSION (F1/2)	H Blignaut	EL 21/23	4 000 000		4 000 000				4 000 000		4 000 000
Kleinmond	Kleinmond	Ward 09	KLEINMOND -SEWER NETWORK EXTENSION (F2/2)	H Blignaut	EL 20 R-over	4 000 000		4 000 000						
Kleinmond	Kleinmond	Ward 10	KLEINMOND WWTW REFURBISH UPGRADE	H Blignaut	EL21/22/23	5 400 000		5 400 000	3 450 000		3 450 000	8 000 000		8 000 000
Hermanus	Onrus	Ward 13	UPGRADING OF KIDBROOKE PIPELINE (F1/2)	H Blignaut	EL 19 R-over	1 480 247		1 480 247						
Hermanus	Onrus	Ward 13	UPGRADING OF KIDBROOKE PIPELINE (F2/2)	H Blignaut	Surplus Cash-Guarantee	368 079		368 079						
Kleinmond	Kleinmond	Ward 09	REHABILITATE MAIN BULK SEWER TO WWTW PH1	H Blignaut	EL 20 R-over	3 461 400		3 461 400						
Gansbaai	Masakhane	Ward 01	UPGRADE BULK SEWER SUPPLY AREA A	D Hendriks	MIG							7 628 000		7 628 000
Gansbaai	Masakhane	Ward 02	UPGRADE BULK SEWER PUMPSTATION	D Hendriks	MIG		3 920 000	3 920 000						
Stanford	Stanford	Ward 11	UPGRADE BULK SEWER	D Hendriks	MIG									
Overstrand	Overstrand	Overstrand	FENCING AT SEWERAGE INSTALLATIONS	H Blignaut	EL21/22	800 000		800 000	800 000		800 000			
Gansbaai	Gansbaai	Ward 02	GANSBAAI CBD SEWER NETWORK EXTENSION	H Blignaut	EL-INFRA LEVY -EL22	4 000 000		4 000 000	4 000 000		4 000 000			
Overstrand	Overstrand	Overstrand	UPGRADING OF PUMPSTATIONS RISING MAINS	H Blignaut	EL21/22/23	4 600 000		4 600 000	4 000 000		4 000 000	5 000 000		5 000 000
Hermanus	Hermanus	Ward 03	HERMANUS WWTW UPGRADE SCREENS RAS SLUDGE DEWATERING	H Blignaut	EL22				3 000 000		3 000 000			
Hermanus	Zwelihle	Multi-ward HM A	ZWELIHL SEWER (F1/4)	H Blignaut	Surplus -Non tariff	3 000 000		3 000 000						
Hermanus	Zwelihle	Multi-ward HM A	ZWELIHL SEWER (F2/4)	H Blignaut	Surplus -Non tariff R/O	2 647 290		2 647 290						
Hermanus	Zwelihle	Multi-ward HM A	ZWELIHL SEWER (F3/4)	H Blignaut	Land Sales-R/O	1 722 500		1 722 500						
Hermanus	Zwelihle	Multi-ward HM A	ZWELIHL SEWER (F4/4)	H Blignaut	Land Sales	386 693		386 693						
Hermanus	Zwelihle	Ward 06	EMERGENCY HOUSING PROJECT SCHULPHOEK	T Steenberg	Surplus -Non tariff	2 400 000		2 400 000						
Zwelihle	Zwelihle	Ward 05	SEWERAGE BYPASS IN SIPUMELELO CORRIDOR	T Marx	Land Sales-R/O	842 000		842 000						
Zwelihle	Zwelihle	Ward 06	SEWERAGE PEACH HOUSE PRECINT UPGRADE	T Marx	Land Sales-R/O	1 555 630		1 555 630						
Zwelihle	Zwelihle	Ward 12	SEWERAGE BYPASS IN SIPUMELELO CORRIDOR	T Marx	Land Sales-R/O	1 280 250		1 280 250						
Overstrand	Overstrand	Overstrand	BASIC SERVICES FOR EMERGENCY HOUSING	T Steenberg	Land Sales-R/O	162 000		162 000						
Overstrand	Overstrand	Overstrand	EHP SEWER PROVISION FOR INFORMAL SETTLEMENTS	T Steenberg	Surplus -Non tariff	650 000		650 000						
Hermanus	Hermanus	Multi-ward HM A	SEWER NETWORK UPGRADE	T Marx	Surplus -Non tariff	500 000		500 000						
Hermanus	Hermanus	Ward 03	REFURBISH HERMANUS WWTW TREATED EFFLUENT IRRIGATION PIPELINE	H Blignaut	EL 23							1 200 000		1 200 000
						19 076 702	10 364 256	29 440 958		7 863 744	7 863 744			
Gansbaai	Masakhane	Ward 01	MASAKHANE HOUSING PROJECT BULK STORMWATER	D Hendriks	MIG		5 864 256	5 864 256		4 406 744	4 406 744			
Stanford	Stanford	Ward 11	STANFORD HOUSING PROJECT BULK STORMWATER	D Hendriks	MIG		4 500 000	4 500 000		3 457 000	3 457 000			
Gansbaai	Franskraal	Ward 01	STORMWATER AD-HOC	J Solomons	Operating Cash-WSP	50 000		50 000						
Gansbaai	Gansbaai	Ward 02	STORMWATER AD-HOC	J Solomons	Operating Cash-WSP	100 000		100 000						
Hermanus	Zwelihle	Ward 05	STORMWATER DRAINAGE	T Marx	Operating Cash-WSP	100 000		100 000						
Hermanus	Hawston	Ward 08	STORMWATER AND TARRING OF CIRCLES	T Marx	Operating Cash-WSP	150 000		150 000						
Gansbaai	Blardskeedersbos	Ward 11	STORMWATER AD-HOC PROTEA STREET	J Solomons	Operating Cash-WSP	50 000		50 000						
Stanford	Thembehlille	Ward 11	STORMWATER AD-HOC	J Solomons	Operating Cash-WSP	50 000		50 000						
Hermanus	Zwelihle	Multi-ward HM A	STORMWATER NETWORK UPGRADE	T Marx	Surplus -Non tariff	1 500 000		1 500 000						
Hermanus	Hermanus	Multi-ward HM A	STORMWATER NETWORK UPGRADE	T Marx	Surplus -Non tariff	500 000		500 000						
Gansbaai	Gansbaai	Multi-ward Gb A	STORMWATER NETWORK UPGRADE	J Solomons	Surplus -Non tariff	500 000		500 000						
Gansbaai	Gansbaai	Multi-ward Gb A	UPGRADE STORMWATER NETWORK	T Steenberg	Surplus -Non tariff-R/O	300 000		300 000						
Kleinmond	Betty's/Pringle Bay	Ward 10	STORMWATER NETWORK	D Van Rhodie	Surplus -Non tariff	1 000 000		1 000 000						
Hermanus	Hawston	Ward 08	EXTENTION OF PLEIN STREET	T Marx	Surplus -Non tariff -R/O	500 000		500 000						
Kleinmond	Overhills	Ward 10	STORMWATER NETWORK	D Van Rhodie	Surplus -Non tariff-R/O	2 315 902		2 315 902						
Hermanus	Zwelihle	Ward 06	UPGRADE STORMWATER NETWORK	T Marx	Surplus -Non tariff-R/O	420 000		420 000						
Hermanus	Hermanus	Ward 03	STORMWATER - PHASE 1-INDUSTRIAL AREA	D Hendriks	Land Sales-R/O	2 100 000		2 100 000						

CAPITAL BUDGET 2020/21-2022/23

						2020/21 BUDGET			2021/22 BUDGET			2022/23 BUDGET		
Area	Local Area	Ward	Project Description	Project Manager	Funding Source	COUNCIL FUNDED	EXTERNAL (GRANTS)	TOTAL	COUNCIL FUNDED	EXTERNAL (GRANTS)	TOTAL	COUNCIL FUNDED	EXTERNAL (GRANTS)	TOTAL
Kleinmond	Overhills	Ward 10	STORMWATER - OVERHILLS	D Hendriks	Land Sales-R/O	2 500 000		2 500 000						
Hermanus	Zwelihle	Ward 05	STORMWATER-LIBRARY LINK & SIPUMELELO CORRIDOR UPGRADE	T Marx	Land Sales-R/O	1 220 400		1 220 400						
Hermanus	Zwelihle	Ward 06	STORMWATER-TAXI RANK TO SIPUMELELO CORRIDOR UPGRADE	T Marx	Land Sales-R/O	406 800		406 800						
Hermanus	Zwelihle	Ward 12	STORMWATER-AMANDLA STREET LINK TO SIPUMELELO CORRIDOR	T Marx	Land Sales-R/O	813 600		813 600						
Hermanus	Hermanus	Ward 03	STORMWATER MAIN RD HIGH STREET	D Hendriks	Land Sales: R/O	4 500 000		4 500 000						
WASTE MANAGEMENT						22 438 569		22 438 569	1 200 000		1 200 000			
Overstrand	Overstrand	Overstrand	HERMANUS NEW WASTE MANAGEMENT FACILITY(F1/3)	C Mitchell	EL20B	8 300 000		8 300 000						
Overstrand	Overstrand	Overstrand	HERMANUS NEW WASTE MANAGEMENT FACILITY(F2/3)	C Mitchell	EL20B -R/O	8 600 000		8 600 000						
Hermanus	Zwelihle	Ward 06	HERMANUS NEW WASTE MANAGEMENT FACILITY(F3/3)	C Mitchell	Surplus(Ins)	1 063 569		1 063 569						
Gansbaai	Gansbaai	Ward 02	GANSBAAI LANDFILL SITE FENCE	C Mitchell	Surplus -Non tariff	2 500 000		2 500 000						
Hermanus	Zwelihle	Ward 12	HERMANUS TRANSFER STATION: NEW BOUNDARY WALL	T Marx	Surplus -Non tariff				1 200 000		1 200 000			
Gansbaai	Blompark	Ward 02	WHEELIE BINS 140L	F Myburgh	Surplus -Non tariff	500 000		500 000						
Hermanus	Fisherhaven	Ward 08	BINS	D Nel	Operating Cash-WSP	15 000		15 000						
Kleinmond	Kleinmond	Ward 10	HIGH RISK PARAMETER FENCING KLEINMOND TRANSFER STATION	D van Rhodie	Surplus -Non tariff	460 000		460 000						
Kleinmond	Kleinmond	Ward 10	HIGH RISK FENCING SOLID WASTE TRANSFER STATION	D van Rhodie	Surplus -Non tariff-R/O	1 000 000		1 000 000						
SURPLUS NON TARIFF INFRASTRUCTURE									15 000 000		15 000 000	10 000 000		10 000 000
GRAND TOTAL						217 222 805	86 515 635	303 738 440	108 025 671	89 136 550	197 162 221	79 000 000	75 378 000	154 378 000

FUNDING:

EXTERNAL LOAN 21/22/23 (GENERAL CAPITAL)	31 000 000		31 000 000	50 000 000		50 000 000	59 000 000		59 000 000
EXTERNAL LOAN 19 (ROLL OVER)	6 186 367		6 186 367						
EXTERNAL LOAN 20(ROLL OVER)	22 829 581		22 829 581						
EXTERNAL LOAN (INFRA LEVY)	14 000 000		14 000 000						
EXTERNAL LOAN- INFRA LEVY 20(ROLL OVER)	300 000		300 000	8 000 000		8 000 000			
EXTERNAL LOAN- INFRA LEVY 19(ROLL OVER)	1 733 060		1 733 060						
EXTERNAL LOAN 20B	8 300 000		8 300 000						
EXTERNAL LOAN 20B (ROLL OVER)	8 600 000		8 600 000						
BULK INFRASTRUCTURE LEVY(BICL)				7 000 000		7 000 000			
BULK INFRASTRUCTURE LEVY(ROLL OVER)	695 882		695 882						
SURPLUS-ROLL OVER	1 425 501		1 425 501						
SURPLUS	24 700 000		24 700 000	15 000 000		15 000 000	10 000 000		10 000 000
SURPLUS CASH -GUARENTEE	4 605 832		4 605 832						
SURPLUS -NON TARIFF INFRASTRUCTURE	27 960 000		27 960 000	22 600 000		22 600 000	10 000 000		10 000 000
SURPLUS -NON TARIFF INFRASTRUCTURE -(ROLL OVER)	14 883 192		14 883 192						
LAND SALES(ROLL OVER)	40 526 734		40 526 734						
LAND SALES	386 693		386 693	1 052 060		1 052 060			
OPERATING CASH	85 000		85 000						
OPERATING CASH -WSP	5 305 000		5 305 000						
OPERATING CASH -WSP-ROLL OVER	1 107 301		1 107 301						
SURPLUS(INSURANCE)	1 821 061		1 821 061	4 373 611		4 373 611			
SURPLUS(INSURANCE)-ROLL OVER	771 600		771 600						
CONSTRUCTION CONTRACTS		45 956 000	45 956 000		46 666 550	46 666 550		37 850 000	37 850 000
INEP		8 000 000	8 000 000		5 000 000	5 000 000		7 000 000	7 000 000
MIG		21 887 000	21 887 000		23 470 000	23 470 000		24 628 000	24 628 000
MIG -ROLL OVER		7 482 233	7 482 233						
DTI CIP / DBSA					14 000 000	14 000 000		5 900 000	5 900 000
PROV-FIRE SERV CAP BUILD GRANT		732 000	732 000						
PROV-TRANSPORT GRANT-R/O		750 000	750 000						
PUB CONTR-DOCS-ASSETS-IN-KIND- R/O		1 358 402	1 358 402						
PUB CONTR-ASSETS-IN-KIND- R/O		350 000	350 000						

GRAND TOTAL						217 222 805	86 515 635	303 738 440	108 025 671	89 136 550	197 162 221	79 000 000	75 378 000	154 378 000

WARD SPECIFIC PROJECTS - 2020/2021

Town	Local Area	Ward	Project Description	PROJECT MANAGER	BUDGET	CAPEX/OPEX
Gansbaai	Franskraal	1	Stormwater (ad hoc)	T Steenberg	50 000	Capex
Gansbaai	Franskraal	1	Sidewalks	T Steenberg	150 000	Capex
Gansbaai	Masakhane	1	Sidewalks & Traffic Calming	T Steenberg	200 000	Capex
Gansbaai	Masakhane	1	Upgrading of soccer field (soccer stand)	F Myburgh	100 000	Capex
					500 000	
Gansbaai	De Kelders, Perlemoenbaai, Gansbaai, Blompark, Kleinbaai	2	Sidewalks	T Steenberg	250 000	Capex
Gansbaai	Gansbaai	2	Security Fencing – Communal Sportsgrounds	F Myburgh	50 000	Capex
Gansbaai	Gansbaai	2	Stormwater (ad hoc)	T Steenberg	100 000	Capex
Gansbaai	Gansbaai	2	Upgrading of the Duiwelsgat Hiking trail	F Myburgh	100 000	Opex
					500 000	
Hermanus	Hermanus	3	CCTV Cameras	L Smith	200 000	Capex
Hermanus	Hermanus	3	Traffic Calming	T Marx	100 000	Capex
Hermanus	Hermanus	3	Street Lights	K Du Plessis	100 000	Capex
Hermanus	Hermanus	3	Cliff Path Maintenance	T Marx	100 000	Opex
					500 000	
Hermanus	Mount Pleasant	4	Mount Pleasant Sidewalks	T Marx	100 000	Capex
Hermanus	Mount Pleasant	4	Traffic Calming: Mount Pleasant	T Marx	50 000	Capex
Hermanus	Mount Pleasant	4	CCTV Cameras	L Smith	150 000	Capex
Hermanus	Westcliff	4	Traffic Calming: Westcliff	T Marx	175 000	Capex
Hermanus	Westcliff	4	Cliff Path:Board Walk	T Marx	25 000	Opex
					500 000	
Hermanus	Zwelihle	5	Upgrading ward 5 play park	T Marx	20 000	Opex
Hermanus	Zwelihle	5	Upgrading ward 5 play park	T Marx	80 000	Capex
Hermanus	Zwelihle	5	Upgrading of ZW -Sport Ground Change Rooms	T Marx	80 000	Opex
Hermanus	Zwelihle	5	Sidewalks	T Marx	100 000	Capex
Hermanus	Zwelihle	5	Stormwater Drainage	T Marx	100 000	Capex
Hermanus	Zwelihle	5	CCTV Cameras	L Smith	120 000	Capex
					500 000	
Hermanus	Zwelihle	6	Upgrading of Zwelihle Sport Ground Boundary Wall	T Marx	200 000	Opex
Hermanus	Zwelihle	6	Sidewalks	T Marx	150 000	Capex
Hermanus	Zwelihle	6	CCTV Cameras	L Smith	150 000	Capex
					500 000	
Hermanus	Sandbaai	7	Development and upgrading of roads, sidewalks and parking areas	T Marx	500 000	Capex
					500 000	
Hermanus	Fisherhaven	8	CCTV Cameras : Fisherhaven	L Smith	120 000	Capex
Hermanus	Fisherhaven	8	Traffic Calming	T Marx	100 000	Capex
Hermanus	Fisherhaven	8	Streetlights	K Du Plessis	15 000	Capex
Hermanus	Fisherhaven	8	Bins	T Marx	15 000	Capex
Hermanus	Hawston	8	Stormwater and Tarring of Circles	T Marx	150 000	Capex
Hermanus	Hawston	8	Curbing and Tarring of sidewalks	T Marx	50 000	Capex
Hermanus	Hawston	8	Development and Construction of Parking Area at Erf 1229 For Cemetery	T Marx	50 000	Capex
					500 000	

Town	Local Area	Ward	Project Description	PROJECT MANAGER	BUDGET	CAPEX/OPEX
Kleinmond	Kleinmond	9	Upgrade Windows at Town Hall	D van Rhodie	150 000	Opex
Kleinmond	Kleinmond/Proteadorp	9	Safety Cameras	L. Smith	100 000	Capex
Kleinmond	Kleinmond / Proteadorp	9	Speed Calming Measures	D van Rhodie	50 000	Capex
Kleinmond	Proteadorp/Kleinmond	9	Outdoor Gym Equipment (Mountain View+Bowls Club Area)	D van Rhodie	50 000	Capex
Kleinmond	Kleinmond	9	Walkway to Palmiet Beach	D van Rhodie	40 000	Capex
Kleinmond	Kleinmond	9	Retaining Wall Section (9th Avenue Spar)	D van Rhodie	26 000	Capex
Kleinmond	Kleinmond	9	Stonewall or Sidewalk at Main Beach Area	D van Rhodie	24 000	Capex
Kleinmond	Kleinmond/Proteadorp	9	Signage	D van Rhodie	10 000	Opex
Kleinmond	Proteadorp	9	Wheelie bins	D van Rhodie	50 000	Opex
					500 000	
Betty's Bay	Dawidskraal & Malkopsvlei	10	Playpark equipment - Dawidskraal & Malkopsvlei	D Van Rhodie	50 000	Capex
Kleinmond	Overhills	10	Kitchen equipment: Overhills Community Hall	D Lakey	26 000	Capex
Betty's Bay	Mooiuitsig	10	Mooiuitsig Play Ground	D Van Rhodie	26 000	Capex
Pringle Bay	Pringle Bay	10	Upgrades at Public Toilets and Baboon Monitoring Store Room - Pringle Bay	D van Rhodie	26 000	Opex
Rooiels	Rooiels	10	Disabled-friendly footpath in nature reserve - Rooiels	D van Rhodie	26 000	Capex
Kleinmond	Proteadorp	10	Playpark equipment - Proteadorp	D Van Rhodie	26 000	Capex
Kleinmond & Betty's Bay	Overhills & Mooiuitsig	10	Bus stops (including repairing/replacement of one at Siyabulela) - Overhills & Mooiuitsig	D van Rhodie	26 000	Capex
Betty's Bay	Betty's Bay	10	Street names project - Betty's Bay	D Van Rhodie	10 000	Opex
Rooiels	Rooiels	10	Storm water channel in Perspicua Road - Rooiels	D Van Rhodie	26 000	Opex
Kleinmond	Proteadorp / Overhills	10	Storm water projects - Proteadorp/Overhills	D Van Rhodie	26 000	Opex
Betty's Bay/Overhills/Proteadorp	Proteadorp/Overhills/Mooiuitsig	10	Provision of baboon proof wheelie bins - Proteadorp/Poppedorp/Mooiuitsig	D van Rhodie	82 000	Opex
Rooiels	Rooiels	10	Paving of Anemone Road	D van Rhodie	150 000	Capex
					500 000	
Gansbaai	Baardskeerdersbos	11	Stormwater (ad hoc) (Protea Street)	T Steenberg	50 000	Capex
Gansbaai	Pearly Beach	11	Replacement of Boardwalk	F Myburgh	30 000	Opex
Gansbaai	Pearly Beach	11	Traffic Calming	T Steenberg	30 000	Capex
Stanford	Thembelihle	11	Stormwater (ad hoc)	T Steenberg	50 000	Capex
Stanford	Stanford	11	New sidewalks	T Steenberg	50 000	Capex
Stanford	Thembelihle	11	New sidewalks	T Steenberg	50 000	Capex
Stanford	Stanford	11	Upgrade of Public Boat Launching Site (Ablutions) Du Toit Street	F Myburgh	70 000	Capex
Gansbaai	Buffeljachts	11	Replacement of Roof sheets – Community Hall	F Myburgh	80 000	Opex
Gansbaai	Eluxolweni	11	Streets (Resealing of Madaica)	T Steenberg	90 000	Opex
					500 000	
Hermanus	Zwellihle	12	Upgrading ward 12 play parks	T Marx	90 000	Opex
Hermanus	Zwellihle	12	Upgrading ward 12 play parks	B Plaatjies	210 000	Capex
Hermanus	Zwellihle	12	Upgrading Siyakha Educare Centre Play Park	B Plaatjies	50 000	Capex
Hermanus	Zwellihle	12	CCTV Cameras	L. Smith	150 000	Capex
					500 000	
Hermanus	Onrus/Vermont	13	Construction and upgrading of atlantic drive	T Marx	370 000	Capex
Hermanus	Onrus/Vermont	13	Traffic Calming	T Marx	100 000	Capex
Hermanus	Onrus/Vermont	13	Street Lights	K Du Plessis	30 000	Capex
					500 000	
					1 195 000	OPEX
					5 305 000	CAPEX
GRAND TOTAL					6 500 000	

REVISED 3 YEAR HOUSING BUDGET 2020/2021 - 2022/2023

Project	Proposed Budget 2020/2021	Proposed Budget 2021/2022	Proposed Budget 2022/2023
Hawston TS (378)	23 100 000	756 000	
Blompark TS	6 500 000	13 000 000	13 000 000
Swartdamweg Site C1 TS (150)	9 150 000	9 750 000	150 000
Housing Admin Site TS (39)	400 000		
Masakhane TS	5 117 000	13 397 450	18 850 000
Stanford TS		13 000 000	26 000 000
<u>TOTAL OPEX</u>	44 267 000	49 903 450	58 000 000
Stanford IRDP (783)	7 200 000		
Masakhane IRDP (296)	2 696 000		
Masakhane UISP (1179)	10 500 000	12 000 000	24 440 000
Beverly Hills (100)	1 155 000		
Hawston IRDP	1 500 000		
Mandela Square /Garden Site	155 000		
Transit Camp & Asazani (154)	8 900 000	3 106 550	
Tambo Square & New Camp (82)		7 380 000	
Tsepe-Tsepe & Serviced Site (90)			8 190 000
Mount Pleasant IRDP Infill	4 000 000	10 980 000	1 220 000
Kleinmond IRDP		600 000	1 000 000
Kleinmond Overhills UISP		600 000	1 000 000
Mnt Pleasant Erf 11472 Purchase	350 000		
Marikana Emergency Sites, Zwelihle	1 500 000		
Schulphoek	3 000 000		
Schulphoek Professional Fees	2 000 000		
Greater Hermanus	3 000 000	12 000 000	2 000 000
<u>TOTAL CAPEX</u>	45 956 000	46 666 550	37 850 000
GRAND TOTAL	90 223 000	96 570 000	95 850 000

ANNEXURE F

SERVICE LEVEL STANDARDS

Province: Municipality(WC032) - Schedule of Service Delivery Standards	
Description	
Standard	Service Level 2020/2021
Solid Waste Removal	
Premise based removal (Residential Frequency)	WEEKLY
Premise based removal (Business Frequency)	UP TO 7 TIMES PER WEEK (AS PER REQUEST)
Bulk Removal (Frequency)	NO
Removal Bags provided(Yes/No)	NO
Garden refuse removal Included (Yes/No)	NO
Street Cleaning Frequency in CBD	DAILY
Street Cleaning Frequency in areas excluding CBD	DAILY ON ROTATIONAL BASIS
How soon are public areas cleaned after events (24hours/48hours/longer)	WITHIN 24 HRS
Clearing of illegal dumping (24hours/48hours/longer)	48 HOURS (from notification)
Recycling or environmentally friendly practices(Yes/No)	Recycling - Yes in Gansbaai and Stanford / no not by municipality for Hermanus and Kleinmond until new MRF constructed, however smaller private recyclers operating on small scale in the areas.
Licensed landfill site(Yes/No)	Yes
Water Service	
Water Quality rating (Blue/Green/Brown/N0 drop)	Programme discontinued by DWA
Is free water available to all? (All/only to the indigent consumers)	Indigent Consumers
Frequency of meter reading? (per month, per year)	Monthly
Are estimated consumption calculated on actual consumption over (two month's/three month's/longer period)	N/A
On average for how long does the municipality use estimates before reverting back to actual readings? (months)	N/A
Duration (hours) before availability of water is restored in cases of service interruption (complete the sub questions)	
One service connection affected (number of hours)	4.00
Up to 5 service connection affected (number of hours)	4.00
Up to 20 service connection affected (number of hours)	8.00
Feeder pipe larger than 800mm (number of hours)	N/A
What is the average minimum water flow in your municipality?	Min 2.4Bar pressure
Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)	Yes. Groundwater Monitoring Programs
How long does it take to replace faulty water meters? (days)	5 days
Do you have a cathodic protection system in place that is operational at this stage? (Yes/No)	No
Electricity Service	
What is your electricity availability percentage on average per month?	98,78% (Eskom Loadshedding included) 99.7% (Eskom Loadshedding excluded)
Do your municipality have a ripple control in place that is operational? (Yes/No)	YES
How much do you estimate is the cost saving in utilizing the ripple control system?	R 1 477 732.00 p/a
What is the frequency of meters being read? (per month, per year)	PER MONTH
Are estimated consumption calculated at consumption over (two month's/three month's/longer period)	N/A
On average for how long does the municipality use estimates before reverting back to actual readings? (months)	N/A
Duration before availability of electricity is restored in cases of breakages (immediately/one day/two days/longer)	IMMEDIATE
Are accounts normally calculated on actual readings? (Yes/no)	YES
Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)	NO
How long does it take to replace faulty meters? (days)	1
Do you have a plan to prevent illegal connections and prevention of electricity theft? (Yes/No)	YES

Description	
Standard	Service Level 2020/2021
How effective is the action plan in curbing line losses? (Good/Bad)	GOOD
How soon does the municipality provide a quotation to a customer upon a written request? (days)	7
How long does the municipality takes to provide electricity service where existing infrastructure can be used? (working days)	5
How long does the municipality takes to provide electricity service for low voltage users where network extension is not required? (working days)	5
How long does the municipality takes to provide electricity service for high voltage users where network extension is not required? (working days)	21
Sewerage Service	
Are your purification system effective enough to put water back in to the system after purification?	YES, effective to put water back into water resources in accordance with license conditions.
To what extent do you subsidize your indigent consumers?	Basic charge plus 4,2kl or tanker service
How long does it take to restore sewerage breakages on average	
Severe overflow? (hours)	6.00
Sewer blocked pipes: Large pipes? (Hours)	6.00
Sewer blocked pipes: Small pipes? (Hours)	8.00
Spillage clean-up? (hours)	8.00
Replacement of manhole covers? (Hours)	4.00
Road Infrastructure Services	
Time taken to repair a single pothole on a major road? (Hours)	24.00
Time taken to repair a single pothole on a minor road? (Hours)	72.00
Time taken to repair a road following an open trench service crossing? (Hours)	72.00
Time taken to repair walkways? (Hours)	72.00
Property valuations	
How long does it take on average from completion to the first account being issued? (one month/three months or longer)	3 months
Do you have any special rating properties? (Yes/No)	yes
Financial Management	
Is there any change in the situation of unauthorised and wasteful expenditure over time? (Decrease/Increase)	Increase
Are the financial statement outsources? (Yes/No)	No
Are there Council adopted business process restructuring the flow and management of documentation feeding to Trial Balance?	Standard Operating Procedures
How long does it take for an Tax/Invoice to be paid from the date it has been received?	30 days
quarterly and annually including for the next two to three years procurement plans?	Yes
Administration	
Reaction time on enquiries and requests?	1 to 10
Time to respond to a verbal customer enquiry or request? (working days)	1 to 10
Time to respond to a written customer enquiry or request? (working days)	10
Time to resolve a customer enquiry or request? (working days)	10
What percentage of calls are not answered? (5%,10% or more)	1
How long does it take to respond to voice mails? (hours)	N/A
Does the municipality have control over locked enquiries? (Yes/No)	yes
Is there a reduction in the number of complaints or not? (Yes/No)	no
How long does it take to open an account to a new customer? (1 day/ 2 days/ a week or longer)	1 day
How many times does SCM Unit, CFO's Unit and Technical unit sit to review and resolve SCM process delays other than normal monthly management meetings?	Weekly

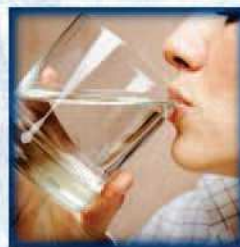
Description	
Standard	Service Level 2020/2021
Community safety and licensing services	
How long does it take to register a vehicle? (minutes)	30min
How long does it take to renew a vehicle license? (minutes)	10min
How long does it take to issue a duplicate registration certificate vehicle? (minutes)	72hours
How long does it take to de-register a vehicle? (minutes)	10min
How long does it take to renew a drivers license? (minutes)	30min
What is the average reaction time of the fire service to an incident? (minutes)	4.25 min
What is the average reaction time of the ambulance service to an incident in the urban area? (minutes)	15 min urban
What is the average reaction time of the ambulance service to an incident in the rural area? (minutes)	40 min urban
Economic development	
How many economic development projects does the municipality drive?	7
How many economic development programme are deemed to be catalytic in creating an enabling environment to unlock key economic growth projects?	4
What percentage of the projects have created sustainable job security?	50
Does the municipality have any incentive plans in place to create an conducive environment for economic development? (Yes/No)	No
Other Service delivery and communication	
Is a information package handed to the new customer? (Yes/No)	Yes - available on www.overstrand.gov.za
Does the municipality have training or information sessions to inform the community? (Yes/No)	Yes
Are customers treated in a professional and humanly manner? (Yes/No)	Yes

ANNEXURE G

WATER & WASTE WATER QUALITY

2014

Blue Drop Report



020_2012



water & sanitation

Department:
Water and Sanitation
REPUBLIC OF SOUTH AFRICA



blue drop
CERTIFICATION

drinking water quality
REGULATION

Blue Drop Requirements for 2014

2014 BLUE DROP REQUIREMENTS		
(1) WATER SAFETY PLANNING 35%	(1.1) WATER SAFETY PLANNING PROCESS (10%)	a) The Water Safety Planning Process is steered by a group of people which includes the technical, financial and management staff of the municipality. Where a Water Services Provider arrangement exist the WSA and Water Services Provider should partake in this process b) There should be clear indication that the Water Services Institution conducted a water safety planning process and not only drafted a document c) There should be clear reference to the specific water supply system at hand and not only global risk management measurements put in place
	(1.2) RISK ASSESSMENT (35%)	a) The Risk Assessment must cover catchment, treatment and reticulation b) The Water Services Institution (WSI) must provide information on findings of the Risk Assessment (and detail Risk Prioritisation method followed) for the specific water supply system including water resource quality. Format not important but it should be proven not to be a desktop study c) The Water Safety Planning process must include (adequate) Control Measures for each significant hazard or hazardous event identified d) A Water Quality Analyses conducted for at least 95% of the SANS 241 list of determinands (min 80%) (SANS 241). This is to verify whether treatment technology is adequate to treat the raw water to comply with national standard limits e) The WSI to proof implementation of mitigation measures from previous Water Safety Plans
	(1.3) MONITORING PROGRAMME (30%)	a) Prove Operational Monitoring is: i) Informed by the Risk Assessment ii) Required sites to monitor: Raw water, after filtration (per process unit) and final water iii) Determinands (minimum): pH, turbidity and disinfectant residual iv) Frequency of analyses: at least every 8 hours v) Equipment used + calibration records
		b) Prove Compliance Monitoring is: i) Informed by the Risk Assessment and SANS 241 compliant ii) Monitoring programme is registered on BDS iii) Actual monitoring occur according to registered BDS monitoring programme (>80%) iv) Required sites to monitor: Water works final & distribution network + Frequency of analyses: Water works final according SANS 241; distribution network according SANS 241 v) Coverage of population served must at least be 80%
	(1.4) CREDIBILITY of DWQ DATA (15%)	a) Certificate of Accreditation for applicable methods OR Z-scores results (z-scores must be ≥ -2 & ≤ 2 are acceptable) in a recognised Proficiency Testing Scheme b) DWQ Data credibility on the BDS (Blue Drop Certified Data)
	(1.5) INCIDENT MANAGEMENT (10%)	a) Protocol to specify: 1) Alert levels 2) Response times 3) Required actions 4) Roles & responsibilities 5) Communication vehicles/methods and 6) Must include response on possible risks identified in the Risk Assessment of the Water Safety Planning process b) Incident Register to include: 7) Date, location and description of incident 8) Action taken and date of resolution 9) Outcome of cause investigation
	BONUS (1): Sampler's Training	To be eligible for this bonus, WSI's must provide proof of training of samplers or Sampling Quality Control measures (Name the Sampling Training Course, Duration, Service Provider, and detail of Attendees)

		1) Evidence of relevant sampling training that will ensure credibility of the sampling process; or 2) Evidence of control measures to ensure sampling credibility
	BONUS (2): Incident Management Protocol Communication	Communication on the Incident Management Protocol process with all relevant staff within the Municipality
(2) DWQ PROCESS MANAGEMENT & CONTROL 8%	(2.1) WORKS CLASSIFICATION COMPLIANCE (15%)	Treatment works classified according the requirements of Regulation 2834- <u>ONLY</u> the classification as it appears on BDS will be used. Supporting evidence to allow the correct classification to be loaded on BDS, Water Services Institutions remains accountable for correctness of information / classification Certificate to be displayed at treatment works (<i>confirmed during on-site assessments</i>)
	(2.2) PROCESS CONTROL REGISTRATION COMPLIANCE (50%)	a) Process Control Staff must be Registered according to Regulation 2834 with the Department of Water Affairs. Water Services Institutions to prove per treatment works that Process Control Staff complies with the legislative requirements of: i) Number of Process Controllers' ii) Complying with the required Classification levels b) The Supervisor must comply with legislative requirements Information as it appears on BDS will be used <u>ONLY</u>, WSI's to ensure correct classification of all staff per treatment plant
	(2.3) WATER TREATMENT WORKS' LOGBOOK (35%)	a) A logbook is in place to record all incidents and observations at the water treatment works b) Evidence is presented that the logbook process is (i.e. communication medium between process controllers and shifts) being implemented (It is NOT required to be implemented for the entire assessment period)
	BONUS (1): Process Control Training	Proof of Process Control staff being subjected to relevant training the past 12 months to allow Process Controllers to meet the education requirements towards higher level draft Regulation 813 Registration (Year 2013)
	BONUS (2): Process Control Excellence	a) Process Control Staff classified according the requirements of draft Regulation 813 on the Blue Drop System b) Process Control Staff and Supervisor compliance confirmed against draft Regulation 813 (must comply at least <u>75%</u> in each of the shifts)- WSI must indicate shift patterns and Supervisor on BDS. WSI to explain measures in place when a shift does not comply with regulatory process control requirements c) WSI must indicate process controllers and/or supervisors that are 'shared' across different plants/sites
	Water Quality Data Period – 1 January 2013 – 31 December 2013	
(3) DRINKING WATER QUALITY VERIFICATION 30%	(3.1.1) MICROBIOLOGICAL DWQ COMPLIANCE (50%)	The Microbiological Quality of the water supply must comply with the South African National Standard (specifically, the 2014 Blue Drop Limits which have been derived from SANS241: 2006 and 2011) as per the Excellent Requirements set by the Blue Drop Programme (<i>E coli</i>) - Excellent Compliance (97% for <100 000 population) & (99% for >100 000 population)
	(3.1.2) CHEMICAL DWQ COMPLIANCE (45%)	The Chemical Quality of the water supply must comply with the Excellent Requirements set by the Blue Drop Programme for all chemical-health determinands listed in the South African National Standard (the 2014 Blue Drop Limits, derived from SANS241: 2006 and 2011) Chemical – Health (Acute and Chronic): - Excellent Compliance (95% for <100 000 population) & (97% for >100 000 population) - Good Compliance (93% for <100 000 population) & (95% for >100 000 population)
	(3.1.3) OPERATIONAL	The compliance of operational determinands must comply with the 2014 Blue Drop Excellent Limits set by the Blue Drop Programme

	COMPLIANCE (5%)	- Excellent Compliance (93% for <100 000 population & 95% for >100 000 population) - Good Compliance (90% for <100 000 population & 93% for >100 000 population)
	BONUS (1): Aesthetic DWQ Compliance	The Aesthetic Quality of the water supply must comply with the Excellent Requirements set by the Blue Drop Programme for all aesthetic determinands listed in the 2014 Blue Drop Limits - Excellent Compliance (93% for <100 000 population & 95% for >100 000 population) - Good Compliance (90% for <100 000 population & 93% for >100 000 population)
	PENALTY (1): Data Difference	Should there be a difference between data available on BDS and that which is presented in hardcopy for verification the penalty will apply
	PENALTY (2): <11 Months' Data	Less than 11 months data available to assess Microbiological and Chemical compliance
	PENALTY (3): Notification of Failure	If there is any significant (sustained) failure with no evidence of a Water Quality Alert Notice (Boil Water Notice) being issued, this penalty will apply. NB! This may have an implication on qualification for certification
(4) MANAGEMENT, ACCOUNTABILITY, & LOCAL REGULATION 10%	(4.1) MANAGEMENT COMMITMENT (30%)	Management's commitment to effective Drinking Water Quality Operations & Management should be portrayed by Proof of signature approval of the: a) Water Safety Plan b) DWQ Monitoring Programme c) Water Treatment Plant Logbook d) Operations and Maintenance Budget e) Water Services Development Plan
	(4.2) PUBLICATION OF PERFORMANCE (25%)	Evidence should be provided on the various means of drinking water quality information made public to the constituencies supplied with drinking water from this specific water supply system Forms of Publication: >Newspaper publication >Municipal Billing >Community Radio >Annual Report >Posters & Pamphlets >Population and Promotion of "My Water" >Electronic Webpage Water Services Institutions must provide evidence of adequate marketing of Existing Blue Drop Certified water supply systems
	(4.3) SERVICE LEVEL AGREEMENT/ PERFORMANCE AGREEMENT (15%)	Should there be an institutional arrangement between the Water Services Authority and the Water Services Provider, then it is essential that the legislatively required contract (Section 19 of the Water Services Act) stipulate the Service Level Agreements between the two entities. A copy of this document is required, OR Should the Water Services Authority fulfil the function of Water Services Provider as per Section 78 arrangements, then it is required that the responsible manager (official) have a Performance Agreement (Workplan) in place which stipulates Drinking Water Quality Management Responsibilities
	(4.4) SUBMISSION OF DWQ DATA (30%)	a) 12 months of data had been submitted on the Blue Drop System (BDS) (DWA will only consider data available on the BDS) b) All compliance monitoring test results are required to be submitted c) As per a requirement of the Water Services Act, compliance data submission occurred monthly (Section 62 of the Water Services Act, Section 9 Regulations) (measured as BDS submission compliance)
	BONUS (1): Publication of Performance	Availing information on Drinking Water to relevant public in 3 or more forms listed
	BONUS (2):	Workplans of Process Controllers aligned to Operations and

	Performance Agreement	Maintenance Manual
	BONUS (3): Procurement processes	Proof that systems are in place to not run short of Chemicals & Consumables required for treatment
	PENALTY: Submission of DWQ Data	Penalty will apply should the Department find proof during / post assessment that the WSI are guilty of an offence as per Section 82 of the Water Services Act, by only submitting partial information in order to present a false impression of DWQ Performance and/or compliance
(5) ASSET MANAGE- MENT 14%	(5.1) ANNUAL PROCESS AUDIT (20%)	Process Audit Report on technical inspection/assessment of treatment facility and evidence of implementation of findings This process assessment should've been done within the 12-month assessment period
	(5.2) ASSET REGISTER (15%)	The Institution must present a complete Asset Register. The asset register must: a) Detail relevant equipment and infrastructure b) Indicate asset description c) Location d) Condition (remaining life) e) Replacement value
	(5.3) AVAILABILITY & COMPETENCE of MAINTENANCE TEAM (15%)	a) The Institution must present evidence of a competent Maintenance Team (in form of Organogram; Contract or Invoice). Logbook with maintenance entries will serve as adequate evidence (for Mechanical, Electrical, Instrumentation and Civil work) b) Additional prove required on team competency (e.g. Qualification & Experience & Trade-test)
	(5.4) OPERATIONS & MAINTENANCE MANUAL (15%)	O&M manual to contain: a) Civil, mechanical, electrical detail / drawings of plant b) Design capacity of plant c) Operational schedules, maintenance schedules d) Process detail and control e) Mechanical and electrical equipment specification f) Fault finding g) Monitoring
	(5.5) OPERATIONS & MAINTENANCE BUDGET and EXPENDITURE (20%)	The Institution must present credible evidence of: a) Maintenance Budget (as part of Operations Budget) b) Maintenance Expenditure (as part of the Operations Expenditure) c) Maintenance Expenditure should be more than 5% of the Operations Expenditure in Total for the preceding Financial Year <u>Financial</u> expenditure to apply as per Municipal Budget Year: <u>Jul 2012 to Jun 2013</u>
	(5.6) DESIGN CAPACITY vs. OPERATIONAL CAPACITY (15%)	Proof to be submitted of the documented design capacity and documented daily operating capacity over the past 12 months Groundwater dependant systems must have an acceptable plan which stipulates abstraction patterns that will prevent aquifer damage Flow meters must be calibrated at least annually
Blue Drop Requirements= TOTAL 97%		

2014 NO DROP REQUIREMENTS (Water use efficiency)

(6) WATER USE EFFICIENCY & WATER LOSS MANAGEMENT 3%	(6.1) WATER BALANCE (30%)	Provide MONTHLY and ANNUAL composite IWA water balance diagrams and supporting documents for the complete system as part of the water audit (as a component in the WSDP) as per Regulation 509 of 2001 Clause 10 of the Water Supply Regulations. Balance diagram to specify as a minimum the main components of the IWA balance including Water Losses broken down into: a) System input volumes b) Billed metered and unmetered usage c) Unbilled Authorised Consumption d) Water losses broken down into Real and Apparent Losses e) Free Basic Water, and f) Non Revenue Water and to be supported by a schematic showing bulk meters, zones and main infrastructure components Note: WSI's to ensure that units are clearly indicated against numeric values in water balance (e.g. 100 kl/annum, 50 m³/day, etc)																																							
	(6.2) WDM STRATEGY and BUSINESS PLAN and IMPLEMENTATION (30%)	a) Evidence must be provided of a Council approved WDM strategy and business plan consisting of at least the following: - Background and Context - Situation Assessment including a Needs Statement - Key Issues and Challenges - Focus Areas of Intervention - List of Proposed Interventions - Set targets for demand, NRW, commercial and real losses - Budget and Multi-year Implementation Timeline b) Provide evidence of implementation against the above Plan in terms of: - List of Interventions (Projects) - Movement against targets for demand, NRW, commercial and real losses - Budget and Multi-year Implementation Timeline (Reg 509 of 2001 Clause 10)																																							
	(6.3) COMPLIANCE and PERFORMANCE (40%)	a) Provide historic data in order to calculate the following: - Physical (real) water loss trend - Commercial water loss trend - Water use efficiency trend b) Provide the following data (grey cells only) with supporting documentation, in order to calculate the WSI baseline profile for: - Physical (real) water loss status - Commercial water loss status - Water use efficiency status <table><tr><td>Population number served:</td><td></td><td>SIV (System Input Volume) (kl/annum):</td><td></td><td>Average system pressure (m):</td><td></td></tr><tr><td>Households served:</td><td></td><td>Authorised, Billed and Metered (kl/annum):</td><td></td><td>Usage (l/cap/day):</td><td></td></tr><tr><td>Total connections:</td><td></td><td>Authorised, Billed and Unmetered (kl/annum):</td><td></td><td>Non-revenue (l/cap/day):</td><td></td></tr><tr><td>Metered connections:</td><td></td><td>Authorised and Unbilled (kl/annum):</td><td></td><td>Real losses (l/cap/day):</td><td></td></tr><tr><td>Unmetered connections:</td><td></td><td>Authorised Consumption (kl/annum):</td><td></td><td>% Metering</td><td></td></tr><tr><td>Households with deemed of flat rate billing:</td><td></td><td>Revenue water (kl/annum):</td><td></td><td rowspan="2">Efficiency =</td><td rowspan="2"></td></tr><tr><td>Number of metered</td><td></td><td>Non-revenue water</td><td></td></tr></table>	Population number served:		SIV (System Input Volume) (kl/annum):		Average system pressure (m):		Households served:		Authorised, Billed and Metered (kl/annum):		Usage (l/cap/day):		Total connections:		Authorised, Billed and Unmetered (kl/annum):		Non-revenue (l/cap/day):		Metered connections:		Authorised and Unbilled (kl/annum):		Real losses (l/cap/day):		Unmetered connections:		Authorised Consumption (kl/annum):		% Metering		Households with deemed of flat rate billing:		Revenue water (kl/annum):		Efficiency =		Number of metered		Non-revenue water
Population number served:		SIV (System Input Volume) (kl/annum):		Average system pressure (m):																																					
Households served:		Authorised, Billed and Metered (kl/annum):		Usage (l/cap/day):																																					
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Households with deemed of flat rate billing:		Revenue water (kl/annum):		Efficiency =																																					
Number of metered		Non-revenue water																																							

		connections billed:		(kl/annum):			
		Proven Industrial use (kl/annum):		Water losses (kl/annum):			
		Length of mains installed :		Apparent or Commercial losses (kl/annum):		Water loss =	
		Assumed commercial losses :		Real or Physical water losses (kl/annum):			
	PENALTY: Inclusion in the IDP	Components listed under Criteria 1.2 were not included in the IDP					
	BONUS (1): Training in WDM	a) The Institution must present evidence of a competent Water Loss Management Team (in form of an Organogram) with <20% vacancy ratio in accordance with Clause 66 (Staff matters) of the Municipal Systems Act 32 of 2000 b) Proof required on team manager competency (Qualification & Experience) with the following additional requirement: Manager to have suitable tertiary qualification with suitable experience c) The Institution must present evidence of a competent structured Maintenance Team (in form of Organogram with well-defined positions and job descriptions; Contract or Invoice). Logbook with maintenance entries will serve as adequate evidence d) Additional proof required on team competency for the team presented under (c) above (e.g. Qualification & Experience & Trade-test) e) Indicate number of suitably qualified plumbers per 1000 connections					
No Drop Requirements= TOTAL 3%							

Quality of Drinking Water

Quality of Drinking Water	
Colour Drop	Indication of Drop
	Blue Drop Certified, water is safe to drink
	Micro > 97% Chemical > 95%
	Micro > 97% Chemical < 95% (or no Information)
	Micro < 97% Chemical > 95%
	Micro > 90% < 95% Chemical > 90% < 95%
	Micro < 90% Chemical < 90%

Water Services Authority		Overstrand Local Municipality		
Water Services Provider(s)		Overstrand LM, Overstrand LM		
2014 Municipal Blue Drop Score	90.79%			
2012 Municipal Blue Drop Score	96.82%			
2011 Municipal Blue Drop Score	90.56%			
Performance Area	Baardskeerdersbos	Buffeljags Bay	Buffels River	Greater Gansbaai
				
Water Services Provider(s)	Overstrand LM	Overstrand LM	Overstrand LM	Overstrand LM
Water Safety Planning (35%)	29.75	23.54	33.43	31.50
Treatment Process Management (8%)	4.28	5.60	4.00	6.80
DWQ Compliance (30%)	0.00	15.75	23.25	23.25
Management Accountability (10%)	8.95	8.20	9.25	9.25
Asset Management (14%)	8.72	9.24	11.03	10.50
Use Efficiency, Loss Management (3%)	3.00	3.00	3.00	3.00
Bonus Scores	9.17	6.50	3.25	4.00
Penalties	0.00	0.00	0.00	0.00
2014 BLUE DROP Score	63.87%	71.83%	87.20%	88.30%
2012 Blue Drop Score	91.6%	93.8%	95.0%	97.1%
2011 Blue Drop Score	93.7%	75.4%	95.1%	95.1%
System Design Capacity (Ml/d)	0.15	0.1	5.5	7.1
Operational Capacity (% to Design)	100%	105%	44%	100%
Average daily Consumption (l/p/d)	655.0	310.3	803.4	445.9
Microbiological Compliance (%)	90.0%	95.5%	99.9%	99.9%
Chemical Compliance (%)	92.0%	99.9%	96.4%	96.1%
Blue Drop Risk Rating (2012)	75.5%	52.7%	72.1%	76.7%
Blue Drop Risk Rating (2013)	20.6%	12.2%	12.5%	12.7%
Blue Drop Risk Rating (2014)	47.2%	60.1%	57.3%	57.6%
Performance Area	Greater Hermanus	Kleinmond	Pearly Beach	Stanford
				
Water Services Provider(s)	Overstrand LM	Overstrand LM	Overstrand LM	Overstrand LM
Water Safety Planning (35%)	33.43	31.15	24.59	29.75
Treatment Process Management (8%)	8.00	6.40	6.80	4.70
DWQ Compliance (30%)	29.60	23.25	29.60	30.00
Management Accountability (10%)	9.25	9.25	9.25	9.25
Asset Management (14%)	11.90	10.29	10.29	11.38
Use Efficiency, Loss Management (3%)	3.00	3.00	3.00	3.00
Bonus Scores	1.27	3.25	3.83	2.86
Penalties	0.00	0.00	0.00	0.00
2014 BLUE DROP Score	96.44%	86.59%	87.35%	90.94%
2012 Blue Drop Score	97.9%	95.0%	95.2%	92.7%
2011 Blue Drop Score	87.2%	93.1%	94.3%	95.2%
System Design Capacity (Ml/d)	28.0	5.8	1.4	1.5
Operational Capacity (% to Design)	29%	39%	100%	57%
Average daily Consumption (l/p/d)	192.4	230.1	1605.4	159.9
Microbiological Compliance (%)	98.9%	99.9%	99.9%	99.9%
Chemical Compliance (%)	96.4%	96.4%	99.9%	96.4%
Blue Drop Risk Rating (2012)	78.1%	72.1%	83.5%	64.9%
Blue Drop Risk Rating (2013)	13.5%	12.5%	12.7%	15.6%
Blue Drop Risk Rating (2014)	17.2%	57.3%	56.1%	27.1%

Regulatory Impression

The Overstrand Local Municipality team was well prepared and demonstrated their commitment to the Blue Drop assessment and water quality excellence. The Municipality is to be congratulated for obtaining Blue Drop status for the Greater Hermanus system. A decreased municipal score was however achieved during this assessment. The reason for the observed decrease in compliance includes:

- ◆ Full compliance with the requirements of SANS 241 with regard to monitoring and analysis could not be demonstrated. No chemical determinants have been analysed in the reticulation network to monitor the chemical quality of water provided to the consumer and identify any potential health impacts. In addition, the frequency of analysis does not comply with the requirements for the final water produced at treatment facilities receiving surface water or within the reticulation network. The Municipality however confirmed that subsequent to the assessment that a service provider has been appointed to implement a risk based monitoring programme that fully complies with the requirements of SANS 241, sampler training and uploading of analytical data to the BDS.
- ◆ Detailed annual process audits could not be demonstrated that assessed the performance of the treatment systems and each process unit with the design capacity of the plant. Recommendations should be incorporated into the review process of water safety plan.
- ◆ Poor microbiological compliance was observed in the Baardskeerdersbos system. This should be mitigated when the new plant to treat borehole water is commissioned in August 2014.

Significant progress has been made by the municipality with regard to WC/WDM and projects have been ongoing for the last three years. Good baseline information and a formal strategy are available that enables the municipality to make informed decisions regarding ongoing planning to minimise non-revenue water.

It is anticipated that the identified gaps will be addressed by the Overstrand Local Municipality and that an upward trend towards Blue Drop compliance will once again be achieved in the next assessment.

Based on the Audit results, the DWS has serious concerns on the poor microbiological drinking water quality and the resultant risk to consumers of the Baardskeerdersbos water supply system. These concerns have to be addressed as a matter of urgency and drinking water quality results and appropriate actions must be communicated to consumers should the water be found to be unfit for human consumption.

The overall **2014 Risk Rating** for Overstrand LM is 41% which translates into the 10th best performance in the Western Cape. Note that this value is based on the 3 specific areas indicated below and shows concerns (medium to critical risks) for

Process Control (which risks reflect compliance in terms of draft Regulation 813) in 6 of the 8 systems; Drinking Water Quality in 2 out of the 8 systems; and Risk Management in none of 8 systems.

Additional information regarding the Blue Drop Risk Rating			
Water Supply System	Baardskeerdersbos		
	2012	2013	2014
A: Process Control RR	77.8%	22.2%	55.6%
B: Drinking Water Quality RR	11.1%	55.6%	70.4%
C: Risk Management RR	13.0%	13.0%	17.4%

Additional information regarding the Blue Drop Risk Rating			
Water Supply System	Buffeljags Bay		
	2012	2013	2014
A: Process Control RR	76.5%	17.6%	71.1%
B: Drinking Water Quality RR	11.1%	11.1%	55.6%
C: Risk Management RR	13.0%	13.0%	26.1%

Additional information regarding the Blue Drop Risk Rating			
Water Supply System	Buffels River		
	2012	2013	2014
A: Process Control RR	79.5%	28.2%	64.1%
B: Drinking Water Quality RR	11.1%	11.1%	40.7%
C: Risk Management RR	13.0%	13.0%	13.0%

Additional information regarding the Blue Drop Risk Rating			
Water Supply System	Greater Gansbaai		
	2012	2013	2014
A: Process Control RR	79.5%	34.9%	74.4%
B: Drinking Water Quality RR	40.7%	11.1%	40.7%
C: Risk Management RR	13.0%	13.0%	26.1%

Additional information regarding the Blue Drop Risk Rating			
Water Supply System	Greater Hermanus		
	2012	2013	2014
A: Process Control RR	80.5%	31.7%	34.1%
B: Drinking Water Quality RR	11.1%	14.8%	25.9%
C: Risk Management RR	13.0%	17.4%	17.4%

Additional information regarding the Blue Drop Risk Rating			
Water Supply System	Kleinmond		
	2012	2013	2014
A: Process Control RR	79.5%	28.2%	64.1%
B: Drinking Water Quality RR	11.1%	11.1%	40.7%
C: Risk Management RR	13.0%	13.0%	13.0%

Additional information regarding the Blue Drop Risk Rating			
Water Supply System	Pearly Beach		
	2012	2013	2014
A: Process Control RR	78.9%	26.3%	71.1%
B: Drinking Water Quality RR	11.1%	11.1%	11.1%
C: Risk Management RR	13.0%	13.0%	26.1%

Additional information regarding the Blue Drop Risk Rating			
Water Supply System	Stanford		
	2012	2013	2014
A: Process Control RR	83.8%	29.7%	40.5%
B: Drinking Water Quality RR	11.1%	11.1%	11.1%
C: Risk Management RR	13.0%	13.0%	13.0%

Site Inspection Scores

The **Preekstoel and Buffels River Base WTWs** were inspected to verify the Overstrand Local Municipality Blue Drop findings.

Preekstoel WTW: 88%
Buffels River WTW: 90%

The site inspection impression at the **Preekstoel WTW** was considered to be good. A number of drinking water quality management practices still require attention, including:

- ◆ A flow chart was displayed of the incident management protocol that indicates roles and responsibilities but alert levels were not included.
- ◆ Records of the results of the jar tests that are routinely undertaken could not be provided.
- ◆ Emergency shower and eye wash facilities were not located at the chemical dosing room.
- ◆ Manual post dosing of lime was being undertaken at the time of the assessment due to equipment failure. This was to be repaired as part of the maintenance contract with an external service provider. Standby equipment was not installed.
- ◆ Standby chlorine dosing equipment is not installed.



Flocculent dosing at point of high turbulence tanks



Bunded area for chemical storage tanks

The site inspection impression at the **Buffels River WTW** was considered to be good. A number of drinking water quality management practices still require attention, including:

- ◆ A flow chart was displayed of the incident management protocol that indicates roles and responsibilities but alert levels were not included.
- ◆ The original O&M manual for the WTW is not available. Standard operating procedures have been compiled.
- ◆ Records of jar tests undertaken by the service provider could not be provided.
- ◆ Chemical tanks are not contained within a bunded area.
- ◆ Standby chlorine dosing equipment is not installed.
- ◆ Standby air compressor is not installed.



Gravity flow dosing system of flocculent



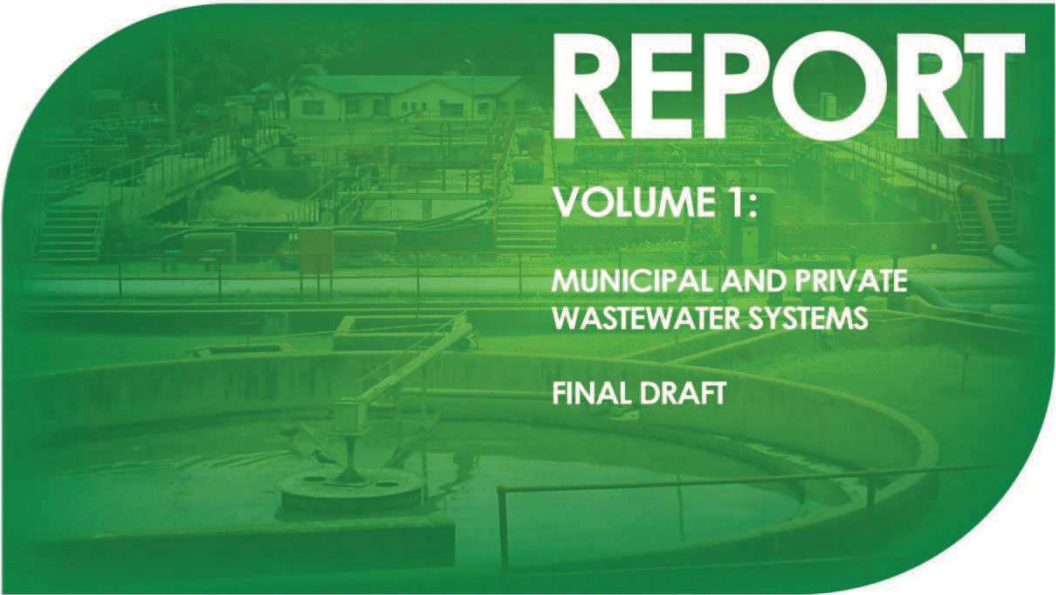
Chemical tanks not bunded



2013



GREEN DROP



REPORT

VOLUME 1:

MUNICIPAL AND PRIVATE
WASTEWATER SYSTEMS

FINAL DRAFT



water affairs

Department:
Water Affairs
REPUBLIC OF SOUTH AFRICA



green drop
CERTIFICATION
waste water service
REGULATION

Together committed to excellent Water Quality for the future

ACRONYMS

ACRONYMS	DESCRIPTION
ADWF	Average Dry Weather Flow
CFO	Chief Financial Officer
COD	Chemical Oxygen Demand
CRR	Cumulative Risk Rating
DPW	Department of Public Works
DWA	Department of Water Affairs
GA	General Authorisation
GDC	Green Drop Certification
GDS	Green Drop System (www.dwa.gov.za/greendrop)
GWSA	Green Water Services Audit
IMP	Incident Management Protocol
KPA / KPI	Key Performance Area / Indicator
LM	Local Municipality
NA	[Not assessed]
NI	[No information]
O&M	Operation and Maintenance
RPMS	Service Level Agreement
SLA	Regulatory Performance Measurement System
SS	Suspended Solids
W ₂ RAP	Wastewater Risk Abatement Plan
WIN-SA	Water Information Network of South Arica
WRC	Water Research Commission
WSA	Water Services Authority
WSP	Water Services Provider
WSI	Water Services Institutions
WWTP/W	Wastewater Treatment Plant / Works
PROVINCES	
EC	Eastern Cape Province
FS	Free State Province
GP	Gauteng Province
LP	Limpopo Province
MP	Mpumalanga Province
NW	North West Province
NC	Northern Cape Province
KZN	Kwa-Zulu Natal Province
WC	Western Cape Province

How to Read the Report Card

The following is an example of a typical municipal report card that appears in the Green Drop Report 2013. Results are provided in colour coded format – each colour has a specific meaning and performance reference.

Water Services Authority		ABC Local Municipality	
Water Services Provider(s)		ABC WSP	

2013 Municipal Green Drop Score	81.63%	The Municipal Green Drop score is a Performance Indicator of the overall municipal wastewater business (function of the available design capacity and the individual Green Drop scores). Arrows: Depict the current Green Drop status of the plant. A ↑ arrow shows improvement upon the 2009 situation, ↓ shows digress, → shows unchanged situation
2011 Municipal Green Drop Score	63.80%	
2009 Municipal Green Drop Score	75.00%	

Key Performance Area	Weight	System X
Process Control & Maintenance Skills	10%	67
Monitoring Programme	15%	95
Submission of Results	5%	100
Effluent Quality Compliance	30%	16
Risk Management	15%	90
Local Regulation	5%	100
Treatment Capacity	5%	100
Asset Management	15%	94
Bonus Scores		8.48
Penalties		1.90
Green Drop Score (2013)		74.88%
2011 Green Drop Score		47.00%
2009 Green Drop Score		66.00%
System Design Capacity	ML/d	2.3
Capacity Utilisation (% ADWF ito Design Capacity)		112.0%
Resource Discharged into		Pienaaars River (sensitive, special standard apply)
Microbiological Compliance	%	12.95%
Chemical Compliance	%	24.35%
Physical Compliance	%	20.69%
Overall Compliance	%	20.90%
Wastewater Risk Rating (2012)		76.50%
Wastewater Risk Rating (2013)		76.47%

Colour codes	Appropriate action by institution
90-100%	Excellent situation, need to maintain via continued improvement
80-<90%	Good status, improve where gaps identified to shift to 'excellent'
50-<80%	Fair performance, ample room for improvement
31-<50%	Very poor performance, need targeted intervention towards gradual sustainable improvement
0-<31%	Critical state, need urgent intervention for all aspects of the wastewater services business

Green Drop Score (2013)	74.88%	≥90% = Green Drop Certification <30% = Purple Drop Status
2011 Green Drop Score	47.00%	
2009 Green Drop Score	66.00%	
System Design Capacity	ML/d	2.3
Capacity Utilisation (% ADWF ito Design Capacity)		112.0%
Resource Discharged into		Pienaaars River (sensitive, special standard apply)
Microbiological Compliance	%	12.95%
Chemical Compliance	%	24.35%
Physical Compliance	%	20.69%
Overall Compliance	%	20.90%
Wastewater Risk Rating (2012)	76.50%	
Wastewater Risk Rating (2013)	76.47%	

Note: volumetric capacity refers to Average Dry Weather Flow

CRR% Deviation	90 – 100% Critical risk WWTP	
	70 - <90% High Risk WWTP	
	50-<70% Medium risk WWTP	
	<50% Low Risk WWTP	

Plant is receiving 12% more wastewater compared to its original design capacity (ADWF)	
Effluent quality compliance to legislative standards carries a high (30%) weight in the GDC score	
The CRR% Deviation (CRR/ CRRmax) score is specific to the wastewater "treatment" function of the service. This score indicates the actual risk as a % of the maximum risk that the plant potentially can reach. An orange and red block indicate that the plant is in high- or critical risk that warrants urgent attention. A higher value reflects a high risk state (undesirable). A lower value reflects a lower risk state.	

1. GREEN DROPSCORECARD 2012/13

*The Stockdale paradox:
Confront the brutal truth of the situation, yet at the
same time, never give up hope.*

Green Water Services Audits are conducted by a panel consisting of a qualified wastewater professional as Lead Assessor, supported by 2 Assessors. The team selection is done based on the outcomes of a Green Drop Examination which tests the assessor's knowledge and competence in the subject field.

The following scorecard outlines the key requirements of the Green Drop assessment and indicates the Portfolio of Evidence that was required by each Water Services Institution to calculate a Green Drop score per wastewater system.

Green Water Services Audit Period : 1 July 2011 – 30 June 2012

Green Drop Key Performance Area	Requirements	Sub-Requirements
(1) Process Control and Maintenance [10%]	(1.1) WORKS REGISTRATION	a) The wastewater treatment facility is registered as per the Requirements of Regulation 2834/17.
	(1.2) PROCESS CONTROLLER & SUPERVISOR REGISTRATION	a) Copies of Registration Certificates of Process Controllers and Supervisor(s) b) Copies of the classification certificates of all process controllers/operators and supervisors/superintendents must be uploaded on the GDS; c) Compliance with Regulation 2834 (must comply at least 50% in each of the shifts); WSI must indicate shift patterns or measures in place when a shift does not comply with Regulatory Process Control Requirements. d) WSI must indicate process controllers and/or supervisors that are 'shared' across different plants/sites.
	1.3) MAINTENANCE TEAM	a) Evidence of Maintenance Team used for general maintenance work at the plant & pump-stations(both mechanical and electrical) b) Information on in-house staff (or organogram) or external contractor/s c) Provide additional proof of competency of team (e.g. Qualification & Experience & Trade-test) d) Provide a site specific operation and maintenance schedule (routine / scheduled) e) Contract or Logbook with maintenance entries to serve as evidence of the above aspects
	1.4) OPERATIONS & MAINTENANCE MANUAL	a) Proof of a 'site-specific' Operation & Maintenance Manual O&M manual to contain: 1. structural, 2. mechanical, 3. electrical detail of plant, 4. design specifications of plant, 5. reference to drawings, 6. operational schedules, 7. maintenance schedules, 8. process detail and control, 9. instrumentation specification/type, 10. fault finding, 11. monitoring, 12. pump curves, 13. supportive appendices
	(1.5) OPERATIONAL LOGBOOK	a) A logbook is in place to record all incidents at the wastewater treatment works. b) Evidence is presented that the logbook process is being implemented.

	BONUS (Process Control)	BONUS: Proof of Process Controller staff being subjected to relevant training the past 24 months 1. Names of trainees and signature of attendance / Certificate 2. Date and training subject field 3. Training provider and content of training
(2) Wastewater Monitoring Programme [15%]	(2.1) OPERATIONAL MONITORING	Details of Operational Monitoring: a) Proof of Operational Monitoring sites, determinands and frequency; b) Samples must include: i) <i>inflow</i> ii) <i>outflow</i> iii) <i>process flows</i> iv) <i>industrial</i> v) <i>sludge</i> c) Determinands monitored; d) as per Authorisation / as per best practice per technology type; e) Frequency: as per Authorisation /as per best practice (1/month for micro & small plants, 1 /week for medium plants, and 1/day for large & macro plants)
	(2.2) COMPLIANCE MONITORING	Details of Compliance Monitoring (For ALL Effluent Discharges). a) Sampling Sites as per Authorisation; b) Determinands as per Authorisation (This would include determinands not categorised as Microbiological, Chemical or Physical, e.g. SAR) ; c) Sampling frequency occurs as Authorisation Requirements Note 1: For zero-effluent treatment systems - still need to monitor for impact on catchment / environment (for both lined and unlined systems). Where oxidation ponds are producing effluent for irrigational purposes then General Limits apply. Note 2: A monitoring programme alone will not be sufficient to obtain full score; Analyses results should proof implementation of the monitoring programme.
	(2.3) LABORATORY USED	a) Name lab(s) for operational analysis (in-house or on-site) and lab for compliance analysis/checks (in-house or external) b) Provide the turnaround in laboratory analysis (in hours: from time of submission to time of results dissemination)
	(2.3) LABORATORY CREDIBILITY	a) Certificate of Accreditation for applicable methods, b) Or Z-scores results following participation a recognised Proficiency Testing Scheme ($-2 \geq z$ -score ≥ 2 are unacceptable) c) Or Proof of Intra- and Inter-laboratory proficiency (quality assurance as prescribed in Standard Methods)
	(2.4) PROCESS CONTROL / MONITORING RESULTS	a) Explain how monitoring results are used to amend/improve process controlling <i>[The assessor will select at random analytical parameter/s from the presented analytical results to present an audit question. This might be checked during on-site assessment.]</i>
(3) Submission of Wastewater Quality Results [5%]	(3.1) DATA SUBMISSION	1. 12 months of data submitted to DWA on the GDS 2. WSA must ensure that 12 months' sets of results are submitted and recorded on the GDS prior to the assessment. Note: All compliance results' data required
	PENALTY (1): Data Not Captured OR	Penalty will apply should Wastewater results be available but not captured on GDS.
	PENALTY (2): Section 82	Penalty will apply should the Department find proof during / post assessment that the WSI is guilty of an offence as per Section 82 of the Water Services Act, by only submitting partial information (on GDS) in order to present a false impression of WWQ Performance and/or compliance.

(4) Wastewater Effluent Quality Compliance [30%]	(4.1) WATER USE AUTHORISATION	a) Copy of authorisation, detailing Effluent Quality Standards. NOTE: List Standards to comply with.
	(4.2) EFFLUENT QUALITY COMPLIANCE	a) 90% Microbiological Compliance (e.g. E Coli; Faecal Coliforms) b) 90% Chemical Compliance (e.g. COD, Ammonia, Nitrogen, Nitrate, Nitrite, Residual Chlorine, Ortho-Phosphates, Fluoride, Arsenic, Cadmium, Copper, Manganese, Iron, Selenium, Zinc, Boron, etc.) c) 90% Physical Compliance (e.g. pH, Suspended Solids, Electrical Conductivity, Soap, Oil or Grease, etc)
	BONUS (GDIP)	a) A practical Green Drop Improvement Plan (GDIP) in place – with baseline (current) score, tasks, responsible person, completion date, budget, target GDC score; b) Implementation evidence and proof of management of process
	PENALTY: (Sludge Management)	a) Sludge treatment not managed / monitored. (Monitoring records must be produced); b) In case of ponds systems, provide schedule for desludging of system.
(5) Wastewater Quality Risk Management [15%]	(5.1) WASTEWATER RISK ABATEMENT PLAN (W₂RAP)	a) A practical and site specific Wastewater Risk Abatement Plan (W ₂ RAP) is in place which identify and prioritise risks, with measures to mitigate inefficiencies/inadequacies that result in non-compliance b) Implementation evidence and proof of management commitment
	(5.2) INCIDENT REGISTER	a) Provide evidence of implementation of Protocol b) Wastewater Quality Failure Incident and Sewer Spillage Incident register.
	(5.3) WASTEWATER INCIDENT MANAGEMENT PROTOCOL	a) Evidence of a documented Wastewater Incident Management Protocol b) Protocol to specify alert levels, response times, required actions, roles & responsibilities and communication measures/vehicles. c) NB. Include Pumpstation failure (sewer collector system spillages)
	BONUS (Energy)	WSI is able to provide DWA with: a) Electricity consumption over last financial year (in KWh/day) and Rand value (R/year) of treatment plant; b) Energy demand projections over next >3 years (in KWh/day) and in Rand value (R/year); and c) Calculate cost of energy (KWh/kl wastewater treated)
(6) Local Regulation [5%]	(6.1) BYLAWS	Proof of the Bylaws providing for the regulation of: 1. <i>industrial (trade) influent (volumes & quality) discharged into municipal system,</i> 2. <i>package plants,</i> 3. <i>decentralized systems,</i> 4. <i>vacuum tank discharges and</i> 5. <i>Spillages into the environment.</i> 6. <i>Storm-water connections to sewer system.</i>
	(6.2) ENFORCEMENT	1. Proof of application of Bylaw clause in practice, supported by written notice/s to offender OR 2. Proof of adequate enforcement (informing relevant sectors and means of monitoring industrial or other sewer influent.) 3. Records of Package Plants in area of jurisdiction (where development was approved by the Authority (Local Government).

	PENALTY: (Industrial Monitoring)	No evidence of any Industrial influent monitoring. 1. There must be proof in form of results to indicate WSA is performing its local regulation function as per Wastewater Services.
	BONUS (Publication)	1. Annual Publication of wastewater management performance against the requirements of the site-specific License conditions or General Authorisations 2. Name and date of publication, copy of information pertaining to audit question. 3. Note: Communication must include compliance summary
(7) Wastewater Treatment Capacity [5%]	(7.1) DESIGN CAPACITY	a) Documented design capacity (hydraulic and organic) of the wastewater treatment facility 1. Design capacity as Average Dry Weather Flow (ADWF) and COD load to the plant and b) Documented daily receiving flows over the 12 months of assessed period (ideally $\leq$ than design capacity) 1. Evidence of daily flows and subsequent calculated averages. Measurement method to be explained 2. Evidence of peak wet weather flow to plant during rain events (record rain event and flow to plant) 3. Evidence of minimum night flow (minimum monitoring: monthly) 4. Water services institution is required to provide motivation/proof of accuracy of meter readings. c) Monitoring of outflow volumes (available records) - provide proof of verification system and/or calibration of meters)
	(7.2) WWTW CAPACITY PLANNING	Medium to long term planning to ensure sufficient capacity for treatment system and to ensure effluent quality compliance; 1. Detailed Work-plan which stipulates: i) <i>type of work,</i> ii) <i>associated budget,</i> iii) <i>projected timeframe</i> iv) <i>planned output of this work.</i>
	(7.3) COLLECTOR CAPACITY PLANNING	Medium to long term planning to ensure sufficient capacity for collecting system 1. Detailed Work-plan which stipulates: i) <i>type of work,</i> ii) <i>associated budget</i> iii) <i>projected timeframe</i> iv) <i>the planned output of this work</i> Note for 7.2 and 7.3: When the WSI is motivating that 'no work' is needed, then provide basis for such standpoint (i.e. quantified design versus operational capacity, usage of system, expected housing developments, condition of treatment system)
	PENALTY	Capacity Utilisation <40%, >90%, >100%
(8) Wastewater Asset Management [15%]	(8.1) PROCESS AUDIT	a) Process Audit reporting (evidence required of audit findings and recommendations) on treatment facility efficacy. The audit to include the (design) capability of the plant to meet compliance standards, as well as actual performance of plant. Should've been done between July 2010 and June 2012. b) Evidence/plan of implementation of findings during year following Audit Report required.
	(8.2) SEWER MAIN INSPECTION	c) Site inspection of sewer reticulation network and pump-station/s. Provide evidence in form of capacity and condition assessment and recommendations of system. Report to include flow balance that provides evidence which % of total sewage is received at treatment plant. Note: both the process audit and sewer network report could serve as baseline to the W₂RAP (may run concurrently with "system description and risk identification/rating)

	(8.3) WASTEWATER ASSET REGISTER	d) Updated sanitation / wastewater Infrastructure Asset Register 1. Proof of Asset Register, evidence to be submitted. Asset register to include movable equipment and immovable infrastructure / assets with matching detail. The asset register must detail : a) relevant equipment and infrastructure b) indicate asset description c) location d) condition (remaining life) e) replacement value
	(8.4) O&M BUDGET & EXPENDITURE	e) Operation and maintenance budget and comparative expenditure detail for: 1. <i>wastewater treatment (in cents/m³), and</i> 2. <i>collection system (R/m³)</i> The assessor will require the WSI to explain how these figures compare or are benchmarked to determine whether budget is (in)sufficient NOTE: Indicate whether WSI could only provide global figures or system specific figures.
	(8.5) PUMPSTATION MAINTENANCE	Proof of maintenance work done on mechanical, electrical, civil per pumpstation
Additional Bonuses	(AB 1) CROSS-POLLINATION	WSI is able to provide evidence of improvement partnership initiatives with smaller municipalities (Cross-pollination). Green Drop scores will serve as good evidence to measure the outcomes of such initiative/s.
	(AB 2) STORMWATER MANAGEMENT	Proof of a Storm-water management plan detailing how storm-water entry is quantified, managed and monitored to prevent entry to sewer systems. Plan should also include measures to prevent sewage from entering stormwater systems. Evidence of implementation required
	(AB 3) WATER DEMAND MANAGEMENT	Water Demand Management Plan which provides a strategy and/or work plan that identify, quantify, monitor and manage leakages and water losses of any kind that (may) create an artificial water demand due to higher hydraulic loading of wastewater collection and treatment infrastructure. The bonus will be maximised should a wastewater flow balance be provided.

Green Drop Certification status = ≥90% score against the above criteria.



Purple Drop status = <30% against the above criteria.



“If you are going to achieve excellence in big things, you develop the habit in little matters. Excellence is not an exception, it is a prevailing attitude.”

Colin Powell

1. Overstrand Local Municipality

Water Services Authority

Overstrand Local Municipality

Water Services Provider(s)

Overstrand Local Municipality

2013 Municipal Green Drop Score	89.14% ↑
2011 Municipal Green Drop Score	88.80%
2009 Municipal Green Drop Score	63.00%

Key Performance Area	Weight	Hermanus 	Hawston 	Stanford 	Gansbaai 
Process Control & Maintenance Skills	10%	84	100	100	100
Monitoring Programme	15%	93	95	95	100
Submission of Results	5%	100	100	100	100
Effluent Quality Compliance	30%	68	69	85	77
Risk Management	15%	96	73	73	73
Local Regulation	5%	100	100	100	100
Treatment Capacity	5%	100	100	100	96
Asset Management	15%	96	93	96	93
Bonus Scores		4.86	5.48	3.55	4.43
Penalties		0.20	0.23	0.30	0.37
Green Drop Score (2013)		91.17%	90.03%	93.39%	91.76%
2011 Green Drop Score		92.10%	87.90%	83.00%	75.80%
2009 Green Drop Score		66.00%	57.00%	61.00%	66.00%
System Design Capacity	ML/d	7.3	1	0.5	2
Capacity Utilisation (% ADWF to Design Capacity)		56.89%	30.00%	79.20%	55.00%
Resource Discharged into		Sea outfall (shallow)	Natural Wetland to Dunes	Kleinrivier	Lined wetlands, sportsfield irrigate
Microbiological Compliance	%	91.67%	91.67%	91.67%	100.00%
Chemical Compliance	%	87.50%	81.25%	90.00%	93.75%
Physical Compliance	%	66.67%	91.67%	94.44%	80.56%
Overall Compliance	%	80.21%	86.46%	91.67%	89.58%
Wastewater Risk Rating (2012)		34.70%	33.30%	44.40%	38.90%
Wastewater Risk Rating (2013)		45.45%	29.41%	29.41%	35.29%

Key Performance Area	Weight	Kleinmond
Process Control & Maintenance Skills	10%	80
Monitoring Programme	15%	95
Submission of Results	5%	100
Effluent Quality Compliance	30%	29
Risk Management	15%	73
Local Regulation	5%	100
Treatment Capacity	5%	56
Asset Management	15%	100
Bonus Scores		8.84
Penalties		0.91
Green Drop Score (2013)		77.61%
2011 Green Drop Score		82.50%

2009 Green Drop Score		66.00%
System Design Capacity	ML/d	2
Capacity Utilisation (% ADWF to Design Capacity)		44.90%
Resource Discharged into		Sea (shallow outfall)
Microbiological Compliance	%	83.33%
Chemical Compliance	%	77.08%
Physical Compliance	%	100.00%
Overall Compliance	%	86.46%
Wastewater Risk Rating (2012)		44.40%
Wastewater Risk Rating (2013)		47.06%

Regulatory Impression

The Overstrand Local Municipality is to be congratulated with an outstanding performance and able presentation of their Portfolio of Evidence. The Inspection team were impressed with “... *the team’s enthusiasm, expertise and knowledge of the wastewater business.*” As result, Overstrand is awarded **with four Green Drop Certificates**. The overall management of all five systems is consistent and indicative of the personnel's dedication and discipline to wastewater management. Regrettable, the Kleinmond system did not perform on par with the other 3 systems, which weakened the **municipal Green Drop score to 89.14%**, just short of overall Green Drop award.

The points of strength include the high overall compliance of effluent quality, prominent risk abatement, and technical skilled staff with strong management support and involvement. The presence of the Finance department contributed to the positive score received for asset management and ringfenced costing. The Hermanus WWTW is currently in the process of upgrading the works to 12ML/d. Monitoring programs should be revised to include sludge monitoring at all systems and to ensure sufficient sampling frequency where process upgrades have occurred.

Overall, Overstrand has managed to produce a polished Green Drop Performance. Overstrand is also one of very few municipalities that were using the opportunity to score against all the bonus criteria. **Well done**. The absolute consistency displayed in keeping all systems in **low risk zones** using the W₂RAP process, is commendable. Overstrand is an accomplished service provider in wastewater management, and deserves to be mentioned amongst the top performers in the Province.

Green Drop findings:

1. Regulation 17 compliance need to receive attention
2. Sea outfall monitoring frequency need to be revised for Hermanus
3. Sludge monitoring and handling could improve going forward
4. Some shortcomings are evident on process assessment which might possibly resolve some of the lower compliance to ammonia, EC, O-PO₄, SS/COD at some plants, given that ample capacity exist at all plants.

Site Inspection Report

Kleinmond

75%

The Kleinmond plant was inspected to verify the Green Drop findings:

- The plant is beautifully set, with notices, PFD, manuals and signage in place
- Process control logbooks can be improved, as well as instrumentation
- Flows recorded, except nightflow, 60% tankered, daily pumpstations checks
- Aeration of wastewater well maintained, goo process control, lime slightly slug dosed, MLSS used along temperature
- Disinfection via ultraviolet radiation, clear overflows to reed beds (Phragmites) for polishing. UV performance questioned.



ANNEXURE H

NT & PT BUDGET CIRCULARS & FINANCIAL RATIOS AND NORMS



Municipal Budget Circular for the 2020/21 MTREF

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1. Introduction

The purpose of the annual budget circular is to guide municipalities with their compilation of the 2020/21 Medium Term Revenue and Expenditure Framework (MTREF). This circular is linked to the Municipal Budget and Reporting Regulations (MBRR); and strives to support the budget preparation processes of municipalities so that the minimum requirements of the MBRR promulgated in 2009 are achieved.

In 2010, the National Treasury introduced the local government budget and financial reform agenda. Since then several projects to further this agenda have been introduced. The recent implementation of the municipal Standard Chart of Accounts (*mSCOA*) and the accompanying “game changers” signals a smarter way forward to strengthening local government finances.

Among the objectives of this budget circular is to demonstrate how municipalities should undertake the annual budget preparation in accordance with the budget and financial reform agenda and the associated “game changers”.

Municipalities are reminded to refer to the previous annual budget circulars for guidance on budget preparation issues that are not covered in this circular.

2. The South African economy and inflation targets

In the 2019 Medium Term Budget Policy Statement (MTBPS) tabled by the Minister of Finance on 30 October 2019, he stated that, he is tabling the 2019 MTBPS in a difficult global and domestic environment. The global growth forecast for 2019 is the lowest since the 2008 financial crisis, weighed down by mounting trade tensions and political uncertainty. Economic activity in two engines of the world economy, namely China and India, is also slowing this year. Policy makers have taken a number of steps to support growth, but there is a risk that these measures will create new vulnerabilities, as interest rates in advanced economies decline. About a quarter of government bonds in these countries have negative yields.

In South Africa, economic growth has continued to stagnate and weaknesses in the world economy are likely to amplify our own challenges. The discussion paper termed the Economic transformation, inclusive growth, and competitiveness released by the National Treasury has proposed a number of economic reforms that might boost GDP growth over the medium and longer term, and support increased investment and job creation. These measures have been broadly agreed on within government. The next step is to implement the reforms urgently. Nevertheless, the economy has continued to weaken with the economic growth projected to grow at 1.2 per cent in the 2020/21 financial year, while long term estimates have fallen prompting government to review its outer year’s estimates.

In addition to low growth, South Africa’s biggest economic risk is Eskom. Ongoing problems with the utility’s operations continue to disrupt the supply of electricity to households and businesses. Government has allocated significant resources to assist Eskom. With the immediate financial restraints lifted, the focus must be on operational problems and restructuring Eskom into three separate entities. Doing so will mark the beginning of a transition to a competitive, transparent and financially viable electricity sector.

South Africa’s public finances deteriorated over the past decade; a trend that accelerated in recent years as low growth led to large revenue shortfalls. For 10 years, the country has run large budget deficits. This has put us deeply in debt, to the point where interest payments have begun crowding out social and economic spending programmes. This cannot be sustained.

Government proposed a range of expenditure reductions to restore the public finances to a sustainable position, some of which are likely to be painful. We owe it to future generations to ensure that we are good stewards of our country's resources and that they do not have to pay for faults in our decision-making.

The following macro-economic forecasts must be considered when preparing the 2020/21 MTREF municipal budgets.

Table 1: Macroeconomic performance and projections, 2018 - 2022

Fiscal year	2018/19	2019/20	2020/21	2021/22	2022/23
	Actual	Estimate	Forecast		
CPI Inflation	4.7%	4.3%	4.9%	4.8%	4.8%

Source: Medium Term Budget Policy Statement 2019.

Note: the fiscal year referred to is the national fiscal year (April to March) which is more closely aligned to the municipal fiscal year (July to June) than the calendar year inflation.

3. Key focus areas for the 2020/21 budget process

3.1 Division of Revenue outlook

Municipal governments face multiple pressures over the period ahead with local government expected to expand access to free basic service to poor households, while ensuring that those who can afford to pay for services do so.

The 2020 MTEF includes large reductions in planned transfers to municipalities. The implication of these reductions is that municipalities will be required to reprioritise projects. Larger reductions in grants are mainly affecting urban municipalities which have the capacity to offset the effects of these cuts from their own revenue investments.

A notable revision is that of the Public Transport Network Grant (PTNG) which has funded 13 cities over the past decade, yet only six have launched operations. In the 2020 MTEF, the grant will be allocated only to 10 cities and these cities will be required to reduce their costs and to demonstrate their effectiveness to receive PTNG funding.

3.2 Local government conditional grants and additional allocations

The proposed division of revenue is still biased towards prioritising funding services for poor communities. Allocations to local government subsidise the cost of delivering free basic services to the less fortunate and the poorest of the poor households, and the infrastructure needed to deliver those services, as well as the maintenance of the infrastructure to ensure the sustainable delivery of these services.

The 2019 Medium Term Budget Policy Statement (MTBPS) projects transfers for local government for the 2020 MTREF at R397 billion, of which 62.2 per cent comprise unconditional allocations while the remainder is conditional grant funding. The allocations for local government over the medium term represent 8.6 per cent of non-interest expenditure and a slight decrease from the 8.9 per cent realised in the 2018 budget.

The equitable share and the allocation of the general fuel levy to local government constitutes unconditional funding. Municipalities are reminded that this funding allocation is formula driven and designed to fund the provision of free basic services to disadvantaged communities. Conditional grant funding must be utilised for the intended purpose within the timeframes, as specified in the annual Division of Revenue Bill. Monies not spent must be returned to the fiscus and requests for roll-overs will only be considered in extenuating circumstances.

The annual Division of Revenue Bill will be published in February 2020 after the budget speech by the Minister of Finance. The grant allocations will be specified in this Bill and municipalities must reconcile their budgets to the numbers published therein.

Municipalities are advised to use the indicative numbers presented in the 2019 Division of Revenue Act to compile their 2020/21 MTREF. In terms of the outer year allocations (2021/22 financial year), it is proposed that municipalities conservatively limit funding allocations to the indicative numbers as proposed in the 2019 Division of Revenue Act for 2021/22. The DoRA is available at <http://www.treasury.gov.za/documents/national%20budget/2019/default.aspx>

3.3 Changes to the structure of local government allocations

The local government equitable share formula has been updated to account for projected household growth, inflation and estimated increases in bulk water and electricity costs over the MTEF period.

Large urban municipalities continue to underinvest in infrastructure, primarily because of poor programme and project preparation practices, leading to long delays, higher costs and breakdowns in service delivery. While public and private capital funding is available, these weaknesses translate into low levels of effective demand from the municipalities.

To address these problems, from 2020/21 government will introduce dedicated grant funding for large urban municipalities. Eligible municipalities will receive co-financing on a declining basis over three years. Financing will be conditional on establishing a municipal project preparation fund and an infrastructure delivery management system, and achieving targets for programmes and projects under preparation. Funding for this new facility will be reprioritised from existing allocations to municipalities.

Government is also working with municipalities to increase their revenue raising potential. The Municipal Fiscal Powers and Functions Amendment Bill, which will be tabled shortly, will standardise the regulation of development charges. Development charges are the mechanism by which municipalities recover the capital costs of connecting new developments to infrastructure for water, roads, electricity and other services. Currently, these charges are frequently below cost, so municipalities effectively subsidise the provision of infrastructure to businesses and other developments, reducing their ability to subsidise infrastructure directly for lower-income residents.

The change could increase municipal revenues for capital spending by an estimated R20 billion a year. Several efforts are also under way to improve the effectiveness of transfers to rural municipalities. The possibility of using municipal infrastructure grant funds to buy waste management vehicles, which must be purchased through a contract facilitated by the National Treasury to minimise costs, is being investigated to expand services in rural areas. Funds may be reprioritised between water and sanitation grants to accelerate the completion of regional bulk water schemes.

The Department of Energy will complete an electrification master plan to guide the future allocation of funds between the Eskom, municipal, and non-grid components of the Integrated National Electrification Programme. The Department of Transport will establish a national database for all road traffic and condition data to inform the prioritisation and monitoring of road maintenance across all roads.

3.4 Addressing unfunded budgets in local government

A revised strategy to address municipal financial performance failures has been endorsed by the Budget Council and Budget Forum (the respective intergovernmental forums for provincial and local government finances). This strategy is based on an analysis of performance failures in governance, financial management, institutional capabilities and service delivery. As part of this strategy, municipalities must ensure that their budgets are adequately funded.

The number of councils adopting unfunded budgets, where realistically anticipated revenue is insufficient to cover planned spending sustainably, increased from 74 in 2016/17 to 126 in 2019/20. The National Treasury, alongside provincial treasuries, has provided extensive advice and support to ensure that municipalities plan affordable expenditure and collect all the revenue owed to them. All municipalities are able to table a funded budget. This is easier for transfer-dependent municipalities as they have more predictable revenue and can plan their spending accordingly.

The 126 municipalities with unfunded budgets were required to table special adjustments budgets to align their spending plans with projected revenues and ensure they have plans in place to pay their creditors (including Eskom and the water boards). Those municipalities that did not table funded adjustments budgets by 15 November 2019 had their December 2019 tranche of the local government equitable share withheld as the MFMA requires that a municipality must table a funded budget.

Municipalities who are finding it difficult to table funded and sustainable budgets should contact National or their respective provincial treasury for assistance to reprioritise their budgets.

3.5 Municipal Standard Chart of Accounts (*mSCOA*)

3.2.1 Release of Version 6.4 of the Chart

On an annual basis, the *mSCOA* chart is reviewed to address implementation challenges and correct chart related errors. Towards this end, Version 6.4 is released with this circular (see Annexure A). Version 6.4 of the chart will be effective from 2020/21 and must be used to compile the 2020/21 MTREF and is available on the link below:

<http://mfma.treasury.gov.za/RegulationsandGazettes/MunicipalRegulationsOnAStandardChartOfAccountsFinal/Pages/default.aspx>

3.2.2 Budgeting, transacting and reporting in an *mSCOA* environment

The *mSCOA* Regulations¹ prescribes the uniform recording and classification of municipal budget and financial information at a transaction level. All municipalities and municipal entities had to comply with the Regulations by 01 July 2017.

This standard classification framework enforces the link between planning (IDP) and the budget through the project segment and enables annual reporting and performance management linked to strategic service delivery objectives.

By now, all municipalities should:

- Have acquired, upgraded and maintain the hardware, software and licences required to be and remain *mSCOA* compliant;

¹ The Minister of Finance promulgated the Municipal Regulations on a Standard Chart of Accounts in government gazette Notice No. 37577 on 22 April 2014.

- Budget, transact and report on all six (6) legislated *m*SCOA segments and directly on the core financial system and submit the required data strings directly from this system to the Local Government Portal;
- Lock down the budget adopted by Council on the core municipal financial system before submitting the budget (ORGB) data string to the local government portal;
- Closed the core financial system at month-end as required in terms of the MFMA before submitting the monthly data string to the local government portal; and
- Generate regulated Schedules (A, B, C) directly from the core municipal financial systems.

If your municipality has not achieved the above level of implementation as yet, then the implementation of *m*SCOA in your municipality should be accelerated. Towards this end:

- A road map must be provided to the National and respective provincial treasury to indicate how the municipality will become *m*SCOA compliant;
- The municipality's *m*SCOA Project Steering Committee (chaired by the Accounting Officer) must meet at least monthly (if not more often) to track the progress against the road map and take corrective action where required;
- The National Treasury (in the case of non-delegated municipalities) and respective provincial treasury (in the case of delegated municipalities) should be invited to the *m*SCOA Project Steering Committee meeting; and
- Progress against the road map should be presented at the Mid-Year Budget and Performance and Budget Benchmark engagements.

3.2.3 Changing of the Core Financial System

Municipalities are reminded to follow the required due diligence processes in terms of MFMA Circulars No. 80 and 93 and *m*SCOA Circulars No. 5 and 6 when they procure a core financial system.

In addition, if a municipality enters into a contract with a system vendor for the maintenance of the procured system that will impose financial obligations on the municipality beyond the three years covered in the MTREF budget, then the provisions of Section 33 of the MFMA should be adhered to.

Service level agreements (SLA) with system vendors must also be managed properly. Penalties, including the termination of the SLA in cases of persistent non-compliance, should be imposed if the agreed upon milestones are not met by the system vendor. Likewise, if a system vendor has delivered on the services agreed upon in the SLA, then the municipality should pay all money owing to the system vendor within 30 days of receiving the relevant invoice or statement, as per the requirements of Section 65(2)(e) of the MFMA.

The National Treasury will conduct independent audits on all municipal core financial systems in 2020 to determine to what extent these systems comply with the functionality requirements and 15 business processes required in terms of *m*SCOA. These results will also inform the new transversal tender for the procurement of municipal financial and internal control systems in 2021. Until these audits have been concluded and the results have been released, municipalities should exercise caution when changing their financial system to avoid purchasing a system that do not comply with the necessary *m*SCOA functionality requirements.

Municipalities are advised to use their internal audit function to ensure that the correct process was followed. Internal audit must ensure that the municipality has complied with the requirements of MFMA Circulars No. 80 and 93, *m*SCOA Circulars No. 5 and 6 and Section 33 of the MFMA when they procure a core financial system and/or enter into an SLA with a

system vendor. The reports on these matters of internal audit must be tabled to the audit committee and at municipal council for consideration.

3.2.4 Submission of Borrowing Monitoring and Investment Monitoring Data Strings

Chapter 3 of the *mSCOA* Regulations provides that the Minister of Finance may determine minimum business processes and system requirements through issuing a gazette. MFMA Circular No. 80 provided guidance on these requirements for all categories of municipality (A, B and C). The Request for Proposal (RFP) issued on 4 March 2016 for the appointment of service providers for an integrated financial management and internal control system for local government (RT25-2016 published in Tender Bulletin No. 2906), provided further guidance on the requirements applicable to a specific category of municipality.

It should be noted that National Treasury will expand the requirements applicable to categories B and C municipalities in 2020 to include business processes and system functionality relating to investment, borrowing or performance management. The expanded requirements will provide the basis for the new transversal contract for the appointment of service providers for an integrated financial management and internal control system for local government that might be issued in 2021, as well as the minimum business and system requirements that will be gazetted at a future date, as envisaged in the Regulation.

In the interim, categories B and C municipalities that have not procured investment, borrowing or performance management modules, will have to prepare and submit their quarterly Investment Monitoring and Borrowing Monitoring data strings to the Local Government Portal manually.

3.2.5 Cash Flow Reconciliation

The cash flow information presented on Table A7 of Budget Schedule A and Table B7 of Adjustments Budget Schedule B did not reconcile to the corresponding data strings for the past two financial years. One of the contributing factors to this was that there were errors in the linkages in the segment item: asset and liabilities on the Local Government Database. National Treasury has now corrected these linkages in the segment item: asset and liabilities.

It was further noticed that a number of municipalities do not use the movement accounts correctly in the *mSCOA* chart which distorts the figures reported in the cash flow tables. Guidance on the use of movement accounts is provided in **Annexure A**.

4. The revenue budget

Similar to the rest of government, municipalities face a difficult fiscal environment. Even as demand for services rises, weak economic growth has put stress on consumers' ability to pay for services, while transfers from national government are growing more slowly than in the past. Some municipalities have managed these challenges well, but others have fallen into financial distress and face liquidity problems. These include municipalities that are unable to meet their payment obligations to Eskom, water boards and other creditors. There is a need for municipalities to focus on collecting revenues owed to them, and eliminate wasteful and non-core spending. Municipal budgets will be scrutinised to ensure that municipalities adequately provide to service their debt obligations. Municipalities must ensure that expenditure is limited to the maximum revenue collected and not spend on money that they do not have.

Municipalities are reminded that the local government equitable share allocation is mainly to fund the costs of free basic services and to subsidise the administrative costs of the smaller and more rural municipalities. The increasing unemployment and growth in the number of

persons per household means that the revenue foregone in respect of free basic services will likely increase and it will become even more difficult to collect revenue. The household budget will be under pressure and trade-offs will be applied as it may be unaffordable to pay all household expenses with regularity.

National Treasury encourages municipalities to maintain tariff increases at levels that reflect an appropriate balance between the affordability to poorer households and other customers while ensuring the financial sustainability of the municipality. The Consumer Price Index (CPI) inflation is forecasted to be within the upper limit of the 3 to 6 per cent target band; therefore, municipalities are required to **justify all increases in excess of the projected inflation target for 2020/21** in their budget narratives, and pay careful attention to the differential incidence of tariff increases across all consumer groups. In addition, municipalities should include a detail of their revenue growth assumptions for the different service charges in the budget narrative.

4.1 Maximising the revenue generation of the municipal revenue base

Reference is made to MFMA Circular No. 93, item 3.1. The emphasis is on municipalities to comply with Section 18 of the MFMA and ensure that they fund their 2020/21 MTREF budgets from realistically anticipated revenues to be collected. Municipalities are cautioned against assuming collection rates that are unrealistic and unattainable as this has been identified as a fundamental reason for municipalities not attaining their desired collection rates.

It is therefore essential that municipalities pay attention to reconciling the valuation roll data to that of the billing system to ensure that revenue anticipated from property rates are accurate. Municipalities are encouraged to undertake this exercise as a routine practice. The list of exceptions derived from this reconciliation will provide an indication of where the municipality may be compromising its revenue generation in respect of property rates. A further test would be to reconcile this with the deeds office registry. In accordance with the MFMA Circular No. 93, municipalities are once more requested to submit the required information to the National Treasury by no later than 7 February 2020.

The above information must be submitted on a CD or USB to the National Treasury, for attention:

For couriered documents
Ms Linda Kruger
National Treasury
40 Church Square
Pretoria, 0002

For posted documents
Ms Linda Kruger
National Treasury
Private Bag X115
Pretoria, 0001

4.2 Setting cost reflective tariffs

Cost reflective tariff setting is a requirement of Section 74(2) of the Municipal Systems Act, 2000 (Act No.32 of 2000) which states that tariffs must “*reflect the costs reasonably associated with rendering the service*”. This is meant to assist municipalities to generate sufficient revenue to fully recover their costs, deliver services to customers sustainably and invest in infrastructure that promotes local economic development.

The starting point for sound tariff setting is a credible budget. A credible budget is one that ensures the funding of all approved items and is anchored in sound, timely and reliable information on expenditure and service delivery (FFC, 2011). Credible budgets are critical for local government to fulfil its mandate to sustainably provide services. **If the budget is not credible then tariffs will not result in financial sustainability even if they are set using a sound methodology.**

A credible expenditure budget reflects the costs necessary to provide a service efficiently and effectively:

- An *effective* budget is one that is adequate to deliver a service of the necessary quality on a sustainable basis.
- An *efficient* budget is one that delivers services at the lowest possible cost.

In many cases, municipal budgets have costs that are bloated in some areas (high governance and administration costs are one commonly cited example) but inadequate in other areas (inadequate allowance for maintenance is an example). This means that a budget may be both ineffective and inefficient. Before embarking on the tariff setting process, a municipality must assess its budget to determine its efficiency and effectiveness. Ideally, a budget should be zero-based, at least periodically. This would typically require an assessment of what infrastructure is in place and what is needed to operate and maintain this infrastructure.

There are several tools and methodologies to support municipalities in setting tariffs. The common observation is that these tools and methodologies are not aligned. This creates confusion on the approach to be applied. Research has further identified that many municipalities set tariffs through an incremental method and not a scientific method. As a result, many municipalities do not recover the cost of providing that service.

Against this background an exercise was undertaken to bring certainty when setting tariffs. A tool and guide has been developed by National Treasury for this purpose and caters for all categories of municipalities. It also assists those municipalities that lack credible data which is the corner stone for setting a proper tariff. The emphasis is on setting tariffs for the four trading services namely water, sanitation, electricity and solid waste. The methodology follows an approach to tariff setting consistent with existing methodologies developed by SALGA, the NERSA Cost of Supply Framework for electricity, and the DWS Norms and Standards for water services.

The National Treasury Municipal Costing Guide is available on the link below on the National Treasury website.

<http://mfma.treasury.gov.za/Guidelines/Documents/Forms/AllItems.aspx?RootFolder=%2fGuidelines%2fDocuments%2fMunicipal%20Costing%20Guide&FolderCTID=0x0120004720FD2D0551AE409361D6CB3E122A08>

Setting cost reflective tariffs is the start to improved budgeting and financial sustainability.

How will reducing Non-Revenue Water and Non-Revenue Electricity bring down the tariffs required?

Many municipalities have very high levels of Non-Revenue Water (NRW), and some also have high levels of Non-Revenue Electricity (NRE). NRW and NRE can be broken down into 'technical' and 'non-technical' losses*.

Technical losses are related to physical losses out of the system. In the case of water, this is

due to pipe bursts and leakages or due to overflows on storage tanks. In the case of electricity, these are due to resistive losses and other similar effects. The cost of real losses sits in the bulk portion of the bulk purchases cost or if a municipality is performing the bulk water function internally, a portion of the costs associated with bulk water treatment and supply. If a municipality reduces its real losses, it will lose less water and electricity from the system and the cost of purchasing water and electricity or treating bulk water will be reduced.

Non-technical losses refer to losses due to theft or to metering inaccuracies. In these cases, there is no physical loss of water or electricity: someone is using the water or electricity and simply not paying for it. Reducing non-technical losses will have no effect on the cost of supplying a service but it will have an effect on the volumes sold. Since the tariff is calculated as the revenue required divided by the volume sold, increasing the volume sold will reduce the tariff required.

Reducing technical losses will thus reduce the tariffs required because the cost of supplying the service will be reduced. Reducing non-technical losses will reduce the tariffs required because the volumes sold will be increased.

Note that the International Water Association (IWA) uses the term 'real losses' and not technical losses, and 'apparent losses' in place of 'non-technical losses'.

4.3 Bulk electricity tariffs

Final electricity bulk price increases for 2020/21 are uncertain at this stage. Although the National Energy Regulator of South Africa (NERSA) has approved a Multi-Year Price Determination (MYPD) for the period from 1 April 2019 to 31 March 2022, Eskom has submitted an urgent application to the courts to revise the bulk tariffs allowed under the MYPD. In their most recent MYPD decision, NERSA allowed for tariff increases of 9.41 per cent in 2019/20, 8.1 per cent in 2020/21 and 5.22 per cent in 2021/22 (for national financial years). However, Eskom disagrees with the way NERSA accounted for the R23 billion per year in fiscal support from government in determining Eskom's allowable revenue for this MYPD period. Eskom has requested that the court to allow revised tariff increases of between 16.6 and 16.72 per cent in 2020/21 and 2021/22. The application has been made on an urgent basis, and a decision could be handed down as soon as early in February 2020.

The difference between municipal and national financial years means that in 2020/21, bulk tariff increases for municipalities will be slightly lower than the figures cited above for increases applicable in the national financial year. NERSA has not yet published guidance on the exact tariffs for the 2020/21 municipal financial year. National Treasury's advice to municipalities is to prepare scenarios for electricity bulk price increases in 2020/21 of between about 7 per cent and 15 per cent (to account for the difference in financial years and the potential outcomes of the court case).

Municipalities should also note that if a court decision is made in February 2020 to allow a higher bulk electricity tariff increase, the decision is likely to be too late for National Treasury to make any changes to the equitable share allocations which will be tabled in the Division of Revenue Bill on 19 February 2020.

4.4 Levying of surcharges

Municipal Surcharges are regulated through the Municipal Fiscal Powers and Functions Act (MFPFA) and Local Government Municipal Systems Act (MSA). Section 8 of the MFPFA gives power to the Minister of Finance to prescribe compulsory national norms and standards for imposing "municipal surcharges". Municipal surcharges are defined as: "a charge in excess of the municipal base tariff that a municipality may impose on fees for a municipal service provided by or on behalf of a municipality, in terms of section 229(1)(a) of the Constitution;".

Section 75A of MSA empowers municipalities to “levy and recover fees, charges or tariffs in respect of any function or service of the municipality”. Municipalities must also adopt and implement a tariff policy on the levying of fees for municipal services in terms of section 74 of the Systems Act. The tariff policy should then guide the exercise of power given under section 75A. In section 74(2)(f) the Act provides that the tariff policy must reflect at least the following principles:

“provision may be made in appropriate circumstances for a surcharge on the tariff for a service;”.

Furthermore, Section 9 of the MFPFA requires a municipality to comply with processes in section 75A (2), (3) and (4) of the Systems Act in levying a surcharge.

In terms of the process, the Minister of Finance determines the norms and standards that municipalities must comply with in the exercise of their powers in terms of section 75A of the Systems Act. Approval for surcharges is done by the municipality in terms of section 75A of the Systems Act but subject to the norms and standards prescribed by the Minister of Finance in terms of the MFPFA.

The Minister of Finance has not yet prescribed the norms and standards (the power to prescribe is discretionary). The absence of norms and standards does not prevent municipalities from including surcharges in their tariffs as the power to impose a surcharge is given in the Municipal Systems Act. However, if a municipality decide to levy a surcharge, an approval is done by the municipal council in terms of section 75A of the Municipal Systems Act which gives power to municipalities to levy and recover fees, charges or tariffs in respect of any function or service of the municipality.

A surcharge is normally treated as part of the tariff. When a municipality determines a base tariff, it can include a surcharge (added as a separate variable). The municipal base tariff and a surcharge (if applicable) collectively becomes the tariff for a municipal service (such as electricity). The collective tariff must be approved by the municipal council and published for public comments in terms of section 75A of the Municipal Systems Act (MSA). It must also be subjected to the prescribed budget processes in terms of the MFMA.

In the case of electricity, NERSA only approves the base tariff. However, the final tariff that is published for public comments in terms of MSA and MFMA should include the surcharge if the municipality opted to levy it and is approved by the municipal council.

5. Funding choices and Budgeting issues

The Circular clearly outlines that, as a result of the economic landscape and weak tariff setting, municipalities are under pressure to generate revenue. The ability of customers to pay for services is declining and this means that less revenue will be collected. Therefore, municipalities must consider the following when compiling their 2020/21 MTREF budgets:

- improving the effectiveness of revenue management processes and procedures;
- paying special attention to cost containment measures by, amongst other things, controlling unnecessary spending on nice-to-have items and non-essential activities as per the Cost Containment Regulations that was issued on 07 June 2019;
- ensuring value for money through the procurement process;
- the affordability of providing free basic services to all households; and
- curbing consumption of water and electricity by the indigents to ensure that they do not exceed their allocation.

Accounting officers are reminded of their responsibility in terms of section 62(1)(a) of the MFMA to use the resources of the municipality effectively, efficiently and economically. Failure to do this will result in the accounting officer committing an act of financial misconduct which will trigger the application of chapter 15 of the MFMA read with the Municipal Regulations on Financial Misconduct Procedures and Criminal Proceedings promulgated on 30 May 2014.

5.1 Employee related costs

The *Salary and Wage Collective Agreement* for the period 01 July 2018 to 30 June 2021 is still in operation, therefore municipalities need to budget for their employee related costs in line with the multi-year wage agreement, and also ensure the agreement is correctly implemented and applied as per clauses of the agreement.

5.2 Remuneration of councilors

Municipalities are advised to budget for the actual costs approved in accordance with the Government Gazette on the Remuneration of Public Office Bearers Act: Determination of Upper Limits of Salaries, Allowances and Benefits of different members of municipal councils published annually between December and January by the Department of Cooperative Governance. Any overpayment to councillors contrary to the upper limits as published by the Minister of Cooperative Governance and Traditional Affairs will be irregular expenditure in terms of section 167 of the MFMA and must be recovered from the councillor(s) concerned.

5.3 Budgeting for water under inventory

GRAP 12, paragraph .07 defines inventory as follows:

“Inventories are assets:

- (a) in the form of materials or supplies to be consumed in the production process,*
- (b) in the form of materials or supplies to be consumed or distributed in the rendering of services,*
- (c) held for sale or distribution in the ordinary course of operations, or*
- (d) in the process of production for sale or distribution.”*

In terms of this definition water should be treated as inventory and should be budgeted and accounted for accordingly. Annexure B to MFMA Circular No. 70 (Municipal Budget Circular for the 2014/15 MTREF) included guidance on the treatment of non-revenue water and electricity. To date the National Treasury has allowed municipalities to either budget for bulk purchasing of water as a direct expense in the Statement of Financial Performance as an interim measure or to account for water under inventory.

Municipalities were cautioned in MFMA Circular No. 93 for the 2019/20 MTREF that the A1 Schedule for the 2020/21 MTREF will be amended in line with the prescripts of GRAP 12. The draft amendments to the A1 Schedule to cater for water under inventory in line with GRAP 12 is attached to the budget circular as **Annexure B**. The amendments are circulated for comments and will be implemented with effect from the 2021/22 MTREF.

In terms of the mSCOA definition **“Inventory consumed water”** water stock should be treated as follows:

Water stock must be accounted for as inventory. This will include water purchased and not yet sold at reporting date insofar as it is stored (controlled) in reservoirs and pipes at year end. Water stock also includes any water purification costs incurred for non-purchased water. Pre-purified, non-purchased water should not be capitalised as part of inventory. The cost of water purchased and not yet sold at reporting comprises the purchase price, import duties, and other taxes (other than those subsequently recoverable by the municipalities from the taxing

authorities, such as VAT) and transport, handling and other costs directly attributable to the acquisition of finished goods, materials and services. Importantly, trade discounts, rebates and other similar items are deducted in determining the costs of purchase.

Substantial changes to the A1 schedule were required to accommodate this approach to account for water under inventory.

5.4 Budgeting for debt impairment in *m*SCOA

Municipalities are incorrectly using the line item for bad debts written-off under the Item Expenditure segment when budgeting for debt impairment. It should be highlighted that bad debts written-off is not the same as debt impairment. Debt impairment is the provision that the municipality makes for non-payment while bad debt written-off is the irrecoverable debts written off during the financial year as approved by Council per type of service. Therefore, municipalities are advised to use impairment loss under the Item Gains and Losses segment for debt impairment. This provides a breakdown for the different categories that can be impaired, for example, trade and other receivables from exchange transactions: water.

6. Conditional Grant Transfers to Municipalities

6.1 Non-compliance of in year monitoring

In terms of Section 74(1) of the Municipal Finance Management Act, 2003 (Act No. 56. of 2003) (MFMA), municipalities must submit to the transferring officers, National and Provincial treasuries documents and monthly grant reports as may be prescribed or required. Furthermore, section 12(2) of the Division of Revenue Act, 2019 (Act No. 16 of 2019) (DoRA) states that the municipality, as part of the report required in terms of section 71 of the MFMA, report on the matters referred to in subsection (4) and submit a copy of that report to the relevant provincial treasury, the National Treasury and the relevant Transferring Officer.

There are municipalities that have not been complying with the reporting requirements as stipulated above. Municipalities are reminded that non-submission of monthly reports translates to non-compliance with the MFMA and DoRA. The National Treasury and Transferring Officer will be implementing stringent measures to municipalities that do not comply with the prescripts. This includes, but is not limited to, the stopping and reallocation of conditional grants funding away from municipalities that are non-compliant. Municipalities are encouraged to comply with the reporting requirements in order to avoid withholding or stopping of an allocation. Reporting for conditional grants will also be extended in future to include the information from National Transferring Officers in the *m*SCOA format.

In terms of performance reporting on conditional grants, municipalities and Transferring Officers are urged to pay particular attention to the contents of money spent against conditional grants. Government is not realizing full value for money against the substantial investments it makes through grants. While financial reporting has become a routine matter on reporting, output/outcome based reporting has become important and it requires attention by all stakeholders. Workshops must be initiated across all government institutions to ensure value for money on conditional grants.

6.2 Stopping and reallocation in terms of the Division of Revenue Act

National Treasury as part of its in-year monitoring on conditional grants has through the Minister of Finance approved requests from the transferring officers to publish a gazette on stopping and reallocations between grants early in the beginning of the year, 2019/20. The gazette addresses shifting of allocations from underperforming local municipalities to their respective district municipalities, correction of errors against allocations made during the main budget and the conversion of allocations between schedules.

Integrated National Electrification Programme

The Department of Energy (DoE) is stopping and re-allocating funds from the Masilonyana Local Municipality (LM) to Lejweleputswa District Municipality (DM) under the Integrated National Electrification Programme (INEP 5B). The Masilonyana LM and the Lejweleputswa DM have entered into a Memorandum of Understanding wherein it was agreed that the district municipality will implement the electrification project on behalf of the local municipality with the assistance of the Municipal Infrastructure Support Agent (MISA) to verify the work done.

Conversion of allocations

According to Section 21(2)(a) of the 2019 DoRA, National Treasury may, after consultation with the relevant transferring officer, receiving officer and provincial treasury, convert any portion of an allocation listed in Part B of Schedule 5 to one listed in Part B of Schedule 6 if it is satisfied that the conversion shall prevent under-expenditure or improve the level of service delivery in respect of the allocation in question or convert any portion of an allocation listed in Part B of Schedule 6 to one listed in Part B of Schedule 5.

Neighbourhood Development Partnership Grant

The Neighbourhood Development Partnership Programme within the National Treasury is converting funds under the Neighbourhood Development Partnership Grant (NDPG) due to anticipated underspending. The 2019/20 NDPG 5B allocations for West Rand DM and Emfuleni LM will be converted from Part B of Schedule 5 to Part B of Schedule 6.

The Municipal Emergency Housing Grant

An amount of R149.1 million is allocated to Eastern Cape and KwaZulu-Natal municipalities after the Department of Human Settlements (DHS) declared a disaster in municipalities in these provinces. The allocation is done through the Municipal Emergency Housing Grant (MEHG) for the emergency relief to fund the temporary shelters following various disaster incidents namely fire and severe rain that caused damages and affected home owners. Funding for the MEHG remains unallocated in the Division of Revenue Act it only gets allocated upon disaster declaration.

Correction of errors in the Division of Revenue Act

According to Section 16(2) of the 2019 DoRA, for purposes of correcting an error or omission in an allocation or framework published, the National Treasury must on its initiative and after consultation with the relevant transferring officer by notice in the Gazette amend the affected allocation or framework.

The Magareng, Emthanjeni and Prince Albert local municipalities in the Northern Cape and Western Cape province respectively had their 2019/20 MIG erroneously allocated in the Section 16 gazette. The MIG allocation for the Prince Albert LM did not take into account the final sport allocation of R3.6 million which was allocated to the Magareng (R2 million) and the Emthanjeni (R1.6 million) local municipalities.

6.3 Invoice Verification against conditional grant expenditure/ Cost reimbursement

National Treasury has over the past two years introduced a system of monitoring all invoices that are paid by municipalities against the transferred conditional grants. The process involves a team of various stakeholders to be periodically placed in municipalities and facilitate verification on all issued invoices to check whether the work done is compliant to the conditional grant framework. This initiative was necessitated by the extent of unauthorized,

irregular and unrecognized expenditure that was being recorded by municipalities through the Auditor General's report. This process will also reduce and ultimately seek to eliminate the extent of misuse of conditional grant allocations.

A selected number of municipalities are earmarked on an annual basis to be supported through this process and transfers are only made to these municipalities once the team is satisfied after verification of the invoices has taken place. These processes assist against the transfer of funds for projects that are not ready for implementation, but at the same time recognizes municipalities that are spending well and incentivizes them for the good work.

Furthermore, in instances where a local municipality is unable to deliver the current year's projects, this process allows for the funds be rechanneled through their district municipalities as part of the District Development Model launched in November 2019. The District Development Model allows for government to allocate funding to the district for implementation on behalf of the local municipality until such time that capacity is built within the local municipality to implement projects on their own.

A process map for invoice verification/or cost reimbursement is attached as **Annexure C**.

7. Preparation of Municipal Budgets for 2020/21 MTREF

7.1 Schedule A1 version to be used for the 2020/21 MTREF

National Treasury has released Version 6.4 of the Schedule A1 (the Excel Formats) which is aligned to Version 6.4 of the *mSCOA* classification framework and must be used when compiling the 2020/21 MTREF budget. Refer to Annexure B for the changes to this version of the Schedule A1.

ALL municipalities **MUST** prepare their 2020/21 MTREF tabled and adopted budgets using the A1 schedule version 6.4.

It is imperative that all municipalities prepare their 2020/21 MTREF budgets **in their financial systems and that the Schedule A1 be produced directly from their financial system**. Vendors have demonstrated their budget modules to the National Treasury and provincial treasuries. All financial systems have this functionality to assist and prepare budgets and to generate the prescribed Schedule A1 directly from the financial system. Therefore, there is no reason why the 2020/21 MTREF budget must be done manually which has been found to create alignment problems.

Municipalities **must** start early enough to capture their tabled budget (and later the adopted budget) in the budget module provided and **must** ensure that they produce their Schedule A1 directly out of the budget module.

Ultimately the aim is to get to a point where all municipalities budget and transact directly in and report from their core financial system. This will result in one version of the '**truth**' where the financial performance reported to Council will not differ from the financial performance information submitted to and published by National and provincial treasuries. This will also reduce the reliance on consultants and system vendors to prepare municipal reports.

The National Treasury has indicated in MFMA Circular No. 93 that in future all A1 Schedules must be submitted in PDF format only. Some vendors have expressed concerns regarding the layout of some of the worksheets and the presentation thereof in PDF. Given the fact that the *mSCOA* classification framework makes it possible to generate the financial data required in the A1 schedule directly from the data strings and to promote the *mSCOA* approach for additional data needed and prescribed in the MBRR from sub-systems, the National Treasury will only accept a prescribed data string containing the supporting data, populated and

uploaded by each municipality (refer to the attachment to this MFMA Budget Circular No 98 on the website for the layout of the data string) from the **2020/21 MTREF**. The publication in the 2020/21 MTREF of non-financial data will be done using the supporting data uploaded from these data strings.

The National Treasury will no longer gather supporting data from the MBRR A1 Schedules, but will expect each municipality to submit the prescribed supporting data strings containing the required data using the LG Upload Portal.

The detail of supporting data strings is available as attachments to this circular.

Version 6.4 of Schedule A1 is available on the following link and is accompanied a comparison between mSCOA vs 6.3 and vs 6.4, highlighting changes made.

<http://mfma.treasury.gov.za/RegulationsandGazettes/MunicipalRegulationsOnAStandardChartOfAccountsFinal/Pages/default.aspx>

The Municipal Budget and Reporting Regulations, formats and associated guides are available on National Treasury's website at:

<http://mfma.treasury.gov.za/RegulationsandGazettes/Pages/default.aspx>

7.2 Assistance with the compilation of budgets

If municipalities require advice with the compilation of their respective budgets, specifically the budget documents or Schedule A1, they should direct their enquiries to their respective provincial treasuries or to the following National Treasury officials:

Province	Responsible NT officials	Tel. No.	Email
Eastern Cape	Matjatji Mashoeshoe	012-315 5553	Matjatji.Mashoeshoe@treasury.gov.za
Buffalo City	Mandla Gilimani	012-315 5807	Mandla.Gilimani@treasury.gov.za
Free State	Cethekile Moshane	012-315 5079	Cethekile.moshane@treasury.gov.za
Gauteng	Kgomotso Baloyi	012-315 5866	Kgomotso.Baloyi@treasury.gov.za
Johannesburg & Tshwane	Kevin Bell	012-315 5725	Kevin.Bell@treasury.gov.za
	Willem Voigt	012-315 5830	WillemCordes.Voigt@treasury.gov.za
KwaZulu-Natal	Kgomotso Baloyi	012-315 5866	Kgomotso.Baloyi@treasury.gov.za
eThekweni	Johan Botha	012-315 5171	Johan.Botha@treasury.gov.za
	Una Rautenbach	012-315 5700	Una.Rautenbach@treasury.gov.za
	Abigail Maila		Abigail.Maila@treasury.gov.za
Limpopo	Willem Voigt	012-315 5830	WillemCordes.Voigt@treasury.gov.za
	Sifiso Mabaso	012-315 5952	Sifiso.Mabaso@treasury.gov.za
Mpumalanga	Mandla Gilimani	012-315 5807	Mandla.Gilimani@treasury.gov.za
	Musa Mnguni	012 315 5072	Musa.Mnguni@treasury.gov.za
Northern Cape	Mandla Gilimani	012-315 5807	Mandla.Gilimani@treasury.gov.za
	Phumelele Gulukunqu	012 315 5539	Phumelele.Gulukunqu@treasury.gov.za
North West	Willem Voigt	012-315 5830	WillemCordes.Voigt@treasury.gov.za
	Makgabo Mabotja	012-315 5156	Makgabo.Mabotja@treasury.gov.za
Cape Town	Kgomotso Baloyi	012-315 5866	Kgomotso.Baloyi@treasury.gov.za
George	Willem Voigt & Mandla Gilimani	012-315 5830 012-315 5807	WillemCordes.Voigt@treasury.gov.za Mandla.Gilimani@treasury.gov.za
Technical issues with Excel formats	Elsabe Rossouw	012-315 5534	lqdataqueries@treasury.gov.za

National and provincial treasuries, will undertake a completeness check on the data string submissions and will analyse the supporting data strings. Where municipalities have not provided complete supporting information, the municipality will be informed and will be required to make the necessary corrections and resubmit the data strings.

7.3 Verification process and period of 2020/21 MTREF budgets

As the mSCOA reporting requirements state that a budget must be locked into the financial system by latest 30 June before the start of the new municipal financial year, in the previous timeframes provided, there was no opportunity to evaluate the adopted budget to be funded and complete BEFORE the start of the municipal financial year. The traditional verification period from July to September can no longer be applied as the municipalities are already transacting against the adopted and locked budget. Amending an unfunded and incomplete budget in an adjusted budget is also not the solution as the National Treasury only considers an adjusted budget in the third and fourth quarter of the financial year for analysis and publication purposes.

The verification period of all municipal budget will therefore be brought forward to the period 31 May to 30 June. In this one-month period, the National and provincial treasuries will be required to evaluate all municipal budgets for completeness and for being fully funded. Any adjustment that need to be made must be done before the start of the municipal financial year on 1 July.

Municipal managers are reminded that the annual budget must be accompanied by a quality certificate and council resolution, as well as a budget locking certificate (in the case of adopted budgets) in accordance with the format specified in Regulation 31 of Schedule A of the Municipal Budget and Reporting Regulations.

The National Treasury would like to emphasise that where municipalities have not adhered to the Municipal Budget and Reporting Regulations, ***they will be required to go back to the municipal Council and table a complete budget document aligned to the requirements of the Municipal Budget and Reporting Regulations and the Municipal Standard Chart of Accounts Regulations. In addition, where municipalities have adopted an unfunded budget, they will be required to correct the budget to ensure they adopt and implement a funded budget.***

Municipalities with municipal entities are once again reminded to prepare consolidated budgets and in-year monitoring reports for both the parent municipality and its entity or entities. The following must be compiled:

- An annual budget, adjustments budget and monthly financial reports for the parent municipality in the relevant formats;
- An annual budget, adjustments budget and monthly financial reports for the entity in the relevant formats; and
- A consolidated annual budget, adjustments budget and monthly financial reports for the parent municipality and all its municipal entities in the relevant formats.

The budget and data strings that the municipality submits to National Treasury must be a consolidated budget for the municipality (including entities). The budget of each entity must be submitted on the D schedule.

Annually during the budget verification process, it is noted that municipalities have challenges to align the audited years, which results in amendments to the Schedule A. Municipalities

must ensure that the audited figures and adjusted budget figures captured on the Schedule A aligns to the annual financial statements and Schedule B respectively.

8. Budget process and submissions for the 2020/21 MTREF

8.1 Submitting budget documentation and schedules for 2020/21 MTREF

To facilitate oversight of compliance with the Municipal Budget and Reporting Regulations, accounting officers are reminded that:

- Section 22(b)(i) of the MFMA requires that, **immediately** after an annual budget is tabled in a municipal council, it must be submitted to the National Treasury and the relevant provincial treasury in electronic formats. If the annual budget is tabled to council on **31 March 2020**, the final date of submission of the electronic budget documents and corresponding mSCOA data strings is **Wednesday, 01 April 2020**.

Section 24(3) of the MFMA, read together with regulation 20(1) of the Municipal Budget and Reporting Regulations, requires that the approved annual budget must be submitted to both National Treasury and the relevant provincial treasury **within ten working days** after the council has approved the annual budget. E.g. if the council approves the annual budget on **29 May 2020**, given the new timeframe for the evaluation of the municipal budgets, the adopted budget data strings and documentation must be submitted by the latest **Monday, 1 June 2020**.

Municipalities are no longer expected to submit hard copies of budget related documents to National Treasury from the 2020/21 MTREF.

8.2 Expected submissions for 2020/21 MTREF

- The budget documentation as set out in the Municipal Budget and Reporting Regulations (MBRR). The budget document must include the main Tables (A1 - A10) and the supporting tables in the A1 schedule must be submitted in the prescribed mSCOA data string in the format indicated in an attachment as part of this circular.
- the draft and final service delivery and budget implementation plan in electronic PDF format;
- the draft and final integrated development plan;
- the council resolution for the tabled and adopted budgets;
- signed Quality Certificate as prescribed in the Municipal Budget and Reporting Regulations for the tabled and adopted budgets;
- schedules D specific for the entities; and
- A budget locking certificate immediately at the start of the new municipal financial year on 1 July.

Budget related documents and schedules must be uploaded by approved registered users using the LG Upload Portal at: <https://lguploadportal.treasury.gov.za/>.

Please note that the LG Upload Portal does not have the same size restrictions previously encountered but requires all documents to:

- be in PDF format only; and
- each PDF file must NOT contain multiple document e.g. council resolution and quality certificate within the budget document. Each document type must be identified and uploaded separately.

Any problems experienced in this regard can be addressed with Elsabe Rossouw at Elsabe.Rossouw@treasury.gov.za.

In addition to the above-mentioned budget documentation, metropolitan municipalities must submit the draft Built Environment Performance Plan (BEPP) tabled in council by 31 March 2020 to Yasmin.coovadia@treasury.gov.za. If the BEPP documents are too large to be sent via email (exceeds 4MB) please submit to yasmin.coovadia@gmail.com or send to Yasmin Coovadia via Dropbox; any problems experienced in this regard can be addressed with Yasmin.Coovadia@treasury.gov.za. Hard copies of the BEPP may be sent to Yasmin Coovadia, National Treasury, 3rd floor 40 Church Square, Pretoria, 0002 or Private Bag X115, Pretoria, 0001. (Yasmin to confirm if she still needs hard copies.)

8.3 Retirement of the Budget reform returns (Appendix B)

Municipalities must conclude all reporting for 2018/19 up to restated audit outcomes on the Appendix B (old electronic returns) to lgdatabase@treasury.gov.za before we can retire the returns.

Ensure that each municipality also submit the pre-audit and audited data strings in the *mSCOA* classification framework as data strings and that the figures are aligned to the Appendix B returns. Pre-audit and audited outcomes will only be submitted in the *mSCOA* data strings prescribed from 2019/20 onwards.

8.4 Publications from the *mSCOA* classification framework

The 2019 MTREF and the preliminary Quarter 1 Section 71 results for the 2019/20 financial year that has recently been published, have exposed that the credibility of the *mSCOA* data strings is a concern. At the core of the problem is:

- The incorrect use of the *mSCOA* and municipal accounting practices by municipalities;
- A large number of municipalities are not budgeting, transacting and reporting directly in/from their core financial systems. Instead they prepare their budgets and reports on excel spreadsheet and then import the excel spreadsheets into the system. Often this manipulation of data leads to unauthorised, irregular, fruitful and wasteful (UIFW) expenditure and fraud and corruption as the controls that are built into the core financial systems are not triggered and transactions are processed that should not be processed; and
- Municipalities are not locking their adopted budgets and their financial systems at month-end to ensure prudent financial management. To enforce municipalities to lock their budgets and close their financial system at month-end in 2020/21, the Local Government Database and Reporting System will lock all submission periods within the reporting period at the end of each quarter. The published period will NOT be opened again to ensure consistency between publications. System vendors were also requested to build this functionality into their municipal financial systems.

To improve the credibility of these data string, National and provincial treasuries are analysing the accuracy of the data strings and the use of the six regulated segments. The National Treasury has developed tools to analyse the segment/chart use and trained budget analysts from both National and provincial treasuries on the use thereof.

The data strings are also verified against the Council adopted budget (A1 Schedule), adjustments budget (B Schedule) and monthly performance against the budget (C Schedule) to ensure that these figures reconcile.

Quality improving focus areas for the 2020/21 MTREF:

- Pay specific attention to the funding of the capital budget and expenditure. The total capital expenditure must balance with the total funding used. Currently the expenditure is much higher than the funding reported.
- Opening balances, especially for capital projects, will always be DEFAULT projects as it will remain a system activity governed by council decision. In the current publications, capital expenditure is highly overstated due to incorrect use of opening balances for capital projects and presents a very inflated view of the actual capital expenditure.
- The cash flow data supplied by municipalities is not credible. This is partly due to the different ways in which the vendors treat actual cash collected but also is a result of the National Treasury not giving clear guidance on the procedures and processes to follow to get credible cash flow figures. In this budget circular signals have been given as to the treatments the National Treasury wants all municipalities to follow to get credible figures from the *mSCOA* data strings. The National Treasury will implement these guidelines in March 2020 in time for the receipt of the 2020/21 MTREF budget data strings. It will affect the third and fourth quarter Section 71 publications of 2019/20 as well.
- It is imperative that vendors assist municipalities to populate SA30 / SC30 when submitting cash flow figures. The detail that is required to ring fence functions and to determine actual cash collections are in the mentioned MBRR supporting worksheets and not in A7 / C7 which is a summarised version. When transferring payments made from sub-system to the general ledger, please ensure that these transfers are done using the prescribed 6 segments at the detailed level prescribed in SA30 / SC30.
- Municipalities are not using the FUND, REGION and COSTING segment correctly. In many instances these segments are simply defaulted and hence the true power of the *mSCOA* classification framework cannot be demonstrated.
- The National Treasury is currently developing Municipal Money Phase II. The first step is to interactively show all capital projects municipalities have budgeted for and are reporting on monthly to all citizens. It has become apparent that many municipalities are not using the correct GPS coordinates when reporting on the capital projects. Many are simply using the GPS coordinates of the municipal building or using 0 coordinates. Special attention must be given to the correct location and the proper description of projects as citizens will now be able to drill down and follow what is happening in their own wards.

8.5 Publication of budgets on municipal websites

In terms of section 75 of the MFMA, all municipalities are required to publish their tabled budgets, adopted budgets, annual reports (containing audited annual financial statements) and other relevant information on the municipality's website. This will aid in promoting public accountability and good governance.

All relevant documents mentioned in this circular are available on the National Treasury website, <http://mfma.treasury.gov.za/Pages/Default.aspx>. Municipalities are encouraged to visit it regularly as documents are regularly added / updated on the website.

Link to all previous circulars

[K:\CD - LGBA\Municipalities\20. Budget Regulations\04. Budget Circulars\2020 MTREF](#)

Contact



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JH Hattingh
Chief Director: Local Government Budget Analysis
06 December 2019

Annexure A – Cash Flow Reconciliation

The following movement accounts should only be used for cash inflow and outflow transactions:

Item Assets:

- *Collections*: Collections received pertaining to a respective account (example is collection on receivables from non-exchange (property rates) and non-exchange (service charges electricity) transactions).
- *Acquisitions*: Purchases of assets and other expenditure.
- *Disposal*: Sale of non-current assets (example land).
- *Earned*: Interest earned on a bank account.

Item Liabilities:

- *Receipts*: Current year receipts on transfer and subsidies.
- *Advances*: Advances taken for the year, example for borrowing.
- *Repayments*: Repayments for the year, example for borrowing.
- *Payments*: Payments made; example defined benefits.
- *Withdrawals*: Payments made, examples are for bulk purchases for electricity and bulk purchases water.

Funding segment

Most municipalities are transacting incorrectly on the funding segment and accordingly overstate the cash balances available per function (example energy sources (electricity), water management (water treatment) etc. for the payment of services.

The “Funding” segment in the financial system identifies the various sources of funding available to municipalities for financing expenditure relating to the operation of the municipality for both capital and operational expenditure.

The intent with the Funding segment is to assist municipalities in the management of available funds to use in running the municipality (working capital), capital expanding, maintenance programmes and operational projects intended for the benefit of the community. **The underlying principle in recording of transactions in this segment is therefore cash based or funds available to utilise.**

The key question in finding the appropriate classification code for this segment is: “against which source of funding is the payment allocated and against which source is revenue received?”

The primary sources of funding for a municipality are property rates, service charges, equitable share and own revenue. Further to these sources of revenue a municipality also spend funds transferred from other sectors within government, namely transfers and subsidies such as appropriated by national and provincial government in terms of the Division of Revenue Act (DORA). A further source of funds available for utilisation is “cash backed reserves” as directed by the municipality’s financial policy on the utilisation of the reserves.

The projects as defined within the Project segment together with the “funding” and “Item” segments provide information on how funds have been spent and on what. The Funding segment’s structure distinguishes between “Operational, Capital and Non-Funding Transactions”.

Operational: Operational revenue provides for funds from all other sources of income such as taxes, service charges, commercial services, transfer and subsidies, etc.

Capital: Funds to finance capital projects.

Non-funding Transactions: This is items that does not relate to a cash transaction.

Examples of non-funding transactions are:

- Billing for services on consumer accounts issued;
- Recording of invoices;
- Depreciation; and
- Debt provision.

Example 1: A municipality has issued a consumer account (billing) to a client for electricity consumption amounting to R100 in Ward X.

The transaction will be recorded as follows:

Segment	Dt	Cr
Project	Default	Default
Function	Function: Energy Sources: Non-core Function: Electricity	Function: Energy Sources: Non-core Function: Electricity
Item	Assets: Current Assets: Trade and other Receivables from Exchange Transactions: Trading Service and Customer Service Debtors: Electricity: Monthly Billing	Revenue: Exchange Revenue: Service Charges: Electricity: Electricity Sales :Domestic Low: Conventional
Funding	Non funding transaction	Non funding transaction
Region	Ward X	Ward X
Costing	Default	Default
Amount	100	100

The monthly billing of a consumer does not relate to any cash inflow, the funding segment therefore a non-funding transaction.

Example 2: The client pays the municipality R100 on the consumer account received.

The transaction will be recorded as follows:

Segment	Dt	Cr
Project	Default	Default
Function	Function: Energy Sources: Non-core Function: Electricity	Function: Energy Sources: Non-core Function: Electricity
Item	Assets: Current Assets: Cash and Cash Equivalents: Cash at Bank: Bank Account: Specify (replace with account description): Deposits	Assets: Current Assets: Trade and other Receivables from Exchange Transactions: Trading Service and Customer Service Debtors: Electricity: Collections
Funding	Fund: Operational: Revenue: General Revenue: Service Charges: Electricity	Fund: Operational: Revenue: General Revenue: Service Charges: Electricity
Region	Ward X	Ward X
Costing	Default	Default
Amount	100	100

The payment received will be recorded as a cash inflow against revenue service charges electricity for the function electricity. The electricity function will now have R100 funding (cash inflow) available for the payment of expenditure.

Example 3: The municipality receives an invoice from Eskom for the usage of electricity amounting to R50.

The transaction will be recorded as follows:

Segment	Dt	Cr
Project	Municipal Running Cost	Municipal Running Cost
Function	Electricity	Electricity
Item	Expenditure: Bulk Purchases: Electricity: ESKOM	Liabilities: Current Liabilities: Trade and Other Payable Exchange Transactions: Electricity Bulk Purchase: Deposits
Funding	Non funding transaction	Non funding transaction
Region	Mun	Mun
Costing	Default	Default
Amount	R50	R50

The recording of an invoice in the financial system does not relate to any cash outflow, no payment has been made, the funding segment therefore is a non-funding transaction.

Example 4: The municipality pay Eskom R50 on the invoice received.

The transaction will be recorded as follows:

Segment	Dt	Cr
Project	Default	Default
Function	Electricity	Electricity
Item	Liabilities: Current Liabilities: Trade and Other Payable Exchange Transactions: Electricity Bulk Purchase: Withdrawals	Assets: Current Assets: Cash and Cash Equivalents: Cash at Bank: Bank Account: Specify (replace with account description):Withdrawals
Funding	Fund: Operational: Revenue: General Revenue: Service Charges: Electricity	Fund: Operational: Revenue: General Revenue: Service Charges: Electricity
Region	Mun	Mun
Costing	Default	Default
Amount	R50	R50

The payment made will be recorded as a cash outflow against revenue service charges electricity for the function electricity. The electricity function will now have a balance of R50 cash available (funding) which is the difference between the cash received of R100 from a consumer on electricity consumption (example 2) and the payment of R50 to Eskom for the usage of electricity (example 4).

The electricity function will have a net balance of R50 positive cash (funding) which reconcile to the net cash in the bank account of R50.

Annexure B – Amendments to the A1 Schedule to cater for water under inventory in line with GRAP 12

Substantial changes to the A1 schedule were required to accommodate the approach to account for water under inventory. The draft adjustment to the A1 Schedule (Excel version) is attached to this published circular with amendments highlighted in light orange. The Excel document has been populated for one financial year to demonstrate the accounting treatment of the proposed changes. These changes are not for implementation during the 2020/21 MTREF but are included in the circular for comments prior to final implementation during the 2021/22 MTREF. The main changes were to Table SA3 that required further changes to some other worksheets as indicated below.

Table SA3

Changes to this table included the addition of water and other inventory items to enable municipalities to fully budget for the acquisition, issuing, adjustment, write-off, transfer and sale of all inventories. This will provide a detail reconciliation for the disclosure of inventory on the Statement of Financial Position (Table A6). This section has been aligned to the mSCOA chart - Item Assets – Inventory and, as it relates to water inventory, also to the IWA Modified Water Balance utilised by the DWS. The layout of the section includes the following inventory items:

- Water (separate item)
- Agricultural, Consumables, Finished Goods, Materials and Supplies (consolidated into one item)
- Work-in-progress (separate item)
- Housing Stock (separate item)
- Land (separate item)

It is important to note that, as a result of these changes, bulk purchasing of water will be processed as a cash transaction in the Statement of Financial Position – Acquisition of Inventory (Table A6). Acquisitions of water stock should include the following:

- Bulk purchases - Supply from bulk or other water service providers recognised by the amount paid.
- Water purified - Potable supply from Water Treatment Works. Value is to be determined by calculating primary and secondary cost components.
- Natural sources - Supply from boreholes, springs, fountain if not supplied through the water treatment plant. Value is to be determined by calculating primary and secondary cost components.

Currently the Statement of Financial Performance (Table A4) reflected the bulk purchasing of water as a cash expense. In terms of the change to treating water as inventory the cost of sales (water inventory consumed) is disclosed as a separate non-cash expense included under “Other materials & inventory consumed” on Table A4.

The cost of water losses and any write-down of inventory are expensed as a non-cash entry under “Expenditure by type Losses” on Table A4. When there is clear evidence of an increase in net realisable value of inventory adjustments are accounted for as a non-cash entry under “Revenue by source Gains” on Table A4.

Water Inventory consumed (cost of sales) included under “Other materials & Inventory Consumed” on Table A4 should include the following:

Billed Authorised Consumption

Billed Metered Consumption

- Free Basic Water
- Subsidised Water
- Revenue Water

Billed Unmetered Consumption

- Free Basic Water
- Subsidised Water
- Revenue Water

Un-Billed Authorised Consumption

- Unbilled Metered Consumption
- Unbilled Unmetered Consumption

The above-mentioned amendments to Table SA3 also necessitated adjustments to the following other tables as indicated below:

Table SA1

In order to adequately account for inventory, including water inventory, the following detail calculations were added on Table SA1:

Addition of Other materials & Inventory Consumed

- Inventory Consumed - Water
- Inventory Consumed - Other material
- Other materials

Total Other Material & Inventory Consumed

Bulk purchases: Electricity & Waste Water (previously Electricity & Water - now water changed to "Waste Water")

The change of terminology

- Electricity Bulk Purchases (no change)
- Waste Water Bulk Purchases (previously Water Bulk Purchases now water changed to "Waste Water")

Table A4

The change of terminology:

- Bulk purchases now ***"Bulk purchases: Electricity & Waste Water"***
- Gains on disposal of PPE now ***"Gains"***
- Loss on disposal of PPE now ***"Losses"***
- Other Material changed to ***"Other materials & inventory consumed"***

Table SA 30

The changes of terminology to cash payments by type:

- Bulk purchases - Electricity now changed to ***"Bulk purchases - Electricity & Waste Water"***
- Bulk purchases - Water & Sewer" now changes to ***"Acquisition Inventory - Water & other inventory"***

Annexure C – Process map for invoice verification/cost reimbursement

ACTIVITY	INSTITUTION	INDIVIDUAL
Step 1: Municipality receives invoices from the contractors and consultants	Municipality	Technical Director and PMU Manager
Step 2: Check completeness and all documents included and update the verification list/implementation plan	Municipality	PMU Manager
Step 3: Invoices and verification list submitted to Province (PT, Transport, CoGTA province, DWS, Energy, human settlement and MISA)	Municipality	Technical Director
Step 4: Province coordinates the site verification meeting/s with all stakeholders (Prov CoGTA and Treasury, MISA and municipality)	Province	Provincial selected lead official
Step 5: Municipality arranges with consultants and contractors to be on site and prepares the necessary progress report	Municipality	Technical Director and PMU
Steps 6: Site meeting/s held	(Prov CoGTA/Treasury, MISA and municipality)	Verification Team
Step 7: Transferring National Officer/MISA prepares the verification report and shares with all the verification team members. It recommends the amount to be released to municipality or recommends a refer back	Transferring National Officer/MISA	Transferring National Officer/MISA
Step 8: Verification team (coordinated by Province) to consider the recommendations by Transferring National Officer/MISA and submit recommendations to NT/Sector department	Province	Transferring National Officer/MISA with Provincial Treasury

ACTIVITY	INSTITUTION	INDIVIDUAL
Step 9: Transferring National Office reviews all documentation submitted and: (i) either refer back to Province for corrections; or (ii) submits report to NT	Transferring National Officer	Director: Grant Administration in national department
Step 10: NT evaluates and provides go ahead to Transferring National Officer and confirms amount for the transfer	National Treasury	Municipal Grant Monitoring and Analysis (MGMA) Unit within NT
Step 11: Transferring National Officer prepares sundry payment advise for Finance and confirm the date with NT	Transferring National Officer	Transferring National Officer
Step 12: Finance confirms transfer details with National Treasury (date amount) and loads transfer NT loads transfers on Safety Web	Finance	Finance Grant Administration Unit with NT
Step 13: Transferring National Officer confirms transfer with receiving officer	Finance	FINANCE
Step 14: Municipality effects the payments to contractors and submit Proof of Payment (POP)'s Transferring National Officer	Municipality	Technical Director / CFO
Step 15: Next transfer of funds may be effected once the previous POP has been verified	National Treasury and Transferring National Officer	National Treasury and Transferring National Officer



Municipal Budget Circular for the 2020/21 MTREF

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Introduction

This budget circular is a follow-up to MFMA Circular No. 98 that was issued on 06 December 2019. It aims to provide further guidance to municipalities with the preparation of their 2020/21 Medium Term Revenue and Expenditure Framework (MTREF) budgets and should be read together with the budget circulars that have been issued previously.

The grant allocations as per the 2020 Budget Review and the 2020 Division of Revenue Bill are also key focus areas in this circular.

1. The South African economy and inflation targets

Over the past year, economic growth has been weaker than forecasted and is only expected to reach 0.9 per cent in 2020. The 2020 budget highlights the difficult economic and fiscal choices confronting government over the next several years.

It is projected that revenue to be collected for the 2020/21 financial year will amount to R1.5 trillion which equates to 29.2 per cent of the Gross Domestic Product (GDP), whereas expenditure is projected to be at R1.95 trillion which is equivalent to 36 per cent of GDP. This means that there is a consolidated budget deficit of R370.5 billion or 6.8 per cent of GDP in 2020/21. The gross national debts by the end of 2020/21 is projected to be R3.56 trillion which is 65.6 per cent of GDP.

It is evident that determined action is required to reverse the deterioration of the public finances by narrowing the budget deficit, containing debt and growing the economy faster and in a sustainable manner. Municipalities therefore need to exercise caution when they prepare their 2020/21 MTREF budgets to ensure synergy with national economic and fiscal prudence.

The declining economic growth which might be impacted on further by the Corona virus pandemic and international companies closing down as a result, the deteriorating state of the finances for state-owned entities, continued high unemployment and water and electricity shortages will put pressure on the ability of municipalities to raise revenue. Municipalities are therefore advised to follow a conservative approach when projecting their revenue and to eliminate any waste and unnecessary expenditure. Importantly, municipalities should ensure that they adopt realistic and funded 2020/21 MTREF budgets, collect the debts owed to them and pay their creditors within 30 days of receipt of invoice.

The following macro-economic forecasts must be considered when preparing the 2020/21 MTREF municipal budgets.

Table 1 Macroeconomic performance and projections

	2019	2020	2021	2022
Percentage change	Estimate	Forecast		
Real GDP growth	0.3	0.9	1.3	1.6
CPI inflation	4.1	4.5	4.6	4.6

Source: 2020 Budget Review.

Note: the fiscal year referred to is the national fiscal year (April to March) which is more closely aligned to the municipal fiscal year (July to June) than the calendar year inflation.

2. Key focus areas for the 2020/21 municipal budget process

After budgeting for debt-service costs, the contingency reserve and provisional allocations, 48.2 per cent of the nationally raised funds are allocated to national government, 43 per cent to provinces and 8.8 per cent to local government. This is a reduction from the 9.1 per cent allocated to local government when compared to the 2019/20 financial year.

Local government continue to receive the least share of the division of nationally raised revenue because it has extensive powers to raise its own revenue. On aggregate; the local government sphere raises about 70 per cent of its own revenue. However, municipalities should make every effort to improve the collection rates through improved billing and collection practices. In the present current economic climate, municipalities cannot afford to provide municipal services without recovering the cost of providing these services.

Spending outcomes for 2018/19 varied across the 257 municipalities. Many municipalities adopted unrealistic spending plans. As a result, 211 municipalities underspent their operating budgets and 214 municipalities underspent their capital budgets. This was a slight improvement from the previous year.

Of the R33.6 billion in conditional grants transferred to municipalities in 2018/19, R27.2 billion (80.1 per cent) was spent, compared to 93 per cent spent in 2017/18. This decline was partly due to underspending on drought relief funds allocated in the middle of the financial year.

2.1 Local government grants and municipal revenue strength

The conditional grants to municipalities have been reduced and most conditional grants have been reduced as part of efforts to limit growth in government expenditure and ensure that public debt is sustainable. To manage the effect on services, these reductions take into account:

- Past spending and performance;
- Whether the conditional grant funds salaries, and other related costs; and
- Whether there has been significant real growth in allocations in recent years.

Where possible, the National Treasury has reduced transfers that are more likely to go unspent or to be spent less effectively. Accordingly, grants that have persistently underperformed have been reduced by larger amounts. The largest proportional reduction to local government grants in 2020/21 has been made in respect of the public transport network grant, because only six of the 13 cities receiving the grant have successfully launched public transport systems. The three cities that have shown the least progress, namely Buffalo City, Msunduzi and Mbombela have been suspended from the grant and will not receive allocations in the 2020 MTEF period.

Legislation governing local planning and budgeting emphasises community participation in decision-making. The partnership between municipalities and communities relies on households and businesses recognising the value of, and paying for, municipal services. While government subsidises municipal services for low-income households, these services are only sustainable if people who can afford them and use larger quantities thereof pay their bills. Therefore, the sustainability of municipalities depends on how they collect and spend their own revenues.

Municipalities are reminded that all allocations included in their budgets must correspond to the allocations listed in the Division of Revenue Bill. All the budget documentation can be accessed from the National Treasury website by clicking on the link below:
<http://www.treasury.gov.za/documents/national%20budget/2020/default.aspx>

2.1. Changes to local government allocations

2.1.1. Unconditional grants

Over the next three years, above-inflation growth in allocations to the local government equitable share continues, while growth in conditional grants is slower as a result of the reductions announced in the 2020 Budget. The local government Equitable Share continues to receive above inflation increases because it allows municipalities to offer free basic services to indigent residents who cannot afford to pay for services. The total direct allocations to local government grow at an annual average rate of 6.6 per cent over the MTEF period.

2.1.2. Conditional grants

The 2020 Division of Revenue Bill has technical adjustments which were effected through the shifting of funds between different municipal allocations. However, it should be noted that the technical adjustments do not change the total amount allocated to local government. These changes to the grants include the shifting of:

- R400 million in 2020/21 from the municipal infrastructure grant, the water services infrastructure grants and the urban settlements development grant to the indirect regional bulk infrastructure grant to assist in funding the rehabilitation of wastewater treatment infrastructure in the Vaal River System;
- R160 million from the direct *neighbourhood development partnership grant* to the indirect component of the grant over the MTEF period;
- R3 billion that had been indicatively allocated to the new *informal settlement upgrading partnership grant* in 2020/21. This amount is shifted back to the *urban settlements development grant* following the decision to extend the informal settlements window within this grant for another year; and
- R166 million over the 2020 MTEF period from the *municipal infrastructure grant* to the *integrated urban development grant* for the entry of one additional municipality into the grant.

In addition to funds shifted from other local government grants, R250 million has been added to the indirect *regional bulk infrastructure grant* in 2020/21 to assist with addressing pollution in the Vaal River System. These funds were reprioritised from allocations in other spheres of government.

2.2 Response to the Finance and Fiscal Commission (FFC)'s recommendations

The Finance and Fiscal Commission Act, 1997 (Act No. No 99) requires that the FFC tables their recommendations on financial and fiscal matters at least 10 months before the start of each financial year. The FFC tabled its *Submission for the Division of Revenue 2020/21* to Parliament in May 2019. This year's theme is "reprioritising local government finances". The 2020/21 recommendations cover the following areas: local government financing framework, municipal government capacity building, local government sustainability, infrastructure management and efficiency, investment and developmental challenges in the local government sector.

2.2.1 Supplementary revenue sources for local government

The FFC recommended that the Minister of Finance should take steps (including piloting) to add supplementary revenue sources to the list of allowable taxes for different types of municipalities in a differentiated manner. National government supports this recommendation that additional revenue sources to municipalities should be fully explored. In response, various reforms have been prioritised to supplement the revenue sources of municipalities.

These include: amending the Municipal Fiscal Powers and Functions Act, 2007 (Act No. 12 of 2007) to ensure development charges are uniformly regulated and updating the municipal borrowing policy framework to clarify the funding instruments that municipalities are allowed to use to leverage their borrowing including clarifying the role of development finance institutions in this regard.

The Municipal Fiscal Powers and Functions Act already allows municipalities to apply to the Minister of Finance to levy additional taxes such as the tourism levies and fire levies recommended by the FFC. This Act also allows the Minister of Finance to introduce new municipal taxes on his own initiative. Applications from municipalities to implement new revenue sources provide a good mechanism for piloting new revenue sources like these as it ensures that the pilot municipalities are ready and willing to implement the new taxes. To be considered by the Minister of Finance, an application to introduce additional taxes must include the following:

- What the revenue from the proposed new municipal tax will be used for;
- Its compliance with section 229(2)(a) of the Constitution, which requires that municipal taxes do not prejudice national economic policy;
- The tax base, the desired tax rate, people liable for the tax and tax relief measures;
- The tax collecting authority; and
- Particulars of any consultations conducted, including consultations with a provincial government and organised local government and other municipalities where applicable, and the outcomes of these consultations.

2.2.2 Local government infrastructure management and efficiency

Government continues to provide responses to the FFC's recommendations on an annual basis. These annual recommendations by the FFC are required in terms of section 9 of the Intergovernmental Fiscal Relations Act, 1997 (Act No. 97 of 1997). The FFC recommended that the Ministers of Cooperative Governance and Traditional Affairs (CoGTA) and Finance should jointly strengthen the linkage between technical project planning processes and budgeting and foster smooth intergovernmental infrastructure coordination as part of the ongoing local government infrastructure grant reforms.

Government acknowledges the need to consolidate municipal infrastructure grants and to strengthen the linkages between the technical project planning process and the budgeting. The review of local government infrastructure grants has identified consolidation and rationalisation in the number of grants received by each municipality as a key area for reforming the grant system. As the various grants in the system serve different purposes, the consolidation and rationalisation process requires extensive consultation before grants can be merged. As a result, there is no definitive dates set on when the consolidation of grants will take place. However, government is committed to achieving the vision of a differentiated grant system.

2.3 Building capability for infrastructure delivery

The National Treasury continues to expand the tools available for provinces and municipalities to improve spending. Weaknesses in preparing and authorising projects and programmes are one of the main causes of poor performance on infrastructure transfers. The Infrastructure Delivery Management System (IDMS) has assisted provinces to build infrastructure units with qualified staff and institutionalise best practices. In the 2020/21 MTEF, cities will receive grant funding through the *integrated city development grant* to institutionalise an effective system for preparing programmes and projects. Metros will only be eligible for this funding if they:

- Have not had an adverse or disclaimed audit opinion in the last two financial years;

- Have formally adopted the Cities' Infrastructure Delivery and Management System (CIDMS) guidelines;
- Establish a programme and project approval committee to authorise work; and
- Commit to co-financing contributions and budget management arrangements.

National government provides a broad range of capacity-support grants and programmes for local government. These grants and programmes are under review and reforms to improve its effectiveness are likely to be implemented from 2021/22.

2.4 Development Charges reforms

National Treasury continues to explore how municipalities can use a broader package of infrastructure financing sources to meet their developmental mandate. One of these sources is development charges.

A development charge is a once-off charge imposed by a municipality on a land owner as a condition of approving a land development application that will substantially result in increased demand for municipal infrastructure services. These charges are imposed to cover the costs incurred by the municipality when installing new infrastructure or upgrading an existing infrastructure that is required to service the proposed development. It is based on the concept that urban growth and expanded land use creates the need for additional infrastructure services, therefore the developer should pay the incidence costs.

Municipalities have not fully used development charges due to uncertainty surrounding the regulatory frameworks. National Treasury is therefore amending the Municipal Fiscal Powers and Functions Act, 2007 (Act No. 97 of 1997) to incorporate the regulation of development charges. Cabinet has approved the publication of the draft Amendment Bill for public comment. The due date for submitting comments is 31 March 2020.

The draft Bill can be accessed on the National Treasury website at: http://www.treasury.gov.za/legislation/draft_bills/default.aspx.

3. Eskom Bulk Tariff increases

The National Energy Regulator of South Africa (NERSA) is responsible for price determination of the bulk costs for electricity. However, there has not been any determination by NERSA since the impasse around Eskom's application.

While the court case between NERSA and Eskom is still pending, municipalities should use the tariff increases previously (March 2019) approved by the regulator of 8.1 per cent for 2020/21, 5.2 per cent 2021/22 and 8.9 per cent for 2022/23.

4. Budgeting issues

4.1 The wage bill

The 2020 Budget Review highlighted the proposed wage bill reduction for the public service. Similar to national and provincial government, municipalities must ensure that compensation demands are balanced with the broader needs of society. In this context, municipalities should start taking decisive action to address bloated organisational structures and above inflation wage increases.

Wage bill increases are crowding out spending on capital projects for future economic growth and impacts on service delivery.

Local government also confronts tough fiscal choices in the face of financial and institutional problems that result in service-delivery breakdowns and unpaid bills. Municipalities can offset these trends by improving own revenue collection, working more efficiently and implementing cost containment measures.

4.2 Pension fund and SARS contributions

In terms of section 13A of the Pension Funds Act, 1956 (Act No. 24 of 1956), an employer must pay contributions it collected from employees' salaries to the relevant pension fund by the 7th day after the end of the month in respect of which the contributions were payable.

According to the latest annual report by the Pension Fund Adjudicator (PFA), it is especially concerned about non-payment of contributions in the municipal sector, thereby putting members' benefits at risk for extended periods of time. Over and above, there is interest on contributions that an employer is liable to pay if pension fund contributions are not paid over timeously. The Financial Services Laws General Amendment Act, 2013 (Act No. 45 of 2013) makes the employer's failure to pay contributions to a retirement fund a **criminal offence**. The amendment to this Act now provides for personal liability of persons who are entrusted with managing the overall financial affairs of the employer.

Section 65(2)(f) of the Municipal Finance Management Act, 2003 (Act No. 56 of 2003) (MFMA) states that the accounting officer must take all reasonable steps to ensure that the municipality complies with its tax, levy, duty, pension, medical aid, audit fees, and their statutory commitments. Section 171(1) of the MFMA provides that the accounting officer commits financial misconduct if that accounting officer fails to comply with a duty imposed by a provision of the Act on the accounting officer of a municipality. In addition, section 173(1)(a)(i) of the MFMA then provides that an accounting officer is guilty an offence if that accounting officer deliberately or in a grossly negligent way amongst other, contravene or fails to comply with the provision of section 65(2)(f) of the MFMA. We will therefore be monitoring whether municipalities are addressing this failure by accounting officers consistent with the legal framework provided for in the Municipal Regulations on Financial Misconduct Procedures and Criminal Proceedings and take the necessary action where there is failure on the part of municipalities to address this matter.

4.3 Water

Access to clean and potable water is a mandatory imperative in terms of the country's Constitution, the National Water Act, 1998 (Act No. 36 of 1998) and priorities set by the government in the National Development Plan (NDP). Water is also recognised as a fundamental human right and there is no doubt about the important role that water plays in human existence, the environment, economic development and sustainability.

Municipalities should take strategic action to ensure effective water management and resilience to drought, including the security of water supply, environmental degradation, and pollution of resources to achieve economic growth, development and socio-economic priorities in an equitable and sustainable manner.

4.4 Attracting economic investment

Maintaining clean cities underpins economic activity and wellbeing. Investors are not interested in investing in filthy cities. Therefore, municipalities should place emphasis on sensible land use planning and development and building plan control for housing,

commercial, industrial and recreational uses. Investments in waste collection and treatment infrastructure should be made in tandem with industrial and urban developments to minimise pollution to our land and waters.

4.5 Borrowing for multi-year capital projects

In terms of sections 16(3) of the MFMA, money for capital expenditure may be appropriated for a period not exceeding three financial years, provided that a separate appropriation is made for each of those financial years.

Section 19(1) of the MFMA further states that *a municipality may spend money on a capital project only if —*

- (a) the money for the project, excluding the cost of feasibility studies conducted by or on behalf of the municipality, has been appropriated in the capital budget referred to in section 17(2)(b) the project, including the total cost, has been approved by the council;
- (b) section 33 has been complied with, to the extent that that section may be applicable to the project; and
- (c) the sources of funding have been considered, are available and have not been committed *for other purposes*.

Before approving a capital project, the municipal council must consider:

- a) the projected cost covering all financial years until the project is operational; and
- b) the future operational costs and revenue on the project, including municipal tax and tariff implications.

A municipality must adjust the revenue and expenditure estimates in an approved annual budget downwards through an adjustments budget if there is material under-collection of revenue during the current year in terms of section 28(2) of the MFMA. It may also appropriate additional revenues that have become available over and above those anticipated in the annual budget, **but only to revise or accelerate spending programmes already budgeted** for. New capital projects can therefore not be included in the adjustments budget, unless provided for in terms of section 28(2) of the MFMA.

With regard to the shifting of funds between multi-year appropriations, section 31 of the MFMA requires that *when funds for a capital programme are appropriated in terms of section 16(3) for more than one financial year, expenditure for that programme during a financial year may exceed the amount of that year's appropriation for that programme, provided that —*

- (a) *the increase does not exceed 20 per cent of that year's appropriation for the programme;*
- (b) *the increase is funded within the following year's appropriation for that programme;*
- (c) *the municipal manager certifies that -*
 - (i) *actual revenue for the financial year is expected to exceed budgeted revenue; and*
 - (ii) **sufficient funds are available for the increase without incurring further borrowing beyond the annual budget limit;**
- (d) *prior written approval is obtained from the mayor for the increase; and*
- (e) *the documents referred to in paragraphs (c) and (d) are submitted to the relevant provincial treasury and the Auditor-General.*

Considering the above sections of the MFMA, it is clear that section 16(3) allows for a multi-year capital appropriation not exceeding three financial years, while section 31 allows for:

- A maximum increase of 20 per cent in the appropriation for the year provided that it is funded within the following year's appropriation for that programme. By implication it

- must be a multi-year programme and the increase should also fit within the limit of the next year's appropriation;
- Sufficient funds are available for the increase **without incurring further borrowing beyond the approved annual budget limit**. This means that additional revenues should be available in the year that the municipality intends to accelerate the expenditure or that a project saving that was funded from the borrowing that was approved for the current year should be used to prevent borrowing to exceed the annual budget limit; and
- This further implies that additional revenues should be available and prohibits the use of accumulated cash backed reserves from previous years for the acceleration of the programme.

Section 28(2)(b) prescribes that additional revenues that have become available may be used to revise or accelerate programmes already budgeted for. The same section further indicates that an adjustments budget process will be required to accelerate a capital programme. The municipal manager must provide certification that the additional revenues will be available within the financial year that the programme will be accelerated in terms of section 31 of the MFMA.

The legislation is not clear as to the timeframes for section 31 other than to state that prior written approval should be obtained from the Mayor. A prudent approach would be to include the documentation as part of the adjustments budget process and the dates set out in the Municipal Budget and Reporting Regulations.

This part of the Circular should also be read in conjunction with MFMA Circular No. 58 issued on 14 December 2011.

4.6 Refinancing of existing loans

Section 46(5) of the MFMA allows a municipality to re-financing existing long-term debt, provided that —

- the existing long-term debt was lawfully incurred;
- the re-financing does not extend the term of the debt beyond the useful life of the property, plant or equipment for which the money was originally borrowed;
- the net present value of projected future payments (including principal and interest payments) after re-financing is less than the net present value of projected future payments before re-financing; and
- the discount rate used in projecting net present value referred to in paragraph (c), and any assumptions in connection with the calculations, must be reasonable and in accordance with criteria set out in a framework that may be prescribed.

If the re-financing of an existing loan does not comply with the above requirements, then the municipality should consider going to the market for a new loan that offers more affordable terms and/or negotiate a payment arrangement with the financial institution until the loan can be repaid as per the original terms.

5. Conditional Grant Transfers to Municipalities

This section provides guidance to municipalities with regard to the preparation for the 2019/20 unspent conditional grant and roll-over process and should be referenced against previous annual budget circulars.

5.1 Criteria for the rollover of conditional grant funds

Section 22 of the 2019 Division of Revenue Act (DoRA) requires that any conditional grants which are not spent at the end of the municipal financial year must revert to the National Revenue Fund, unless the receiving officer, provincial treasury and transferring national officer proves to National Treasury that the unspent allocation is committed to identifiable projects, in which case the funds may be rolled over.

When requesting a rollover in terms of section 22(2) of the 2019 DoRA, municipalities must include the following information with their submission to National Treasury:

1. A formal letter, signed by the accounting officer must be addressed to the National Treasury requesting the rollover of unspent conditional grants in terms of section 22(2) of the 2019 DoRA;
2. A list of all the projects that are linked to the unspent conditional grants and a breakdown of how much was allocated and spent per project;
3. The following evidence indicating that work on each of the projects has commenced, as applicable to the specific rollover(s):
 - a) Proof that the project tender was published and the period for tender submissions closed before 31 March;
 - b) Proof that a contractor or service provider was appointed for delivery of the project before 31 March; or
 - c) Proof of a project tender, appointment of contractor or service provider for delivery of service before 30 June in cases where additional funding was allocated during the course of the final year of the project;
 - d) Incorporation of the Appropriation Statement;
 - e) Evidence that all projects linked to an allocation will be fully utilised by 30 June 2021 (attach cash flow projection for the applicable grant).
4. A progress report (also in percentages) on the status of each project's implementation that includes an attached, legible **implementation plan**;
5. The value of the committed project funding, and the conditional allocation from the funding source;
6. Reasons why the grants were not fully spent during the year of original allocation per the DoRA;
7. Rollover of rollovers will not be considered therefore municipalities must not include previous year's unspent conditional grants as rollover request;
8. An indication of the time-period within which the funds are to be spent if the roll over is approved; and
9. Proof that the Municipal Manager and Chief Financial Officer are permanently appointed.

No rollover requests will be considered for municipalities with vacant or acting Chief Financial Officers and Municipal Managers for a period exceeding 6 months from the date of vacancy, this also includes acting appointments as a result of suspensions of either MM or CFO that are more than 12 months.

If any of the above information is not provided or the application is received by National Treasury (Intergovernmental Relations Division) after 31 August 2020, the application will be declined.

In addition, National Treasury will also consider the following information when assessing rollover applications; and reserves the right to decline an application should there be non-performance by the municipality in any of these areas:

1. Compliance with the in-year reporting requirements in terms of sections 71 and 72 of the MFMA and section 12 of the 2019 DoRA, **including the municipal manager and chief financial officer signing-off on the information** sent to National Treasury;
2. Submission of the pre-audited Annual Financial Statements information to National Treasury by 31 August 2020;
3. Accurate disclosure of grant performance in the 2019/20 pre-audited Annual Financial Statements, (i.e. correct disclosure of grant receipts and spending in the notes to the AFS); and
4. Cash available in the bank (net position including short term investments) as at 30 June 2020 is equivalent to the amount that is unspent as at the end of the financial year. If the amount that is requested for roll over is not entirely cash backed, such a roll over will not be approved. National Treasury will not approve portions of roll over requests.

It should be noted that under no circumstances will the National Treasury consider requests to roll-over:

1. The entire 2019/20 allocation to the municipality, in cases whereby the roll over request is more than 50 per cent of the total allocation National Treasury will approve the roll over amount up to 50 per cent of the 2019/20 allocation;
2. Roll Over request of the same grant for the third consecutive time;
3. Funding for projects constituted through Regulation 32 of the Municipal Supply Chain Management Regulations (Gazette No.27636). Projects linked to additional funding and disasters are exempted; and
4. A portion of an allocation where the proof of commitment for the roll over application is linked to invoices that were issued before or on 31 May 2020.

5.2 Unspent conditional grant funds for 2019/20

The process to ensure the return of unspent conditional grants for the 2019/20 financial year will be managed in accordance with section 22 of the DoRA. In addition to the previous MFMA Circulars, the following practical arrangements will apply:

- Step 1: Municipalities must submit their June 2020 conditional grant expenditure reports according to section 71 of the MFMA reflecting all accrued expenditure on conditional grants and further ensure that expenditure reported to both National Treasury and national transferring officers reconcile;
- Step 2: When preparing the Annual Financial Statements, a municipality must determine the portion of each national conditional grant allocation that remained unspent as at 30 June 2020. These amounts **MUST** exclude all interest earned on conditional grants, retentions and VAT related to conditional grant spending that has been reclaimed from SARS, which must be disclosed separately;
- Step 3: If the receiving officer wants to motivate in terms of section 22(2) of the 2018 DoRA that the unspent funds are committed to identifiable projects, the roll over application pack must be submitted to National Treasury by 31 August 2020.

National Treasury will not consider any rollover requests that are incomplete or received after this deadline.

- Step 4: National Treasury will confirm in writing whether or not the municipality may retain any of the unspent funds as a rollover based on criteria outlined above by 23 October 2020;
- Step 5: National Treasury will communicate the unspent conditional grants amount by 06 November 2020. A municipality must return the remaining unspent conditional grant funds that are not subject to a specific repayment arrangement to the National Revenue Fund by 20 November 2020; and

Step 6: Any unspent conditional grant funds that should have, but has not been repaid to the National Revenue Fund by 20 November 2020, and for which a municipality has not requested a repayment arrangement, will be offset against the municipality's 04 December 2020 equitable share allocation.

All other issues pertaining to Appropriation Statement and reporting on approved roll overs are addressed in the Annexure to MFMA Circular No. 86.

6. The Municipal Budget and Reporting Regulations

National Treasury, together with the provincial treasuries, are rolling out training on budgeting and transacting in the *mSCOA* environment to all provinces to improve the credibility of the 2020/21 MTREF budgets.

6.1 Assistance with the compilation of budgets

In cases where the municipality requires advice with the compilation of their respective budgets, specifically the budget documents or Schedule A1, they should direct their enquiries to their respective provincial treasuries or to the following National Treasury officials:

Province	Responsible officials	Tel. No.	Email
Eastern Cape	Matjatji Mashoeshoe	012-315 5553	Matjatji.Mashoeshoe@treasury.gov.za
Free State	Cethekile Moshane	012-315 5079	Cethekile.moshane@treasury.gov.za
Gauteng	Kgomotso Baloyi Kevin Bell	012-315 5866 012-315 5725	Kgomotso.Baloyi@treasury.gov.za Kevin.Bell@treasury.gov.za
KwaZulu-Natal	Kgomotso Baloyi Johan Botha	012-315 5936 012-315 5171	Kgomotso.Baloyi@treasury.gov.za Johan.Botha@treasury.gov.za
Limpopo	Willem Voigt Sifiso Mabaso	012-315 5830 012-315 5952	Willem.Voigt@treasury.gov.za Sifiso.Mabaso@treasury.gov.za
Mpumalanga	Mandla Gilimani	012-315 5807	Mandla.Gilimani@treasury.gov.za
Northern Cape	Mandla Gilimani	012-315 5807	Mandla.Gilimani@treasury.gov.za
North West	Willem Voigt Makgabo Mabotja	012-315 5830 012-315 5156	Willem.Voigt@treasury.gov.za Makgabo.Mabotja@treasury.gov.za
Western Cape	Vuyo Mbunge	012-315 5661	Vuyo.Mbunge@treasury.gov.za
Technical issues Local Government Database	Elsabe Rossouw	012-315 5534	lgdataqueries@treasury.gov.za

National Treasury, together with the provincial treasuries, will undertake a compliance check and, where municipalities have not provided complete budget information, the municipal budgets will be returned to the mayors and municipal managers of the affected municipalities for the necessary corrections. Municipal managers are reminded that the annual budget must be accompanied by a quality certificate and council resolution in accordance with the format specified in regulation 31 of Schedule A of the Municipal Budget and Reporting Regulations. In addition to the above compliance check, the *mSCOA* data strings will be assessed to determine whether the municipalities are compliant.

The National Treasury herewith emphasises that where municipalities have not adhered to the Municipal Budget and Reporting Regulations, ***they will be required to return to the municipal council and table a complete budget document aligned to the requirement of the Municipal Budget and Reporting Regulations.***

Municipalities with municipal entities are once again reminded to prepare consolidated budgets and in-year monitoring reports for both the parent municipality and its entity or entities. The following must be compiled:

- An annual budget, adjustments budget and monthly financial reports for the parent municipality in the relevant formats;
- An annual budget, adjustments budget and monthly financial reports for the entity in the relevant formats; and
- A consolidated annual budget, adjustments budget and monthly financial reports for the parent municipality and all its municipal entities in the relevant formats.

The Schedule A that the municipality submits to National Treasury must be a consolidated budget for the municipality (plus entities) and the budget of the parent municipality. Schedules D must be submitted for each entity.

7. Municipal Chart of Accounts (*mSCOA*)

7.1 Release of Version 6.4.1 of the Chart

Version 6.4.1 was released to include the amendments in conditional grants as per the 2020 DoRA. Version 6.4.1 of the chart will be effective from 2020/21 and must be used to compile the 2020/21 MTREF. It is available on the link below:

[Link to *mSCOA*](#)

7.2 Use of funding segment to populate the cash flow tables

It is critical that municipalities undertake balance sheet and cash flow budgeting to provide accurate cash flow information. The general rule that applies is that the “funding” and “Item” segments must be combined to provide cash flow information on how funds have been spent and on what.

This means that the budget is available at a cash flow level (A1 Schedule Budget Table SA30 and A7) and not when billing is done or when invoices are processed (A1 Schedule Budget Table A4: Statement of Financial Performance). Municipalities must apply the budgeted assumed collection rate to determine the cash flow budgets. Therefore, expenditure can only be processed against items with funding in line with the anticipated cash inflow and not billing. Municipalities should therefore identify the relevant source in the funding segment where revenue is received from and identify the funds to be used when payments are made. Guidance on this was provided in MFMA Circular No. 98.

However, there are still challenges to populate the detail of cash payments by type in the A1 Schedule Budget Table SA30 from Item Liabilities: Current Liabilities: Trade and other payables from exchange transactions as payables and accruals are not broken down by type (e.g. other materials, contracted services etc.). This omission of detail in the *mSCOA* chart will be addressed through chart amendments in version 6.5 of the chart.

As an interim measure the cash flow will be populated as follows:

For Cash Receipts:

The **cash receipts by source** will be populated using Item Assets: Current Assets: Cash and cash equivalents: Cash at bank: Bank account: Deposits in conjunction with the Funding Segment.

For Cash Payments:

The **cash payments** by type will be populated using Item Liabilities: Current Liabilities: Trade and other payables Exchange and Non- Exchange Transactions: Withdrawals in conjunction with the Funding Segment.

The cash payments that are not classified by type, will be grouped together as other payments on table SA30. This will enable population of suppliers and employees on the cash flow (Table A7).

National Treasury will share the linking of A1 Schedule Budget Tables SA30 and A7 to the mSCOA chart items to ensure that the cash flow information is populated correctly with municipalities and system vendors.

7.3 Capital Projects using Internally Generated Funding

Capital Projects in acquiring Assets using Internally Generated Funding must use: Funding: Capital: Transfer from Operational Revenue. This will ensure that table A5 will be populated correctly.

8. Budget process and submissions for the 2020/21 MTREF

8.1 Submitting budget documentation and schedules for 2020/21 MTREF

Accounting officers are reminded that Section 22(b)(i) of the MFMA requires that, **immediately** after an annual budget is tabled in a municipal council, it must be submitted to the National Treasury and the relevant provincial treasury in PDF and electronic formats. However, in cases where Council requires amendments to the tabled budget prior to consultation, municipalities should inform the National Treasury and the relevant provincial treasury **immediately** and submit the required budget documents and corresponding mSCOA data strings **within three working days** after the Council meeting.

The approved annual budget must still be submitted to both National Treasury and the relevant provincial treasury **within ten working days** after the council has approved the annual budget.

8.2 Document uploads to the Local Government Upload Portal

Due to the number of queries received on the document upload process using the Local Government Upload Portal, a full guideline will be issued in due course to explain the process and to outline which documents will be required to upload.

Contact



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JH Hattingh
Chief Director: Local Government Budget Analysis
09 March 2020



Annexure to MFMA Circular No. 99

This Annexure to MFMA Circular No. 99 provides further guidance to municipalities and municipal entities regarding Government Gazette No.43181 on local government: Municipal Finance Management Act, 2003 - exemption from the Act and Regulations that was published on 30 March 2020.

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1. MFMA Exemption Notice

The President of South Africa declared a nationwide lockdown, where all citizens, except those that form part of essential services, were ordered to stay home for a period of 21 days. Those working in essential services, as defined in the latter announcement, were exempted from the nationwide lockdown declaration. The nationwide lockdown commenced at midnight on Thursday, 26 March 2020. This announcement will broadly affect how municipalities and municipal entities undertake their financial management responsibilities for the remainder of the 2019/20 financial year in terms of the MFMA and more imminently the 2020/21 MTREF budget preparations process.

As a result, the Minister of Finance issued a conditional Exemption Notice in terms of section 177(1)(b) of the Municipal Finance Management Act, 2003 (Act No. 56 of 2003) (MFMA) on 30 March 2020 to facilitate and enable the performance of legislative responsibilities by municipalities and municipal entities during the national state of disaster. Find hereto attached **a list of key time bound actions to be taken by MUNICIPALITIES which may be affected during the National State of Disaster (Appendix 1)**. However, it should be noted that:

- (a) this is not an exhaustive list; and
- (b) some of these provisions may fall outside or within the scope of the exemption should:
 - i. the period of the disaster be extended; or
 - ii. the period of the disaster be terminated earlier than anticipated.

Furthermore, the Minister of Cooperative Governance and Traditional Affairs, in terms of section 27(2) of the Disaster Management Act, 2002 (Act 57 of 2002) ("the DMA"), issued directives to address, prevent and combat the spread of COVID-19 in South Africa.

Municipalities and municipal entities will be exempted from the timeline provisions in the MFMA, until such time that the national state of disaster declaration is lifted by the Minister of Cooperative Governance and Traditional Affairs. The exemption is conditional in that "any action that was required to be taken in terms of the MFMA must be taken within 30 days after the national state of disaster lapsed or is terminated". This exemption should therefore enable municipalities and municipal entities to undertake their financial management responsibilities including their budget preparation processes in a manner taking cognisance of the challenges experienced as a result of the announcement of the national state of disaster and the nationwide lockdown. It also provides for a special adjustments budget to address any expenditure relating to COVID-19 for the current municipal financial year ending 30 June 2020.

Municipalities should note that only one adjustments budget will be allowed between the date of the declaration of the national state of disaster and 15 June 2020, which is the date when it is envisaged to end in terms of the DMA. Municipalities should therefore plan the date when the municipal council will pass the adjustments budget carefully to ensure that all related expenditure is authorised in this one special adjustments budget.

It is important that the Exemption Notice be understood within the context of the COVID 19 pandemic and the related declarations made by the President of the Republic of South Africa. The Exemption provided enabled a relaxation of all those provisions that would have compromised amongst others, the social distancing and the prohibition of gatherings of more than 100 people measures that was introduced as part of the national state of disaster declaration. The latter refers to council meetings where reports had to be approved before being made public, public consultation meetings, sitting of bid committees etc. In other words, every action or decision that requires some degree of human contact will be covered by this conditional exemption. All other actions or decisions e.g. paying suppliers within 30 days of receipt of invoice, etc. that involve minimal to no human contact should continue as normal.

Subsequent to the issue of the exemption notice, there were various queries raised by municipalities and other stakeholders on certain practical implications of the notice. This circular seeks to provide further clarity in this regard.

2. Socio-economic Impact

The National State of Disaster and subsequent lockdown comes amidst already dire macro-economic conditions which have seen South Africa slump into a technical recession and downgraded to sub-investment grade ("junk" status) and worsening already high levels of unemployment.

The lockdown will likely have a devastating effect on economic activity as non-essential business are forced to shut down completely resulting in a reduction in overall economic output and job losses. National Government, in conjunction with prominent private sector role-players, has introduced various forms of relief programmes to aid small businesses and employees alike during the period of the lockdown to compensate for a loss of income and wages, etc.

Municipalities will be impacted negatively due to a loss of revenue streams as businesses, households and communities reel from the economic fallout caused by COVID-19. They may also be required to expand their scope of basic services and free basic services to respond

directly to the socio-economic impacts of the pandemic and prevent the transmission of communicable diseases.

Given the developmental role of Local Government articulated in the Constitution, municipalities must assist Small-Medium Micro Enterprises (SMMEs) and communities to access the information on relief measures to ease the impact of COVID-19 provided by government.

3. Generic principles for considering a municipal response

The following core principles have been identified as being relevant in an event of disasters, where governance and financial management practices are still required, but balanced with the need for rapid and impactful responses:

- **Strategic management:** (i) Extraordinary operations that are different from day-to-day activities are required. (ii) A balance is required between the controls and speed of decision-making within the applicable legal framework, and the need to be responsive to COVID -19 requirements; and (iii) Disaster-related decisions should be sub-delegated to and exercised by those closest to and critical to the need to respond to the pandemic;
- **Supply chain management:** (i) Sourcing rules should be appropriately adapted within the applicable legal framework to enable procurement decisions to be exercised in a manner that achieves the desired procurement outcomes with the required urgency and responsiveness as far as is reasonably possible. MFMA Circular No. 100 already provide guidance in this regard. (ii) Applicable procurement roles should be adapted for the purposes of ensuring adequate emergency preparedness planning and responsiveness to the pandemic; and (iii) Resources will be deployed by organs of state most suitable to respond to the COVID-19 relief procurement needs from a legal, practical, resource and skill capability perspective;
- **Donations and sponsorship:** regulation 48 of the Municipal Supply Chain Management Regulations provides that the accounting officer of a municipality or municipal entity must promptly disclose to the National Treasury and the relevant provincial treasury any sponsorships promised, offered or granted to the municipality or municipal entity, whether directly or through a representative or intermediary, by any person who is (i) a provider or prospective provider of goods or services to the municipality or municipal entity or (ii) a recipient or prospective recipient of goods disposed or to be disposed of by the municipality or municipal entity. Therefore, municipalities or municipal entities, must as part of the envisaged reporting in terms of MFMA Circular No. 100, report all donations/sponsorships received from the local or international donor community to the National Treasury and the relevant provincial treasury within 30 days of receipt.
- **Disaster Response Plans:** Municipalities should commit to pre-approved response plans, adjusted as necessary, and guard against deviations from established disaster response frameworks;
- **Risk assessment and mitigation:** As the pandemic rapidly spreads, municipalities must conduct a localised risk assessment to help identify areas of most pressing need. The assessment should reflect on likelihood and impact/magnitude of each risk. Municipalities are advised to amend their risk registers accordingly;
- **Revenue Management:** Revenue streams must be actively protected to mitigate the financial impact of COVID-19. Most business and households will feel the financial impact of COVID-19 (albeit to a varying degree) and will likely reprioritise their own spending patterns;
- **Expenditure Management:** All non-essential spending should be curtailed to optimise savings that can in turn be applied for disaster relief. Strategic management of priority functional classifications of budget allocations and basic incremental increases to primary mandates and functions to ensure basic operational effectiveness (recurrent budgeting) should be undertaken, with savings and developmental project allocations

channelled to areas of need identified through risk assessment while not losing sight of existing capital projects requirements; and

- Records are maintained for all expenditure incurred to ensure effective internal controls, special adjustments budget allocations and appropriations, and audit purposes.

4. Budgetary Implications

In response to the impact of COVID-19, municipalities are currently considering the reprioritisation of their funding allocations for the 2019/20 and 2020/21 financial year. Given the prevailing circumstances, municipalities may be under pressure to grant some form of relief to consumers, such as rates holidays, etc. However, we advise municipalities not to make assumptions about the ability of consumers to pay under these circumstance and prematurely grant relief measures as this is not supported by the National Treasury. We strongly advise municipalities to assess the merits of each case.

In doing so, National Treasury recommends that municipalities consider the following guiding principles:

- i) Where municipalities consider initiatives to reduce the impact of COVID-19 on businesses and economic households such as rebates, payment holidays, relaxation of credit control measures municipalities –
 - a. must ensure that their liquidity and overall financial sustainability is not compromised;
 - b. in granting rebates to their consumers, should consider all the relevant legislation, regulations such as Municipal Property Rates Act (MPRA), MFMA dealing with revenue management within the disaster management principles;
 - c. must ensure that the relaxation of levying of interest for overdue payments for municipal services should be in line with Council's policies, by-laws and other applicable legislation;
 - d. must from a tariff perspective, understand that the prohibition on increasing tariffs in terms of section 28(6) of the MFMA still remains. Any tariff increase required during this national disaster period will be considered on a case by case basis. Municipalities are however allowed to decrease their tariffs in-year. With regard to tariffs tabled as part of the draft budget, the National Treasury views this as "indicative" and might change after the public consultation process. We therefore advise that whatever tariff is introduced or proposed as part of the draft budget tabled in March is indicative and municipalities are allowed to change the tariff (increase or decrease) **before** the final budget is adopted by the municipal council;
 - e. must as it relate to public consultation consider section 17(3)(a) of the MFMA which requires that the draft budget must be accompanied by draft resolutions that amongst others, impose any municipal taxes and setting any municipal tariff for the specific budget year. If the indicative tariff that was used to consult the public on the draft budget changed significantly post consultation, the municipal council will have to consult again on the revised tariff given the impact on the consumer. The nature of the consultation is the discretion of the municipality as it is not a legal requirement at the moment to consult again after the initial draft budget was made public. However, reasons for increasing the tariffs must be provided, and the municipality must consider special short-term tariff measures, so any increase may be undertaken on a short-term basis and reversed, depending on a case-by-case basis; and
 - f. Expenditure side measures and cost savings on the budget must also allow for limitations on increases as the levels of affordability for households and business may be breached.

- ii) With respect to relief strategies to indigent households, municipalities should consider:
 - a. reviewing their respective indigent policies to factor in the potential economic impact of COVID-19 on poor households; and
 - b. the possibility of an increase in the number of indigent households while the quantum for free basic services remains within the national policy e.g. 6 kilolitres for water. Municipalities must ensure that financial sustainability is not compromised in implementing these policies. If the increase is implemented for the remainder of 2019/20 financial year (quarter four), it can be effected as part of the anticipated adjustments budgets allowed for by the Exemption Notice No. 43181 dated 30 March 2020.
- iii) Municipalities are reminded that any expenditure related to COVID-19 should be **limited to the implementation of their mandates as outlined in the Constitution**, specifically related to the provision of basic services i.e. water, sanitation, refuse and electricity amongst others. By implication avoid creating unfunded mandates for themselves.

5. Conditional grants being used to respond to COVID-19

Municipalities should follow guidance issued by transferring officers regarding the use of conditional grant funds to support the response to the disaster. Some of the projects that need to be implemented urgently (such as provision of water infrastructure) can already be funded within the purpose and rules of conditional grants. In such cases, transferring officers will advise on the process for changing conditional grant business plans to enable the implementation of such projects.

Transferring officers and National Treasury will advise municipalities of any further changes to the use of conditional grants in 2019/20 to facilitate the response to the COVID-19 disaster.

Municipalities should follow closely any announcements from the National Treasury regarding revisions to allocations and conditional grant rules for 2020/21.

6. Tabling and adoption of 2020/21 MTREF budgets

It should be noted that municipalities that have already tabled their budgets will not be required to re-table such budgets after the lockdown given that they have already complied with the timelines for tabling. The exemption notice does not nullify compliance with the requirements of the MFMA prior to the nationwide lockdown. The exemption notice was issued to facilitate instances where municipalities could not comply with the provisions of the MFMA due to the nationwide lockdown.

Where a municipality has not submitted or published the tabled budget during the nationwide lockdown, then the exemption notice enables those municipalities to comply with these requirements within 30 days from the date that the national state of disaster is lifted. All requirements are therefore relaxed for as long as the national state of disaster is in effect. Note however that those municipalities that can comply with the law despite the current situation should continue to do so and report accordingly. The use of electronic mechanisms is encouraged.

The Minister of Cooperative Governance and Traditional Affairs (Minister of COGTA) issued a directive that suspends all council meetings during the period of the 21-day nationwide lockdown period. The same directive from the Minister of COGTA provides guidance around how council meetings and decision making must unfold post the 21-day nationwide lockdown period to consider amongst other, the adoption of the 2020/21 MTREF budget.

Therefore, depending on the municipality's ability to implement the measures introduced by the Minister of COGTA post the 21-day national lock down period, adoption of the budget by 31 May 2020 (including the approval of the BEPPs for Metros) should not be a problem and compliance in this regard should be attained. It is only in the event that, the municipality is unable to implement the measures introduced by the Minister of COGTA in relation to council sittings and associated decision making that the MFMA Exemption Notice issued by the Minister of Finance will cover the municipality in terms of allowing municipal councils to sit and adopt their budgets 30 days post the lifting of the national state of disaster by the President of the Republic of South Africa.

The municipality may consider other forms of having council meetings i.e. councillors can use their tools of trade to receive and consider draft budgets and casting their votes via email to a centrally controlled email system via the Office of the Speaker who can count all votes received and communicate the results via email to all councillors. The administration can then implement what council has decided. The latter will then ensure that council proceedings especially as it relate to the budget still proceeds albeit within the confines of the current situation. The exemption provided will then only be used in the event that it is extremely impossible to convene a council sitting in the manner described above.

7. 2019/20 reporting requirements

The nationwide lockdown affects amongst others, the monthly and quarterly performance reporting in terms of section 71 and section 52(d) of the MFMA respectively. The section 71 reporting can be done remotely in terms of a municipality's Business Continuity Plans. Reasons should be provided if this cannot be performed. Therefore, in cases where municipalities are unable to comply, municipalities must submit all reports that they have missed during the lockdown within 30 days after the national state of disaster is lifted. This includes Division of Revenue Act (DoRA) reporting requirements that are linked to monthly reporting in terms of section 71 of the MFMA. However, this **does not apply to all** DoRA reporting requirements. No exemption/departure is possible in respect of other monthly reporting provided for in DoRA that is not linked to any reporting requirement in the MFMA.

Municipalities are still expected to undertake the 2018/19 audit verification and submit the information on trading services gross and net operating margins. Similarly, this work does not require formal sittings and approval; therefore, it can be done as officials are expected to work from home during the nationwide lockdown, where mechanisms exists. The outcome of this work will have an impact on the timing of the state of local government finances and financial management report as at 30 June 2019. Importantly, municipalities must ensure that they submit separate *mSCOA* data strings for M09 and M10 as M09 is part of the reporting for quarter 3 of the 2019/20 financial year, while M10 forms part of the quarter 4 reporting.

In addition, given that National Treasury is tasked by Cabinet to anticipate / calculate the impact of this National Disaster across the spheres of government together with the impact of the downgrading on the broader economy, municipalities are requested to still submit their monthly Section 71 and other reports informally to the Local Government Database although formally exempted to do so. This will be in the best interests of individual municipalities and the local government sphere as a whole.

Additional reporting requirements relating to the impact on your special adjustments budget for 2019/20 as well as the main 2020/21 MTREF budgets will soon be circulated. In anticipation that revenue collections are likely to be impacted by the economic fall-out of COVID-19, and by implication reducing cash buffers in municipalities, it is important that the correct and appropriate decisions are made by municipalities during this critical period, as this will have a profound impact on financial and operational sustainability going forward. This information will

be required to assist both National and provincial treasuries to excise their oversight and support responsibilities as articulated in the Constitution.

8. Revenue and Expenditure Management

Municipalities must perform their normal billing and credit control in the spirit of good financial management practices in order to ensure that they can still honour their service delivery obligations.

8.1 Payment of Creditors

Municipalities must continue to pay for services rendered within the framework of the measures introduced by the President of the Republic of South Africa. The exemption notice does not divest municipalities of their contractual obligations and such will still have to be met. Therefore, municipalities must ensure that all services rendered are paid for as and when they become due. Municipalities must still comply with section 65(2)(e) of the MFMA which requires them to pay creditors within 30 days of receiving the relevant invoice or statement.

8.2 The wage bill

The 2020 Budget Review highlighted the proposed wage bill reduction for the public service. Similar to national and provincial government, municipalities must ensure that compensation demands are balanced with the broader needs of society. In this context, municipalities should start taking decisive action to address bloated organisational structures and above inflation wage increases.

Wage bill increases are crowding out spending on capital projects for future economic growth and impacts on service delivery.

Local government also confronts tough fiscal choices in the face of financial and institutional problems that result in service-delivery breakdowns and unpaid bills. Municipalities can offset these trends by improving own revenue collection, working more efficiently and implementing cost containment measures.

9. Tabling and adoption of completely new 2020/21 MTREF budgets

The National Treasury will have no objection if any municipality is of the opinion that it will have to re-do their entire 2020/21 MTREF budget, given that these budgets were prepared prior to the declaration of the national disaster and subsequent nationwide lockdown. Municipalities seeking to exercise this option should take into consideration the principles outlined in paragraph 3 above as well as the extent of reprioritisation required. Furthermore, the public participation process as a result of the changes made must be considered as outlined in paragraph 4 above. Those municipalities that are unsure of their ability to make decisions of this nature are invited to approach their respective provincial treasury during this process to assist them in this regard.

10. Conclusion and the way forward

The COVID-19 pandemic has introduced new dimensions of volatility, uncertainty, complexity and ambiguity to the task of financial stewardship across all spheres of government. Public policy decision-makers at all levels of government must act with vision, understanding, clarity and agility in responding to the crisis in a resilient manner. This will require a fundamental strategic rethink of the way in which we currently conduct our planning, budgeting and implementation processes.

The annual National and Provincial Budget and Benchmark assessment process of the tabled municipal budgets is still in progress within the constraints of the national lockdown. The discussion will be strategic in nature and include a focus on the implications of the municipality's proposed response to Covid-19. The annual Budget and Benchmark assessment engagements on the annual budgets are scheduled to take place from end of April 2020 until the end of May 2020 via video conferencing.

Any enquiries pertaining to this circular or the MFMA directive should be directed to MFMA helpdesk at the following email address: MFMA@treasury.gov.za.

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JH Hattingh

Chief Director: Local Government Budget Analysis

08 April 2020

Appendix 1

SCHEDULE OF SOME KEY TIMEBOUND ACTIONS TO BE TAKEN BY MUNICIPALITIES IN TERMS OF THE MFMA TO WHICH THE EXEMPTION NOTICE APPLIES

Note: *This schedule is not an exhaustive list of all time-bound actions to be taken by municipalities and municipal entities in terms of the MFMA and regulations thereto to which the Exemption Notice applies. This schedule lists examples of time-bound actions to be taken by municipalities to which parts of the Exemption Notice applies.*

No.	Action	Empowering provision	Timeline specified in the MFMA
1.	The accounting officer of a municipality must: - Table in the municipal council a consolidated report of all withdrawals made in terms of section 11(1)(b)-(j) of the MFMA; and - Submit a copy of such report to the Provincial Treasury and the Auditor-General.	Section 11(4)(a) of the MFMA	Within 30 days after the end of each of the following quarters: 1 July to 30 September 1 October to 31 December 1 January to 31 March 1 April to 30 June
2.	The municipal council must approve the annual budget (together with all supporting documents referred to in section 24(2) of the MFMA) for the forthcoming financial year.	Section 16(1), read with section 24(2), of the MFMA	On or before 30 June
3.	The mayor of a municipality must table the annual budget, together with all supporting documents referred to in section 17(3) of the MFMA, at a municipal council meeting.	Section 16(2) of the MFMA	At least 90 days before 1 July (i.e. on or before 31 March)
4.	The accounting office of a municipality must make the annual budget and supporting documents referred to in section 17(3) of the MFMA public and invite the local community to submit representations in connection with the annual budget.	Section 22(1)(a) of the MFMA	Immediately after tabling of the annual budget
5.	The accounting officer of a municipality must submit the annual budget: - In both printed and electronic formats to the National Treasury and the Provincial Treasury; and - In either format to any prescribed national or provincial organs of state and to other municipalities affected by the budget.	Section 22(1)(b) of the MFMA	Immediately after the tabling of the annual budget
6.	The municipal council must consider the views of the local	Section 23(1) of the MFMA	After the tabling of the annual budget and completion of the

No.	Action	Empowering provision	Timeline specified in the MFMA
	community, as well as the National Treasury, Provincial Treasury and any national or provincial organs of state or municipalities which made submissions on the annual budget.		prescribed public participation processes but before the approval of the annual budget
7.	The municipal council must give the mayor an opportunity: • To respond to the submissions received on the annual budget; and • If necessary, to revise the budget and table amendments for consideration by the municipal council.	Section 23(2) of the MFMA	Once the municipal council has considered all submissions on the annual budget but before the approval of the annual budget
8.	The municipal council must consider approval of the annual budget.	Section 24(1) of the MFMA	At least 30 days before the start of the next financial year (i.e. at least 30 days before 1 July)
9.	The municipal council must reconsider and vote again on the annual budget, or an amended version thereof, where it fails to approve the annual budget.	Section 25 of the MFMA	Within 7 days of the council meeting that failed to approve the annual budget
10.	The mayor of a municipality must inform the Provincial Minister responsible for Finance, in writing, of any impending non-compliance with any provision of the MFMA or any other legislation pertaining to the tabling or approval of an annual budget process or compulsory consultation processes	Section 27(1) of the MFMA	Upon becoming aware of any impending non-compliance with any provision of the MFMA or any other legislation pertaining to the tabling or approval of an annual budget process or compulsory consultation processes
11.	The mayor of a municipality may apply to the Provincial Minister responsible for Finance, on good cause shown, for an extension of any time limit or deadline imposed by the MFMA (excluding section 16(1) of the MFMA).	Section 27(2) of the MFMA	Upon becoming aware of any impending non-compliance with any time provision of the MFMA or any other legislation pertaining to the tabling or approval of an annual budget process or compulsory consultation processes, but before the time limit expires or the deadline passes
12.	The mayor of a municipality must, upon becoming aware of any actual non-compliance by the municipality of a provision of Chapter 4 of the MFMA, inform the council, the Provincial Minister responsible for Finance and the National Treasury, in writing, of— (a) such non-compliance; and (b) any remedial or corrective measures the municipality intends to implement to avoid a recurrence.	Section 27(3) of the MFMA	Upon becoming aware of any actual non-compliance by the municipality of a provision of Chapter 4 of the MFMA

No.	Action	Empowering provision	Timeline specified in the MFMA
13.	The mayor must table an adjustment budget in line with prescribed timelines.	Section 28 of the MFMA	Prescribed in regulations to the MFMA
14.	If the mayor of a municipality, in emergency or other exceptional circumstances, authorises unforeseeable and unavoidable expenditure for which no provision was made in an approved budget, such expenditure must be appropriated in an adjustments budget passed by the municipal council.	Section 29(3) of the MFMA	Within 60 days after the date on which the expenditure was incurred
15.	Funds appropriated in an annual or adjustments budget must be spent to avoid the relevant appropriation lapsing to the extent that such funds are unspent.	Section 30 of the MFMA	On or before the end of the financial year (i.e. 30 June), unless the appropriation of expenditure was made for a period longer than the financial year
16.	The accounting officer of a municipality must promptly inform the mayor, the Provincial Minister responsible for Local Government and the Auditor-General of certain matters relating to unauthorised, irregular or fruitless and wasteful expenditure incurred by the municipality	Section 32(4) of the MFMA	Promptly after the unauthorised, irregular or fruitless and wasteful expenditure in question has been incurred
17.	The accounting officer must comply with the consultation and public participation requirements applicable before certain contracts that have future budgetary implications beyond the three-year period covered in the annual budget are concluded.	Section 33(1)(a) of the MFMA	At least 60 days before the meeting of the municipal council at which the contract in question is approved
18.	Municipalities must meet all financial commitments towards other municipalities or national or provincial organs of state.	Section 37(1)(c) of the MFMA	Promptly
19.	The accounting officer of a municipality responsible for the transfer of an allocation to another municipality must notify the receiving municipality of the projected amount of any allocation proposed to be transferred to that municipality during the next financial year.	Section 37(2) of the MFMA	At least 120 days before the start of the next financial year
20.	Municipalities and municipal entities must take all reasonable steps necessary to resolve disputes of a financial nature without having to resort to litigation and, where necessary, report such disputes to the National Treasury.	Section 44 of the MFMA	As promptly as possible

No.	Action	Empowering provision	Timeline specified in the MFMA
21.	A municipality intending to incur long-term debt must comply with the consultation, public participation and notice requirements applicable before incurring such debt.	Section 45(3) of the MFMA	Not later than 21 days prior to the municipal council meeting which the debt in question will be considered for approval
22.	The mayor of a municipality must submit a quarterly report to the municipal council on the implementation of the budget and the financial state of affairs of the municipality.	Section 52(d) of the MFMA	Within 30 days after the end of each of the following quarters: • 1 July to 30 September • 1 October to 31 December • 1 January to 31 March • 1 April to 30 June
23.	The mayor of a municipality must take all reasonable steps to ensure that the municipality approves its annual budget before the start of the budget year.	Section 53(1)(c)(i) of the MFMA	Before 1 July
24.	The mayor of a municipality must take all reasonable steps to ensure that the municipality's service delivery and budget implementation plan is approved by the mayor.	Section 53(1)(c)(ii) of the MFMA	Within 28 days after the approval of the annual budget
25.	The mayor of a municipality must report to the municipal council and the Provincial Minister responsible for Finance any delay in the tabling of an annual budget, the approval of the service delivery and budget implementation plan or the signing of the annual performance agreements.	Section 53(2) of the MFMA	Promptly
26.	The mayor of a municipality must ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators for each quarter, as set out in the service delivery and budget implementation plan, are made public.	Section 53(3)(a) of the MFMA	Not later than 14 days after the approval of the service delivery and budget implementation plan
27.	The mayor of a municipality must ensure that the performance agreements of the municipal manager, senior managers and any other categories of officials as may be prescribed, are made public and that copies of such performance agreements are submitted to the council and the Provincial Minister responsible for Local Government.	Section 53(3)(b) of the MFMA	Not later than 14 days after the approval of the municipality's service delivery and budget implementation plan
28.	The mayor of a municipality must consider and take the required actions to address a statement or report submitted to him or her by the accounting officer of the	Section 54 of the MFMA	Promptly upon receipt of the statement or report

No.	Action	Empowering provision	Timeline specified in the MFMA
	municipality in terms of section 70 or 71 of the MFMA (including addressing any serious financial problems identified in such statement or report).		
29.	If a municipality has not approved an annual budget by the first day of the budget year or if the municipality encounters a serious financial problem referred to in section 136, the mayor of the municipality must report the matter to the Provincial Minister responsible for Local Government.	Section 55 of the MFMA	Immediately upon a failure by a municipality to approve an annual budget by the first day of the budget year or immediately upon a serious financial problem referred to in section 136 of the MFMA is encountered
30.	The accounting officer of a municipality must take all reasonable steps to ensure that the revenue due to the municipality is calculated on a monthly basis.	Section 64(2)(b) of the MFMA	On a monthly basis
31.	The accounting officer of a municipality must take all reasonable steps to ensure that accounts for municipal tax and charges for municipal services are prepared.	Section 64(2)(c) of the MFMA	On a monthly basis or less often as may be prescribed in regulations where monthly accounts are uneconomical
32.	The accounting officer of a municipality must take all reasonable steps to ensure that all money received is deposited in accordance with the MFMA into the municipality's primary and other bank accounts.	Section 64(2)(d) of the MFMA	Promptly
33.	The accounting officer of a municipality must take all reasonable steps to ensure that all revenue received by the municipality, including revenue received by any collecting agent on its behalf, is reconciled.	Section 64(2)(h) of the MFMA	At least on a weekly basis
34.	The accounting officer of a municipality must inform the National Treasury of any payments due by an organ of state to the municipality in respect of municipal tax or for municipal services, if such payments are regularly in arrears for periods of more than 30 days.	Section 64(3) of the MFMA	Immediately
35.	The accounting officer of a municipality must take all reasonable steps to ensure that any funds collected by the municipality on behalf of another organ of state is transferred to that organ of state.	Section 64(4)(a) of the MFMA	At least on a weekly basis
36.	The accounting officer of a municipality must take all	Section 65(2)(e) of the MFMA	Within 30 days of receiving the relevant invoice or statement,

No.	Action	Empowering provision	Timeline specified in the MFMA
	reasonable steps to ensure that all money owing by the municipality is paid.		unless prescribed otherwise in regulation for certain categories of expenditure
37.	The accounting officer of a municipality must take all reasonable steps to ensure that all financial accounts of the municipality are closed and reconciled with its records.	Section 65(2)(j) of the MFMA	At the end of each month
38.	The accounting officer of a municipality must report to the municipal council on all expenditure incurred by the municipality on staff salaries, wages, allowances and benefits	Section 66 of the MFMA	As prescribed in regulation
39.	The accounting officer of a municipality accounting officer must submit to the mayor: • A draft service delivery and budget implementation plan for the budget year; and • Drafts of the annual performance agreements as required in terms of section 57(1)(b) of the Municipal Systems Act for the municipal manager and all senior managers.	Section 69(3) of the MFMA	Not later than 14 days after the approval of the annual budget
40.	The accounting officer of a municipality must report in writing to the municipal council: (a) any impending— (i) shortfalls in budgeted revenue; and (ii) overspending of the municipality's budget; and (b) any steps taken to prevent or rectify such shortfalls or overspending.	Section 70(1) of the MFMA	Prior to the said revenue shortfalls and overspending occurring
41.	The accounting officer of a municipality must notify the National Treasury where the municipality's bank account(s) show(s) a net overdrawn position for a period exceeding a prescribed period.	Section 70(2) of the MFMA	Promptly
42.	The accounting officer of a municipality must submit to the mayor of the municipality and the Provincial Treasury a statement in the prescribed format on the state of the municipality's budget reflecting certain required particulars for that month and for the financial year up to the end of that month.	Section 71(1) of the MFMA	Not later than 10 working days after the end of each month
43.	The accounting officer of a municipality which has received an allocation referred to in	Section 71(5) of the MFMA	Not later than 10 working days after the end of the month in which the relevant allocation is received

No.	Action	Empowering provision	Timeline specified in the MFMA
	section 71(1)(e) of the MFMA during any particular month must submit that part of the statement reflecting the particulars referred to in section 71(1)(e) and (f) to the national or provincial organ of state or municipality which transferred the allocation.		
44.	The accounting officer of a municipality must adhere to the general reporting obligations set out in section 74 of the MFMA.	Section 74 of the MFMA	As prescribed by regulation or as required
45.	The accounting officer of a municipality must place the documents referred to in section 75(1) of the MFMA on the municipality's website.	Section 75(2) of the MFMA	Not later than 5 days after each document is tabled in the municipal council or on the date on which it must be made public, whichever occurs first
46.	The accounting officer of a municipality must monitor the performance of each contractor of the municipality.	Section 116(2)(b) of the MFMA	On a monthly basis
47.	The accounting officer of a municipality must report to the municipal council on the management of contracts with contractors.	Section 116(2)(d) of the MFMA	On a regular basis
48.	The council of a municipality must within nine months after the end of a financial year deal with the annual report of the municipality and of any municipal entity under the municipality's sole or shared control in accordance with section 129.	Section 121(1) of the MFMA	Within nine months after the end of a financial year (i.e. before 31 March)
49.	The accounting officer of a municipality must prepare the annual financial statements of the municipality and, within two months after the end of the financial year to which those statements relate, submit the statements to the Auditor-General for auditing.	Section 126(1)(a) of the MFMA	Within two months after the end of the financial year to which annual financial statements relate
50.	The accounting officer of a municipality referred to in section 122(2) of the MFMA must prepare consolidated annual financial statements in terms of that section and, within three months after the end of the financial year to which those statements relate, submit the statements to the Auditor-General for auditing.	Section 126(1)(b) of the MFMA	Within three months after the end of the financial year to which the relevant annual financial statements relate
51.	The mayor of a municipality must table in the municipal council the annual report of the municipality and of any municipal entity under the municipality's sole or shared	Section 127(2) of the MFMA	Within seven months after the end of a financial year

No.	Action	Empowering provision	Timeline specified in the MFMA
	control.		
52.	Once the annual report is tabled in the municipal council, the accounting officer of the municipality must make the annual report public, follow the required public participation process, and submit the annual report to the Auditor-General, the Provincial Treasury and the Department of Local Government.	Section 127(5) of the MFMA	Immediately
53.	The accounting officer of a parent municipality must report on any non-compliance of a municipal entity under the sole control of the parent municipality with sections 121(1) or 126(2) of the MFMA, together with reasons for such non-compliance, to the municipal council of the parent municipality, the Provincial Treasury and the Auditor-General.	Section 128 of the MFMA	Promptly
54.	The council of a municipality must adopt an oversight report containing the council's comments on the annual report.	Section 129(1) of the MFMA	Not later than two months from the date on which the annual report was tabled in the municipal council in terms of section 127 of the MFMA
55.	The accounting officer of a municipality must make an oversight report adopted by the municipal council public.	Section 129(3) of the MFMA	Within seven days of the date on which the oversight report is adopted in terms of section 129(1) of the MFMA
56.	The accounting officer of a municipality must submit the annual reports and oversight reports referred to in sections 132(1)(a) and 132(1)(b) of the MFMA to the Western Cape Provincial Legislature.	Section 132(2) of the MFMA	Within seven days after the municipal council has adopted the relevant oversight report in terms of section 129(1) of the MFMA
57.	The mayor of a municipality must promptly table in the council a written explanation setting out the reasons for the failure to submit the annual financial statements to the Auditor-General in terms of section 126(1) or 126(2) of the MFMA or the failure to table the required annual reports in terms of section 127(2) of the MFMA.	Section 133(1)(a) of the MFMA	Promptly

Reference: RCS/C.5

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TREASURY CIRCULAR MUN. NO. 4/2020

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THE MAYOR, MATZIKAMA MUNICIPALITY: MS M BAINS
THE MAYOR, CEDERBERG MUNICIPALITY: MS S QUANTA
THE MAYOR, BERGRIVIER MUNICIPALITY: MR R VAN ROOY
THE MAYOR, SALDANHA BAY MUNICIPALITY: MR M KOEN
THE MAYOR, SWARTLAND MUNICIPALITY: MR T VAN ESSEN
THE MAYOR, CAPE WINELANDS DISTRICT MUNICIPALITY: DR H VON SCHLICHT
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MUNICIPAL BUDGET CIRCULAR FOR THE 2020/21 MTREF AND ASSOCIATED STRATEGIC INTEGRATED MUNICIPAL ENGAGEMENTS: 2020

1. PURPOSE

The purpose of this circular is to:

- provide guidance to municipalities with the finalisation of the 2020/21 Medium Term Revenue and Expenditure Framework (MTREF) Budgets and accompanied budget documentation, and
- brief municipalities on the 2020 Strategic Integrated Local Government Medium Term Expenditure Committee Process (i.e. LG MTEC) and related matters.

2. LEGISLATIVE CONTEXT

The Western Cape Provincial Government has institutionalised the Strategic Integrated Municipal Engagements (SIME; previously referred to as LGMTEC) process in fulfilment of its obligations under:

- Sections 5, 22 and 23 of the Local Government: Municipal Finance Management Act (MFMA), Act No. 56 of 2003; and
- Chapter 5 of the Local Government: Municipal Systems Act (Act No. 32 of 2000) [MSA].
- Chapter 3 of the National Environmental Management Act (Act No. 107 of 1998) (NEMA); and
- Chapter 4 of the Spatial Planning and Land Use Management Act (Act No. 16 of 2013) (SPLUMA).

The 2020 SIME process gives effect to the “Integrated Work Plan” agreed to in 2017. It builds on the 2019 integrated municipal and provincial processes in order to strengthen alignment between municipal and provincial planning and budgeting and driving the theme of “**Integrated Service Delivery**”. The 2020 process continues to drive this theme for the current 4th Generation Integrated Development Planning Cycle.

The SIME process has been amended from previous years in response to the challenges resulting from the Coronavirus disease (COVID-19) pandemic.

3. BACKGROUND

3.1 2020 National Budget

The 2020 National Budget, which was tabled by the Minister for Finance, Tito Mboweni on 26 February 2020, was formulated in an environment of slow economic growth and constrained fiscal environment. Low growth has led to a R63.3 billion downward revisions to estimates of tax revenue in 2019/20 relative to the 2019 Budget. To support growth, no major tax increases have been proposed. Debt is not projected to stabilize over the medium term, and debt-service costs now absorb 15.2 per cent of main budget revenue. Over the next three years, the 2020 Budget proposes total reductions of R261 billion, which includes a R160.2 billion reduction to the wage bill of national and provincial departments, and national public entities. Reallocations and additions total R111.1 billion over the medium term, of which R60 billion is set aside for Eskom (to address the electricity crises via debt payment, the renewable energy programme and allowing municipalities to purchase electricity from independent power producers) and South African Airways. These measures narrow the consolidated deficit from 6.8 per cent of GDP in 2020/21 to 5.7 per cent in 2022/23, with debt rising to 71.6 per cent of GDP over the same period.

Along with faster economic growth, fiscal sustainability will require targeted reduction of specific programmes, and firm decisions to rein in extra-budgetary pressures, including reform of state-owned companies and the Road Accident Fund (RAF).

Key programmes to be implemented over the medium term include: modernizing network industries; restructuring state-owned enterprises; opening markets to trade with the rest of the continent; focusing on job creating sectors such as agriculture and tourism; lowering the cost of doing business, supporting Jobs Fund projects; creating a fairer process for third party access into the rail network; the Innovation Fund; Industrial Business Incentives, refurbishment of industrial parks in townships and rural economies; small business incentive programmes; and implementing a State Bank.

The 2020 National Budget documentation are available at:

<http://www.treasury.gov.za/documents/National%20Budget/2020/>

3.2 2020 Western Cape Provincial Budget

The 2020 Provincial Budget, which was tabled by the Minister of Finance and Economic Opportunities, Mr David Maynier on 10 March 2020, was formulated in an environment of sluggish economic growth and fragile fiscal environment. The Western Cape is also confronted by perennial supply side constraints in the water and energy sectors, rising crime levels, increased service load pressures associated with population growth.

The 2020 MTEF offers the Western Cape Government (WCG) response to the volatile and uncertain economic and fiscal environment, while giving effect to the Province's vision of a "safe Western Cape where everyone prospers". The MTEF aims to ensure that the credibility and sustainability of public finances is maintained while keeping the citizen at the centre of delivery through responsive fiscal and budget policy.

The Provincial Budget amounts to R71.619 billion in 2020/21, R74.887 billion in 2021/22 and R78.308 billion in 2022/23. The Provincial Budget delivers on the Western Cape's Vision Inspired Priorities (VIPs) embedded in the 2020-2024 Provincial Strategic Plan by allocating an estimated R224 billion over the medium term as follows:

- R4 billion towards VIP1: To create **safe and cohesive communities** by enhancing capacity and effectiveness of policing and law enforcement; strengthening youth-at-risk referral pathways and child-and-family centred initiatives to reduce violence; and increasing social cohesion and safety of public spaces.
- R32.4 billion towards VIP 2: Economic **growth and jobs** by increasing investment; engaging in infrastructure investment and development and building and maintaining infrastructure; growing the economy through export growth and resource resilience; and creating opportunities for job creation through skills development.
- R173.8 billion towards VIP 3: **Empowering people** through long-term and holistic planning that target socio-economic challenges facing children and families, education and learning, youth and skills, health and wellness and older persons and persons with disabilities.
- R24.6 billion towards VIP 4: Enabling **Mobility and Spatial Transformation** through better linkages between places through public transport and mobility systems that work together; creating spatially and economically viable growth points; creating more opportunities for people to live in better locations; and improving the places where people live.

- R7.5 billion towards VIP 5: **Innovation and Culture**: where the WCG will engage in citizen-centric culture and innovation; innovation for impact; integrated service delivery and good governance transformation.

The 2020 Provincial Budget documentation are available at:

<https://www.westerncape.gov.za/provincial-treasury/news/western-cape-budget-202021>

3.3 2020/21 Strategic Integrated Municipal Engagements

The Integrated Implementation Plan (IIP) for Provincial and Municipal planning, budgeting and implementation is an annual plan which outlines the approach, processes and actions required as well as the stakeholders who will be involved in executing the Integrated Work Plan (IWP) for the respective year. Taking an Integrated Management approach therefore involves the practice of co-planning, co-budgeting and co-implementation through both vertical and horizontal integration. The IIP takes into account the policy, economic and fiscal context and identifies the objectives and approach for 2020/21 to give effect to Integrated and Citizen-centric Service Delivery. The IIP is the official departure point for the 2020/21 integrated planning and budgeting process and is further complimented by the Joint District Approach. The 2020/21 integrated planning and budgeting process focuses on strengthening the progress made to align planning and budgeting in the Province and will place particular emphasis on enhancing the provincial and local government interface.

The Integrated Management approach seeks to ensure that, inter alia, the budgets, programmes and projects of municipalities and provincial and national departments are derived from robust and integrated planning processes, at the heart of which is the development of an Integrated Development Plan (IDP) and its core components, such as a Spatial Development Framework (SDF). SDFs must direct the spatial location of growth and development within the municipal areas.

The SIME which takes place in April and May precedes the approval and implementation of municipal budgets. The engagement provides provincial government the opportunity to assess the Municipality's compliance and performance through the planning review of Municipal IDP and budgeting efforts for the upcoming financial year.

The engagement will include an assessment compliance and performance information obtained from the Western Cape Monitoring and Evaluation System (MES) as well as conformance, responsiveness, credibility and sustainability of the municipality's draft budget, IDP, SDF and supporting plans to ensure they are aligned and give effect to the national and provincial priorities while highlighting possible risks and informing provincial support plans to municipalities.

The SIME process will primarily focus on strategic issues emanating from the municipalities integrated development plans, strategic development planning frameworks and draft annual budgets. The aim will be to strengthen the synergies between the three main sets of documents in order to gear the municipalities for sustainable growth and development and social upliftment.

A key focus of the 2020/21 SIME process will be on local governments responsiveness to its socio-economic environment and the related impact for its citizens. This will also reveal potential opportunities and gaps for spending and collaboration or partnerships with Province or other stakeholders.

The overall objectives of the 2020/21 SIME process and the key messages therefore emphasises:

- Aligning strategic intent as encapsulated within the 2019 - 2024 Provincial Strategic Plan and Integrated Development Plans (IDP) and municipal budgets to create public value based on the community needs/priorities identified through the public participation processes;
- Safeguarding of municipal sustainability by ensuring that municipalities table funded budgets and the strengthening of municipal financial management;
- Ensure optimal and targeted service delivery through strategic spatial planning and alignment;
- Deepening of an integrated approach to service delivery with the intention of creating synergies through the consolidation/concentration of resources, also across different spheres of government;
- Identification of areas that require amendment to the IDP; support and training; as well as opportunities for collaboration and partnerships.

The discussions at the engagements are strategic in nature. The representation at the SIME engagements between the Province and municipalities will be as follows:

- The Provincial Government - senior officials from the Provincial Treasury, Department of Local Government, Department of Environmental Affairs and Development Planning and relevant provincial departments.
- Municipalities - Municipal Manager, section 56 Managers, Budget and Treasury officials, IDP Manager/officials and Planning officials.
- **Due to the developments with the COVID-19 pandemic and the measures announced by the President to minimize the risk of the spread of the disease, SIME engagements will no longer take place on site at municipal offices. The Provincial Treasury will instead arrange for engagements to take place via video-conferencing.** A list of available video-conference facilities across the Province will be made available for use by any municipality that does not have access to such facilities.
- The SIME engagements are provisionally scheduled to take place from 24 April 2020 to 8 May 2020 and is subject to confirmation from the municipalities. PT will communicate with each Municipality on an individual basis to confirm the date and time of the engagement.

4. NATIONAL TREASURY AND PROVINCIAL TREASURY GUIDELINES

4.1 Context

- Municipalities are advised to consult the latest Budget Circular, MFMA Circular 99 released on 9 March 2020, which is a follow up circular on MFMA Circular 98 issued on 6 December 2019.
- Municipalities MUST include the National and Provincial Treasury Budget Circulars as part of the source documents consulted in the preparation of the 2020/21 MTREF Budget documents and table it as part of the budget documentation in the Municipal Council.

4.2 Changes to the Local Government Fiscal Framework

Improve municipal revenue thru pilot initiatives

The 2020 Budget includes funding to support pilot initiatives to improve municipal revenue collection. The National Treasury will work with selected municipalities that have large outstanding debts to bulk

suppliers, including Eskom, as a result of customer non-payment. Smart meters will be retrofitted in these municipalities to test whether revenue collections increase sufficiently to pay for the meters and recover associated costs. If so, further rollout of smart meters may be funded by borrowing against future revenue increases. The Department of Cooperative Governance has also been funded to run a payment culture campaign.

Review of municipal funding model

In 2020, the Minister of Finance will host a special *lekgotla* of the Budget Forum – the intergovernmental structure established to facilitate formal consultation on local government finances – to review the municipal funding model broadly. The National Treasury is working with the Department of Cooperative Governance, the South African Local Government Association, the Financial and Fiscal Commission and provinces to prepare for this *lekgotla*.

Division of Revenue Outlook

Municipalities will be experiencing pressure as they are expected to expand the provision of free basic services and improve revenue collection. This comes on the back of large reductions in transfers to municipalities (conditional grants) in the 2020 MTEF; a reduction in the amount of cities with access to the Public Transport Network Grant; and the Municipal Cost Containment Regulations, 2019 which calls for municipalities to improve their efforts to limit non-priority spending and to implement stringent cost-containment measures. Re-prioritization of projects may therefore be required over the MTEF.

Local Government conditional grants and additional allocations

The proposed division of revenue will prioritize the funding of services for the poor. Allocations will be geared towards the provision of basic services, new infrastructure and maintenance of existing infrastructure.

The 2020 Division of Revenue Bill (DoRB) indicates that equitable share transfers to Western Cape local municipalities for the 2020 MTREF amount to R5.689 billion and will grow at an annual average rate of 6.6 per cent over the MTEF period. Municipalities will receive unconditional funding in the form of equitable share and the general fuel levy. Conditional grant funding must be utilised for the intended purpose within the timeframes, as specified in the annual DoRB. Unspent funds should be returned to the fiscus. Requests for roll-overs will only be considered where unforeseen and unavoidable circumstances led to underspending of conditional grants. Refer to the criteria for the rollover of conditional grants as published in MFMA Circular No. 75. Unspent cash-backed grants should be classified as “Cash and cash equivalents” and any over expenditure must be funded from the municipalities own revenue.

The 2020 DoRB has been published by the Minister of Finance. The grant allocations are specified in this Act and municipalities must reconcile their budgets to the numbers published therein. Municipalities are advised to use these numbers to compile their 2020/21 MTREF. The DoRB is available at:

[http://www.treasury.gov.za/legislation/bills/2020/\[B03-2019\]%20Division%20of%20Revenue.pdf](http://www.treasury.gov.za/legislation/bills/2020/[B03-2019]%20Division%20of%20Revenue.pdf)

Changes to the structure of local government allocations

The local government equitable share formula has been updated to account for projected household growth, inflation and estimated increases in bulk water and electricity costs over the MTEF period.

Due to underinvestment in infrastructure amongst large urban municipalities, government will introduce dedicated grant funding for these municipalities. Eligible municipalities will receive co-financing on a declining basis over three years. Financing will be conditional on establishing a municipal project preparation fund and an infrastructure delivery management system, and achieving targets for programmes and projects under preparation. Funding for this new facility will be reprioritised from existing allocations to municipalities.

Government will continue to assist municipalities with raising their revenue. The Municipal Fiscal Powers and Functions Amendment Bill, which has been published for public comment (due 31 March 2020), will standardise the regulation of development charges. Currently, these charges are frequently below cost. The change could increase municipal revenues for capital spending by an estimated R20 billion a year. The draft Bill can be accessed on the National Treasury website at: http://www.treasury.gov.za/legislation/draft_bills/default.aspx.

4.3. Municipal Tariffs and Charges Increases

- Municipalities are urged to maintain tariff and charges increases at levels that reflect an appropriate balance between the affordability to poorer households and other customers while ensuring sustainability of the Municipality.
- Consumer Price Index (CPI) inflation is forecasted to be within the upper limit of the 3 to 6 per cent target band; thus municipalities are required to justify all increases in excess of the projected inflation target of **4.5 per cent** for 2020/21, **4.6 per cent** for 2021/22 and 2021/22 in their budget narratives, and pay careful attention to the differential incidence of tariff increases across all consumer groups.
- Municipalities should include details of their revenue growth assumptions for the different service charges in their budget narrative. Valuation roll data should be reconciled with that of the billing system to ensure that anticipated revenue is realistic and accurate.

4.4 Setting cost reflective tariffs

- Section 74(2) of the MSA states that tariffs must reflect the costs reasonably associated with rendering the service. Municipalities thus need to set credible budgets which reflects the costs necessary to provide a service efficiently and effectively. As such the National Treasury has developed a tool to set proper tariffs for water, sanitation, electricity and solid waste. Municipalities are encouraged to use the tool in order to improve budgeting and financial sustainability.
- The National Treasury Municipal Costing Guide is available on the link below on the National Treasury website:
<http://mfma.treasury.gov.za/Guidelines/Documents/Forms/AllItems.aspx?RootFolder=%2fGuidelines%2fDocuments%2fMunicipal%20Costing%20Guide&FolderCTID=0x0120004720FD2D0551AE409361D6CB3E122A08>
- The Municipalities should attempt to reduce its technical and non-technical losses as these will reduce the cost of supplying services and increase the volumes sold. In turn this will reduce the tariffs required.

4.5 Electricity Supply and Tariffs

- On 9 March 2020, the National Energy Regulator of South Africa (NERSA) considered Eskom's application for Retail Tariffs and Structure Adjustment (ERTSA). The bulk input tariff applicable to municipalities from 1 July 2020 is 6.9 per cent.
- The National Energy Regulator of South Africa (NERSA) has not yet published their Municipal Benchmark 2020/21.
- Taking the above into consideration municipalities are advised to prepare scenarios for an electricity bulk price increase in 2020/21 of between 7.0 and 15.0 per cent (as per the guidance provided in MFMA Circular 98). **Municipalities should also include a disclaimer in the Budget documentation and Tariff List** which states that the electricity tariffs are still subject to change due to the non-availability of the NERSA Tariff Guidelines for municipalities.
- Municipalities are cautioned that the proposed bulk input tariff was finalised before the High court ruling on Tuesday, 10 March 2020.
- NERSA's upcoming "Municipal Tariff Guidelines Increases, Benchmarks and Proposed Timelines for Municipal Tariff Approval Process for the 2020/21 financial year" publication should be consulted before the tabling of the final budgets.

4.6 Borrowing and refinancing for capital projects

- A municipality may appropriate funding for capital expenditure for a period not exceeding three financial years, provided that a separate appropriation is made for each of those financial years. Municipalities should spend on their capital budgets in accordance with Section 19(1) of the MFMA.
- Before approving capital budgets, the municipal council must consider the projected cost until the project is operational and the future operational costs and revenue of the project.
- Expenditure may be revised downward if there is material under-collection of revenue for the current year in terms of section 28(2) of the MFMA and may similarly appropriate additional revenues for the project if revenues are higher than anticipated, via an adjustments budget process. These appropriations can only be used to revise or accelerate spending programmes already budgeted for and cannot be used for new capital projects, unless provided for in terms of section 28(2) of the MFMA.
- Funds can be shifted between multi-year appropriations as long as it is done in accordance with section 31 of the MFMA.
- A municipality is allowed to re-finance existing long-term debt in accordance with the provisions set out in Section 46(5) of the MFMA. If the re-financing of an existing loan does not comply with these provisions, then the municipality should consider going to the market for a new loan that offers more affordable terms and/or negotiate a payment arrangement with the financial institution until the loan can be repaid as per the original terms.

4.7 Addressing unfunded budgets in local government

A revised strategy to address municipal financial performance failures has been endorsed by the Budget Council and Budget Forum. This strategy is largely aimed at ensuring that municipalities adopt funded budgets. This is in order to avoid financial distress in the long run, which could affect the municipalities ability to fund its strategic goals. It is also essential that municipalities pay attention to reconciling the valuation roll data to that of the billing system to ensure that revenue anticipated from property rates are accurate. Municipalities who are finding it difficult to table funded and sustainable budgets should contact National or the Western Cape Provincial Treasury for assistance to reprioritise their budgets. The SIME process will advise municipalities on whether their budgets are funded or not. Should the municipality proceed to table an unfunded budget then a strategy should be tabled along with the budget to indicate how the municipality will proceed to make their budget funded over the course of the financial year.

4.8 Municipal Standard Chart of Accounts (mSCOA)

Release of Version 6.4.1 of the Chart

On an annual basis, the mSCOA chart is reviewed to address implementation challenges and correct chart related errors. Towards this end, Version 6.4.1 was released with MFMA Circular No. 98. Version 6.4.1 of the chart will be effective from 2020/21 and must be used to compile the 2020/21 MTREF. The chart is available on the link below:

<http://mfma.treasury.gov.za/RegulationsandGazettes/MunicipalRegulationsOnAStandardChartOfAccountsFinal/Pages/default.aspx>

Should a municipality not be mSCOA compliant, the Municipality must provide a road map to National and Provincial Treasury indicating how they will become mSCOA compliant. Progress against the road map must be presented at the Benchmark engagements.

4.9 Municipal Budget Day

According to sections 16(2) and 17(3)(d) of the MFMA, the Mayor of a municipality must table the annual budget at a council meeting at least 90 days (i.e. by 31 March 2020) before the start of the budget year.

It is important to note there is no explicit requirement for council to endorse or approve the tabled budget or reviewed/amended IDP tabled by the mayor for public participation. The municipal council only has the legal authority to consider a tabled budget and reviewed/amended IDP after the completion of one or more public participation processes undertaken pursuant to section 22, read with section 23 of the MFMA. Council will only consider for approval "*the product of an inclusive budget preparation and consultative process*" when the proposed annual budget (as amended, if applicable) is placed before council in terms of section 24(1) of the MFMA.

Given that the preparation, consultation, adoption and implementation of a municipality's annual budget is inextricably linked to, and must be substantially aligned to and informed by the contents of that municipality's IDP, it would be procedurally flawed by the mayor to proceed with the tabling of the proposed annual budget (and commence with public participation process required in terms of section 22 of the MFMA) at a time when the annual review and/or revision of the Municipality's IDP has not been completed.

If a municipality has failed to complete the relevant processes applicable to review and revision of the annual budget and IDP in time for the deadline applicable to the tabling of the proposed annual budget (i.e. 31 March), the mayor should submit an application for an extension of the said deadline.

Municipalities are kindly requested to indicate any changes to the confirmed tabling dates as per **Appendix A** with the Provincial Treasury as it is crucial for the budget documentation and the assessment schedule leading up to the SIME engagements. Municipalities are requested to indicate any changes to the confirmed tabling dates to Tania.Bosser@westerncape.gov.za by **23 March 2020**.

In light of the recent developments with the COVID-19 pandemic and the National Address by the President of South Africa on 15 March 2020, the Department of Local Government is aware of the difficulties presented to undertake the IDP and budget public participation process. Consequently, there was a Special MinMay held on 18 March 2020 where public participation engagements formed part of the agenda. The Department of Local Government's Circular C4 of 2020 provides guidance on how public participation should be conducted under the prevailing circumstances.

4.10 Submitting budget documentation and schedules for 2020/21 MTREF

- Section 22 (b)(i) of the MFMA requires that, immediately after an annual budget is tabled in municipal council, it must be submitted to the National Treasury and the relevant provincial treasury.
- If the annual budget is tabled in council on 31 March 2020, the final date of submission of the electronic budget documents and corresponding **mSCOA data strings** is Wednesday, 1 April 2020.
- However, in cases where Council requires amendments to the tabled budget prior to consultation, municipalities should inform the National Treasury and the relevant provincial treasury immediately and submit the required budget documents and corresponding mSCOA data strings within **three working days** after the Council meeting.
- Metropolitan municipalities should also submit the Built Environment Performance Plan (BEPP) to Yasmin.coovadia@treasury.gov.za or if it exceeds 4 MB to Yasmin.coovadia@gmail.com or send to Yasmin Coovadia via Dropbox; any problems experienced in this regard can be addressed with Yasmin.Coovadia@treasury.gov.za. Hardcopies of the BEPP may be sent to Yasmin Coovadia, National Treasury, 3rd Floor, 40 Church Square, Pretoria, 0002 or Private Bag X115, Pretoria, 0001. The BEPP should also be submitted to Provincial Treasury together with the budget documentation.
- The accompanying checklist (see Appendix B) provides an inclusive list of the documentation as required from Provincial Government. Electronic budget related documents need to be provided in PDF format. In addition, the A schedules should be provided in both Microsoft Excel and PDF formats.
- The designated municipal official needs to complete and sign the accompanying checklist (Appendix B) as confirmation that the set of budget, IDP and related documents have been submitted.

4.11 Electronic copy submissions

National Treasury budget related documents and schedule should be uploaded by approved registered users using the LG Upload Portal at: <https://lguploadportal.treasury.gov.za/>. Documents should be in PDF format. Each document type should be identified and uploaded separately. National Treasury will issue a full guideline in due course to explain the process and to outline which documents municipalities will be required to upload.

Provincial Treasury electronic documents should be submitted to: MFMA.MFMA@westerncape.gov.za or if too large (exceeds 3 MB) must be submitted via the lift server function (<http://lift.pgwc.gov.za/>) or One Drive. Instructions for uploading the budget related documents are provided in Appendix C.

Hard copies of the budget related documentation should be submitted to the Provincial Treasury via 24-hour courier to the following address:

For attention: Mr Paul Pienaar

Room 3.50
3rd Floor
7 Wale Street
Cape Town
8001

4.12 Publication of budgets on municipal website

In terms of section 75 of the MFMA, all municipalities are required to publish their tabled budgets, adopted budgets, annual reports (containing audited annual financial statements) and other relevant information on the Municipality's website. This will aid in promoting public accountability and good governance.

5. CONCLUSION

Municipalities are encouraged to take into account and apply the contents on this budget circular in the 2020/21 planning and budgeting process.

Please direct any queries regarding this circular to: Malcolm Booysen at Malcolm.Booyesen@westerncape.gov.za.



J GANTANA

ACTING DEPUTY DIRECTOR-GENERAL: FISCAL AND ECONOMIC SERVICES

DATE: 19 March 2020



CONFIRMED 2020 BUDGET TABLING DATES

Municipality	Confirmed date
City of Cape Town	Thursday, 26 March 2020
Matzikama	Tuesday, 31 March 2020
Cederberg	Tuesday, 31 March 2020
Bergervier	Tuesday, 31 March 2020
Saldanha Bay	Tuesday, 31 March 2020
Swartland	Tuesday, 31 March 2020
West Coast District Municipality	Wednesday, 25 March 2020
Witzenberg	Tuesday, 31 March 2020
Drakenstein	Tuesday, 31 March 2020
Stellenbosch	Wednesday, 30 March 2020
Breede Valley	Tuesday, 24 March 2020
Langeberg	Tuesday, 31 March 2020
Cape Winelands District Municipality	Thursday, 26 March 2020
Theewaterskloof	Thursday, 26 March 2020
Overstrand	Wednesday, 25 March 2020
Cape Agulhas	Tuesday, 31 March 2020
Swellendam	Thursday, 26 March 2020
Overberg District Municipality	Monday, 30 March 2020
Kannaland	Thursday, 26 March 2020
Hessequa	Tuesday, 31 March 2020
Mossel Bay	Tuesday, 31 March 2020
George	Tuesday, 31 March 2020
Oudtshoorn	Tuesday, 31 March 2020
Bitou	Tuesday, 31 March 2020
Knysna	Tuesday, 31 March 2020
Garden Route District Municipality	Monday, 30 March 2020
Laingsburg	Tuesday, 31 March 2020
Prince Albert	Monday, 30 March 2020
Beaufort West	Tuesday, 31 March 2020
Central Karoo District Municipality	Thursday, 26 March 2020

SUBMISSION CHECKLIST FOR THE 2020/21 TABLED INTEGRATED DEVELOPMENT PLAN, BUDGET AND RELATED DOCUMENTATION

MUNICIPALITY: _____

In completing and signing the Budget and IDP documentation checklist below, the municipality confirms that Schedule A1 **complies with the Municipal Budget and Reporting Regulations (MBRR)** and that the main tables (A1 - A10) and the supporting tables (SA1 - SA38) are completed in **version 6.4.1** of Schedule A1 (the Excel formats) and **drawn directly from the municipal financial system**.

The Integrated Development Plan as set out in Section 26, 32 and 34 of the Local Government: Municipal Systems Act, No 32 of 2000 and Regulations (MSA) and Section 21 of the Local Government Municipal Finance Management Act 56 of 2003 (MFMA).

The Spatial Development Framework, Disaster Management Framework and additional documents must be submitted as required in terms of budget circulars.

Budget Documentation	Yes	No	N/A
Council Resolution in terms of the Budget			
Draft Service Delivery and Budget Implementation Plan			
Procurement Plan			
Draft Service Level Standards			
Signed Quality Certificate as prescribed in the MBRR			
Budget Narrative, including budget tables in PDF format			
Municipal Budget Tables: Tables A1 to A10			
Table A1: Budget Summary			
Table A2: Budgeted Financial Performance (revenue and expenditure by standard classification)			
Table A2A: Budgeted Financial Performance (revenue and expenditure by standard classification)			
Table A3: Budgeted Financial Performance (revenue and expenditure by municipal vote)			
Table A3A: Budgeted Financial Performance (revenue and expenditure by municipal vote)			
Table A4: Budgeted Financial Performance (revenue and expenditure)			
Table A5: Budgeted Capital Expenditure (by vote, standard classification & funding source)			
Table A5A: Budgeted Capital Expenditure (by vote, standard classification & funding source)			
Table A6: Budgeted Financial Position			
Table A7: Budgeted Cash Flow			

Budget Documentation	Yes	No	N/A
Table A8: Cash Backed Reserves/Accumulated Surplus Reconciliation			
Table A9: Asset Management			
Table A10: Basic Service Delivery Measurement			
Municipal Budget Supporting Tables: Supporting Tables SA1 to SA38			
SA1: Supporting Detail to Budgeted Financial Performance			
SA2: Matrix Financial Performance Budget (revenue source/expenditure type and department)			
SA3: Supporting Detail to Budgeted Financial Position			
SA4: Reconciliation of IDP Strategic Objectives and Budget (revenue)			
SA5: Reconciliation of IDP Strategic Objectives and Budget (operating expenditure)			
SA6: Reconciliation of IDP Strategic Objectives and Budget (capital expenditure)			
SA7: Measurable Performance Objectives			
SA8: Performance Indicators and Benchmarks			
SA9: Social, Economic and Demographic Statistics and Assumptions			
SA10: Funding Measurement			
SA11: Property Rates Summary			
SA12a: Property Rates by Category (current year)			
SA12b: Property Rates by Category (budget year)			
SA13a: Service Tariffs by Category			
SA13b: Service Tariffs by Category (explanatory)			
SA 14: Household Bills			
SA15: Investment Particulars by Type			
SA16: Investment Particulars by Type			
SA17: Borrowing			
SA18: Transfers and Grant Receipts			
SA19: Expenditure on Transfers and Grant Programme			
SA20: Reconciliation of Transfers, Grant Receipts and Unspent Funds			
SA21: Transfers and Grants made by the Municipality			
SA22: Summary Councillor and Staff Benefits			
SA23: Salaries, Allowances and Benefits (political office bearers/councillors/senior managers)			
SA24: Summary of Personnel Numbers			
SA25: Budgeted Monthly Revenue and Expenditure			
SA26: Budgeted Monthly Revenue and Expenditure (municipal vote)			
SA27: Budgeted Monthly Revenue and Expenditure (standard classification)			
SA28: Budgeted Monthly Capital Expenditure (municipal vote)			
SA29: Budgeted Monthly Capital Expenditure (standard classification)			
SA30: Budgeted Monthly Cash Flow			
SA31: Aggregated Entity Budget (where applicable)			
SA32: List of External Mechanisms			
SA33: Contracts having Future Budgetary Implications			
SA34a: Capital Expenditure on New Assets by Asset Class			
SA34b: Capital Expenditure on the Renewal of Existing Assets by Asset Class			
SA34c: Repairs and Maintenance Expenditure by Asset Class			
SA34d: Depreciation by Asset Class			
SA34e: Upgrading of Existing Infrastructure			
SA35: Future Financial Implications of the Capital Budget			
SA36: Detail Capital Budget			
SA37: Projects Delayed from Previous Financial Years			

Budget Documentation	Yes	No	N/A
SA38: Consolidated Detail Operational Projects			
Excel version of all main (A1 - A10) and supporting budget tables (SA1 - SA38)			
Budget Related Policies			
Information on any amendments to budget related policies			
Suite of budget related policies			
IDP and Related Documentation			
Council Resolution in terms of the IDP			
Proposed amendments to the IDP			
Process Plan/Time schedule according to Section 29) of the MSA read in conjunction with Section 21 (b) of the MFMA			
Spatial Development Framework			
Council Resolution in terms of the adoption of the <i>Spatial Development Framework</i>			
Applicable Disaster Management Plan			
Council Resolution in terms of the adoption of the <i>Disaster Management Framework</i>			
Integrated Waste Management Plan			
Air Quality Management Plan			
Coastal Management Plan (<i>Coastal Municipalities only</i>)			
Human Settlement Plan			
Local Economic Development Strategy			
Water Services Development Plan			
Storm Water Master Plan			
Integrated Transport Plan			
Electricity Master Plan			
Infrastructure Growth Plan			
Workplace Skills Plan			
Additional documentation for the metro			
Draft Built Environment Performance Plan (BEPP)			

MUNICIPAL REPRESENTATIVE: _____

Name: _____

Signature: _____

Date: _____



The following instructions provide a guide for the upload of budget documentation onto the lift server and OneDrive respectively.

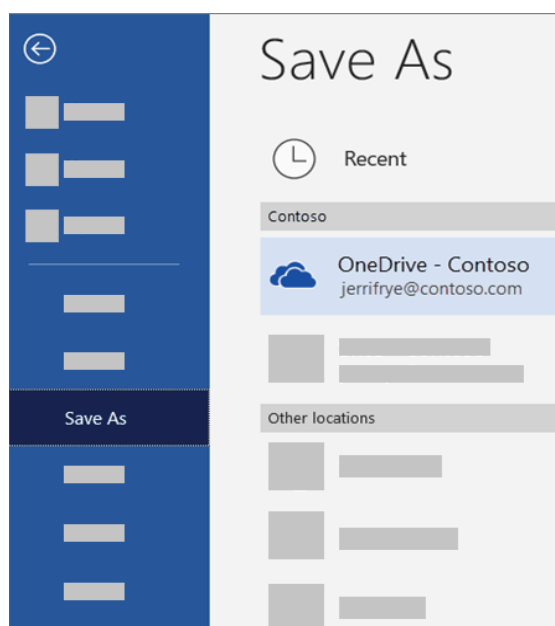
● **How to lift:**

1. Go to the website: <http://lift.pgwc.gov.za/>
2. Type in the email address: MFMA.MFMA@westerncape.gov.za
3. Browse to and click on the correct file for uploading
4. Press: Submit

● **How to upload documents to One drive:**

You can use this option if you have OneDrive linked to your Microsoft Office or Office 365

1. In any Office document, select File > Save As, choose your OneDrive, and then pick the folder where you want to save the file. Create a new folder (e.g. DC1 2020 Budget Documents) and place all the budget related documents within it.



2. In order to share the link to that folder Go into OneDrive
3. Select the file that you want to share and right click on it

4. Choose "share"
5. Ensure that sharing is defaulted to "Anyone with the link can edit"
6. Enter the MFMA email address: MFMA.MFMA@westerncape.gov.za and email addresses of anyone else that you want to share the link with.
7. Click the Share Button

File names in following sequence for budget related documents to be submitted to MFMA:

- Demarcation code
- "ccyy" century and year (eg.2020)
- Name of document submitted (e.g. Draft Budget, draft IDP, draft SDBIP etc.)
E.g.: DC1 2020 Draft IDP or DC1 2020 MTREF main budget
E.g.: DC1_A1 Schedule - mSCOA vs 6.4.1



Uniform Financial Ratios and Norms

The purpose of this Circular is to provide a set of uniform key financial ratios and norms suitable and applicable to municipalities and municipal entities. Section 216 (1)(c) of the Constitution and section 2 of the Municipal Finance Management Act (MFMA) enable National Treasury to introduce uniform treasury norms and standards to ensure sound and sustainable management of fiscal and financial affairs of municipalities and municipal entities.

A number of institutions currently use a variety of financial ratios and norms to assess and compare the financial health and performance of municipalities. Municipalities also use different financial ratios and norms to assess their own performance and set benchmarks for improvement to be measured over time. Results of our research show that there are in excess of two hundred different sets of financial ratios, with different derivatives used to assess municipality's financial status. This results in conflicting interpretation, inconsistent application and misunderstanding of the financial status of a municipality, often with incorrect diagnosis of the challenges and therefore inappropriate responses.

This Circular aims to bring consistency in interpretation and application of certain financial information using standardised financial ratios. It is important that any one of these ratios should not be read in isolation of one another, as this could lead to distortions in interpretation. Ideally, a number of interrelated ratios should be analysed together in order to get a broader picture of a municipality's or municipal entity's financial performance. When used in a combined manner analysis of different ratios will provide policy makers and the public with a very good sense of the financial status of the municipality and its entity. This Circular will also assist in municipalities being able to identify areas of financial management that need constant monitoring and improvement.

The Circular addresses different categories of ratios norms, interpretation and covers various aspects of a municipality's finances, such as financial position, financial performance and budget implementation, so that these can be used as part of in-year and end of year analysis. This will also aid in long-term financial planning and can be used to track progress over a number of years. Each ratio is explained to remove ambiguity and misinterpretation. The source of such information is also explained in the annexures to this Circular. Norms or standards have been assigned to each financial ratio, which are explained later in this Circular.

Categorisation Financial Ratios, Formulas, Norms and Interpretation

Categorisation

In order to perform a holistic financial analysis of a municipality or municipal entity all financial aspects of the institution should be considered. Ratios are divided into various

categories to address the different financial aspects and operations of a municipality or municipal entity.

- 1) **Financial Position**
- 2) **Financial Performance**
- 3) **Budget Implementation**

Financial Ratios, Formulas, Norms and Interpretation

The ratios presented in this Circular are categorised in accordance with the previous section, and are presented in further detail to include the following:

- Purpose/ description of the Financial Ratio;
- Formula to be Used;
- Norms per Ratio; and
- Interpretation of Ratio Analysis Results.

Tables that provide a summary of the financial ratios, formulas, data source and norms are presented in Annexure 1.

1. FINANCIAL POSITION

A. Asset Management

1. Capital Expenditure to Total Expenditure

Purpose/Description of the Ratio

This Ratio is used to assess the level of Capital Expenditure to Total Expenditure, which indicates the prioritisation of expenditure towards current operations *versus* future capacity in terms of Municipal Services.

Formula

Total Capital Expenditure / Total Expenditure (Total Operating Expenditure + Capital Expenditure) × 100

Norm

The norm range between **10% and 20%**

Interpretation of Results

When assessing the level of Investment in Assets, a ratio less than 10% reflects lower spending by the municipality in infrastructure and holds potential risks to service delivery. A ratio of more than 20% reflects higher spending on infrastructure and acceleration in service delivery, but could also hold financial sustainability risks if the infrastructure do not include both economic (revenue generating) and social type infrastructure.

The environment of the municipality should be considered when assessing the level of Investment in Assets. A municipality that has already invested in assets to address service delivery backlogs, would be required to maintain and improve such service levels, and therefore the percentage of spending allocated to new assets may not be significant higher.

On the other hand a municipality where the infrastructure and level of services provided is low and the associated expenditure is also low, the percentage of investment in new assets to total expenditure would be significantly higher.

The results from this ratio should be read together with the results from the analysis of the funding mix for capital expenditure.

It is critical that capital expenditure is largely directed toward service delivery infrastructure and not administrative assets.

2. Impairment of Property, Plant and Equipment and Investment Property and Intangible Assets (Carrying Value)

Purpose/ Description of the Ratio

Asset impairment refers to the loss in future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation.

This implies that the utilisation of assets did not deliver the value or service levels envisaged when approval was originally obtained for procuring the assets. When the approval is obtained to invest in Property, Plant and Equipment or Intangible Assets by the Municipality or Municipal Entity, the value should be realised through utilisation and reflected as Depreciation and not through unexpected losses due the Impairment of Property, Plant and Equipment or Intangible Assets. Impairment is therefore unexpected and only detected when the assessment for Impairment is performed as per the requirements of the applicable GRAP standards. It is therefore not planned for or expected and will not be budgeted.

Formula

Property, Plant and Equipment + Investment Property + Intangible Assets
Impairment/ (Total Property, Plant and Equipment + Investment Property + Intangible
Assets) x 100

Norm

The norm is 0%

Interpretation of Results

The purpose of the Ratio is to indicate the percentage of Impairments compared to the Carrying Value of the Assets; a ratio above 0% reflects a risk in service delivery and therefore corrective measures should be implemented.

3. Repairs and Maintenance as a % of Property, Plants and Equipment and Investment Property (Carrying Value)**Purpose/ Use of the Ratio**

The Ratio measures the level of repairs and maintenance to ensure adequate maintenance to prevent breakdowns and interruptions to service delivery. Repairs and maintenance of municipal assets is required to ensure the continued provision of services.

Formula

Total Repairs and Maintenance Expenditure / Property, Plant and Equipment and
Investment Property (Carrying Value) x 100

Norm

The norm is 8%

Interpretation of Results

A ratio below the norm is a reflection that insufficient monies are being spent on repairs and maintenance to the extent that it could increase impairment of useful assets.

An increasing expenditure trend may be indicative of high asset-usage levels, which can prematurely require advanced levels of Repairs and Maintenance or a need for Asset Renewal / Replacements. Also, should an increasing expenditure trend suddenly drop to lower levels without an increase in the fixed asset value, this may be indicative of challenges in spending patterns. This may also indicate that the Municipality is experiencing cash flow problems and therefore unable to spend at

appropriate levels on its repairs to existing assets or purchase of new assets thus impacting negatively on service delivery.

B. Debtors Management

1. Collection Rate

Purpose/ Use of the Ratio

The Ratio indicates the collection rate; *i.e.* level of payments. It measures increases or decreases in Debtors relative to annual billed revenue. In addition, in order to determine the real collection rate bad debts written-off is taken into consideration.

Formula

Gross Debtors Opening Balance + Billed Revenue – Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100

Norm

The norm is **95%**

Interpretation of Results

Assessing the Collection Ratio will provide an indication of the performance against a number of areas, for example:

- Quality of Credit Control - ensuring that what is billed is collected; and
- Quality of Revenue Management - the ability to set affordable tariffs and bill correctly.

If the ratio is below the norm this is an indication that revenue collection of the municipality requires urgent attention and corrective measures should be implemented. A municipality with outstanding debtors should aim at achieving a collection rate of more than 100%. The results from this ratio should be viewed along with results from the age analysis and net debtor's day's ratio.

2. Bad Debts Written-off as % of the Bad Debt Provision

Purpose/ Use of the Ratio

The Ratio compares the value of Bad Debts Written-off on Consumer Debtors to Bad Debts Provided for Consumer Debtors to ensure that the Provision for Bad Debts is sufficient.

Formula

Bad Debts Written-off (Period under review)/ Provision for Bad Debt (Period under review x 100

Norm

The norm is **100%**

Interpretation of Results

Municipality should only write-off Bad Debts already provided for and, if the results are less than 100%, it should be ideally due to the recoverability of debtors. When 100% is exceeded, it indicates that the Municipality had not previously identified the Debtor/s as having the potential for defaults, which could indicate weakness in calculation of the Provision for Bad Debt, the methodology used and/or poor credit control processes.

3. Net Debtors Days**Purpose/ Use of the Ratio**

This ratio reflects the collection period. Net Debtor Days refers to the average number of days required for a Municipality or Municipal Entity to receive payment from its Consumers for bills/invoices issued to them for services.

The Ratio exclude balances for Debtors, which the Municipality or Municipal Entity has assessed as potentially irrecoverable, and is also a good indication of the effectiveness of credit control procedures within the Municipality or Municipal Entity as well as the extent to which the Municipality or Municipal Entity has provided for Doubtful Debts.

Formula

$((\text{Gross Debtors} - \text{Bad Debt Provision}) / \text{Billed Revenue}) \times 365$

Norm

The norm is **30 Days**

Interpretation of Results

This Ratio adjusts for Municipality's who have had significant write-offs of Irrecoverable Debtor balances in the Gross Debtors Days analysis as it only assesses the performance of collectable Debtors. In addition, it provides an indication of the quality of credit control policy, effectiveness of the implementation thereof and quality of revenue management. If the ratio is above the norm, this indicates that the Municipality is exposed to significant Cash Flow risk. This is also an indication that the municipality is experiencing challenges in the collection of outstanding amounts due to it. In addition,

this indicates that a significant amount of potential cash is tied up in consumer debtors and the municipality must improve its revenue and cash flow management.

C. Liquidity Management

1. Cash/ Cost Coverage Ratio (Excluding Unspent Conditional Grants)

Purpose/ Use of the Ratio

The Ratio indicates the Municipality's or Municipal Entity's ability to meet at least its monthly fixed operating commitments from cash and short-term investment without collecting any additional revenue, during that month.

The Ratio is adjusted for Unspent Conditional Grants as the cash is not available for normal Municipal day-to-day operational expenditure but rather reserved for Grant related expenditure.

Formula

$$\frac{((\text{Cash and Cash Equivalents} - \text{Unspent Conditional Grants} - \text{Overdraft}) + \text{Short Term Investment})}{\text{Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)}}$$

Norm

The norm range between **1 month to 3 months**.

Interpretation of Results

If a municipality has a ratio below the norm it would be vulnerable and at a higher risk in the event of financial "shocks/set-backs" and its ability to meet its obligations to provide basic services or its financial commitment is compromised. The results from this ratio should be viewed along with results from analysis on Debtor Management to fully assess Cash Flow Risk. The more cash reserves a municipality or municipal entity has available the lower the risk of it being unable to fund monthly fixed operational expenditure and to continue rendering services.

2. Current Ratio

Purpose/ Use of the Ratio

The Ratio is used to assess the Municipality's or Municipal Entity's ability to pay back its Short-term Liabilities (Debt and Payables) with its Short-term Assets (Cash, Inventory, Receivables).

Formula

Current Assets / Current Liabilities

Norm

The norm range between **1.5 to 2 :1**

Interpretation of Results

The higher the current Ratio, the more capable the Municipality or Municipal Entity will be to pay its current or short-term obligations and provide for a risk cover to enable it to continue operations at desired levels. A financial ratio under 1 suggests that the Municipality or Municipal Entity would be unable to pay all its current or short-term obligations if they fall due at any specific point.

If current liabilities exceed current assets, it highlights serious financial challenges and likely liquidity problems *i.e.* insufficient cash to meet short-term financial obligations. Current assets must therefore be increased to appropriately cover current liabilities otherwise there is a risk that non-current assets will need to be liquidated to settle current liabilities.

D. Liability Management**1. Capital Cost (Interest Paid and Redemption) as a % of Total Operating Expenditure****Purpose/ Use of the Ratio**

The Ratio indicates the cost required to service the borrowing. It assesses the Borrowing or Payment obligation expressed as a percentage of Total Operating Expenditure.

Formula

Capital Cost (Interest Paid and Redemption) / Total Operating Expenditure x 100

Norm

The norm is between **6% to 8%**

Interpretation of Results

Operating below the Norm could indicate that the Municipality has the capacity to take on additional financing from borrowing to invest in infrastructure projects or it could relate to cash flow problems where it is unable to access borrowed funds or the funding decisions of the municipality impacts of these levels. On the other hand, exceeding the Norm could pose a risk to the Municipality should changes or fluctuations in financing costs arise.

When assessing this ratio, the cash flow requirements of the Municipality or Municipal Entity should also be considered.

2. Debt (Total Borrowings)/ Total Operating Revenue

Purpose/ Use of the Ratio

The Ratio indicates the extent of Total Borrowings in relation to Total Operating Revenue. It indicates short and long term debt financing relative to operating revenue of the municipality.

The purpose of the Ratio is to provide assurance that sufficient Revenue will be generated to repay Liabilities. Alternatively stated, the Ratio indicates the affordability of the Total Borrowings.

Formula

Debt (Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant

Norm

The norm is **45%**

Interpretation of Results

If the result of the Ratio analysis indicates less than 45% then the Municipality still has capacity to take increase funding from borrowings, however, this should be considered within the cash flow requirements of the Municipality or Municipal Entity.

E. Sustainability

1. Level of Cash Backed Reserves (Net Assets - Accumulated Surplus)

Purpose/ Use of the Ratio

The Ratio measures the extent to which the Other Reserves, which are required to be cash backed are actually backed by Cash Reserves.

Formula

(Cash and Cash Equivalents - Bank Overdraft + Short Term Investment + Long Term Investment - Unspent Conditional Grants) / (Net Assets - Accumulated Surplus – Non Controlling Interest – Share Premium – Share Capital – Fair Value Adjustment – Revaluation Reserve)

Norm

The norm is **100%**

Interpretation of Results

If a Municipality or Municipal Entity has less than 100% Cash Reserves it could negatively impact the Municipality's or Municipal Entity ability to comply with the conditions for creating the Reserves and on its ability to fund current and future operations.

2. FINANCIAL PERFORMANCE**A. Efficiency****1. Net Operating Surplus Margin****Purpose/ Use of the Ratio**

The Ratio assesses the extent to which the Municipality generates Operating Surpluses.

Formula

$$\frac{(\text{Total Operating Revenue} - \text{Total Operating Expenditure})}{\text{Total Operating Revenue}} \times 100\%$$

Norm

The norm is equal to or greater than **0%**

Interpretation of Results

Municipalities should at least recover operational costs for the services being delivered. In addition, a ratio which is greater than 0% will enable the municipality to generate a surplus which will assist to contribute towards its capital funding requirements. If the result is less than 0% it implies that the municipality is operating at a deficit and measures must be implemented to address this situation to ensure sustainable service delivery. In a case of an operating deficit it is critical to ascertain the extent to which the accounting policy, i.e. revaluation method has impacted on the calculations to avoid any distortions in interpretation of the outcome. Refer to Circular 58 section 4.3 regarding revaluation in terms of GRAP 17 and treatment of depreciation and GRAP 24.

2. Net Surplus /Deficit Electricity**Purpose/ Use of the Ratio**

This ratio measures the extent to which the municipality generates surplus or deficit in rendering electricity service. The purpose of the Ratio is to determine the contribution

made by the provision of Electricity Services, being one of the major functions of a municipality.

Formula

Total Electricity Revenue less Total Electricity Expenditure / Total Electricity Revenue x 100%

Norm

The Norm range between **0% and 15%**

It should be noted that this norm will be superseded by sector determinations from time to time, as other regulatory bodies address the appropriate level of tariffs and surpluses.

Interpretation of Results

A ratio below 0% depicts that electricity service is rendered at a deficit/loss and will be unsustainable if other revenue is not allocated to fund such services. The results must be between the range to ensure services are sustainable and that all costs associated with the delivery of Electricity Services are at least recovered with a margin for future growth and/ or capital funding for electricity assets.

3. Net Surplus / Deficit Water

Purpose/ Use of the Ratio

This ratio measures the extent to which the municipality generates surplus or deficit in rendering water service. The purpose of the Ratio is to determine the contribution made by the provision of water service being one of the major functions of a municipality.

Formula

Total Water Revenue less Total Water Expenditure / Total Water Revenue x 100%

Norm

The norm is equal to or greater than **0%** and will be superseded by the sector determination from time to time, as other regulatory bodies address the appropriate level of tariffs, surpluses and subsidisation.

Interpretation of Results

A ratio below 0% depicts that water service is rendered at a loss and unsustainable. The results must not be below the norm so as to ensure that the Services are sustainable and that all costs associated with the delivery of Water Services are at least recovered with a margin for future growth and/ or capital funding for water assets.

4. Net Surplus /Deficit Refuse

Purpose/ Use of the Ratio

This ratio measures the extent to which the municipality generates surplus or deficit in rendering refuse service. The purpose of the Ratio is to determine the contribution made by the provision of refuse service being one of the major functions of a municipality.

Formula

Total Refuse Revenue less Total Refuse Expenditure /Total Refuse Revenue x 100%

Norm

The Norm is equal to or greater than **0%** and will be superseded by the Sector determination from time to time, as other regulatory bodies address the appropriate level of tariffs, surpluses and subsidisation.

Interpretation of Results

A ratio below 0% depicts that refuse service is rendered at a loss and unsustainable. The results must not be below the norm so as to ensure that the Services are sustainable and that all costs associated with the delivery of Refuse Services are at least recovered with a margin for future growth and/ or capital funding for Refuse assets.

5. Net Surplus / Deficit Sanitation and Waste Water

Purpose/ Use of the Ratio

This ratio measures the extent to which the municipality generates surplus or deficit in rendering sanitation and waste water service. The purpose of the Ratio is to determine the contribution made by the provision of sanitation and waste water services being one of the major functions of a municipality.

Formula

Total Sanitation and Waste Water Revenue less Total Sanitation and Waste Water Expenditure / Total Sanitation and Waste Water Revenue x 100%

Norm

The norm is equal to or greater than **0%** and will be superseded by the sector determination from time to time, as other regulatory bodies address the appropriate level of tariffs, surpluses and subsidisation.

Interpretation of Results

A ratio below 0% depicts that sanitation and waste water is rendered at a loss and unsustainable. The results must not be below the norm so as to ensure that the Services are sustainable and that all costs associated with the delivery of sanitation and waste water are at least recovered with a margin for future growth and / or capital funding for assets.

B. Distribution Losses

1. Electricity Distribution Losses (Percentage)

Purpose/ Use of the Ratio

The purpose is to measure the percentage loss of potential revenue from Electricity Services through electricity units purchased and generated but not sold as a result of losses incurred through theft (illegal connections), non or inaccurate metering or wastage. It is expected that implementation of the free basic service policy is included in the calculation for sale of electricity.

Formula

$$(\text{Number of Electricity Units Purchased and / or Generated} - \text{Number of Electricity Units Sold}) / \text{Number of Electricity Units Purchased and / or Generated} \times 100$$

Norm

The Norm is between **7% and 10%** and will be superseded by the sector determination.

Interpretation of Results

A ratio below the norm depicts that electricity losses are well managed. If the Ratio exceeds the norm it could indicate various challenges, for example, deteriorating electricity infrastructure or poor management of the networks, affecting the Municipality or Municipal Entity, which would require further analysis to determine the reasons for such losses. In addition, the root causes should be addressed.

2. Water Distribution Losses (Percentage)

Purpose/ Use of the Ratio

The purpose of this ratio is to determine the percentage loss of potential revenue from water service through kilolitres of water purchased but not sold as a result of losses incurred through theft (illegal connections), non- or incorrect metering or wastage as a result of deteriorating water infrastructure. It is expected that implementation of the free basic service policy is included in the calculation for sale of water.

Formula

$$\frac{(\text{Number of Kiloliters Water Purchased or Purified} - \text{Number of Kilolitres Water Sold})}{\text{Number of Kiloliters Water Purchased or Purified}} \times 100$$

Norm

The Norm is between **15% and 30%**

Interpretation of Results

A ratio within the norm depicts that water losses and water infrastructure are well managed. If the Ratio exceeds the norm it could indicate various challenges, for example, ageing water infrastructure or poor management, affecting the Municipality or Municipal Entity, which would require further analysis and explanation to determine the reasons for such losses. In addition, the root causes should be addressed.

C. Revenue Management**1. Growth in Number of Active Consumer Accounts****Purpose/ Use of the Ratio**

The ratio measures the actual growth in the Revenue base of the Municipality brought about by an increase in the Consumer base rather than tariff increases.

Formula

$$\frac{(\text{Period under Review's Number of Active Debtor Accounts} - \text{Previous Period's Number of Active Debtor Accounts})}{\text{Previous Period Number of Active Debtor Accounts}} \times 100$$

Norm

No Norm is currently being proposed for this Ratio but will be monitored and a determined in the future. Municipalities are requested to report on this aspect to its Council.

Interpretation of Results

The results from this analysis will have to be taken into consideration when assessing the Growth in Revenue to determine the Real Growth in the Customer base vs growth due to tariff and inflationary adjustments. Growth in number of active consumers indicates an increase in revenue base.

Further, the impact of growth on the Indigent Base vs Growth in Paying Consumers should be assessed regularly as this must be used to inform Councils policy.

2. Revenue Growth (%)

Purpose/ Use of the Ratio

This Ratio measures the overall revenue growth. In addition, this ratio will assist in determining if the increase in Expenditure will be funded by an increase in Revenue base or by some other means.

Formula

(Period Under Review's Total Revenue - Previous Period's Total Revenue) / Previous Period's Total Revenue) x 100

Norm

The norm is at the rate of **CPI**

Interpretation of Results

The Revenue Growth has to be assessed in conjunction with the growth in the Revenue base and number of consumer accounts to determine the real Growth in Revenue.

3. Revenue Growth (%) - Excluding Capital Grants

Purpose/Use of the Ratio

This Ratio measures the overall Revenue Growth adjusted for Capital Grants. In addition, this ratio will assist in determining if the increase in Expenditure will be funded by the increased Revenue Base or by some other means.

Formula

((Period Under Review's Total Revenue Excluding Capital Grants - Previous Period's Total Revenue Excluding Capital Grants)/ Previous Period's Total Revenue Excluding Capital Grants) x 100

Norm

The norm is at the rate of **CPI**

Interpretation of Results

The Revenue Growth has to be assessed in conjunction with the growth in the Revenue base, number of consumer accounts to determine the real Growth.

D. Expenditure Management

1. Creditors Payment Period (Trade Creditors)

Purpose/ Use of the Ratio

This ratio indicates the average number of days taken for Trade Creditors to be paid.

Formula

Trade Creditors Outstanding / Credit Purchases (Operating and Capital) × 365

Norm

The norm is **30 days**

Interpretation of Results

A period of longer than 30 days to settle creditors is normally an indication that the Municipality may be experiencing cash flow problems, however in certain instances this may be as a result of disputes, processing of payments, etc. In addition, a ratio that exceeds the norm indicates that the Municipality may not be adequately managing its Working Capital or that effective controls are not in place to ensure prompt payments. The municipality will be required to provide further explanations in this regard.

2. Irregular, Fruitless and Wasteful and Unauthorised Expenditure/ Total Operating Expenditure

Purpose/ Use of the Ratio

The ratio measures the extent to which the Municipality has incurred Irregular, Fruitless and Wasteful and Unauthorised Expenditure.

Formula

(Irregular, Fruitless and Wasteful and Unauthorised Expenditure) / Total Operating Expenditure × 100

The net amount after condonement should be used in this calculation.

Norm

The norm is **0%**

Interpretation of Results

A ratio that exceeds 0% must be investigated and acted upon.

3. Remuneration (Employee Related Costs and Councillors Remuneration) as % of Total Operating Expenditure)

Purpose/ Use of the Ratio

The ratio measures the extent of Remuneration to Total Operating Expenditure.

Formula

Remuneration (Employee Related Costs and Councillors' Remuneration) / Total Operating Expenditure x 100

Norm

The norm range between **25% and 40%**

Interpretation of Results

If the ratio exceed the norm it could indicate inefficiencies, overstaffing or even the incorrect focus due to misdirected expenditure to non-essentials or non-service delivery related expenditure. Various factors need to be considered when commenting on this ratio, such as the powers and functions performed by the municipality or entity, as this can create distortions in the outcomes, if the analysis ignores such factors.

4. Contracted Services % of Total Operating Expenditure

Purpose/ Use of the Ratio

This ratio measures the extent to which the municipalities resources are committed towards contracted services to perform Municipal related functions.

Formula

Contracted Services / Total Operating Expenditure x 100

Norm

The norm range between **2% and 5%**

Interpretation of Results

A ratio in excess of the Norm could indicate that many functions are being outsourced to Consultants, or that Contracted Services are not effectively utilised. This also depends on the model of service delivery selected by the municipality. In addition, outsourcing decisions will have to be weighed against the ability to attract skills; however, increases in this ratio can further expose the municipality to other risks, such as its inability to build capacity and ongoing reliance on Contractors.

E. Grant Dependency**1. Own Funded Capital Expenditure (Internally Generated Funds + Borrowings) to Total Capital Expenditure****Purpose/ Use of the Ratio**

The Ratio measures the extent to which the municipality's Total Capital Expenditure is funded through Internally Generated Funds and Borrowings.

Formula

Own Funded Capital Expenditure (Internally Generated Funds + Borrowings) / Total Capital Expenditure x 100

Norm

No norm is proposed at this time. It is critical that the funding mix of capital expenditure is undertaken in such a manner that affordable borrowing is directed towards addressing service delivery needs and that there is also opportunity for increased capacity on internally generated funding to attain an improved balance of the funding sources.

2. Own Funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure**Purpose/ Use of the Ratio**

The Ratio measures the extent to which Total Capital Expenditure of the Municipality is funded through Internally Generated Funds.

Formula

Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100

Norm

No norm is proposed at this time. The funding mix for capital expenditure is dependent on the municipal policy and ability to raise revenue from different sources. Increased capacity for internally generated funding is required in some circumstances, which could also improve the balance in funding sources.

3. Own Source Revenue to Total Operating Revenue (Including Agency Revenue)**Purpose/ Use of the Ratio**

The Ratio assesses the extent of Own Source Revenue to Total Operating Revenue, including Agency Revenue hence self-sufficiency.

Formula

Own Source Revenue (Total Revenue - Government Grants and Subsidies – Public Contribution and Donations)/ Total Operating Revenue (Including Agency Services) x 100

Norm

No norm is proposed at this time. The municipal specific circumstances, including the powers and functions assigned to it, must be considered when assessing the level of own source revenue or its self-sufficiency. An analysis of the trends and levels of own source of revenue will also inform the municipality and users of measures taken to optimise own revenues. The ratio measuring own source revenue should be increasing over time as it reflects municipal efforts towards self-sufficiency.

3. BUDGET IMPLEMENTATION**1. Capital Expenditure Budget Implementation Indicator****Purpose/ Use of the Ratio**

This ratio measures the extent to which Budgeted Capital Expenditure has been spent during the financial year, under review. Further, this ratio measures the municipality's ability to implement capital projects and monitor the risks associated with non-implementation. The ratio also assess whether the municipality has effective controls in place to ensure that expenditure is incurred in accordance with an approved budget.

Formula

Actual Capital Expenditure / Budget Capital Expenditure x 100

Norm

The norm range between **95% and 100%**

Interpretation of Results

This can be used in-year to monitor progress. Any variance below 95% indicates discrepancies in planning and budgeting, capacity challenges to implement projects and/or Supply Chain Management process failures, which should be investigated and corrective measures implemented.

Under-spending is also an indicator that the Municipality might be experiencing possible cash flow difficulties to implement projects. Ideally, under-spending should be the result of improved efficiencies and not as a result of non-implementation of programmes and/or projects.

Overspending may also indicate inaccurate budgeting or poor financial management control.

2. Operating Expenditure Budget Implementation Indicator

Purpose/ Use of the Ratio

This ratio measures the extent to which Budgeted Operating Expenditure has been spent during the financial year, under review. The ratio also assess whether the municipality has effective controls in place to ensure that expenditure is incurred in accordance with an approved budget.

Formula

Actual Operating Expenditure / Budgeted Operating Expenditure x 100

Norm

The norm range between **95% and 100%**

Interpretation of Results

Any variance from 100% indicates either challenge in capacity to implement, issues of financial controls and management and/or poor budgeting.

Under-spending normally is an indicator that the Municipality experiences possible Cash Flow difficulties or capacity challenges to undertake Budgeted/ planned service delivery, and/ or does not prepare accurate and credible Budgets. Ideally, under-spending should be the result of improved efficiencies and not as a result of non-implementation of programmes and/or projects.

Overspending may also indicate inaccurate budgeting or poor financial management control in respect of budget control.

3. Operating Revenue Budget Implementation Indicator

Purpose/ Use of the Ratio

This ratio measures the extent of Actual Operating Revenue (Excl. Capital Grant Revenue) received in relation to Budgeted Operating Revenue during the financial year, under review.

Formula

Actual Operating Revenue / Budgeted Operating Revenue x 100

Norm

The norm range between **95% and 100%**

Interpretation of Results

A ratio below 95% indicates either a challenge in capacity to implement, ineffective billing and credit control, weakness in compilation of budgets or issues of financial controls and management of the Municipality.

4. Service Charges and Property Rates Revenue Budget Implementation Indicator**Purpose/ Use of the Ratio**

The ratio measures the extent of Actual Service Charges and Property Rates Revenue received in relation to Budgeted Service Charges and Property Rates Revenue during the financial year, under review.

Formula

Actual Service Charges and Property Rates Revenue / Budgeted Service Charges and Property Rates Revenue x 100

Norm

The norm range between **95% and 100%**

Interpretation of Results

A ratio below 95% indicates either a challenge in capacity to implement, ineffective billing and credit control, weakness in compilation of budgets or issues of financial controls and management of the Municipality.

Monitoring

It is important that these indicators are not seen or used in isolation of one another but used in a combined manner so as to provide a holistic picture of the financial status of the municipality or municipal entity. Poor outcomes with relation to these indicators can also point to weaknesses in Institutional and Governance aspects in a municipality that need attention. Therefore, Councillors, Municipal Managers, Chief Financial Officers, Accounting Offices of Municipal Entities, and all financial officials should derive benefits from a deeper understanding of these Ratios and Norms and their implications. The primary responsibility to avoid, identify and resolve financial problems in a municipality rests with the municipality and proper monitoring and use of these indicators, will support decision-makers overcome such challenges.

The use of these Ratios and Norms should assist Municipalities and Municipal Entities to predict, identify, prevent, avoid, and resolve financial problems/crisis timeously and serve as an early warning mechanism. Moreover, this will ensure that Municipalities and Municipal Entities make strategic decisions based on empirical and factual information and analysis for a sustainable outcome. Monitoring and trend analysis of these ratios is critical to ensure that measures are introduced to address areas needing attention and that there is progressive improvements of municipalities own position against the norms. These indicators and their norms, when viewed holistically, provide an overview of the financial position and performance of the Municipalities and Municipal Entities, while recognising institutional differences. Sound and effective financial management practices form the basis for an effective long term sustainable municipality.

The oversight role played by the Municipal Executive, Audit Committee, and Municipal Public Account Committee will also be enhanced with the use of these financial Ratios and Norms through implementation and reporting of financial information. The financial ratios and norms will strengthen financial management and accountability and be used throughout the cycle - integrated development plans (including long term financial plan), budgets, in-year reports for example section 52, 71 and 72 reports, annual financial statements, annual report and oversight reports. Comparison with other municipalities is now possible.

An Excel template has been developed (Annexure 2 of this Circular) to assist municipalities and Municipal Entities to populate relevant financial information, automate calculations, and assist in interpretation thereof.

These Ratios and Norms will be used to assess financial position and performance, quality of budgeting, management, and other characteristics of Municipalities and Municipal Entities, and should holistically provide an overview of the financial health of the Municipality or Municipal Entity, taking the respective and unique circumstances into account. Benchmarking and comparisons between Municipalities and Municipal Entities can also be undertaken, made simpler in future, and will further assist in targeting assistance and support, where needed.

Different institutions including, financial institutions, research organisations, rating agencies, national and provincial government, legislatures, amongst others, can use these uniform set of financial indicators, ratios and norms to monitor the financial position and performance of municipalities.

Implementation

The ratios and norms provided in this Circular and elaborated in the annexures are to be understood in an aspirational context and utilised as soon as possible to enable municipal councils to commence with the process of introducing measures to address areas needing attention. Municipalities and Municipal Entities should take advantage of the transition period, covering the medium term, to allow for progressive improvements of their own status against the ratios and norms.

Conclusion

The variety of financial ratios and norms, over 200, used by various institutions to assess and compare the financial health and performance of Municipalities and Municipal Entities has resulted in confusion across the sector, as users formulate assumptions based on different interpretation of the same financial information.

The Circular creates a uniform categorisation of ratios, standardising formulas and inputs, providing guidance on norms and interpretation of the financial ratio analysis, as applicable to Municipalities and Municipal Entities. There may be other ratios and norms used by analysts that are more appropriate to the financial status of private sector institutions, therefore, the use, differentiation and range described in this Circular should be understood within the context of a public sector institution.

This Circular therefore attempts to address the above challenges and also provide a more structured approach for holistic analysis, taking into cognisance the different type of Municipalities and Municipal Entities. The consistent use of these ratios and norms will assist in reporting accurately the status of municipal finances.

Institutions performing financial ratio analysis for Municipalities and Municipal Entities should therefore refer to this Circular and interpretation therein to ensure uniformity and consistency of application.

It is important that the Municipal Manager ensure that this Circular is brought to the attention of the Municipal Council, Board of Directors of Municipal Entities, relevant oversight structures (Municipal Executive, Audit Committee, and Municipal Public Account) and all other relevant stakeholders. Training providers are also requested to bring this Circular to the attention of trainees.

The introduction and application of these uniform norms, coupled with other financial reforms, will allow for comparisons with different type of municipalities and municipal entities and it is expected that they will replace earlier regulations issued that cover financial ratios and norms as these are based on the latest reforms in financial management.



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17 January 2014

Annexure 1: Summary of the financial ratios, norms, formulae and data sources

Annexure 2: Excel template for calculation of the ratios and interpretation of results

SUMMARY OF UNIFORM FINANCIAL RATIO, FORMULAE, DATA SOURCE AND NORMS

1. FINANCIAL POSITION

A. Asset Management

RATIO		FORMULA	DATA SOURCE AND POLICY DOCS	NORM
1	Capital Expenditure to Total Expenditure	Total Capital Expenditure / Total Expenditure (Total Operating expenditure + Capital expenditure) × 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year reports, IDP and AR	10% - 20%
2	Impairment of Property, Plant and Equipment, Investment Property and Intangible Assets (Carrying Value)	Property, Plant and Equipment Impairment + Investment Property Impairment + Intangible Assets Impairment/(Total Property, Plant and Equipment + Investment Property + Intangible Assets) × 100	Statement of Financial Position, Notes to the AFS and AR	0%
3	Repairs and Maintenance as a % of Property, Plant and Equipment, Investment Property (Carrying Value)	Total Repairs and Maintenance Expenditure/ Property, Plant and Equipment and Investment Property(Carrying value) x 100	Statement of Financial Position, Statement of Financial Performance, IDP, Budgets and In-Year Reports	8%

B. Debtors Management

RATIO		FORMULA	DATA SOURCE AND POLICY DOCS	NORM
1	Collection Rate	$\frac{\text{Gross Debtors Closing Balance} + \text{Billed Revenue} - \text{Gross Debtors Opening Balance} + \text{Bad Debts Written Off}}{\text{Billed Revenue}} \times 100$	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget , In-Year Reports, IDP and AR	95%
2	Bad Debts Written-off as % of Provision for Bad Debt	$\frac{\text{Bad Debts Written-off}}{\text{Provision for Bad Debt}} \times 100$	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR	100%
3	Net Debtors Days	$\frac{((\text{Gross Debtors} - \text{Bad debt Provision}) / \text{Actual Billed Revenue})}{\times 365}$	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR	30 days

C. Liquidity Management

RATIO		FORMULA	DATA SOURCE AND POLICY DOCS	NORM
1	Cash/Cost Coverage Ratio (Excluding Unspent Conditional Grants)	((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets)	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In year Reports and AR	1 - 3 Months
2	Current Ratio	Current Assets / Current Liabilities	Statement of Financial Position, Budget, IDP and AR	1.5 - 2:1

D. Liability Management

RATIO		FORMULA	DATA SOURCE AND POLICY DOCS	NORM
1	Capital Cost(Interest Paid and Redemption) as a % of Total Operating Expenditure	Capital Cost(Interest Paid and Redemption) / Total Operating Expenditure x100	Statement of Financial Position, Statement of Cash Flows, Statement of Financial Performance, Budget, IDP, In-Year Reports and AR	6% - 8%
2	Debt (Total Borrowings) / Revenue	(Overdraft + Current Finance Lease Obligation + Non Finance Lease Obligation + Short Term Borrowings + Long Term Borrowings) / Total Operating Revenue	Statement of Financial Position, Statement of Financial Performance, Budget, IDP and AR	45%

E. Sustainability

RATIO		FORMULA	DATA SOURCE AND POLICY DOCS	NORM
1	Level of Cash Backed Reserves (Net Assets - Accumulated Surplus)	(Cash and Cash Equivalents - Bank overdraft + Short Term Investment + Long Term Investment - Unspent grants) / (Net Assets - Accumulated Surplus - Non Controlling Interest - Share Premium - Share Capital - Fair Value Adjustment - Revaluation Reserve)	Statement Financial Position, Budget and AR	100%

2. FINANCIAL PERFORMANCE

A. Efficiency

RATIO		FORMULA	DATA SOURCE AND POLICY DOCS	NORM
1	Net Operating Surplus Margin	$(\text{Total Operating Revenue} - \text{Total Operating Expenditure}) / \text{Total Operating Revenue}$	Statement of Financial Performance, Budget, In-Year reports, AR, Statement of Comparison of Budget and Actual Amounts and Statement of Changes in Net Assets	= or > 0%
2	Net Surplus /Deficit Electricity	$\text{Total Electricity Revenue less Total Electricity Expenditure} / \text{Total Electricity Revenue} \times 100$	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	0% - 15%
3	Net Surplus /Deficit Water	$\text{Total Water Revenue less Total Water Expenditure} / \text{Total Water Revenue} \times 100$	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%
4	Net Surplus /Deficit Refuse	$\text{Total Refuse Revenue less Total Refuse Expenditure} / \text{Total Refuse Revenue} \times 100$	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%
5	Net Surplus /Deficit Sanitation and Waste Water	$\text{Total Sanitation and Waste Water Revenue less Total Sanitation and Waste Water Expenditure} / \text{Total Sanitation and Waste Water Revenue} \times 100$	Statement of Financial Performance, Notes to AFS Budget, IDP, In-Year reports and AR	= or > 0%

B. Distribution Losses

RATIO		FORMULA	DATA SOURCE AND POLICY DOCS	NORM
1	Electricity Distribution Losses (Percentage)	$(\text{Number of Electricity Units Purchased and/or Generated} - \text{Number of Electricity Units Sold}) / \text{Number of Electricity Units Purchased and/or Generated} \times 100$	Annual Report, Audit Report and Notes to Annual Financial Statements	7% - 10%
2	Water Distribution Losses (Percentage)	$(\text{Number of Kilolitres Water Purchased or Purified} - \text{Number of Kilolitres Water Sold}) / \text{Number of Kilolitres Water Purchased or Purified} \times 100$	Annual Report, Audit Report and Notes to Annual Financial Statements	15% - 30%

C. Revenue Management

RATIO		FORMULA	DATA SOURCE AND POLICY DOCS	NORM
1	Growth in Number of Active Consumer Accounts	$\frac{(\text{Period under review's number of Active Debtor Accounts} - \text{previous period number of Active Debtor Accounts})}{\text{previous period number of Active Debtor Accounts}} \times 100$	Debtors System	None
2	Revenue Growth (%)	$\frac{(\text{Period under review's Total Revenue} - \text{previous period's Total Revenue})}{\text{previous period's Total Revenue}} \times 100$	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= CPI
3	Revenue Growth (%) - Excluding capital grants	$\frac{(\text{Period under review's Total Revenue Excluding capital grants} - \text{previous period's Total Revenue excluding capital grants})}{\text{previous period's Total Revenue excluding capital grants}} \times 100$	Statement of Financial Performance, Notes to AFS , Budget, IDP, In-Year reports and AR	= CPI

D. Expenditure Management

RATIO		FORMULA	DATA SOURCE AND POLICY DOCS	NORM
1	Creditors Payment Period (Trade Creditors)	$\text{Trade Creditors Outstanding} / \text{Credit Purchases (Operating and Capital)} \times 365$	Statement of Financial Performance, Notes to AFS, Budget, In-Year reports and AR	30 days
2	Irregular, Fruitless and Wasteful and Unauthorised Expenditure / Total Operating Expenditure	$(\text{Irregular, Fruitless and Wasteful and Unauthorised Expenditure}) / \text{Total Operating Expenditure} \times 100$	Statement Financial Performance, Notes to Annual Financial Statements and AR	0%
3	Remuneration as % of Total Operating Expenditure	$\text{Remuneration (Employee Related Costs and Councillors' Remuneration)} / \text{Total Operating Expenditure} \times 100$	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	25% - 40%
4	Contracted Services % of Total Operating Expenditure	$\text{Contracted Services} / \text{Total Operating Expenditure} \times 100$	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	2% - 5%

E. Grant Dependency

RATIO		FORMULA	DATA SOURCE AND POLICY DOCS	NORM
1	Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information), Budget, IDP, In-Year reports and AR	None
2	Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure	Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR	None
3	Own Source Revenue to Total Operating Revenue(Including Agency Revenue)	Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)/ Total Operating Revenue (including agency services) x 100	Statement Financial Performance, Budget, IDP, In-Year reports and AR	None

3. BUDGET IMPLEMENTATION

RATIO		FORMULA	DATA SOURCE AND POLICY DOCS	NORM
1	Capital Expenditure Budget Implementation Indicator	Actual capital Expenditure / Budget Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR	95% - 100%
2	Operating Expenditure Budget Implementation Indicator	Actual Operating Expenditure / Budgeted Operating Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%
3	Operating Revenue Budget Implementation Indicator	Actual Operating Revenue / Budget Operating Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%
4	Service Charges and Property Rates Revenue Budget Implementation Indicator	Actual Service Charges and Property Rates Revenue / Budget Service Charges and Property Rates Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%



NATIONAL TREASURY

MFMA Circular No 71

Municipal Finance Management Act No. 56 of 2003

Annexure 2

Interpretation of results

	The green colour indicates that the result is within the norm and is acceptable
	The red colour indicates that the result is not acceptable and corrective actions/plans should be put in place to improve the results.
	Data should be captured in the blue colour cell to calculate a ratio.
#	In situations where the results are not within the acceptable norm, corrective actions/plans should be taken and referenced

Template for Calculation of Uniform Financial Ratios and Norms 2020/21 Projected

RATIO		FORMULA	DATA SOURCE	NORM/RANGE	INPUT DESCRIPTION	DATA INPUTS AND RESULTS	INTERPRETATION	MUNICIPAL COMMENTS (#)
" R 000 "								
1. FINANCIAL POSITION								
A. Asset Management/Utilisation								
1	Capital Expenditure to Total Expenditure	Total Capital Expenditure / Total Expenditure (Total Operating expenditure + Capital expenditure) × 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year reports, IDP and AR	10% - 20%		18%	2020/21 Projected 4	
					Total Operating Expenditure	1 342 010 309		
					Taxation Expense	-		
					Total Capital Expenditure	303 738 440		
2	Impairment of Property, Plant and Equipment, Investment Property and Intangible assets (Carrying Value)	Property, Plant and Equipment + Investment Property + Intangible Assets Impairment/(Total Property, Plant and Equipment + Investment Property + Intangible Assets) × 100	Statement of Financial Position, Notes to the AFS and AR	0%		0%	2020/21 Projected 4	
					PPE, Investment Property and Intangible Impairment	-		
					PPE at carrying value	3 790 408 446		
					Investment at carrying value	121 846 000		
					Intangible Assets at carrying value	4 753 092		
3	Repairs and Maintenance as a % of Property, Plant and Equipment and Investment Property (Carrying Value)	Total Repairs and Maintenance Expenditure/Property, Plant and Equipment and Investment Property (Carrying value) x 100	Statement of Financial Position, Statement of Financial Performance, IDP, Budgets and In-Year Reports	8%		5%	2020/21 Projected 4	Repairs & maintenance comprises 15.72% of total expenditure. Asset value was enhanced with the introduction of GRAP i.r.o. Depreciated Replacement Cost
					Total Repairs and Maintenance Expenditure	210 905 479		
					PPE at carrying value	3 790 408 446		
					Investment Property at Carrying value	121 846 000		

B. Debtors Management

1	Collection Rate	(Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance - Bad Debts Written Off)/Billed Revenue x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget , In-Year Reports, IDP and AR	95%		98%	2020/21 Projected 4	
					Gross Debtors closing balance	111 228 843		
					Gross Debtors opening balance	95 393 519		
					Bad debts written Off	900 000		
					Billed Revenue	925 759 745		

2	Bad Debts Written-off as % of Provision for Bad Debt	Bad Debts Written-off/Provision for Bad debts x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR	100%		3%	2020/21 Projected 4	The norm range appears incorrect
					Consumer Debtors Bad debts written off	900 000		
					Consumer Debtors Current bad debt Provision	27 339 999		

3	Net Debtors Days	((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) x 365	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR	30 days		33 days	2020/21 Projected 4	Taking into account/providing for the high risk regarding the COVID19 lockdown consequences
					Gross debtors	111 228 843		
					Bad debts Provision	27 339 999		
					Billed Revenue	925 759 745		

C. Liquidity Management

1	Cash / Cost Coverage Ratio (Excl. Unspent Conditional Grants)	((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets)	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In year Reports and AR	1 - 3 Months		5 Month	2020/21 Projected 4	
					Cash and cash equivalents	85 811 628		
					Unspent Conditional Grants	-		
					Overdraft	-		
					Short Term Investments	400 000 000		
					Total Annual Operational Expenditure	1 173 870 140		

2	Current Ratio	Current Assets / Current Liabilities	Statement of Financial Position, Budget, IDP and AR	1.5 - 2:1		2.41	2020/21 Projected 4	
					Current Assets	614 227 060		
					Current Liabilities	254 715 432		

D. Liability Management

1	Capital Cost(Interest Paid and Redemption) as a % of Total Operating Expenditure	Capital Cost(Interest Paid and Redemption) / Total Operating Expenditure x 100	Statement of Financial Position, Statement of Cash Flows, Statement of Financial Performance, Budget, IDP, In-Year Reports and AR	6% - 8%		7%	2020/21 Projected 4	
					Interest Paid	51 482 056		
					Redemption	46 373 730		
					Total Operating Expenditure	1 342 010 309		
					Taxation Expense	-		

2	Debt (Total Borrowings) / Revenue	(Overdraft + Current Finance Lease Obligation + Non current Finance Lease Obligation + Short Term Borrowings + Long term borrowing) / (Total Operating Revenue - Operational Conditional Grants) x 100	Statement of Financial Position, Statement of Financial Performance, Budget, IDP and AR	45%		43%	2020/21 Projected 4	
					Total Debt	483 010 575		
					Total Operating Revenue	1 256 873 475		
					Operational Conditional Grants	131 840 200		

E. Sustainability

1	Level of Cash Backed Reserves (Net Assets - Accumulated Surplus)	(Cash and Cash Equivalents - Bank overdraft + Short Term Investment + Long Term Investment - Unspent grants) / (Net Assets - Accumulated Surplus - Non Controlling Interest Share Premium - Share Capital - Fair Value Adjustment - Revaluation Reserve) x 100	Statement Financial Position, Budget and AR	100%		16480%	2020/21 Projected 4	
					Cash and cash Equivalents	85 811 628		
					Bank Overdraft			
					Short Term Investment	400 000 000		
					Long Term Investment	65 460 010		
					Unspent Grants	-		
					Net Assets	3 654 734 832		
					Share Premium			
					Share Capital			
					Revaluation Reserve			
					Fair Value Adjustment Reserve			
					Accumulated Surplus	3 651 389 832		

2. FINANCIAL PERFORMANCE

A. Efficiency

1	Net Operating Surplus Margin	(Total Operating Revenue - Total Operating Expenditure)/Total Operating Revenue	Statement of Financial Performance, Budget, In-Year reports, AR, Statement of Comparison of Budget and Actual Amounts and Statement of Changes in Net Asset	= or > 0%		-7%	2020/21 Projected 4	
					Total Operating Revenue	1 256 873 475		
					Depreciation - Revalued Portion (Only populate if depreciation line item in the Statement of Financial Performance is based on the revalued asset value)			
					Total Operating Expenditure	1 342 010 309		
					Taxation Expense			
2	Net Surplus /Deficit Electricity	Total Electricity Revenue less Total Electricity Expenditure/Total Electricity Revenue x 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	0% - 15%		6%	2020/21 Projected 4	
					Total Electricity Revenue	436 955 392		
					Total Electricity Expenditure	411 253 812		
3	Net Surplus /Deficit Water	Total Water Revenue less Total Water Expenditure/Total Water Revenue x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%		6%	2020/21 Projected 4	
					Total Water Revenue	150 391 711		
					Total Water Expenditure	140 903 582		
4	Net Surplus /Deficit Refuse	Total Refuse Revenue less Total Refuse Expenditure/Total Refuse Revenue x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%		7%	2020/21 Projected 4	
					Total Refuse Revenue	90 763 533		
					Total Refuse Expenditure	84 410 720		
5	Net Surplus /Deficit Sanitation and Waste Water	Total Sanitation and Waste Water Revenue less Total Sanitation and Waste Water Expenditure/Total Sanitation and Waste Water Revenue x 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	= or > 0%		8%	2020/21 Projected 4	
					Total Sanitation and Water Waste Revenue	114 334 613		
					Total Sanitation and Water Waste Expenditure	105 514 118		

B. Distribution Losses

1	Electricity Distribution Losses (Percentage)	(Number of Electricity Units Purchased and/or Generated - Number of units sold) / Number of Electricity Units Purchased and/or generated) × 100	Annual Report, Audit Report and Notes to Annual Financial Statements	7% - 10%		7%	2020/21 Projected 4	
					Number of units purchased and/or generated	258 548 205		
					Number of units sold	241 122 056		
2	Water Distribution Losses (Percentage)	(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified × 100	Annual Report, Audit Report and Notes to Annual Financial Statements	15% - 30%		21%	2020/21 Projected 4	
					Number of kilolitres purchased and/or purified	7 334 505		
					Number of kilolitres sold	5 816 996		

C. Revenue Management

1	Growth in Number of Active Consumer Accounts	(Period under review's number of Active Debtor Accounts - previous period's number of Active Debtor Accounts) / previous number of Active Debtor Accounts × 100	Debtors System	None		0%	2020/21 Projected 4	
					Number of Active Debtors Accounts (Previous)	48 755		
					Number of Active Debtors Accounts (Current)	48 755		
2	Revenue Growth (%)	(Period under review's Total Revenue - previous period's Total Revenue) / previous period's Total Revenue × 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= CPI		-3%	2020/21 Projected 4	
					CPI	5%		
					Total Revenue (Previous)	1 328 348 999		
					Total Revenue (Current)	1 287 492 475		
3	Revenue Growth (%) - Excluding capital grants	(Period under review's Total Revenue Excluding capital grants- previous period's Total Revenue excluding capital grants) / previous period's Total Revenue excluding capital grants × 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	= CPI		-2%	2020/21 Projected 4	
					CPI	5%		
					Total Revenue Exl.Capital (Previous)	1 279 515 769		
					Total Revenue Exl.Capital (Current)	1 256 873 475		

D. Expenditure Management

1	Creditors Payment Period (Trade Creditors)	Trade Creditors Outstanding / Credit Purchases (Operating and Capital) × 365	Statement of Financial Performance, Notes to AFS, Budget, In-Year reports and AR	30 days		20 days	2020/21 Projected 4	
					Trade Creditors	50 636 183		
					Contracted Services	142 712 944		
					Repairs and Maintenance	110 848 326		
					General expenses	112 374 031		
					Bulk Purchases	270 260 407		
					Capital Credit Purchases (<i>Capital Credit Purchases refers to additions of Investment Property and Property, Plant and Equipment</i>)	303 738 440		
2	Irregular, Fruitless and Wasteful and Unauthorised Expenditure / Total Operating Expenditure	(Irregular, Fruitless and Wasteful and Unauthorised Expenditure) / Total Operating Expenditure x100	Statement Financial Performance, Notes to Annual Financial Statements and AR	0%		0%	2020/21 Projected 4	
					Irregular, Fruitless and Wasteful and Unauthorised Expenditure	-		
					Total Operating Expenditure	1 342 010 309		
					Taxation Expense	-		
3	Remuneration as % of Total Operating Expenditure	Remuneration (Employee Related Costs and Councillors' Remuneration) /Total Operating Expenditure x100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	25% - 40%		33%	2020/21 Projected 4	
					Employee/personnel related cost	435 324 953		
					Councillors Remuneration	11 896 435		
					Total Operating Expenditure	1 342 010 309		
					Taxation Expense	-		
4	Contracted Services % of Total Operating Expenditure	Contracted Services / Total Operating Expenditure x100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	2% - 5%		17%	2020/21 Projected 4	Cost analysis conducted to deliver cost effective services.
					Contracted Services	222 413 976		
					Total Operating Expenditure	1 342 010 309		
					Taxation Expense	-		

E. Grant Dependency

1	Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information), Budget, IDP, In-Year reports and AR	None		72%	2020/21 Projected 4	
					Internally generated funds	124 273 796		
					Borrowings	92 949 009		
					Total Capital Expenditure	303 738 440		
2	Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure	Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR	None		41%	2020/21 Projected 4	
					Internally generated funds	124 273 796		
					Total Capital Expenditure	303 738 440		

3	Own Source Revenue to Total Operating Revenue(Including Agency Revenue)	Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)/ Total Operating Revenue (including agency services) x 100	Statement Financial Performance, Budget, IDP, In-Year reports and AR	None		92%	2020/21 Projected 4	
					Total Revenue	1 287 492 475		
					Government grant and subsidies	131 840 200		
					Public contributions and Donations	-		
					Capital Grants	30 619 000		

3. BUDGET IMPLEMENTATION

1	Capital Expenditure Budget Implementation Indicator	Actual capital Expenditure / Budget Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR	95% - 100%		100%	2020/21 Projected 4	
					Actual Capital Expenditure	303 738 440		
					Budget Capital Expenditure	303 738 440		

2	Operating Expenditure Budget Implementation Indicator	Actual Operating Expenditure / Budgeted Operating Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		100%	2020/21 Projected 4	
					Actual Operating Expenditure	1 342 010 309		
					Budget Operating Expenditure	1 342 010 309		

3	Operating Revenue Budget Implementation Indicator	Actual Operating Revenue / Budget Operating Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		100%	2020/21 Projected 4	
					Actual Operating Revenue	1 256 873 475		
					Budget Operating Revenue	1 256 873 475		

4	Service Charges and Property Rates Revenue Budget Implementation Indicator	Actual Service Charges and Property Rates Revenue / Budget Service Charges and Property Rates Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		100%	2020/21 Projected 4	
					Actual Service Charges and Property Rates Revenue	925 759 745		
					Budget Service Charges and Property Rates Revenue	925 759 745		



NATIONAL TREASURY

MFMA Circular No 71

Municipal Finance Management Act No. 56 of 2003

Template for Calculation of Uniform Financial Ratios and Norms 2021/22 Projected

Annexure 2

Interpretation of results

	The green colour indicates that the result is within the norm and is acceptable
	The red colour indicates that the result is not acceptable and corrective actions/plans should be put in place to improve the results.
	Data should be captured in the blue colour cell to calculate a ratio.
#	In situations where the results are not within the acceptable norm, corrective actions/plans should be taken and referenced

RATIO		FORMULA	DATA SOURCE	NORM/RANGE	INPUT DESCRIPTION	DATA INPUTS AND RESULTS	INTERPRETATION	MUNICIPAL COMMENTS (#)
" R 000 "								
1. FINANCIAL POSITION								
A. Asset Management/Utilisation								
1	Capital Expenditure to Total Expenditure	Total Capital Expenditure / Total Expenditure (Total Operating expenditure + Capital expenditure) × 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year reports, IDP and AR	10% - 20%		12%	2021/22 Projected 3	
					Total Operating Expenditure	1 402 198 453		
					Taxation Expense			
					Total Capital Expenditure	197 162 221		
2	Impairment of Property, Plant and Equipment, Investment Property and Intangible assets (Carrying Value)	Property, Plant and Equipment + Investment Property + Intangible Assets Impairment/(Total Property, Plant and Equipment + Investment Property + Intangible Assets) × 100	Statement of Financial Position, Notes to the AFS and AR	0%		0%	2021/22 Projected 3	
					PPE, Investment Property and Intangible Impairment			
					PPE at carrying value	3 848 287 646		
					Investment at carrying value	121 846 000		
					Intangible Assets at carrying value	4 322 437		
3	Repairs and Maintenance as a % of Property, Plant and Equipment and Investment Property (Carrying Value)	Total Repairs and Maintenance Expenditure/Property, Plant and Equipment and Investment Property (Carrying value) × 100	Statement of Financial Position, Statement of Financial Performance, IDP, Budgets and In-Year Reports	8%		6%	2021/22 Projected 3	Repairs & maintenance comprises 15.91% of total expenditure. Asset value was enhanced with the introduction of GRAP i.r.o. Depreciated Replacement Cost.
					Total Repairs and Maintenance Expenditure	223 084 692		
					PPE at carrying value	3 848 287 646		
					Investment Property at Carrying value	121 846 000		

B. Debtors Management

1	Collection Rate	(Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance - Bad Debts Written Off)/Billed Revenue x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year Reports, IDP and AR	95%		99%	2021/22 Projected 3	
					Gross Debtors closing balance	117 902 574		
					Gross Debtors opening balance	111 228 843		
					Bad debts written Off	900 000		
					Billed Revenue	969 219 776		

2	Bad Debts Written-off as % of Provision for Bad Debt	Bad Debts Written-off/Provision for Bad debts x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR	100%		3%	2021/22 Projected 3	The norm range appears incorrect
					Consumer Debtors Bad debts written off	900 000		
					Consumer Debtors Current bad debt Provision	32 419 999		

3	Net Debtors Days	((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) x 365	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR	30 days		32 days	2021/22 Projected 3	Taking into account/providing for the high risk regarding the COVID19 lockdown consequences
					Gross debtors	117 902 574		
					Bad debts Provision	32 419 999		
					Billed Revenue	969 219 776		

C. Liquidity Management

1	Cash / Cost Coverage Ratio (Excl. Unspent Conditional Grants)	((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets)	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In year Reports and AR	1 - 3 Months		4 Month	2021/22 Projected 3	
					Cash and cash equivalents	9 044 975		
					Unspent Conditional Grants	-		
					Overdraft			
					Short Term Investments	400 000 000		
					Total Annual Operational Expenditure	1 234 908 141		

2	Current Ratio	Current Assets / Current Liabilities	Statement of Financial Position, Budget, IDP and AR	1.5 - 2:1		2.05	2021/22 Projected 3	
					Current Assets	539 051 606		
					Current Liabilities	262 346 912		

D. Liability Management

1	Capital Cost(Interest Paid and Redemption) as a % of Total Operating Expenditure	Capital Cost(Interest Paid and Redemption) / Total Operating Expenditure x 100	Statement of Financial Position, Statement of Cash Flows, Statement of Financial Performance, Budget, IDP, In-Year Reports and AR	6% - 8%		7%	2021/22 Projected 3	
					Interest Paid	52 209 872		
					Redemption	52 750 667		
					Total Operating Expenditure	1 402 198 453		
					Taxation Expense			

2	Debt (Total Borrowings) / Revenue	(Overdraft + Current Finance Lease Obligation + Non current Finance Lease Obligation + Short Term Borrowings + Long term borrowing) / (Total Operating Revenue - Operational Conditional Grants) x 100	Statement of Financial Position, Statement of Financial Performance, Budget, IDP and AR	45%		41%	2021/22 Projected 3	
					Total Debt	480 259 908		
					Total Operating Revenue	1 321 187 526		
					Operational Conditional Grants	141 735 200		

E. Sustainability

1	Level of Cash Backed Reserves (Net Assets - Accumulated Surplus)	(Cash and Cash Equivalents - Bank overdraft + Short Term Investment + Long Term Investment - Unspent grants) / (Net Assets - Accumulated Surplus - Non Controlling Interest Share Premium - Share Capital - Fair Value Adjustment - Revaluation Reserve) x 100	Statement Financial Position, Budget and AR	100%		14398%	2021/22 Projected 3	
					Cash and cash Equivalents	9 044 975		
					Bank Overdraft			
					Short Term Investment	400 000 000		
					Long Term Investment	73 294 298		
					Unspent Grants	-		
					Net Assets	3 616 192 906		
					Share Premium			
					Share Capital			
					Revaluation Reserve			
					Fair Value Adjustment Reserve			
					Accumulated Surplus	3 612 842 906		

2. FINANCIAL PERFORMANCE

A. Efficiency

1	Net Operating Surplus Margin	(Total Operating Revenue - Total Operating Expenditure)/Total Operating Revenue	Statement of Financial Performance, Budget, In-Year reports, AR, Statement of Comparison of Budget and Actual Amounts and Statement of Changes in Net Asset	= or > 0%		-6%	2021/22 Projected 3	
					Total Operating Revenue	1 321 187 526		
					Depreciation - Revalued Portion (Only populate if depreciation line item in the Statement of Financial Performance is based on the revalued asset value)			
					Total Operating Expenditure	1 402 198 453		
					Taxation Expense			
2	Net Surplus /Deficit Electricity	Total Electricity Revenue less Total Electricity Expenditure/Total Electricity Revenue x 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	0% - 15%		7%	2021/22 Projected 3	
					Total Electricity Revenue	471 967 449		
					Total Electricity Expenditure	437 037 568		
3	Net Surplus /Deficit Water	Total Water Revenue less Total Water Expenditure/Total Water Revenue x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%		11%	2021/22 Projected 3	
					Total Water Revenue	163 869 213		
					Total Water Expenditure	145 405 008		
4	Net Surplus /Deficit Refuse	Total Refuse Revenue less Total Refuse Expenditure/Total Refuse Revenue x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%		8%	2021/22 Projected 3	
					Total Refuse Revenue	95 886 665		
					Total Refuse Expenditure	88 023 639		
5	Net Surplus /Deficit Sanitation and Waste Water	Total Sanitation and Waste Water Revenue less Total Sanitation and Waste Water Expenditure/Total Sanitation and Waste Water Revenue x 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	= or > 0%		4%	2021/22 Projected 3	
					Total Sanitation and Water Waste Revenue	114 085 498		
					Total Sanitation and Water Waste Expenditure	109 711 434		

B. Distribution Losses

1	Electricity Distribution Losses (Percentage)	(Number of Electricity Units Purchased and/or Generated - Number of units sold) / Number of Electricity Units Purchased and/or generated) × 100	Annual Report, Audit Report and Notes to Annual Financial Statements	7% - 10%		7%	2021/22 Projected 3	
					Number of units purchased and/or generated	259 753 010		
					Number of units sold	241 804 077		
2	Water Distribution Losses (Percentage)	(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified × 100	Annual Report, Audit Report and Notes to Annual Financial Statements	15% - 30%		21%	2021/22 Projected 3	
					Number of kilolitres purchased and/or purified	7 613 419		
					Number of kilolitres sold	6 050 384		

C. Revenue Management

1	Growth in Number of Active Consumer Accounts	(Period under review's number of Active Debtor Accounts - previous period's number of Active Debtor Accounts) / previous number of Active Debtor Accounts × 100	Debtors System	None		0%	2021/22 Projected 3	
					Number of Active Debtors Accounts (Previous)	48 755		
					Number of Active Debtors Accounts (Current)	48 755		
2	Revenue Growth (%)	(Period under review's Total Revenue - previous period's Total Revenue) / previous period's Total Revenue × 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= CPI		6%	2021/22 Projected 3	Refer to fluctuations in the housing grant (operational vs capital)
					CPI	5%		
					Total Revenue (Previous)	1 287 492 475		
					Total Revenue (Current)	1 363 657 526		
3	Revenue Growth (%) - Excluding capital grants	(Period under review's Total Revenue Excluding capital grants- previous period's Total Revenue excluding capital grants) / previous period's Total Revenue excluding capital grants × 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	= CPI		5%	2021/22 Projected 3	Refer to fluctuations in the housing grant (operational vs capital)
					CPI	5%		
					Total Revenue Excl.Capital (Previous)	1 256 873 475		
					Total Revenue Excl.Capital (Current)	1 321 187 526		

D. Expenditure Management

1	Creditors Payment Period (Trade Creditors)	Trade Creditors Outstanding / Credit Purchases (Operating and Capital) × 365	Statement of Financial Performance, Notes to AFS, Budget, In-Year reports and AR	30 days		22 days	2021/22 Projected 3	
					Trade Creditors	53 266 849		
					Contracted Services	151 118 268		
					Repairs and Maintenance	117 160 292		
					General expenses	121 000 701		
					Bulk Purchases	290 978 375		
					Capital Credit Purchases (Capital Credit Purchases refers to additions of Investment Property and Property, Plant and Equipment)	197 162 221		

2	Irregular, Fruitless and Wasteful and Unauthorised Expenditure / Total Operating Expenditure	(Irregular, Fruitless and Wasteful and Unauthorised Expenditure) / Total Operating Expenditure x100	Statement Financial Performance, Notes to Annual Financial Statements and AR	0%		0%	2021/22 Projected 3	
					Irregular, Fruitless and Wasteful and Unauthorised Expenditure	-		
					Total Operating Expenditure	1 402 198 453		
					Taxation Expense	-		

3	Remuneration as % of Total Operating Expenditure	Remuneration (Employee Related Costs and Councillors' Remuneration) / Total Operating Expenditure x100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	25% - 40%		33%	2021/22 Projected 3	
					Employee/personnel related cost	456 328 395		
					Councillors Remuneration	12 435 755		
					Total Operating Expenditure	1 402 198 453		
					Taxation Expense			

4	Contracted Services % of Total Operating Expenditure	Contracted Services / Total Operating Expenditure x100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	2% - 5%		17%	2021/22 Projected 3	Cost analysis conducted to deliver cost effective services.
					Contracted Services	235 537 803		
					Total Operating Expenditure	1 402 198 453		
					Taxation Expense			

E. Grant Dependency

1	Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information), Budget, IDP, In-Year reports and AR	None		55%	2021/22 Projected 3	
					Internally generated funds	50 025 671		
					Borrowings	58 000 000		
					Total Capital Expenditure	197 162 221		

2	Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure	Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR	None		25%	2021/22 Projected 3	
					Internally generated funds	50 025 671		
					Total Capital Expenditure	197 162 221		

3	Own Source Revenue to Total Operating Revenue(Including Agency Revenue)	Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)/ Total Operating Revenue (including agency services) x 100	Statement Financial Performance, Budget, IDP, In-Year reports and AR	None		90%	2021/22 Projected 3	
					Total Revenue	1 363 657 526		
					Government grant and subsidies	141 735 200		
					Public contributions and Donations	14 000 000		
					Capital Grants	28 470 000		

3. BUDGET IMPLEMENTATION

1	Capital Expenditure Budget Implementation Indicator	Actual capital Expenditure / Budget Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR	95% - 100%		100%	2021/22 Projected 3	
					Actual Capital Expenditure	197 162 221		
					Budget Capital Expenditure	197 162 221		

2	Operating Expenditure Budget Implementation Indicator	Actual Operating Expenditure / Budgeted Operating Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		100%	2021/22 Projected 3	
					Actual Operating Expenditure	1 402 198 453		
					Budget Operating Expenditure	1 402 198 453		
3	Operating Revenue Budget Implementation Indicator	Actual Operating Revenue / Budget Operating Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		100%	2021/22 Projected 3	
					Actual Operating Revenue	1 321 187 526		
					Budget Operating Revenue	1 321 187 526		
4	Service Charges and Property Rates Revenue Budget Implementation Indicator	Actual Service Charges and Property Rates Revenue / Budget Service Charges and Property Rates Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		100%	2021/22 Projected 3	
					Actual Service Charges and Property Rates Revenue	969 219 776		
					Budget Service Charges and Property Rates Revenue	969 219 776		



NATIONAL TREASURY

MFMA Circular No 71

Municipal Finance Management Act No. 56 of 2003

Template for Calculation of Uniform Financial Ratios and Norms 2022/23 Projected

Annexure 2

Interpretation of results

	The green colour indicates that the result is within the norm and is acceptable
	The red colour indicates that the result is not acceptable and corrective actions/plans should be put in place to improve the results.
	Data should be captured in the blue colour cell to calculate a ratio.
#	In situations where the results are not within the acceptable norm, corrective actions/plans should be taken and referenced

RATIO		FORMULA	DATA SOURCE	NORM/RANGE	INPUT DESCRIPTION	DATA INPUTS AND RESULTS	INTERPRETATION	MUNICIPAL COMMENTS (#)
" R 000 "								
1. FINANCIAL POSITION								
A. Asset Management/Utilisation								
1	Capital Expenditure to Total Expenditure	Total Capital Expenditure / Total Expenditure (Total Operating expenditure + Capital expenditure) × 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year reports, IDP and AR	10% - 20%		9%	2022/23 Projected 2	
					Total Operating Expenditure	1 471 785 552		
					Taxation Expense	-		
					Total Capital Expenditure	154 378 000		
2	Impairment of Property, Plant and Equipment, Investment Property and Intangible assets (Carrying Value)	Property, Plant and Equipment + Investment Property + Intangible Assets Impairment/(Total Property, Plant and Equipment + Investment Property + Intangible Assets) × 100	Statement of Financial Position, Notes to the AFS and AR	0%		0%	2022/23 Projected 2	
					PPE, Investment Property and Intangible Impairment			
					PPE at carrying value	3 869 685 819		
					Investment at carrying value	121 846 000		
					Intangible Assets at carrying value	4 025 295		
3	Repairs and Maintenance as a % of Property, Plant and Equipment and Investment Property (Carrying Value)	Total Repairs and Maintenance Expenditure/Property, Plant and Equipment and Investment Property (Carrying value) x 100	Statement of Financial Position, Statement of Financial Performance, IDP, Budgets and In-Year Reports	8%		6%	2022/23 Projected 2	Repairs & maintenance comprises 15.99% of total expenditure. Asset value was enhanced with the introduction of GRAP i.r.o. Depreciated Replacement Cost
					Total Repairs and Maintenance Expenditure	235 334 909		
					PPE at carrying value	3 869 685 819		
					Investment Property at Carrying value	121 846 000		

B. Debtors Management

1	Collection Rate	(Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance - Bad Debts Written Off)/Billed Revenue x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget , In-Year Reports, IDP and AR	95%		99%	2022/23 Projected 2	
					Gross Debtors closing balance	124 976 728		
					Gross Debtors opening balance	117 902 574		
					Bad debts written Off	900 000		
					Billed Revenue	1 056 705 876		

2	Bad Debts Written-off as % of Provision for Bad Debt	Bad Debts Written-off/Provision for Bad debts x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR	100%		2%	2022/23 Projected 2	The norm range appears incorrect
					Consumer Debtors Bad debts written off	900 000		
					Consumer Debtors Current bad debt Provision	37 499 999		

3	Net Debtors Days	((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue)) x 365	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR	30 days		30 days	2022/23 Projected 2	
					Gross debtors	124 976 728		
					Bad debts Provision	37 499 999		
					Billed Revenue	1 056 705 876		

C. Liquidity Management

1	Cash / Cost Coverage Ratio (Excl. Unspent Conditional Grants)	((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets)	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In year Reports and AR	1 - 3 Months		4 Month	2022/23 Projected 2	
					Cash and cash equivalents	6 904 772		
					Unspent Conditional Grants			
					Overdraft			
					Short Term Investments	400 000 000		
					Total Annual Operational Expenditure	1 309 553 114		

2	Current Ratio	Current Assets / Current Liabilities	Statement of Financial Position, Budget, IDP and AR	1.5 - 2:1		1.90	2022/23 Projected 2	
					Current Assets	538 905 000		
					Current Liabilities	283 810 706		

D. Liability Management

1	Capital Cost(Interest Paid and Redemption) as a % of Total Operating Expenditure	Capital Cost(Interest Paid and Redemption) / Total Operating Expenditure x 00	Statement of Financial Position, Statement of Cash Flows, Statement of Financial Performance, Budget, IDP, In-Year Reports and AR	6% - 8%		7%	2022/23 Projected 2	
					Interest Paid	52 351 670		
					Redemption	47 751 450		
					Total Operating Expenditure	1 471 785 552		
					Taxation Expense			

2	Debt (Total Borrowings) / Revenue	(Overdraft + Current Finance Lease Obligation + Non current Finance Lease Obligation + Short Term Borrowings + Long term borrowing) / (Total Operating Revenue - Operational Conditional Grants) x 100	Statement of Financial Position, Statement of Financial Performance, Budget, IDP and AR	45%		38%	2022/23 Projected 2	
					Total Debt	482 508 352		
					Total Operating Revenue	1 425 318 526		
					Operational Conditional Grants	154 275 200		

E. Sustainability

1	Level of Cash Backed Reserves (Net Assets - Accumulated Surplus)	(Cash and Cash Equivalents - Bank overdraft + Short Term Investment + Long Term Investment - Unspent grants) / (Net Assets - Accumulated Surplus - Non Controlling Interest Share Premium - Share Capital - Fair Value Adjustment - Revaluation Reserve) x 100	Statement Financial Position, Budget and AR	100%		14555%	2022/23 Projected 2	
					Cash and cash Equivalents	6 904 772		
					Bank Overdraft			
					Short Term Investment	400 000 000		
					Long Term Investment	81 414 015		
					Unspent Grants			
					Net Assets	3 607 252 878		
					Share Premium			
					Share Capital			
					Revaluation Reserve			
					Fair Value Adjustment Reserve			
					Accumulated Surplus	3 603 897 878		

2. FINANCIAL PERFORMANCE

A. Efficiency

1	Net Operating Surplus Margin	(Total Operating Revenue - Total Operating Expenditure)/Total Operating Revenue	Statement of Financial Performance, Budget, In-Year reports, AR, Statement of Comparison of Budget and Actual Amounts and Statement of Changes in Net Asset	= or > 0%		-3%	2022/23 Projected 2	
					Total Operating Revenue	1 425 318 526		
					Depreciation - Revalued Portion (Only populate if depreciation line item in the Statement of Financial Performance is based on the revalued asset value)			
					Total Operating Expenditure	1 471 785 552		
					Taxation Expense			
2	Net Surplus /Deficit Electricity	Total Electricity Revenue less Total Electricity Expenditure/Total Electricity Revenue x 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	0% - 15%		13%	2022/23 Projected 2	
					Total Electricity Revenue	535 700 476		
					Total Electricity Expenditure	464 085 993		
3	Net Surplus /Deficit Water	Total Water Revenue less Total Water Expenditure/Total Water Revenue x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%		10%	2022/23 Projected 2	
					Total Water Revenue	161 113 003		
					Total Water Expenditure	145 600 704		
4	Net Surplus /Deficit Refuse	Total Refuse Revenue less Total Refuse Expenditure/Total Refuse Revenue x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%		9%	2022/23 Projected 2	
					Total Refuse Revenue	102 089 126		
					Total Refuse Expenditure	92 505 316		

5	Net Surplus /Deficit Sanitation and Waste Water	Total Sanitation and Waste Water Revenue less Total Sanitation and Waste Water Expenditure/Total Sanitation and Waste Water Revenue × 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	= or > 0%		6%	2022/23 Projected 2	
					Total Sanitation and Water Waste Revenue	119 864 817		
					Total Sanitation and Water Waste Expenditure	113 176 114		

B. Distribution Losses

1	Electricity Distribution Losses (Percentage)	(Number of Electricity Units Purchased and/or Generated - Number of units sold) / Number of Electricity Units Purchased and/or generated) × 100	Annual Report, Audit Report and Notes to Annual Financial Statements	7% - 10%		7%	2022/23 Projected 2	
					Number of units purchased and/or generated	260 982 879		
					Number of units sold	242 948 963		

2	Water Distribution Losses (Percentage)	(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified × 100	Annual Report, Audit Report and Notes to Annual Financial Statements	15% - 30%		20%	2022/23 Projected 2	
					Number of kilolitres purchased and/or purified	7 903 417		
					Number of kilolitres sold	6 293 491		

C. Revenue Management

1	Growth in Number of Active Consumer Accounts	(Period under review's number of Active Debtor Accounts - previous period's number of Active Debtor Accounts)/ previous number of Active Debtor Accounts × 100	Debtors System	None		0%	2022/23 Projected 2	
					Number of Active Debtors Accounts (Previous)	48 755		
					Number of Active Debtors Accounts (Current)	48 755		

2	Revenue Growth (%)	(Period under review's Total Revenue - previous period's Total Revenue) / previous period's Total Revenue) × 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= CPI		7%	2022/23 Projected 2	Refer to fluctuations in the housing grant (operational vs capital)
					CPI	5%		
					Total Revenue (Previous)	1 363 657 526		
					Total Revenue (Current)	1 462 846 526		

3	Revenue Growth (%) - Excluding capital grants	(Period under review's Total Revenue Excluding capital grants- previous period's Total Revenue excluding capital grants)/ previous period's Total Revenue excluding capital grants) × 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	= CPI		8%	2022/23 Projected 2	Refer to fluctuations in the housing grant (operational vs capital)
					CPI	5%		
					Total Revenue Exl.Capital (Previous)	1 321 187 526		
					Total Revenue Exl.Capital (Current)	1 425 318 526		

D. Expenditure Management

1	Creditors Payment Period (Trade Creditors)	Trade Creditors Outstanding / Credit Purchases (Operating and Capital) x 365	Statement of Financial Performance, Notes to AFS, Budget, In-Year reports and AR	30 days		23 days	2022/23 Projected 2	
					Trade Creditors	56 436 067		
					Contracted Services	158 720 872		
					Repairs and Maintenance	122 822 496		
					General expenses	132 301 918		
					Bulk Purchases	313 125 882		
					Capital Credit Purchases (Capital Credit Purchases refers to additions of Investment Property and Property, Plant and Equipment)	154 378 000		

2	Irregular, Fruitless and Wasteful and Unauthorised Expenditure / Total Operating Expenditure	(Irregular, Fruitless and Wasteful and Unauthorised Expenditure) / Total Operating Expenditure x100	Statement Financial Performance, Notes to Annual Financial Statements and AR	0%		0%	2022/23 Projected 2	
					Irregular, Fruitless and Wasteful and Unauthorised Expenditure	-		
					Total Operating Expenditure	1 471 785 552		
					Taxation Expense	-		

3	Remuneration as % of Total Operating Expenditure	Remuneration (Employee Related Costs and Councillors' Remuneration) / Total Operating Expenditure x100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	25% - 40%		34%	2022/23 Projected 2	
					Employee/personnel related cost	482 727 340		
					Councillors Remuneration	13 002 041		
					Total Operating Expenditure	1 471 785 552		
					Taxation Expense	-		

4	Contracted Services % of Total Operating Expenditure	Contracted Services / Total Operating Expenditure x100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	2% - 5%		17%	2022/23 Projected 2	Cost analysis conducted to deliver cost effective services.
					Contracted Services	247 161 747		
					Total Operating Expenditure	1 471 785 552		
					Taxation Expense	-		

E. Grant Dependency

1	Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information), Budget, IDP, In-Year reports and AR	None		51%	2022/23 Projected 2	
					Internally generated funds	20 000 000		
					Borrowings	59 000 000		
					Total Capital Expenditure	154 378 000		

2	Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure	Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR	None		13%	2022/23 Projected 2	
					Internally generated funds	20 000 000		
					Total Capital Expenditure	154 378 000		

3	Own Source Revenue to Total Operating Revenue(Including Agency Revenue)	Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations)/ Total Operating Revenue (including agency services) x 100	Statement Financial Performance, Budget, IDP, In-Year reports and AR	None		91%	2022/23 Projected 2	
					Total Revenue	1 462 846 526		
					Government grant and subsidies	154 275 200		
					Public contributions and Donations	5 900 000		
					Capital Grants	31 628 000		

3. BUDGET IMPLEMENTATION

1	Capital Expenditure Budget Implementation Indicator	Actual capital Expenditure / Budget Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR	95% - 100%		100%	2022/23 Projected 2	
					Actual Capital Expenditure	154 378 000		
					Budget Capital Expenditure	154 378 000		

2	Operating Expenditure Budget Implementation Indicator	Actual Operating Expenditure / Budgeted Operating Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		100%	2022/23 Projected 2	
					Actual Operating Expenditure	1 471 785 552		
					Budget Operating Expenditure	1 471 785 552		

3	Operating Revenue Budget Implementation Indicator	Actual Operating Revenue / Budget Operating Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		100%	2022/23 Projected 2	
					Actual Operating Revenue	1 425 318 526		
					Budget Operating Revenue	1 425 318 526		

4	Service Charges and Property Rates Revenue Budget Implementation Indicator	Actual Service Charges and Property Rates Revenue / Budget Service Charges and Property Rates Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%		100%	2022/23 Projected 2	
					Actual Service Charges and Property Rates Revenue	1 056 705 876		
					Budget Service Charges and Property Rates Revenue	1 056 705 876		

Name Of Municipality

Ratio Analysis Report			Restated	Audited	Projected				
		Norm	2018	2019	2020	2021	2022	2023	2024
FINANCIAL POSITION									
Asset Management/Utilisation									
	1 Capital Expenditure to Total Expenditure	10% - 20%	10%	14%	18%	18%	12%	9%	N/A
	2 Impairment of Property, Plant and Equipment, Investment Property and Intangible assets (Carrying Value)	0%	0%	0%	0%	0%	0%	0%	N/A
	3 Repairs and Maintenance as a % of Property, Plant and Equipment and Investment Property (Carrying Value)	8%	5%	6%	5%	5%	6%	6%	N/A
Debtors Management									
	1 Collection Rate	95%	99%	98%	100%	98%	99%	99%	N/A
	2 Bad Debts Written-off as % of Provision for Bad Debt	100%	4%	3%	2%	3%	3%	2%	N/A
	3 Net Debtors Days	30 days	29 days	30 days	29 days	33 days	32 days	30 days	N/A
Liquidity Management									
	1 Cash / Cost Coverage Ratio (Excl. Unspent Conditional Grants)	1 - 3 Months	6 Month	7 Month	6 Month	5 Month	4 Month	4 Month	N/A
	2 Current Ratio	1.5 - 2:1	2.82	3.19	3.31	2.41	2.05	1.90	N/A
Liability Management									
	1 Capital Cost(Interest Paid and Redemption) as a % of Total Operating Expenditure	6% - 8%	8%	7%	7%	7%	7%	7%	N/A
	2 Debt (Total Borrowings) / Revenue	45%	46%	45%	43%	43%	41%	38%	N/A
FINANCIAL PERFORMANCE									
Efficiency									
	1 Net Operating Surplus Margin	= or > 0%	7%	3%	-1%	-7%	-6%	-3%	N/A
	2 Net Surplus /Deficit Electricity	0% - 15%	10%	13%	6%	6%	7%	13%	N/A
	3 Net Surplus /Deficit Water	= or > 0%	36%	16%	11%	6%	11%	10%	N/A
	4 Net Surplus /Deficit Refuse	= or > 0%	7%	-6%	4%	7%	8%	9%	N/A
	5 Net Surplus /Deficit Sanitation and Waste Water	= or > 0%	32%	10%	2%	8%	4%	6%	N/A
Distribution Losses									
	1 Electricity Distribution Losses (Percentage)	7% - 10%	5%	6%	6%	7%	7%	7%	N/A
	2 Water Distribution Losses (Percentage)	15% - 30%	22%	24%	18%	21%	21%	20%	N/A
Revenue Management									
	1 Growth in Number of Active Consumer Accounts	None	5%	0%	0%	0%	0%	0%	N/A
	2 Revenue Growth (%)	= CPI	6%	10%	10%	-3%	6%	7%	N/A
	3 Revenue Growth (%) - Excluding capital grants	= CPI	4%	10%	12%	-2%	5%	8%	N/A
Expenditure Management									
	1 Creditors Payment Period (Trade Creditors)	30 days	36 days	27 days	18 days	20 days	22 days	23 days	N/A
	2 Irregular, Fruitless and Wasteful and Unauthorised Expenditure / Total Operating Expenditure	0%	0%	3%	0%	0%	0%	0%	N/A
	3 Remuneration as % of Total Operating Expenditure	25% - 40%	31%	34%	32%	33%	33%	34%	N/A
	4 Contracted Services % of Total Operating Expenditure	2% - 5%	17%	17%	17%	17%	17%	17%	N/A
Grant Dependency									
	1 Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure	None	35%	48%	53%	72%	55%	51%	N/A
	2 Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure	None	17%	27%	28%	41%	25%	13%	N/A
	3 Own Source Revenue to Total Operating Revenue(Including Agency Revenue)	None	89%	87%	90%	92%	90%	91%	N/A
BUDGET IMPLEMENTATION									
	1 Capital Expenditure Budget Implementation Indicator	95% - 100%	90%	100%	100%	100%	100%	100%	N/A
	2 Operating Expenditure Budget Implementation Indicator	95% - 100%	95%	96%	100%	100%	100%	100%	N/A
	3 Operating Revenue Budget Implementation Indicator	95% - 100%	103%	106%	100%	100%	100%	100%	N/A
	4 Service Charges and Property Rates Revenue Budget Implementation Indicator	95% - 100%	101%	103%	100%	100%	100%	100%	N/A

ANNEXURE I

mSCOA IMPLEMENTATION

MUNICIPAL REGULATIONS ON A STANDARD CHART OF ACCOUNTS (mSCOA):

POST IMPLEMENTATION STATUS OF THE mSCOA PROJECT - MAY 2020

1. Executive Summary

The purpose of this submission to Council is to:

1. Inform Council on specific initiatives to date by National Treasury to enable a full and complete understanding of the scope and extent of the SCOA implementation as applicable to all municipalities and municipal entities;
2. Report to Council on progress made to date with the implementation of mSCOA at the Overstrand Municipality since the previous report to Council.
3. Maintain an on-going awareness of specific mSCOA initiatives in the Overstrand Municipality; and
4. Considerations on the way forward with the core financial system, being SamrasClassic, currently in use by the Overstrand Municipality.

A comprehensive supplementary report in this regard, providing the necessary detail with regard to background and historic information over the past number of years for this National Treasury project, was also included up to 31 December 2019, as part of the reporting to Council.

2. mSCOA: Scope and Overview

Business Rationale

mSCOA stands for "**municipal Standard Chart of Accounts**" and provides a uniform and standardized financial transaction classification framework. mSCOA is a "proudly South African" project researched by National Treasury based on municipal practices, reporting outcomes, policy implementation and reviews.

Prior to mSCOA, each municipality managed and reported on its financial affairs in accordance with its own organizational structure and unique chart of accounts. The result is a disjuncture amongst municipalities and municipal entities and between municipalities and the other spheres of government as to how they classify revenue and expenditure and consequently report thereon. This compromises transparency, reliability and accuracy throughout the planning and reporting process and impedes the ability of national government to integrate information and to formulate coherent policies in response to the objectives of local government.

This is done at transactional level and ensures that a municipality and its entities must have minimum business processes in place.

In essence it means that mSCOA is primarily business reform rather than a mere financial reform and requires multi-dimensional recording and reporting of every transaction across 7 pre-defined segments.

Key Objectives of mSCOA

Key Objective 1 - The mSCOA Regulations to provide for a national standard for the uniform recording and classification of municipal budget and financial information at a transaction level by prescribing a standard chart of accounts for municipalities and municipal entities which-

- Are aligned to the budget formats and accounting standards prescribed for municipalities and municipal entities and with the standard charts of accounts for national and provincial government; and

- Enable uniform information sets recorded in terms of national norms and standards across the whole of government for the purposes of national policy coordination and reporting, benchmarking and performance measurement in the local government sphere.

Key Objective 2 - The Regulations to enable the alignment of budget information with information captured in the course of the implementation of the budget.

mSCOA Classification Framework

As per the directive from National Treasury, from 01 July 2017, all municipalities had to capture all their financial transactions against a predefined classification framework, which will result in uniformity of line items in terms of revenue, expenditure, assets and liabilities.

3. mSCOA Project Governance and Management

During the Life Cycle of the mSCOA Project Implementation, National Treasury has provided various Project Implementation Frameworks to assist municipalities to achieve full compliance with all the mSCOA Legislative, Regulatory functional systems requirements. These frameworks have been applied as a reference guide by the Overstrand municipality to ensure that:

- 1) A fully informed and transparent assessment of all legislative and regulatory mSCOA functional compliance requirements are done;
- 2) All non-compliance matters are identified and assessed in terms of its relevance and,
- 3) Corrective measures to be instituted timeously to achieve full compliance status by National Treasury and the Auditor General of South Africa.

Every municipality and local government entity is ultimately responsible to ensure full compliance to all the mSCOA legislative and regulatory requirements.

Chapter 6 of the MFMA tasks the Municipal Manager of the municipality with managing the financial administration of the municipality. The Municipal Manager also has the overall responsibility to manage the successful implementation of the mSCOA project within the municipality.

The Municipal Manager, in terms of the MFMA has delegated some of these mSCOA Implementation responsibilities. The Municipal Manager has tasked an mSCOA Steering Committee and mSCOA Project Implementation Team to drive and oversee the successful implementation of the Municipal Regulations on Standard Chart of Accounts in the municipality and to advise the Municipal Manager and to report progress to council at least on a quarterly basis.

Best practice Project Governance and Management structures and forums were established to monitor progress with the mSCOA Implementation Project and to assess the quality of service delivery by the appointed Service Provider and to report at least quarterly to council on progress being made with the **mSCOA project Implementation and all other relevant matters.**

Every municipality and local government entity is ultimately responsible to ensure full compliance to all the mSCOA legislative and regulatory requirements.

4. mSCOA Project Implementation Frameworks

mSCOA Compliance Frameworks

To maximize the integrity and transparency of the mSCOA assessment process the mSCOA compliance frameworks as prescribed by National Treasury during the various project implementation phases, were used by the Overstrand municipality.

RT25 -2016: ICT due Diligence Functional Assessment Framework

The RT25 National Treasury Transversal Tender, published in the MFMA 80, dated 8 March 2016, states that:

"The technical systems specifications was designed to address not only the mSCOA requirements but also to list all the components needed to fully automate and accommodate the accountability cycle of municipalities (considering the current local government legal environment). Best Practices and Optional requirements were discerned in this tender in order to clearly identify only the essential systems functionality. Optional systems features and functions have been identified as non-• regulated options / add-ons. The RT25-2016 also allowed for 3rd party integration as well as future developments. Through this approach the National Treasury allowed for a municipality to follow an evolutionary systems approach if such is preferred."

The RT25-2016 National Treasury Transversal contract also aimed to achieve the following additional key objectives:

- (a) Improved data quality and credibility;
 - (b) The achievement of a greater level of standardization;
 - (c) The development of uniform data sets critical for 'whole-of-government' reporting;
 - (d) the standardization and alignment of the 'local government accountability cycle' by the regulation of not only the budget and in-year reporting formats but also the annual report and annual financial statement formats;
 - (e) the creation of the opportunity to standardize key business processes with the consequential introduction of further consistency in the management of municipal finances;
 - (f) Improved transparency, accountability and governance through uniform recording of transactions at posting account level detail;
 - (g) Enabling deeper data analysis and sector comparisons to improve financial performance; and
 - (h) the standardization of the account classification to facilitate mobility in financial skills within local government and between local government and other spheres as well as the private sector and to enhance the ability of local government to attract and retain skilled personnel.
- In line with the directives as stated above, the Overstrand municipality decided to follow an evolutionary process and therefore only the Legislative and mSCOA regulatory functional requirements were assessed for compliance and only the core financial system, being the Samras system, was assessed.
 - During the initial assessment process in 2017 it was found that:
 - i. Some of the sub-processes/modules nominated by National Treasury in the RT25 Tender, do not require any legislative and/or mSCOA regulatory functional requirements; and,

- ii. Some sub-process/modules do not form part of the Samras systems portfolio. currently used by the Overstrand municipality and therefore have been excluded from the functional compliance assessment process.

5. Financial Management and Internal Control Requirements

As per MFMA Circular 80, paragraph 4, (Dated 8 March 2016) states as follows:

*"Municipalities must ensure when examining the functionality of their current systems of financial management and internal control that it meets the minimum business processes and system requirements as stated in the mSCOA Regulation. In this regard it refers to a system of financial management and internal controls capable of providing for the uniform recording and classification of both municipal and financial information at a transactional level in the prescribed municipal standard chart of accounts. As a consequence, systems of financial management and internal control **must, as a minimum, comply with these explicit business process requirements:**"*

mSCOA Budgetary Compliance Requirements

(Reference: Addendum to MFMA Circular 80, paragraph 3, dated 18 October 2016)

Whether employing the RT25-2016 panel or not, municipalities are required to:

- 1) Have a systems-integrated IDP (integrated development plan) Module.
- 2) Have a systems-integrated Budget Module.
- 3) Enable a municipality, with effect 1 July 2017, to transact across the seven segments of mSCOA with subsystems seamlessly integrating to the core financial system.
- 4) It should specifically be noted that the due date for all these deliverables was set by the Service provider to be 31 March 2017.

Business Process Requirements and Associated System

(Reference: Addendum to Circular 80, Paragraph 5, dated 18 October 2016)

Any system of financial management and internal control, as a minimum, must comply with the seven main business and process components. The seven components must integrate seamlessly with the mSCOA general ledger and comply at a posting level to the mSCOA Regulations and GRAP. The seven main components are defined as follows:

- General Ledger/Billing/Supply chain management/Assets management/Inventory and stores/Budgeting and planning/Human Resources and payroll.

Directly aligned to the defined components as listed above, fifteen major business processes have been defined within Local Government:

- Corporate Governance/Municipal Budgeting/Financial Accounting/Costing & Reporting/Project Accounting/Cash Management/Procurement Cycle/Grant Management/Assets Life Cycle Management/Real Estate & Resource Management/HR & Payroll/Customer Care, Credit Control/Valuation Roll Management/Land Use Management/Revenue Cycle

6. Vendor Technical Systems Design and Development Strategies

ICT Industry Migration to Knowledge Based Systems Architectures:

- Since Y2K the demand for large databases systems and broad band data communications networks has brought about a total new paradigm how databases and Management Information Systems must be designed and developed.
- This requirement for *"knowledge based systems and best industry practice systems architectures"*, providing access to *"data on demand" at "anytime from anywhere"*, eventually also found its inroads into all three spheres of government in the Republic of South Africa with various ICT initiatives being deployed by various governmental institutions: The mSCOA initiative introduced by National Treasury in 2011, being one of them. Reference: MFMA Circular 57: Financial Systems and Processes, dated 20 October 2011 –

"Service delivery is a by-product of effective, efficient and economical processes that are informed by strategic direction, resource planning and implementation. Furthermore, a municipality with poorly designed business processes will not resolve the problem by implementing a new (financial) system.

Firstly, processes must be redesigned with the necessary data validation rules if the municipality is to improve its data integrity. This foundation is integral to ensuring that software applications generate credible information and can be used effectively by municipalities."

In 2014 the Overstrand municipality opted to be one of a few municipalities selected by National Treasury to engage with our current Service Provider on a pilot mSCOA Implementation project, taking full advantage of early lessons learned and a focused support from National Treasury.

During the piloting process, based on circumstances, the vendor decided to retain its current legacy system and database architectures for all transactional processing, and to develop a separate Web-portal architecture as required by National Treasury for Budgeting and Reporting purposes for the mSCOA implementation phase up to 1 July 2017.

- Development of the remainder of the mSCOA functional requirements for implementation was envisaged by not later than 31 September 2017, to coincide with the commencement of Budget planning cycle for the next financial year: 2018/2019, which, at the time made good business sense, given the scope of the transversal tender, RT25-2016 functional requirements as well.
- It was thus also the intent of the vendor to decommission its legacy system and database architectures and to migrate all the municipal financial data to a new Web-enabled systems and database architecture, to also coincide with the commencement of the budget planning cycle for 2018/2019.

The Vendor informed the municipality during the User Acceptance Testing phase prior to 1 July 2017 that they will not be able to implement in accordance to the time frames as indicated for the intended migration strategy to the new Web-enabled architecture.

The service provider was also notified at that stage by the Western Cape Provincial Treasury, together with municipalities, that they are working towards 31 March 2018 to ensure that all modules are fully functional and that all 3rd Party Integrations are complete and operational.

The national and provincial treasuries have communicated on various occasions with municipalities around the successful submissions of data strings and the alignment of the C-Schedules, as the next stage of the mSCOA implementation. National Treasury intensified efforts to encourage municipalities to meet the following priorities:

- 1) Submission of TABB (Tabled Budget) data strings for 2018/19: Deadline was 5 April 2018 (as per budget circular);
- 2) Submission of PATA (Project Detail Tabled Budget) data strings for 2018/19;

- 3) Submission of M01 to M12 (Monthly, cumulative) for 2017/18: Deadline is 10 working days after the end of the month.

The National Treasury has also secured funding to conduct independent audits on all municipal core financial systems to determine to what extent these systems comply with the functionality requirements and 15 business processes required in terms of mSCOA. These audits had to commence within the next month and the results were scheduled to be published and shared in a media release. It was indicated that these results will also inform the new transversal tender for the procurement of municipal financial systems when RT25-2016 comes to an end in March 2019;

The feedback regarding the anticipated outcome of the before-mentioned audit process of mSCOA system vendors by National Treasury has been communicated since then to municipalities, in confirming that NT has now scheduled this process for the second part of 2019.

Update on the submission of data strings by the municipality:

- All the monthly data strings M01 - M12 (July 2018 to June 2019) have been successfully submitted and verified by the NT database.
- All the monthly Debtors and Creditors data strings for the period July 2018 to June 2019 have been successfully submitted and verified by the NT database.
- All the quarterly IM (Investments) and BM (Borrowing) data strings for the periods September & December 2018 and March & June 2019 have been successfully submitted and verified by the NT database.
- The tabled & original budget and IDP data strings for the 2019/2020 budget been
- Successfully submitted and verified by the NT database.
- Some challenges still exist with the submission of older data strings such as the
- 2017/2018 PAUD & AUDA (Pre- and audited information) and the tabled, original and
- Adjustments budgets, IDP data strings for the 2018/2019 budget. This can partly be ascribed to system challenges with the various versions of the mSCOA charts for the past three years.

Notwithstanding successful submissions of the above mentioned data strings, it should be noted that manual intervention still occurs in correcting some data strings due to modules not yet available in the Web portal and system data verification procedures. These aspects are constantly being communicated with the system vendor.

7. Bytes Systems and Engagements

Samras Financial System

The transactional and operational processing in the SamrasClassic environment was also at an acceptable level of functionality at the time (2014). Flat file structures with some relational database capabilities was primarily the state of the art for Information databases and Systems Architectures, but then also primarily for a localized environment i.e. the Overstrand municipality.

However, given the emergence of *"Knowledge based systems and Database Architectures"* Bytes, our current Service Provider, at the time realized that the SamrasClassic systems and database architectures cannot be the ICT enabling platform to provide all the required functionalities going forward into the 21st Century: mSCOA and the Smart Cities concepts being some of the strategic initiatives for local government institutions.

Since 2009 Bytes made service offerings to its local government clients with the intent to also introduce best practice ICT enabling platforms as part of its internal growth strategies moving into the 21st Century.

With the advent of MSCOA, now being in its final phase of completion, it is now also the most appropriate time to assess the outcomes of the various Samras service offerings by Bytes since 2009 to determine to what extent these service offerings were able to align with the expectations of local government, enabling good governance and improved service delivery to all our communities and residents.

Summarized Overview and Assessment of the Bytes Service Offerings and Service

Delivery Performance:

2013 to Date	mSCOA: Initial Bytes Implementation Project Refer Diagram 1 below – Operational processing still occurs in the SamrasClassic Domain. Data ceding between the two platforms remain a work in progress and an operational challenge as earlier indicated. 2015/2019 Samras Modernisation, subsequently referenced· /Web Enablement (Web Interface Business Process)
2015/2019	Refer Diagram 2 & 3 below – 2015 Planning - Deliver a complete Web based solution, with self-service focus for rate payers: Aligned with all financial business processes and transparency to all stakeholders. 2016 Planning - Samras User GroupComplete full delivery of scheduled for 6 to 7 March all core processes on the 2019 provided some high Web by April 2017; level indications without sufficient detailed implementation plan made available thus development test and far. 2019 Expectation - is to deliver a fully Web based Solution and phase out SamrasClassic by not later than December 2019. February 2019: Still await updated detailed Project Implementation Plan and Modernization Scope and Specifications from Bytes. Still no clear feedback regarding phasing out of the SamrasClassic. June 2019 Usergroup meeting: The status will be considered after the Samras Usergroup meeting scheduled for 16/17 October 2019. No positive developments in terms of implementation of the Web based at any of the municipalities in the group were observed at the usergroup. October 2019 Usergroup meeting: The Municipality has yet to receive an updated project plan for the rollout of the complete suite of the Samras web based modules from Bytes Systems Integration - Bytes however started a proses to implement a web modules at one of the district municipalities in the usergroup, but several challenges have been experienced during the second part of 2019, impacting on progress made. March 2020 Usergroup meeting: The service provider has also started a process to test some modules at municipalities; however the web development is according to our observation, is not 100 percent ready for Overstrand municipality to implement the next module of the web based system as envisaged. The municipality is however in the process to follow instructions

Samras Monthly Performance Ratings (Since 2018/2019):

Ratings Range: 5 =Exceptionally Good Services, to 1 -Exceptionally Poor Services

> KPI Description: Deliver financial system services within agreed time, cost and quality:

> KPI Rating: Monthly performance ratings since July 2018 = 1

Current Measures:

- Senior Finance Management staff attend all Usergroup meetings.
- Bi-Weekly mSCOA meetings held, telecom with supplier during these meetings as far as possible.

Above rating must be considered in view of the following -

Impact of National Treasury Directives and Technical Specifications - Due to the continuous changes in directives and amendments to the initial mSCOA implementation frameworks and technical system design specifications as issued by NT since July 2015, it is fair and reasonable to accept that the sum total and impact of scope changes introduced by NT to the initial scope of mSCOA implementation project plan, and in a fragmented fashion, impacted on service providers to some extent and still impose potential risks to successful implementation of mSCOA in totality.

A number of events occurred that directly impact on the existing contractual relationship and service delivery expectations the Overstrand municipality have with its current service provider, being Bytes Technology Group:

- i. The legislative and regulatory compliance requirements for mSCOA implementation have been amended three times previously by National Treasury from mSCOA V6.1 to mSCOA V 6.2, to V6.3 effective from 01 July 2019 and more recently, V6.4, introduced in December 2019, for full compliance by not later than 31 March 2020, to coincide with the Budget Planning Cycle for 2020/2021;
- ii. The National Treasury Transversal Contract: RT25...2016, effective from 01 June 2016, for the appointment of Service Providers for the implementation of a fully Integrated Financial Management System for Local Government, will be discontinued by National Treasury, effective from 31 May 2019, thus;

A municipality that considers the services of an alternative system vendor, will need to embark on its own procurement process consistent with Chapter 10 of the MFMA read together with the Municipal Supply Chain Management (SCM) Regulations and the written council approved Municipal Supply Chain Management policy."

The mSCOA Regulation initially provided for a three year preparation and readiness window for all municipalities and municipal entities till 01 July 2017 to be compliant to the mSCOA classification framework. Since then this date for compliance has been extended to 31 March 2019, but this Regulation:

"Shall remain in effect until the satisfactory implementation of mSCOA within the municipality and will only terminate by agreement of the Municipal Manager and the Municipal Council."

8. The Way Forward with mSCOA

To date, the functional and operational status of the Samras system still does not justify an unqualified report to Council and National Treasury that the Samras system is fully mSCOA compliant, primarily due to the following issues and constraints:

- i. The current hybrid Systems Architectures (SamrasClassic and the Web-portal) maintained by the vendor in an attempt to deliver a fully functional Samras system, poses a severe risk due to

the lack of proper validation rules between the two data architectures and data being ceded between the two Samras System Architectures.

- ii. Before-mentioned continues to impact on the day to day operations of the Finance Directorate mostly, and places severe pressure on the Financial Services Department (Budget/Reporting/Annual Financial Statements). This impacts on an on-going basis in maintaining performance in adherence/compliance to deadlines related to legislation (Sub- systems/modules might reconcile or function properly on one day and then will be dysfunctional again the very next day (refer NT budget schedules, formulae and reports, with particular incidents reported to the vendor remaining unresolved relating to any permanent solutions, progress, and/or implementation.)
- Overstrand Municipality has already complied to a large extent with these requirements and has focused on the submissions that reflect an error validation status.
- To date the core financial system of the municipality is functional and operational, for day- to-day transacting, primarily due to the collective efforts and competence of the Overstrand municipal officials involved with the implementation of mSCOA.
- Accurate data string extracts from the web-based financial system remained a challenge to date, also in view of the fact that some vital modules are not deployed in the web yet). These and other system operational challenges are continually being logged with the service provider for solutions.
- The Overstrand Municipality currently has its own existing and mutually accepted Main Agreement with the Bytes Technology Group, effective till 30 June 2022.
- The National Treasury has provided the latest status and guidance to municipalities in the MFMA Budget Circular No. 98, issued on 6 December 2019, as follows:

“By now, all municipalities should:

- Have acquired, upgraded and maintain the hardware, software and licences required to be and remain mSCOA compliant;
- Budget, transact and report on all six (6) legislated mSCOA segments and directly on the core financial system and submit the required data strings directly from this system to the Local Government Portal;
- Lock down the budget adopted by Council on the core municipal financial system before submitting the budget (ORGB) data string to the local government portal;
- Closed the core financial system at month-end as required in terms of the MFMA before submitting the monthly data string to the local government portal; and
- Generate regulated Schedules (A, B, C) directly from the core municipal financial systems.
- If your municipality has not achieved the above level of implementation as yet, then the implementation of mSCOA in your municipality should be accelerated. Towards this end:
 - A road map must be provided to the National and respective provincial treasury to indicate how the municipality will become mSCOA compliant;
 - The municipality’s mSCOA Project Steering Committee (chaired by the Accounting Officer) must meet at least monthly (if not more often) to track the progress against the road map and take corrective action where required;
 - The National Treasury (in the case of non-delegated municipalities) and respective provincial treasury (in the case of delegated municipalities) should be invited to the mSCOA Project Steering Committee meeting; and
 - Progress against the road map should be presented at the Mid-Year Budget and Performance and Budget Benchmark engagements. “

It was furthermore indicated that:

“The National Treasury will conduct independent audits on all municipal core financial systems in 2020 to determine to what extent these systems comply with the functionality requirements and 15 business processes required in terms of mSCOA. These results will also inform the new transversal tender for the

procurement of municipal financial and internal control systems in 2021. Until these audits have been concluded and the results have been released, municipalities should exercise caution when changing their financial system to avoid purchasing a system that do not comply with the necessary *mSCOA* functionality requirements.”

The municipality has yet to receive an updated project plan for the rollout of the complete suite of the Samras web based modules from Bytes Systems Integration.

The municipality will keep the Council and National Treasury informed of any changes to the current status.

Diagram 1- mSCOA Service Offering - 2015/2016

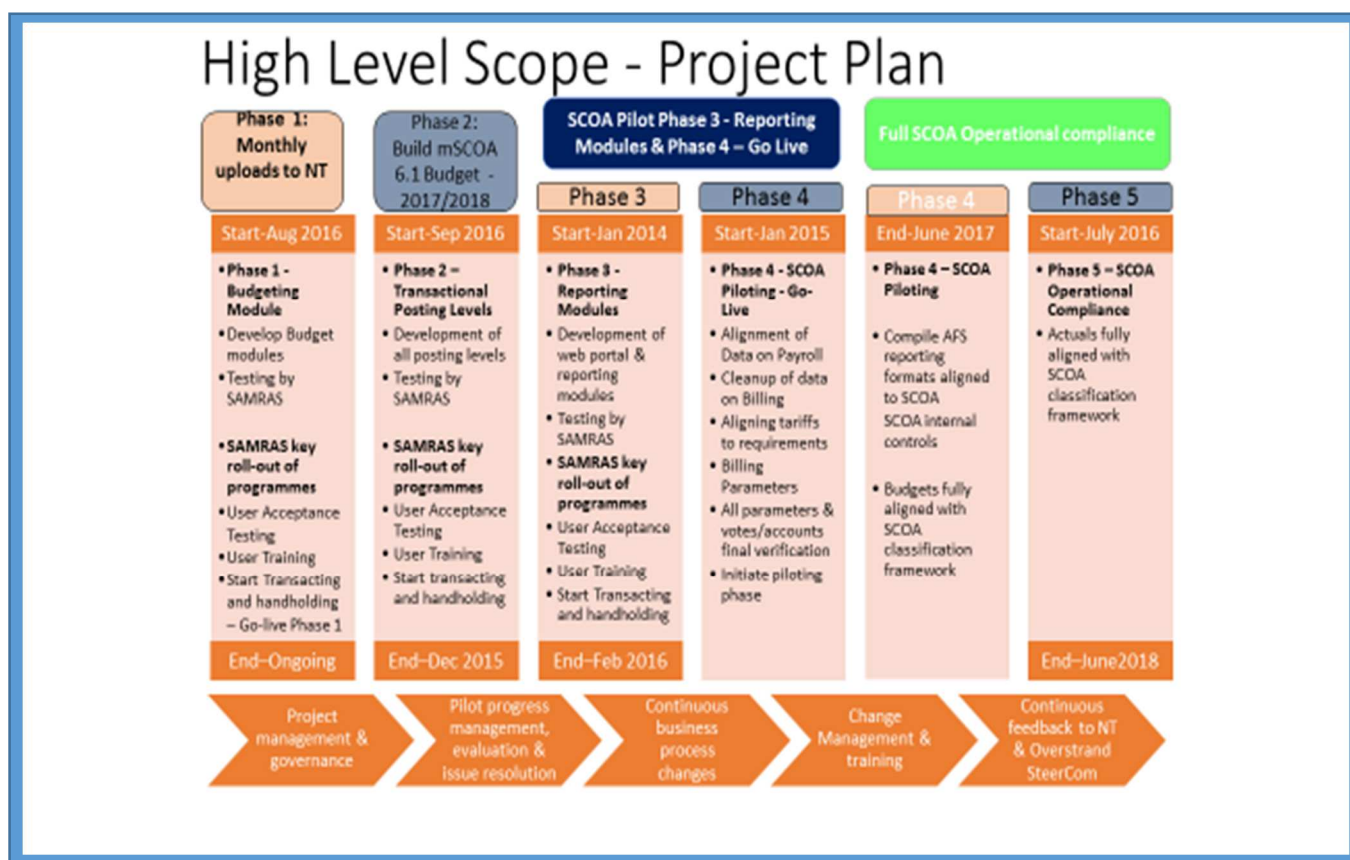


Diagram 2 - mSCOA Samras Modernisation 2015/2016

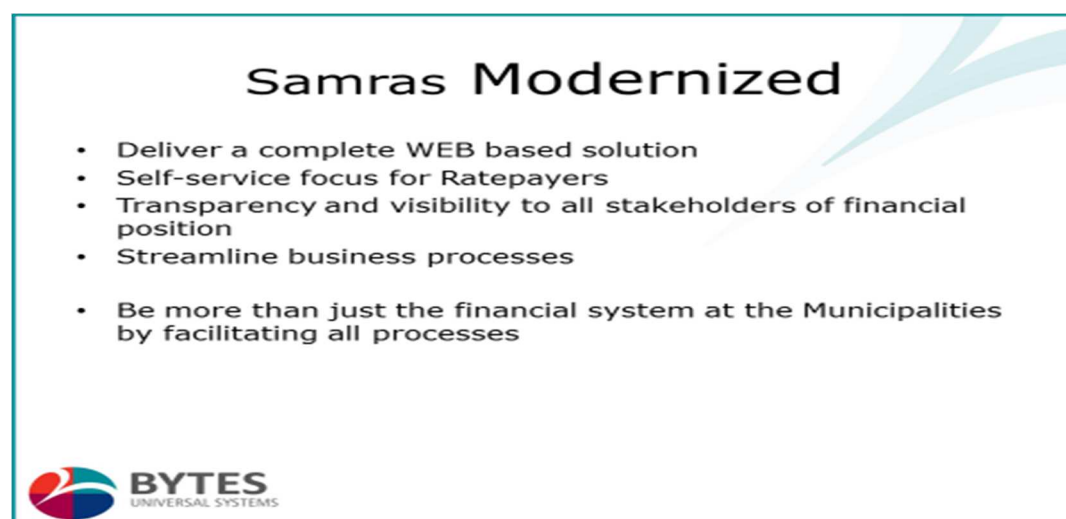
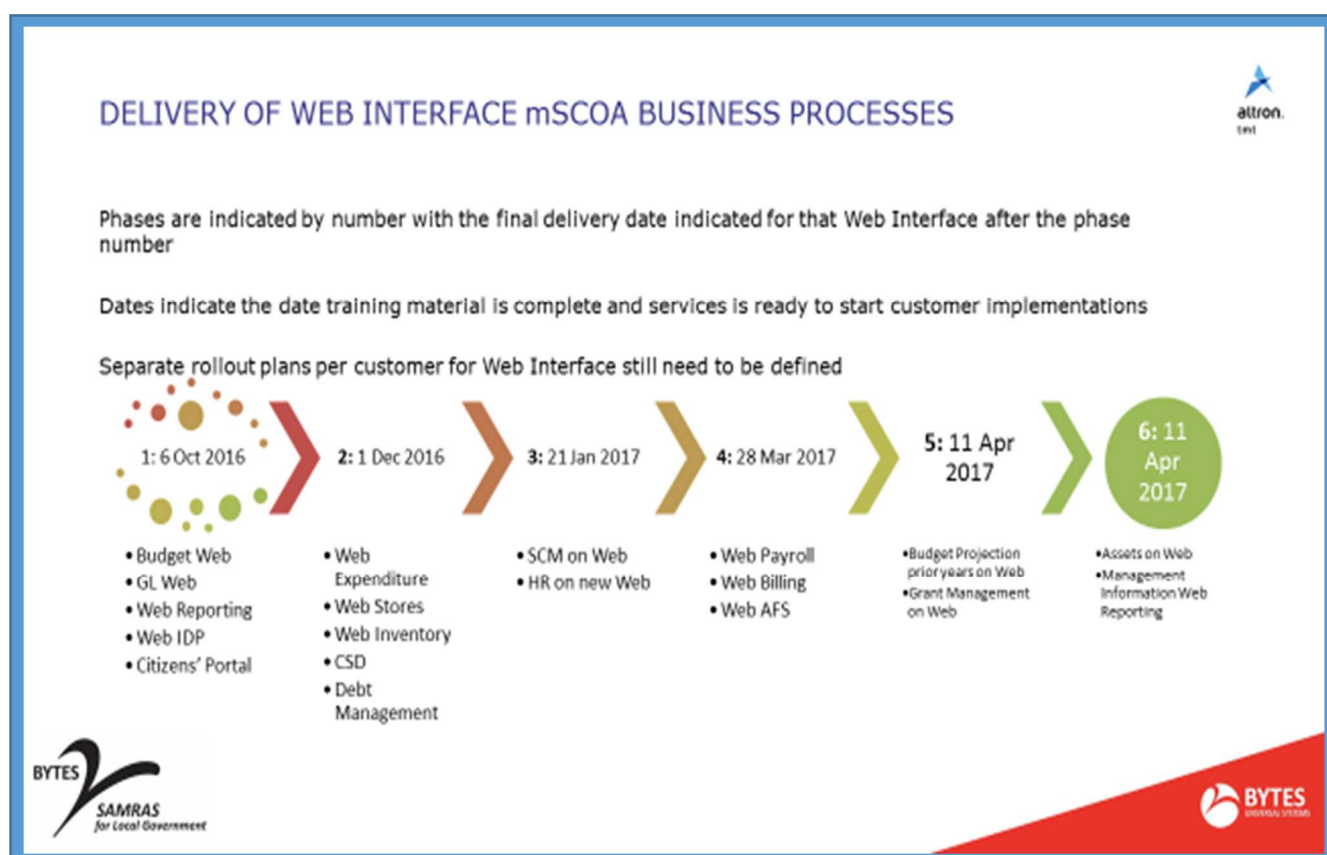


Diagram 3 - Web Interface mSCOA Business Process – 2016/2017



ANNEXURE J

DEMAND MANAGMEMENT PLAN 2020-2021

DEMAND MANAGEMENT PLAN - 2020/2021

BWP REF #	Directorate (R)	Existing Tender Number	Expiry Date of current contract	New Tender Number	Contract Director	Contract Owner	Project Name / Tender Description	Project Type Stand alone or Combined Multi project	Indicate advertising period	Ward	Area	Est. Expenditure as per budget 2020/2021	Est. Expenditure 2021/2022	Total Estimated Project Cost	Procurement Process	Pre-Qualification (Regulation 4)	Sub-Contracting (Regulation 9) Tenders above R10 million	Social Responsibility (Community Investment)	Planned Start Date of new contract	Contract period in months (New contract)	Planned Completion Date of new contract	Expected submission date of Specifications	Expected BEC	Expected Date Advertised	Expected Tender Closing Date	Validity Period in days	Expected BEC	Expected SAC	Expiry of validity period	Expected Final Award Date		
A	SECTION A: RECURRING PROJECTS ON THE CONTRACT MANAGEMENT SYSTEM																															
A01	Infrastructure and Planning	SC 1862/2018	2021/06/30	N/A	S Muller	C Mitchell	Transport of Municipal Solid Waste and Chipping and Transport of Garden Waste	Stand Alone	Q3 - Jan - Mar '21	Overstrand	Overstrand	11 123 993.00	10 635 990.00	32 979 943.00	Tender	No	No	Yes	2021/07/01	36	2024/06/30	2021/01/20	2021/01/27	2021/02/05	2021/03/19	90	2021/04/29	2021/05/14	2021/06/17	2021/06/15		
A02	Infrastructure and Planning	SC1967/2019	30/06/2021	N/A	S Muller	L Lotzebe	Appointment of Architects and Architectural Technologist for a contract period ending 30 June 2024	Stand Alone	Q3 - Jan - Mar '21	Overstrand	Overstrand	2 500 000.00	2 500 000.00	5 000 000.00	Tender	Yes	N/A	N/A	2021/07/01	36	2024/06/30	2021/01/14	2021/01/28	2021/02/11	2021/03/11	90	2021/04/15	2021/04/29	2021/06/09	2021/04/29		
A03	Finance	SC1841/2018	2021/06/30	N/A	S Reyneke-Naudé	E Honeberg	Provision Of Water And Electricity Meter Reading Services	Stand Alone	Q3 - Jan - Mar '21	Overstrand	Overstrand	1 686 400.00	1 786 500.00	5 365 600.00	Tender	Yes	N/A	Community	2021/07/01	36	2024/06/30	2021/02/02	2021/02/06	2021/02/12	2021/03/02	90	2021/03/20	2021/03/27	2021/05/31	2021/03/27		
A04	Finance	SC1876/2018	2021/06/30	N/A	S Reyneke-Naudé	E Honeberg	Provision Of Transit Of Monies	Stand Alone	Q3 - Jan - Mar '21	Overstrand	Overstrand	280 500.00	297 330.00	893 000.00	Tender	Yes	N/A	Social Responsibility	2021/07/01	36	2024/06/30	2021/02/02	2021/02/06	2021/02/12	2021/03/02	90	2021/03/20	2021/03/27	2021/05/31	2021/03/27		
A05	Finance	SC1852/2018	2021/06/30	N/A	S Reyneke-Naudé	E Honeberg	Provision Of On-Line Electronic Searches And Verification Of Information	Stand Alone	Q3 - Jan - Mar '21	Overstrand	Overstrand	754 390.00	799 700.00	2 401 790.00	Tender	Yes	N/A	Social Responsibility	2021/07/01	36	2021/06/30	2021/02/02	2021/02/06	2021/02/12	2021/03/02	90	2021/03/20	2021/03/27	2021/05/31	2021/03/27		
A06	Finance	SC1842/2018	2021/06/30	N/A	S Reyneke-Naudé	E Honeberg	Provision Of Meter Reading Software For Mobile Devices	Stand Alone	Q3 - Jan - Mar '21	Overstrand	Overstrand	212 000.00	224 720.00	675 020.00	Tender	Yes	N/A	Social Responsibility	2021/07/01	36	2024/06/30	2021/02/02	2021/02/06	2021/02/12	2021/03/02	90	2021/03/20	2021/03/27	2021/05/31	2021/03/27		
A07	Finance	SC1940/2018	2021/06/30	N/A	S Reyneke-Naudé	H Voster	Management Of The Short-Term Insurance Portfolio Of The Overstrand Municipality	Stand Alone	Q3 - Jan - Mar '21	Overstrand	Overstrand	3 828 550.00	4 107 180.00	7 935 710.00	Tender	N/A	N/A	N/A	2021/07/01	36	2024/06/30	2021/01/06	2021/01/20	2021/02/03	2021/03/05	90	2021/04/15	2021/05/07	2021/06/03	2021/05/28		
A08	Management Services	SC1870/2018	2021/06/30	N/A	D Anson	J van Asperen	Provision Of Multi-Functional Office Machines	Stand Alone	Q3 - Jan - Mar '21	Overstrand	Overstrand	1 100 000.00	1 155 000.00	2 255 000.00	Sec 116 (3) Amendment of Contract	N/A	N/A	N/A	2021/07/01	36	2024/06/30	2021/02/24	2021/02/25	2021/02/28	2021/03/15	90	2021/04/02	2021/04/14	2021/06/13	2021/06/13		
A09	Management Services	SC2058/2019	2021/02/09	N/A	D Anson	J van Asperen	Online Subscription For Access To Legal Information For A 12 Month Period	Stand Alone	Q2 - Oct - Dec '20	Overstrand	Overstrand	115 000.00	120 000.00	235 000.00	Tender	N/A	N/A	N/A	2021/02/21	36	2024/02/20	2020/10/01	2020/10/08	2020/10/15	2020/10/30	90	2020/11/26	2020/12/11	2021/01/28	2021/11/21		
A10	Community Services	SC1795/2017	2020/06/30	N/A	R Williams	F. Frans	Supply and delivery of galvanneal metal roof sheets	Stand Alone	Q1 - Jul - Sep '20	Overstrand	Overstrand	150 000.00	150 000.00	300 000.00	Tender	N/A	N/A	N/A	2020/11/01	24	2022/06/30	2020/06/03	2020/06/08	2020/06/12	2020/06/17	90	2020/06/29	2020/09/06	2020/11/27	2020/09/23		
A11	Community Services	SC181/2018	2021/06/30	N/A	R Williams	B Platjies	Hygiene Services	Combined / Multi project	Q2 - Oct - Dec '20	Overstrand	Overstrand	483 599.00	154 000.00	483 599.00	Tender	N/A	N/A	N/A	2021/07/01	36	2024/06/30	2020/10/16	2020/10/22	2020/10/29	2020/11/27	90	2021/01/07	2021/01/22	2021/02/25	2021/01/22		
A12	Community Services	SC1885/2018	2021/06/30	N/A	R Williams	T Marx	Chemical Control Of Weeds On Sport Turf and Public Open Spaces In The Overstrand	Stand Alone	Q3 - Jan - Mar '21	Overstrand	Overstrand	355 366.00	390 902.00	1 002 700.00	Tender	N/A	N/A	N/A	2021/07/01	36	2024/06/30	2021/02/27	2021/03/03	2021/03/06	2021/03/27	90	2021/03/14	2021/03/21	2021/06/25	2021/03/21		
A13	Community Services	SC1935/2018	2021/06/30	N/A	R Williams	A Wyrngard	Repair And Maintenance Of Diesel Boler Systems At Onrus Caravan Park	Stand Alone	Q3 - Jan - Mar '22	Overstrand	Overstrand	Not provided	Not provided	Not provided	Tender	N/A	N/A	N/A	2021/07/01	36	2024/06/30	2021/02/27	2021/03/03	2021/03/03	2021/03/27	60	2021/03/14	2021/03/21	2021/05/28	2021/03/21		
A14	Community Services	SC1906/2017	2020/06/30	N/A	R Williams	T Marx	Supply, Delivery and/or Application of Fertilizer on Sports Fields in the Overstrand	Stand Alone	Q1 - Jul - Sep '20	Overstrand	Overstrand	350 000.00	360 000.00	1 060 000.00	Tender	N/A	N/A	N/A	2020/09/01	36	2023/06/30	2020/06/01	2020/06/08	2020/06/12	2020/07/17	90	2020/06/16	2020/09/23	2020/10/16	2020/09/23		
A15	Protection Services	SC1901/2018	2021/06/30	N/A	N Michaels	L Smith	Provision of Security Guards In The Overstrand Area	Stand Alone	Q3 - Jan - Mar '21	Overstrand	Overstrand	-	3 482 332.00	3 482 332.00	Tender	Yes	N/A	Yes	2021/07/01	36	2024/06/30	2021/01/18	2021/01/29	2021/02/06	2021/02/20	90	2021/03/20	2021/04/03	2021/04/21	2021/04/17		
A16	Protection Services	SC1908/2018	2021/06/30	N/A	N Michaels	L Smith	Clearing Of Municipal And Private Eves	Stand Alone	Q3 - Jan - Mar '21	Overstrand	Overstrand	200 000.00	973 725.00	1 173 725.00	Tender	N/A	N/A	N/A	2021/07/01	36	2024/06/30	2021/01/18	2021/01/29	2021/02/06	2021/02/20	90	2021/03/20	2021/04/03	2021/04/21	2021/04/17		
A17	Finance	SC1859/2018	2021/06/30	N/A	S Reyneke-Naudé	C Routs	Supply And Delivery Of Tissue Paper Products And Cleaning Materials	Stand Alone	Q3 - Jan - Mar '21	Overstrand	Overstrand	2 927 251.41	2 927 251.41	8 781 754.23	Tender	YES / BBSEE LEVEL 4 & LEVEL 1	N/A	N/A	N/A	2021/07/01	36	2024/06/30	2020/11/30	2021/01/09	2021/02/13	2021/03/16	90	2021/05/15	2021/05/22	2021/06/14	2021/05/22	
A18	Finance	SC1857/2018	2021/06/30	N/A	S Reyneke-Naudé	C Routs	Supply And Delivery Of Protective Clothing For The Overstrand Municipality	Stand Alone	Q3 - Jan - Mar '22	Overstrand	Overstrand	2 545 415.43	2 545 415.43	7 536 246.28	Tender	YES / BBSEE LEVEL 4 & LEVEL 1	N/A	N/A	N/A	2021/07/01	36	2024/06/30	2020/11/30	2021/01/29	2021/02/13	2021/03/16	90	2021/05/15	2021/05/22	2021/06/14	2021/05/22	
A19	Finance	SC1860/2018	2021/06/30	N/A	S Reyneke-Naudé	C Routs	SUPPLY AND DELIVERY OF WHEELIE BINS, HARDWARE PRODUCTS AND LUBRICANT PRODUCTS	Stand Alone	Q3 - Jan - Mar '23	Overstrand	Overstrand	1 648 864.00	1 648 864.00	4 946 592.00	Tender	YES / BBSEE LEVEL 4 & LEVEL 1	N/A	N/A	N/A	2021/07/01	36	2024/06/30	2020/11/30	2021/01/29	2021/02/13	2021/03/16	90	2021/05/15	2021/05/22	2021/06/14	2021/05/22	
A20	Management Services	SCD3103/2018	2021/11/23	N/A	D Anson	C Johnson	Upgrade Of Ii Help Desk Software License And 3 Year Annual Maintenance And Support Renewal	Stand Alone	Q4 - Apr - Jun '21	Overstrand	Overstrand	Not provided	Not provided	Not provided	Deviation	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
A21	Community Services	SC1880/2018	2021/06/30	N/A	R Williams	F Myburgh	Management Of Gansbaai Caravan Park	Stand Alone	Q3 - Jan - Mar '21	Overstrand	Overstrand	250 000.00	150 000.00	450 000.00	Tender	N/A	N/A	N/A	2021/07/01	36	2024/06/30	2021/03/11	2021/04/10	2021/03/17	2021/04/17	90	2021/03/21	2021/03/29	2021/07/16	2021/03/29		
A22	Economic & Social Development & Tourism	SCD3099/2018	2021/06/30	N/A	S Madikane	G Smit	Management Of Overstrand Municipality's Junior Council Project	Stand Alone	Q3 - Jan - Mar '22	Overstrand	Overstrand	50 000.00	50 000.00	150 000.00	Deviation	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
A23	Management Services	SC2067/2020	2021/01/31	N/A	D Anson	N Zweni	Translating And Editing Service For A 12 Month Period	Stand Alone	Q3 - Jan - Mar '23	Overstrand	Overstrand	Not provided	Not provided	Not provided	Formal Quotation	N/A	N/A	N/A	2021/02/01	12	2021/01/31	2020/11/04	2020/11/06	2020/11/12	2020/11/27	60	2020/12/11	2020/12/18	2021/01/26	2020/12/18		
A24	Community Services	SC1850/2018	2021/06/30	N/A	R Williams	T Steenberg	Hiring Of Sewage Vacuum Tankers	Stand Alone	Q3 - Jan - Mar '24	Overstrand	Overstrand	Not provided	Not provided	Not provided	Tender	N/A	N/A	N/A	2022/07/01	36	2025/06/30	2020/02/01	2021/03/05	2021/03/15	2021/04/15	90	2021/05/05	2021/05/15	2021/06/15	2021/05/15		
A25	Community Services	SC1874/2018	2021/06/30	N/A	R Williams	T Steenberg	Provision Of Small Works And Maintenance As And When Needed	Stand Alone	Q3 - Jan - Mar '25	Overstrand	Overstrand	Not provided	Not provided	Not provided	Tender	YES / BBSEE LEVEL 4 & LEVEL 1	YES	YES	2022/07/01	36	2025/06/30	2020/02/01	2021/03/01	2021/03/11	2021/04/15	90	2021/05/05	2021/05/15	2021/06/15	2021/05/15		
B	SECTION B: PROJECTS ON THE CAPITAL BUDGET FOR 2020/2021 AND FIRST HALF OF 2021/2022																															
B01	Infrastructure and Planning	SC1969/2019	2022/06/30	N/A	S Muller	H Blignaut	Ecd Centre Establishment	Stand Alone	N/A	Overstrand	Overstrand	475 000.00	-	75 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
B02	Infrastructure and Planning	SC1919/2018	2020/02/17	Root Els Water Pipeline	S Muller	H Blignaut	Water Master Plan Implementation (F21) - Root Els Water Pipeline	Stand Alone	Q2 - Oct - Dec '20	Overstrand	Overstrand	10 000 000.00	-	10 000 000.00	Tender	N/A	N/A	YES	2021/01/18	12	2022/02/28	2020/09/31	2020/10/05	2020/09/18	2020/10/23	90	2020/12/10	2020/12/18	2021/01/21	2021/01/08		
B03	Infrastructure and Planning	SC1919/2018	2020/02/17	N/A	S Muller	H Blignaut	Water Master Plan Implementation (F23) -Overstrand Waterpipe Replacement : one tender with B56 and B59	Combined / Multi project	Q2 - Oct - Dec '20	Overstrand	Overstrand	7 859 659.00	18 000 000.00	25 859 659.00	Tender	N/A	N/A	YES	2021/01/18	12	2022/02/28	2020/09/31	2020/10/05	2020/09/18	2020/10/23	90	2020/12/10	2020/12/18	2021/01/21	2021/01/08		
B04	Infrastructure and Planning	SC1890/2018	2023/12/07	N/A	S Muller	H Blignaut	Refurbishment Of Bulk Water Pipelines	Combined / Multi project	N/A	Overstrand	Overstrand	900 000.00	5 000 000.00	5 900 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
B05	Infrastructure and Planning	SC1890/2018	2023/12/07	N/A	S Muller	H Blignaut	Fencing AI Water Installations	Combined / Multi project	N/A	Overstrand	Overstrand	700 000.00	700 000.00	1 400 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
B06	Infrastructure and Planning	SC1890/2018	2023/12/07	N/A	S Muller	H Blignaut	Water Facilities (Contingency)	Combined / Multi project	N/A	Overstrand	Overstrand	400 000.00	400 000.00	800 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
B07	Infrastructure and Planning	SC1938/2019	2021/06/30	N/A	S Muller	H Blignaut	Upgrade Hermanus Well Fields Phase 2	Stand Alone	Q2 - Oct - Dec '20	Hermanus	Ward 04	6 000 000.00	-	6 000 000.00	Tender	N/A	N/A	YES	2020/11/01	8	2021/06/30	2020/07/01	2020/07/10	2020/07/17	2020/08/21	90	2020/10/01	2020/10/09	2020/11/19	2020/10/30		
B08	Infrastructure and Planning	SC2018/2019	2021/06/30	N/A	S Muller	H Blignaut	New Reservoir For Pringle Bay (F12)	Combined / Multi project	N/A	Pringle Bay	Ward 10	5 635 000.00	-	5 635 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
B09	Infrastructure and Planning	SC1890/2018	2023/12/07	N/A	S Muller	H Blignaut	Klipgat & Grote Pump Stations Refurbishment	Combined / Multi project	N/A	Gansbaai	Ward 02	900 000.00	-	900 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
B10	Infrastructure and Planning	N/A	N/A	N/A	S Muller	H Blignaut	Access Roads To Kleinmond & Buffels River WwT's Upgrade	Stand Alone	Q2 - Oct - Dec '20	Kleinmond	Ward 09	1 100 000.00	2 000 000.00	3 100 000.00	Tender	N/A	N/A	YES	2020/11/01	8	2021/06/30	2020/07/01	2020/07/10	2020/07/17	2020/08/21	90	2020/10/01	2020/10/09	2020/11/19	2020/10/30		
B11	Infrastructure and Planning	N/A	N/A	N/A	S Muller	H Blignaut	New Sandbaai Reservoir	Stand Alone	Q4 - Apr - Jun '21	Sandbaai	Ward 07	-	3 000 000.00	3 000 000.00	Tender	N/A	N/A	YES	2021/09/01	12	2022/8/31	2021/04/01	2021/04/09	2021/04/16	2021/05/21	90	2021/05/04	20				

DEMAND MANAGEMENT PLAN - 2020/2021

DMP REF #	Directorate(R)	Existing Tender Number	Expiry Date of current contract	New Tender Number	Contract Director	Contract Owner	Project Name / Tender Description	Project Type Stand alone or Combined / Multi project	Indicate advertising period	Ward	Area	Est. Expenditure as per budget 2020/2021	Est. Expenditure 2021/2022	Total Estimated Project Cost	Procurement Process	Pre-Qualification (Regulation 4)	Sub-Contracting (Regulation 9) Tenders above R30 million	Social Responsibility / Community Investment	Planned Start Date of new contract	Contract period in months (New contract)	Planned Completion Date of new contract	Expected submission date of Specifications	Expected BSC	Expected Date Advertised	Expected Tender Closing Date	Validity Period in days	Expected BSC	Expected SAC	Expiry of validity period	Expected Final Award Date	
B23	Infrastructure and Planning	N/A	N/A	N/A	S Muller	H Bignaud	Upgrading Of Pumpstations & Rising Mains	Stand Alone	Q2 - Oct - Dec '20	Overstrand	Overstrand	4 600 000.00	4 000 000.00	8 600 000.00	Tender	N/A	N/A	YES	2021/03/01	16	2022/06/30	2020/10/01	2020/10/09	2020/10/16	2020/11/20	90	2021/01/08	2021/02/05	2021/02/18	2021/02/05	
B24	Infrastructure and Planning	N/A	N/A	N/A	S Muller	H Bignaud	Hermanus Wwte Upgrade Screens, Ras & Sludge Dewatering	Stand Alone	N/A	Hermanus	Ward 03	-	3 000 000.00	3 000 000.00	Tender	N/A	N/A	N/A	N/A	N/A	N/A	2020/04/30	2020/05/08	2020/05/15	2020/06/19	90	2020/07/23	2020/07/31	2020/09/17	2020/07/31	
B25	Infrastructure and Planning	SC1919/2018	2020/12/17	N/A	S Muller	H Bignaud	Zwitshie Sewer (F14): one tender with B89, B90, B91	Combined / Multi project	N/A	Zwitshie	Ward 5, 12	7 756 483.00	-	7 756 483.00	Tender	N/A	N/A	YES	2020/09/01	10	19/05/2021	2020/04/30	2020/05/08	2020/05/15	2020/06/19	90	2020/07/23	2020/07/31	2020/09/17	2020/08/22	
B26	Infrastructure and Planning	N/A	N/A	N/A	S Muller	H Bignaud	Upgrading Of Kidbrooke Pipeline	Stand Alone	N/A	Ormau/Vernmont	Ward 13	1 000 000.00	-	1 000 000.00	Deviation	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B27	Infrastructure and Planning	SC2060/2020	not awarded yet	N/A	S Muller	C Mitchell	Hermanus New Waste Management Facility	Combined / Multi project	N/A	Overstrand	Overstrand	17 963 989.00	-	17 963 989.00	Tender	Yes	Yes	Yes	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	90	2020/04/09	2020/04/17	2020/05/28	2020/05/28
B28	Infrastructure and Planning	N/A	N/A	N/A	S Muller	C Minsbail	Gansbaai Landfill Site Fence	Stand Alone	N/A	Gansbaai	Ward 02	2 500 000.00	-	2 500 000.00	Tender	No	No	Yes	2020/01/18	3	2022/04/15	2021/08/21	2021/08/26	2021/09/11	2021/11/02	90	2021/11/05	2021/11/20	2021/12/31	2021/12/14	
B29	Infrastructure and Planning	N/A	N/A	N/A	S Muller	S Muller	Building Control Office Extension	Stand Alone	Q1 - Jul - Sep '20	Overstrand	Overstrand	1 000 000.00	-	1 000 000.00	Tender	N/A	N/A	N/A	2021/01/18	6	2021/06/30	2020/09/01	2020/09/09	2020/09/18	2020/10/16	90	2020/11/27	2020/12/04	2021/01/14	2021/01/04	
B30	Infrastructure and Planning	N/A	N/A	N/A	S Muller	S Muller	Fernkloof Nature Reserve Facilities (F12)	Combined / Multi project	Q3 - Jan - Mar '21	Hermanus	Ward 03	2 100 000.00	3 600 000.00	5 700 000.00	Tender	N/A	N/A	N/A	2021/04/19	10	2022/02/29	2021/01/11	2021/01/20	2021/01/15	2021/02/12	90	2021/03/19	2020/03/26	2021/05/13	2020/04/16	
B31	Infrastructure and Planning	N/A	N/A	N/A	S Muller	S Muller	Electricity Transformers/Capital Replacement Contingency)	Stand Alone	-	Overstrand	Overstrand	1 000 000.00	-	1 000 000.00	Other	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B32	Infrastructure and Planning	N/A	N/A	N/A	S Muller	S Muller	Minor Assets- Infrastructure & Planning	Stand Alone	-	Overstrand	Overstrand	420 000.00	-	420 000.00	Other	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B33	Infrastructure and Planning	N/A	N/A	N/A	S Muller	D Menne	Final Kbaar & Bread - New 6611 Kv Substation (F14)	Combined / Multi project	Q3 - Jan - Mar '21	Gansbaai All	Multi-ward Gb Area	896 892.00	38 000 000.00	38 896 892.00	Tender	N/A	N/A	N/A	2021/07/01	18	2022/12/31	2021/02/05	2021/02/26	2021/03/12	2021/04/09	90	2021/05/12	2021/05/26	2021/07/06	2021/06/18	
B34	Infrastructure and Planning	SC2070/2019	Existing contract	Existing contract	S Muller	D Hendriks	Hawston Industrial/Business Hub	Stand Alone	N/A	Hawston	Ward 08	4 871 000.00	-	4 871 000.00	Existing Contract	YES	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	90	N/A	N/A	N/A	N/A
B35	Infrastructure and Planning	New tender	N/A	New	S Muller	D Hendriks	Upgrade Hawston Sport Complex (F12)	Combined / Multi project	Q1 - Jul - Sep '20	Hawston	Ward 08	4 722 667.91	-	4 722 667.91	Tender	Other	N/A	N/A	2020/11/06	7	2021/06/30	2020/07/01	2020/07/07	2020/07/17	2020/08/21	90	2020/09/24	2020/10/02	2020/11/19	2020/10/02	
B36	Infrastructure and Planning	SC 2027/2019	n/a	N/A	S Muller	D Hendriks	Upgrade Hawston Sport Complex (F12)	Stand Alone	N/A	Hawston	Ward 08	5 182 233.00	-	5 182 233.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	90	N/A	N/A	N/A	N/A
B37	Infrastructure and Planning	revision of existing te	N/A	N/A	S Muller	D Hendriks	Sidewalks Overstrand	Combined / Multi project	-	Overstrand	Overstrand	750 000.00	-	750 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	90	N/A	N/A	N/A	N/A
B38	Infrastructure and Planning	SC35/2007	Existing contract	Existing contract	S Muller	D Hendriks	LCH Services Construction Contracts	Stand Alone	N/A	Overstrand	Overstrand	45 956 000.00	46 856 550.00	92 822 550.00	Existing Contract	Other	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	90	N/A	N/A	N/A	N/A
B39	Infrastructure and Planning	SC2047/2019	2020/12/31	Existing contract	S Muller	D Hendriks	Cbd Regeneration Program	Combined / Multi project	N/A	Hermanus	Ward 03	13 700 000.00	-	13 700 000.00	Existing Contract	Other	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	90	N/A	N/A	N/A	N/A
B40	Infrastructure and Planning	N/A	N/A	N/A	S Muller	D Hendriks	Blompark Housing Project Bus Route	Stand Alone	Q1 - Jul - Sep '20	Blompark	Ward 02	-	3 370 518.00	3 370 518.00	Tender	N/A	N/A	N/A	2021/07/01	24	2023/06/30	2021/03/01	2021/03/08	2021/03/26	2021/04/25	90	2021/05/27	2021/06/04	2021/07/24	2021/06/04	
B41	Infrastructure and Planning	SC2028/2019	2021/01/05	Existing contract	S Muller	D Hendriks	New 4M Reservoir	Stand Alone	N/A	Masakhane	Ward 01	7 581 744.00	-	7 581 744.00	Existing Contract	Other	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	90	N/A	N/A	N/A	N/A
B42	Infrastructure and Planning	N/A	N/A	N/A	S Muller	D Hendriks	Upgrade Water Lines	Stand Alone	Q1 - Jul - Sep '20	Masakhane	Ward 01	-	5 200 000.00	5 200 000.00	Tender	N/A	N/A	N/A	2021/07/01	24	2023/06/30	2021/03/01	2021/03/08	2021/03/26	2021/04/25	90	2021/05/27	2021/06/04	2021/07/24	2021/06/04	
B43	Infrastructure and Planning	N/A	N/A	N/A	S Muller	D Hendriks	New Booster Pumpstation & Valves	Stand Alone	Q1 - Jul - Sep '20	Masakhane	Ward 01	-	2 732 000.00	2 732 000.00	Tender	N/A	N/A	N/A	2021/07/01	24	2023/06/30	2021/03/01	2021/03/08	2021/03/26	2021/04/25	90	2021/05/27	2021/06/04	2021/07/24	2021/06/04	
B44	Infrastructure and Planning	N/A	N/A	N/A	S Muller	D Hendriks	Upgrade Bulk Water	Stand Alone	Q1 - Jul - Sep '20	Stanford	Ward 11	-	3 483 738.00	3 483 738.00	Tender	N/A	N/A	N/A	2021/07/01	24	2023/06/30	2021/03/01	2021/03/08	2021/03/26	2021/04/25	90	2021/05/27	2021/06/04	2021/07/24	2021/06/04	
B45	Infrastructure and Planning	N/A	N/A	N/A	S Muller	D Hendriks	New 4M Reservoir	Stand Alone	N/A	Franskrail	Ward 01	1 700 000.00	-	1 700 000.00	Tender	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	90	N/A	N/A	N/A	N/A
B46	Infrastructure and Planning	N/A	N/A	N/A	S Muller	D Hendriks	Upgrade Bulk Sewer (Pumpstation)	Stand Alone	Q2 - Oct - Dec '20	Masakhane	Ward 02	3 920 000.00	-	3 920 000.00	Tender	Other	N/A	N/A	2020/10/16	9	2021/06/30	2020/06/11	2020/06/18	2020/06/25	2020/07/31	90	2020/09/03	2020/09/11	2020/10/29	2020/09/11	
B47	Infrastructure and Planning	N/A	N/A	N/A	S Muller	D Hendriks	Upgrade Bulk Sewer	Stand Alone	Q1 - Jul - Sep '20	Stanford	Ward 11	-	620 000.00	620 000.00	Tender	N/A	N/A	N/A	2021/07/01	24	2023/06/30	2021/03/01	2021/03/08	2021/03/26	2021/04/25	90	2021/05/27	2021/06/04	2021/07/24	2021/06/04	
B48	Infrastructure and Planning	N/A	N/A	N/A	S Muller	D Hendriks	Masakhane Housing Project Bulk Stormwater	Stand Alone	Q1 - Jul - Sep '20	Masakhane	Ward 01	5 864 256.00	4 406 744.00	10 271 000.00	Tender	Yes	N/A	N/A	N/A	N/A	24	2022/06/30	2020/06/11	2020/06/18	2020/06/25	19/00/100	90	2020/09/03	2020/09/11	19/00/03/30	2020/09/11
B49	Infrastructure and Planning	N/A	N/A	N/A	S Muller	D Hendriks	Stanford Housing Project Bulk Stormwater	Stand Alone	Q1 - Jul - Sep '20	Stanford	Ward 11	4 500 000.00	3 457 000.00	7 957 000.00	Tender	Yes	N/A	N/A	N/A	N/A	24	2022/06/30	2020/06/11	2020/06/18	2020/06/25	19/00/100	90	2020/09/03	2020/09/11	19/00/03/30	2020/09/11
B50	Infrastructure and Planning	SC2046/2019	N/A	Existing contract	S Muller	D Hendriks	Stormwater - Overhills	Stand Alone	N/A	Overhills	Ward 10	2 500 000.00	-	2 500 000.00	Existing Contract	Yes	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	90	N/A	N/A	N/A	N/A
B51	Community Services	N/A	N/A	N/A	R Williams	T Marx	Shelter For Communities At Taxi Rank	Stand Alone	Q1 - Jul - Sep '20	Hermanus	Ward 03	300 000.00	-	300 000.00	Tender	to be determined at a later stage	to be determined at a later stage	to be determined at a later stage	N/A	N/A	N/A	2020/07/28	2020/07/30	2020/07/21	2020/08/15	90	2020/09/15	2020/09/21	2020/11/13	2020/09/21	
B52	Community Services	N/A	N/A	N/A	R Williams	T Marx	Abolition Facilities - Orms Swimming Beach-Phase 2	Combined / Multi project	Q1 - Jul - Sep '20	Ormau/Vernmont	Ward 13	750 000.00	-	750 000.00	Tender	to be determined at a later stage	to be determined at a later stage	to be determined at a later stage	N/A	N/A	N/A	2020/07/28	2020/07/30	2020/07/21	2020/08/15	90	2020/09/15	2020/09/21	2020/11/13	2020/09/21	
B53	Community Services	N/A	N/A	N/A	R Williams	T Marx	Upgrading Of Zwitshie Taxi Rank Stalls	Combined / Multi project	Q2 - Oct - Dec '20	Zwitshie	Ward 06	360 492.00	-	360 492.00	Tender	Existing tender	Existing tender	Existing tender	N/A	N/A	N/A	2020/09/28	2020/09/30	2020/09/05	2020/09/30	90	2020/10/30	2020/11/05	2020/12/29	2020/11/05	
B54	Infrastructure and Planning	SC2027/2019	2020/06/30	Tender process in progress	S Muller	D Hendriks	Upgrade Hawston Sport Complex (F22)	Stand Alone	-	Hawston	Ward 08	600 000.00	-	600 000.00	Tender	N/A	N/A	N/A	2020/11/06	8	2021/06/30	2020/06/15	2020/06/22	2020/07/31	2020/08/04	90	2020/09/24	2020/10/02	2020/10/29	2020/10/02	
B55	Community Services	N/A	N/A	N/A	R Williams	D Nel	Fencing- Dog Park	Stand Alone	Q3 - Jan - Mar '21	Hermanus	Ward 03	100 000.00	-	100 000.00	Formal Quotation	N/A	N/A	N/A	2021/04/12	3	2021/06/30	2021/02/01	2021/02/03	2021/02/05	2021/03/01	60	2021/04/01	2021/04/06	2021/04/30	2021/04/06	
B56	Community Services	N/A	N/A	N/A	R Williams	D Nel	Upgrading Of Mount Pleasant Sportsground	Stand Alone	Q3 - Jan - Mar '21	Westcliff	Ward 04	500 000.00	-	500 000.00	Tender	Existing tender	Existing tender	Existing tender	Not provided	Not provided	Not provided	2021/02/01	2021/02/03	2021/02/05	2021/03/01	90	2021/04/01	2021/04/06	2021/05/30	2021/04/06	
B57	Community Services	N/A	N/A	N/A	R Williams	T Marx	Hawston Paving/Tarring Of Ordes	Combined / Multi project	Q2 - Oct - Dec '20	Hawston	Ward 08	600 000.00	-	600 000.00	Tender	Existing tender	Existing tender	Existing tender	N/A	N/A	N/A	2021/02/01	2021/02/03	2021/02/05	2021/03/01	90	2021/04/01	2021/04/06	2021/05/30	2021/04/06	
B58	Community Services	N/A	N/A	N/A	R Williams	T Marx	Sewerage Bypass In Spumelele Corridor	Combined / Multi project	Q1 - Jul - Sep '20	Zwitshie	Ward 05	842 000.00	-	842 000.00	Tender	to be determined at a later stage	to be determined at a later stage	to be determined at a later stage	N/A	N/A	N/A	2020/08/28	2020/09/30	2020/09/05	2020/09/30	90	2020/10/30	2020/11/05	2020/12/29	2020/11/05	
B59	Community Services	N/A	N/A	N/A	R Williams	T Marx	Sewerage- Peach House Precint Upgrade	Combined / Multi project	Q1 - Jul - Sep '20	Zwitshie	Ward 06	1 555 630.00	-	1 555 630.00	Tender	to be determined at a later stage	to be determined at a later stage	to be determined at a later stage	N/A	N/A	N/A	2020/09/28	2020/09/30	2020/09/05	2020/09/30	90	2020/10/30	2020/11/05	2020/12/29	2020/11/05	
B60	Community Services	N/A	N/A	N/A	R Williams	T Marx	Sewerage Bypass In Spumelele Corridor	Combined / Multi project	Q1 - Jul - Sep '20	Zwitshie	Ward 12	1 280 250.00	-	1 280 250.00	Tender	to be determined at a later stage	to be determined at a later stage	to be determined at a later stage	N/A	N/A	N/A	2020/09/28	2020/09/30	2020/09/05	2020/09/30	90	2020/10/30	2020/11/05	2020/12/29	2020/11/05	
B61	Community Services	N/A	N/A	N/A	R Williams	T Marx	Sewer Network Upgrade	Combined / Multi project	Q1 - Jul - Sep '20	Hermanus	Multi-ward prg in Hm Area	500 000.00	-	500 000.00	Tender	to be determined at a later stage	to be determined at a later stage	to be determined at a later stage	N/A	N/A	N/A	2020/10/28	2020/10/30	2020/11/05	2020/12/05	90	2021/01/20	2021/01/25	2021/03/05	2021/01/25	
B62	Community Services	N/A	N/A	N/A	R Williams	T Marx	Stormwater Network Upgrade																								

DEMAND MANAGEMENT PLAN - 2020/2021

DMP REF #	Directorate(R)	Existing Tender Number	Expiry Date of current contract	New Tender Number	Contract Director	Contract Owner	Project Name / Tender Description	Project Type Stand alone or Combined / Multi project	Indicate advertising period	Ward	Area	Est. Expenditure as per budget 2020/2021	Est. Expenditure 2021/2022	Total Estimated Project Cost	Procurement Process	Pre-Qualification (Regulation 4)	Sub-Contracting (Regulation 9) Tenders above R30 million	Social Responsibility / Community Investment	Planned Start Date of new contract	Contract period in months (New contract)	Planned Completion Date of new contract	Expected submission date of Specifications	Expected BSC	Expected Date Advertised	Expected Tender Closing Date	Validity Period in days	Expected BSC	Expected SAC	Expiry of validity period	Expected Final Award date		
B75	Community Services	N/A	N/A	N/A	R Williams	T Marx	Stormwater and Tarring of Circles	Combined / Multi project	Q2 - Oct - Dec '20	Hawston	Ward 08	150 000.00	-	150 000.00	Existing Contract	Existing tender	Existing tender	Existing tender	N/A	N/A	N/A	2021/02/03	2021/02/06	2021/02/10	2021/03/10	60	2021/04/10	2021/04/15	2021/05/09	2021/04/15		
B76	Community Services	N/A	N/A	N/A	R Williams	T Marx	Curbing and Tarring of sidewalks	Combined / Multi project	Q2 - Oct - Dec '20	Hawston	Ward 08	50 000.00	-	50 000.00	Existing Contract	Existing tender	Existing tender	Existing tender	N/A	N/A	N/A	2021/03/01	2021/03/05	2021/03/08	2021/04/07	60	2021/05/07	2021/05/15	2021/06/06	2021/05/15		
B77	Community Services	N/A	N/A	N/A	R Williams	T Marx	Development and Construction of Parking Area at Erf 1229 For Cemetery	Combined / Multi project	Q2 - Oct - Dec '20	Hawston	Ward 08	50 000.00	-	50 000.00	Existing Contract	Existing tender	Existing tender	Existing tender	N/A	N/A	N/A	2021/03/01	2021/03/05	2021/03/08	2021/04/07	60	2021/05/07	2021/05/15	2021/06/06	2021/05/15		
B78	Community Services	SC1874/2018	N/A	N/A	R Williams	B Platjees	Upgrading ward 12 play parks	Stand Alone	Q2 - Oct - Dec '20	Zwelithe	Ward 12	210 000.00	-	210 000.00	Formal Quotation	Existing tender	Existing tender	Existing tender	N/A	N/A	N/A	2020/08/01	2020/08/14	2020/08/17	2020/09/31	90	2020/09/25	2020/10/08	2020/11/29	2020/10/30		
B79	Community Services	SC1874/2018	N/A	N/A	R Williams	B Platjees	Upgrading Sybilane Educare Centre Play Park	Stand Alone	Q2 - Oct - Dec '20	Zwelithe	Ward 12	50 000.00	-	50 000.00	Formal Quotation	Existing tender	Existing tender	Existing tender	N/A	N/A	N/A	2020/08/01	2020/08/14	2020/08/17	2020/09/31	60	2020/09/25	2020/10/08	2020/10/30	2020/10/30		
B80	Community Services	N/A	N/A	N/A	R Williams	T Marx	Construction And Upgrading Of Atlantic Drive	Combined / Multi project	Q2 - Oct - Dec '20	Onrus/Vermont	Ward 13	370 000.00	-	370 000.00	Existing Contract	Existing tender	Existing tender	Existing tender	N/A	N/A	N/A	2021/04/04	2021/04/08	2021/04/12	2021/05/11	60	2021/05/11	2021/05/20	2021/07/10	2021/06/20		
B81	Community Services	N/A	N/A	N/A	R Williams	T Marx	Traffic Calming	Combined / Multi project	Q2 - Oct - Dec '20	Onrus/Vermont	Ward 13	100 000.00	-	100 000.00	Existing Contract	Existing tender	Existing tender	Existing tender	N/A	N/A	N/A	2021/04/04	2021/04/08	2021/04/12	2021/05/12	60	2021/06/12	2021/06/20	2021/07/11	2021/06/20		
B82	Community Services	N/A	N/A	N/A	R Williams	D Lahey	Resurfacing Of Entrances To Kleinmond	Stand Alone	Q3 - Jan - Mar '21	Kleinmond	Ward 09 & 10	150 000.00	-	150 000.00	Formal Quotation	N/A	N/A	N/A	2021/04/01	3	2021/06/30	2021/01/15	2021/01/25	2021/02/05	2021/02/19	60	2021/03/20	N/A	2021/04/05	2021/03/20		
B83	Community Services	SC268/2020	N/A	N/A	R Williams	D Van Rhodé	Stormwater Network	Combined / Multi project	N/A	Bethys/Pingale Bay	Ward 10	2 315 902.19	-	2 315 902.19	Tender	Yes	n/a	Yes	2020/09/01	4	2020/12/31					90	2020/06/16	2020/07/03	2020/06/11	2020/07/24		
B84	Community Services	SC268/2020	N/A	N/A	R Williams	D van Rhodé	High Risk Parameter Fencing Kleinmond Transfer Station	Combined / Multi project	N/A	Kleinmond	Ward 10	1 460 000.00	-	460 000.00	Tender	Yes	N/A	n/a	2020/09/01	4	2020/12/31						2020/06/16	2020/07/03	n/a			
B85	Community Services	N/A	N/A	N/A	R Williams	D van Rhodé	Speed Calming Measures	Combined / Multi project	N/A	Kleinmond / Proteasburg	Ward 09	50 000.00	-	50 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B86	Community Services	N/A	N/A	N/A	R Williams	D van Rhodé	Outdoor Gym Equipment (Mountain View-Bowls Club Area)	Stand Alone	Q3 - Jan - Mar '21	Proteasburg/Kleinmond	Ward 09	50 000.00	-	50 000.00	Formal Quotation	N/A	N/A	N/A	2021/04/01	3	2021/06/30	2021/01/15	2021/01/25	2021/02/05	2021/02/19	60	2021/03/20	N/A	2021/04/05	2021/03/20		
B87	Community Services	N/A	N/A	N/A	R Williams	D van Rhodé	Walkway To Palmier Beach	Stand Alone	Q2 - Oct - Dec '20	Kleinmond	Ward 09	40 000.00	-	40 000.00	Formal Quotation	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B88	Community Services	N/A	N/A	N/A	R Williams	D van Rhodé	Retaining Wall Section (5th Avenue Spar)	Stand Alone	Q2 - Oct - Dec '20	Kleinmond	Ward 09	26 000.00	-	26 000.00	Other	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B89	Community Services	N/A	N/A	N/A	R Williams	D van Rhodé	Stonewall or Sidewalk at Main Beach Area	Stand Alone	Q2 - Oct - Dec '20	Kleinmond	Ward 09	24 000.00	-	24 000.00	Other	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B90	Community Services	N/A	N/A	N/A	R Williams	D Van Rhodé	Playpark equipment - Dawidskraal & Makgavie	Stand Alone	Q2 - Oct - Dec '20	Dawidskraal & Makgavie	Ward 10	50 000.00	-	50 000.00	Formal Quotation	N/A	N/A	N/A	2021/04/01	3	2021/06/30	2021/01/15	2021/01/25	2021/02/05	2021/02/19	60	2021/03/20	N/A	2021/04/05	2021/03/20		
B91	Community Services	N/A	N/A	N/A	R Williams	D Lahey	Kitchen equipment Overhills Community Hall	Stand Alone	Q2 - Oct - Dec '20	Overhills	Ward 10	26 000.00	-	26 000.00	Other	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B92	Community Services	N/A	N/A	N/A	R Williams	D Van Rhodé	Mooluting Play Ground	Stand Alone	Q2 - Oct - Dec '20	Mooluting	Ward 10	26 000.00	-	26 000.00	Other	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B93	Community Services	N/A	N/A	N/A	R Williams	D van Rhodé	Disabled-friendly footpath in nature reserve - Rooiels	Stand Alone	Q2 - Oct - Dec '20	Rooiels	Ward 10	26 000.00	-	26 000.00	Other	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B94	Community Services	N/A	N/A	N/A	R Williams	D Van Rhodé	Playpark equipment - Proteasburg	Stand Alone	Q3 - Jan - Mar '21	Proteasburg	Ward 10	26 000.00	-	26 000.00	Other	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B95	Community Services	N/A	N/A	N/A	R Williams	D van Rhodé	Bus stops (including repairing/replacement of one at Sybilane) - Overhills & Mooluting	Stand Alone	Q2 - Oct - Dec '20	Overhills & Mooluting	Ward 10	26 000.00	-	26 000.00	Other	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B96	Community Services	N/A	N/A	N/A	R Williams	D van Rhodé	Paving of Aeneone Road	Combined / Multi project	N/A	Rooiels	Ward 10	150 000.00	-	150 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B97	Protection Services	N/A	N/A	N/A	N Michaels	L Smith	Upgrading Of Facilities - Ablution Block & Ice Centre	Combined / Multi project	Q1 - Jul - Sep '20	Overstrand	Overstrand	1 000 000.00	-	1 000 000.00	Tender	N/A	N/A	N/A	2020/12/01	6	2020/06/30	2020/06/09	2020/06/16	2020/06/26	2020/07/31	90	2020/09/04	2020/09/12	2020/10/29	2020/09/12		
B98	Protection Services	N/A	N/A	N/A	N Michaels	L Smith	Supply and Delivery of CCTV Camera's for Overstrand area of jurisdiction	Combined / Multi project	Q1 - Jul - Sep '20	Overstrand	Overstrand	3 595 975.00	3 595 975.00	3 595 975.00	Tender	N/A	N/A	N/A	2020/09/01	36	2023/06/30	2020/06/01	2020/06/08	2020/06/12	2020/07/17	90	2020/08/03	2020/08/11	2020/10/15	2020/08/11		
B99	Protection Services	N/A	N/A	N/A	N Michaels	L Smith	Change Ext Of Kleinmond Fire Station	Combined / Multi project	Q1 - Jul - Sep '20	Overstrand	Overstrand	300 000.00	-	300 000.00	Tender	YES	N/A	N/A	2020/12/01	12	2020/06/30	2020/06/09	2020/06/16	2020/06/26	2020/07/31	90	2020/09/04	2020/09/12	2020/10/29	2020/09/12		
B100	Protection Services	N/A	N/A	N/A	N Michaels	L Smith	Access Control	Stand Alone	Q1 - Jul - Sep '20	Overstrand	Overstrand	100 000.00	-	100 000.00	Tender	N/A	N/A	N/A	2020/10/01	36	2023/06/30	2020/06/01	2020/06/08	2020/06/12	2020/07/17	90	2020/08/03	2020/08/11	2020/10/15	2020/08/11		
B101	Protection Services	N/A	N/A	N/A	N Michaels	L Smith	Vehicles Public Safety (F22)	Combined / Multi project	N/A	Overstrand	Overstrand	732 000.00	-	732 000.00	Transversal / Reg 32 Contract	N/A	N/A	N/A	1/12/2020	once-off	2020/03/31	2020/11/09	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	2020/11/21
B102	Protection Services	N/A	N/A	N/A	N Michaels	R Fraser	Speed Camera And Equip For In-House Speed Enforcement	Stand Alone	Q1-Jul-Sep	Overstrand	Overstrand	1 000 000.00	-	1 000 000.00	Tender	No	N/A	Yes	2021/01/01	6	2021/06/30	2020/07/13	2020/07/20	2020/07/31	2020/08/21	90	2020/09/17	2020/09/24	2020/11/19	2020/09/24		
B103	Protection Services	N/A	N/A	N/A	N Michaels	R Fraser	Additional Offices -Law Enforcement At Bekekenhoubsof Farm	Stand Alone	Q2 - Oct - Dec	Overstrand	Hermanus	500 000.00	-	500 000.00	Tender	Yes	N/A	YES	2021/02/01	5	2021/06/30	2020/09/28	2020/10/05	2020/10/16	2020/11/06	90	2020/11/06	2020/12/03	2021/02/04	2020/12/03		
B104	Protection Services	N/A	N/A	N/A	N Michaels	R Fraser	Cdr Security At Bekekenhoubsof Farm	Stand Alone	Q1-Jul-Sep	Overstrand	Hermanus	300 000.00	-	300 000.00	Tender	No	N/A	YES	2021/01/01	6	2021/06/30	2020/09/14	2020/09/21	2020/09/25	2020/10/16	90	2020/11/06	2020/11/12	2021/01/14	2020/11/12		
B105	Protection Services	N/A	N/A	N/A	N Michaels	R Fraser	Building Renovations Farm 9593	Stand Alone	Q1-Jul-Sep	Hermanus	Hermanus	1 420 501.00	-	1 420 501.00	Tender	Yes	N/A	YES	2021/02/01	5	2021/06/30	2020/09/28	2020/09/04	2020/09/11	2020/10/02	90	2020/10/29	2020/11/05	2020/12/31	2020/11/05		
B106	Protection Services	N/A	N/A	N/A	N Michaels	R Fraser	Establishing Of A K53 Test Station Gansbaai	Combined / Multi project	Q4 - Apr - Jun	Overstrand	Gansbaai	-	1 052 060.00	Tender	Yes	N/A	YES	2021/07/01	5	2021/12/15	2020/09/28	2020/10/05	2020/10/16	2020/11/06	90	2020/11/06	2020/12/03	2021/02/04	2020/12/03			
B107	Management Services	N/A	N/A	N/A	D Anison	C Johnson	Emergency And Operational Digital Radio Systems	Stand Alone	Q2 - Oct - Dec '20	Overstrand	Overstrand	600 000.00	-	600 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B108	Management Services	N/A	N/A	N/A	D Anison	C Johnson	Ups Replacement	Stand Alone	Q2 - Oct - Dec '21	Overstrand	Overstrand	300 000.00	-	300 000.00	Other Organ of State	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B109	Management Services	N/A	N/A	N/A	D Anison	C Johnson	Date Centre Virtual Server Host - Replacement Eol	Stand Alone	Q2 - Oct - Dec '22	Overstrand	Overstrand	200 000.00	-	200 000.00	Other	N/A	N/A	N/A	N/A	N/A	N/A	2020/02/08	2020/02/13	2020/02/15	2020/03/03	90	2020/03/24	2020/03/29	2020/06/01	2020/03/29		
B110	Management Services	N/A	N/A	N/A	D Anison	C Johnson	Dr - Host Server With Attached Storage - Replacement Eol	Stand Alone	Q2 - Oct - Dec '23	Overstrand	Overstrand	300 000.00	-	300 000.00	Other	N/A	N/A	N/A	N/A	N/A	N/A	2020/02/08	2020/02/13	2020/02/15	2020/03/03	90	2020/03/24	2020/03/29	2020/06/01	2020/03/29		
B111	Management Services	N/A	N/A	N/A	D Anison	C Johnson	New High Site - Hawston Mountain	Stand Alone	Q2 - Oct - Dec '24	Overstrand	Overstrand	600 000.00	-	600 000.00	Tender	N/A	N/A	N/A	2021/02/21	36	2024/02/20	2020/10/01	2020/10/08	2020/10/15	2020/10/30	90	2020/11/26	2020/12/11	2021/02/28	2021/12/11		
B112	Management Services	N/A	N/A	N/A	D Anison	C Johnson	Pdf Licenses	Stand Alone	Q2 - Oct - Dec '25	Overstrand	Overstrand	100 000.00	-	100 000.00	Formal Quotation	N/A	N/A	N/A	2021/02/21	36	2024/02/20	2020/10/01	2020/10/08	2020/10/15	2020/10/30		2020/11/26	2020/12/11	2021/02/28	2021/12/11		
B113	Management Services	N/A	N/A	N/A	D Anison	C Johnson	Operational Asset Management Module For Manage Engine Program	Stand Alone	Q2 - Oct - Dec '26	Overstrand	Overstrand	300 000.00	-	300 000.00	Deviation	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B114	Management Services	N/A	N/A	N/A	D Anison	C Johnson	Operational Microsoft Management And Deployment System	Stand Alone	Q2 - Oct - Dec '27	Overstrand	Overstrand	300 000.00	-	300 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B115	Management Services	N/A	N/A	N/A	D Anison	C Johnson	Replacement Of Ups Highsite	Stand Alone	Q2 - Oct - Dec '28	Overstrand	Overstrand	200 000.00	-	200 000.00	Other Organ of State	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B116	Management Services	N/A	N/A	N/A	D Anison	C Johnson	Minor Assets-ict- Organization Wide	Stand Alone	Q2 - Oct - Dec '29	Overstrand	Overstrand	400 000.00	-	400 0																		

DEMAND MANAGEMENT PLAN - 2020/2021

DMP REF #	Directorate (R)	Existing Tender Number	Expiry Date of current contract	New Tender Number	Contract Director	Contract Owner	Project Name / Tender Description	Project Type Stand alone or Combined / Multi project	Indicate advertising period	Ward	Area	Est. Expenditure as per budget 2020/2021	Est. Expenditure 2021/2022	Total Estimated Project Cost	Procurement Process	Pre-Qualification (Regulation 4)	Sub-Contracting (Regulation 9) Tenders above R30 million	Social Responsibility / Community Investment	Planned Start Date of new contract	Contract period in months (New contract)	Planned Completion Date of new contract	Expected submission date of Specifications	Expected BSC	Expected Date Advertised	Expected Tender Closing Date	Validity Period in days	Expected BEC	Expected BAC	Expiry of validity period	Expected Final Award Date	
B126	Protection Services	N/A	N/A	N/A	N Michaels	N Michaels	Minor Assets- Protection Services (F22)	Stand Alone	Q2 - Oct - Dec '19	Overstrand	Overstrand	85 000.00	-	85 000.00	Tender	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
B127	Economic & Social Development & Tourism	N/A	N/A	N/A	S Madikane	S Madikane	Minor Assets- Led	Stand Alone	Q2 - Oct - Dec '19	Overstrand	Overstrand	45 000.00	-	45 000.00	Formal Quotation	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B128	Community Services	N/A	N/A	N/A	R Williams	R Williams	Minor Assets- Community Services	Stand Alone	Q2 - Oct - Dec '11	Overstrand	Overstrand	760 000.00	-	760 000.00	Transversal / Reg 32 Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B129	Infrastructure and Planning	N/A	N/A	N/A	S Muller	K du Plessis	Electrification Of Low Cost Housing Areas	Combined / Multi project	Q1 - Jul - Sep '20	Overstrand	Overstrand	2 500 000.00	2 500 000.00	5 000 000.00	Tender	N/A	N/A	N/A	2020/10/01	9	2021/06/30	2020/07/28	2020/08/05	2020/08/07	2020/08/30	90	2020/09/15	2020/09/22	2020/11/28	2020/09/22	
B130	Infrastructure and Planning	N/A	N/A	N/A	S Muller	K du Plessis	Electrification Of Low Cost Housing Areas (NEP)	Combined / Multi project	Q1 - Jul - Sep '20	Overstrand	Overstrand	8 000 000.00	5 000 000.00	13 000 000.00	Tender	N/A	N/A	N/A	2020/10/01	9	2021/06/30	2020/07/28	2020/08/05	2020/08/07	2020/08/30	90	2020/09/15	2020/09/22	2020/11/28	2020/09/22	
B131	Infrastructure and Planning	N/A	N/A	N/A	S Muller	K du Plessis	Highest Lights	Stand Alone	Q1 - Jul - Sep '20	Zwelithe	Ward 05	800 000.00	-	800 000.00	Tender	N/A	N/A	N/A	2020/11/01	10	2021/06/30	2020/08/28	2020/09/05	2020/09/07	2020/09/30	90	2020/10/15	2020/10/22	2020/12/29	2020/10/22	
B132	Infrastructure and Planning	N/A	N/A	N/A	S Muller	K du Plessis	Zithande Street Lights	Stand Alone	Q1 - Jul - Sep '20	Zwelithe	Ward 12	377 301.00	-	377 301.00	Tender	N/A	N/A	N/A	2020/10/01	9	2021/06/30	2020/07/28	2020/08/05	2020/08/07	2020/08/30	90	2020/09/15	2020/09/22	2020/11/28	2020/09/22	
B133	Infrastructure and Planning	N/A	N/A	N/A	S Muller	K du Plessis	Hermanus Mv & Lv Upgrade/Replacement (F12)	Combined / Multi project	Q1 - Jul - Sep '20	Hermanus	Ward 03	7 697 359.00	-	7 697 359.00	Tender	N/A	N/A	N/A	2020/10/01	9	2021/06/30	2020/07/28	2020/08/05	2020/08/07	2020/08/30	90	2020/09/15	2020/09/22	2020/11/28	2020/09/22	
B134	Infrastructure and Planning	N/A	N/A	N/A	S Muller	K du Plessis	Street Lights	Stand Alone	Q1 - Jul - Sep '20	Hermanus	Ward 03	100 000.00	-	100 000.00	Formal Quotation	N/A	N/A	N/A	Not provided	Not provided	2020/12/15	2020/09/28	2020/09/05	2020/09/07	2020/09/30	60	2020/10/15	2020/10/22	2020/11/29	2020/10/22	
B135	Infrastructure and Planning	N/A	N/A	N/A	S Muller	K du Plessis	Streetlights	Stand Alone	Q1 - Jul - Sep '20	Fisherville	Ward 08	15 000.00	-	15 000.00	Formal Quotation	N/A	N/A	N/A	Not provided	Not provided	Not provided	2020/09/28	2020/09/05	2020/09/07	2020/09/30	60	2020/10/15	2020/10/22	2020/11/29	2020/10/22	
B136	Infrastructure and Planning	N/A	N/A	N/A	S Muller	K du Plessis	Street Lights	Stand Alone	Q2 - Oct - Dec '20	Onrus/Vernmont	Ward 13	30 000.00	-	30 000.00	Formal Quotation	N/A	N/A	N/A	Not provided	Not provided	Not provided	2020/10/25	2020/11/05	2020/11/05	2020/11/30	60	2020/12/05	2020/12/10	2021/01/29	2020/12/10	
B137	Community Services	N/A	N/A	Existing Contract	R Williams	T Steenberg	Cemetery Infrastructure	Combined / Multi project	Q1 - Jul - Sep '20	Kleinmond	Ward 10	1 292 000.00	-	1 292 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B138	Community Services	N/A	N/A	N/A	R Williams	T Steenberg	Gansbaai Tarring Of Road To Waste Disposal Site	Combined / Multi project	Q1 - Jul - Sep '20	Gansbaai	Ward 02	2 700 000.00	-	-	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B139	Community Services	N/A	N/A	N/A	R Williams	T Steenberg	Stanford Tarring De Bruyn Street	Combined / Multi project	Q1 - Jul - Sep '20	Stanford	Ward 11	2 500 000.00	-	-	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B140	Community Services	N/A	N/A	N/A	R Williams	T Steenberg	Emergency Housing Project Schulpfhoek	Combined / Multi project	Q1 - Jul - Sep '20	Zwelithe	Ward 06	920 000.00	-	920 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B141	Community Services	N/A	N/A	N/A	R Williams	T Steenberg	Basic Services For Emergency Housing	Combined / Multi project	Q1 - Jul - Sep '20	Overstrand	Overstrand	250 000.00	-	250 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B142	Community Services	N/A	N/A	N/A	R Williams	T Steenberg	Emergency Housing Project Schulpfhoek	Combined / Multi project	Q1 - Jul - Sep '20	Zwelithe	Ward 06	680 000.00	-	680 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B143	Community Services	N/A	N/A	Existing contract	R Williams	T Steenberg	Ehp- Water Provision For Informal Settlements	Combined / Multi project	Q1 - Jul - Sep '20	Overstrand	Overstrand	350 000.00	-	350 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B144	Community Services	N/A	N/A	N/A	R Williams	T Steenberg	Basic Services For Emergency Housing	Combined / Multi project	Q1 - Jul - Sep '20	Overstrand	Overstrand	100 000.00	-	100 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B145	Community Services	N/A	N/A	N/A	R Williams	T Steenberg	Emergency Housing Project Schulpfhoek	Combined / Multi project	Q1 - Jul - Sep '20	Zwelithe	Ward 06	2 400 000.00	-	2 400 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B146	Community Services	N/A	N/A	Existing contract	R Williams	T Steenberg	Ehp-Sewer Provision For Informal Settlements	Combined / Multi project	Q1 - Jul - Sep '20	Overstrand	Overstrand	650 000.00	-	650 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B147	Community Services	N/A	N/A	N/A	R Williams	T Steenberg	Basic Services For Emergency Housing	Combined / Multi project	Q1 - Jul - Sep '20	Overstrand	Overstrand	162 000.00	-	162 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B148	Community Services	N/A	N/A	Existing contract	R Williams	T Steenberg	Stormwater Network Upgrade	Combined / Multi project	Q1 - Jul - Sep '20	Gansbaai	Multi-ward proj in Gb Area	500 000.00	-	500 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B149	Community Services	N/A	N/A	Existing contract	R Williams	T Steenberg	Stormwater Network	Combined / Multi project	Q1 - Jul - Sep '20	Bettys/Pingale Bay	Ward 10	1 000 000.00	-	1 000 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B150	Community Services	N/A	N/A	Existing contract	R Williams	T Steenberg	Vehicles-Public Safety (F12)	Combined / Multi project	Q1 - Jul - Sep '20	Overstrand	Overstrand	2 839 357.00	-	2 839 357.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B151	Community Services	N/A	N/A	N/A	R Williams	T Steenberg	Vehicles-Planning & Development	Combined / Multi project	Q1 - Jul - Sep '20	Overstrand	Overstrand	3 730 684.00	-	3 730 684.00	Transversal / Reg 32 Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B152	Community Services	N/A	N/A	N/A	R Williams	T Steenberg	Vehicles-Community Services	Combined / Multi project	Q1 - Jul - Sep '20	Overstrand	Overstrand	13 429 959.00	-	13 429 959.00	Transversal / Reg 32 Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B153	Community Services	N/A	N/A	Existing contract	R Williams	T Steenberg	Stormwater (ad hoc)	Combined / Multi project	Q1 - Jul - Sep '20	Franskaal	Ward 01	50 000.00	-	50 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B154	Community Services	N/A	N/A	Existing contract	R Williams	T Steenberg	Sidewalks	Combined / Multi project	Q1 - Jul - Sep '20	Franskaal	Ward 01	150 000.00	-	150 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B155	Community Services	N/A	N/A	Existing contract	R Williams	T Steenberg	Sidewalks & Traffic Calming	Combined / Multi project	Q1 - Jul - Sep '20	Masikane	Ward 01	200 000.00	-	200 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B156	Community Services	N/A	N/A	Existing contract	R Williams	T Steenberg	Sidewalks	Combined / Multi project	Q1 - Jul - Sep '20	DR KIBIKI, Portersburg/Gansbaai, Bismark	Ward 02	250 000.00	-	250 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B157	Community Services	N/A	N/A	Existing contract	R Williams	T Steenberg	Stormwater (ad hoc)	Combined / Multi project	Q1 - Jul - Sep '20	Gansbaai	Ward 02	100 000.00	-	100 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B158	Community Services	N/A	N/A	Existing contract	R Williams	T Steenberg	Stormwater (ad hoc) (Poles Street)	Combined / Multi project	Q1 - Jul - Sep '20	Baardskloofbos	Ward 11	50 000.00	-	50 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B159	Community Services	N/A	N/A	Existing contract	R Williams	T Steenberg	Traffic Calming	Combined / Multi project	Q1 - Jul - Sep '20	Pearly Beach	Ward 11	30 000.00	-	30 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B160	Community Services	N/A	N/A	Existing contract	R Williams	T Steenberg	Stormwater (ad hoc)	Combined / Multi project	Q1 - Jul - Sep '20	Thembelille	Ward 11	50 000.00	-	50 000.00	Existing Contract	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
B161	Community Services	N/A	N/A																												

DEMAND MANAGEMENT PLAN - 2020/2021

DMP REF #	Directorate (R)	Existing Tender Number	Expiry Date of current contract	New Tender Number	Contract Director	Contract Owner	Project Name / Tender Description	Project Type Stand alone or Combined/ Multi project	Indicate advertising period	Ward	Area	Est. Expenditure as per budget 2020/2021	Est. Expenditure 2020/2022	Total Estimated Project Cost	Procurement Process	Pre-Qualification (Regulation 4)	Sub-Contracting (Regulation 9) Tenders above R39 million	Social Responsibility / Community Investment	Planned Start Date of new contract	Contract period in months (New contract)	Planned Completion Date of new contract	Expected submission date of Specifications	Expected BEC	Expected Date Advertised	Expected Tender Closing Date	Validity Period in days	Expected BEC	Expected BAC	Expiry of validity period	Expected Final Award Date	
C17	Community Services	N/A	N/A	N/A	R Williams	D Nel	Alterations to Water Department Building at Municipal Stores in Hermanus	Stand Alone	Q1 - Jul - Sep '20	Hermanus	Ward 04	400 000.00		400 000.00	Tender	to be determined at a later stage	to be determined at a later stage	to be determined at a later stage	2020/10/29	Once Off	2020/11/28	2020/07/01	2020/08/14	2020/08/17	2020/08/31	90	2020/09/25	2020/10/08	2020/11/29	2020/10/30	
C18	Community Services	N/A	N/A	N/A	R Williams	D Nel	Upgrading of Municipal Yard in Hermanus	Stand Alone	Q3 - Jan - Mar '21	Hermanus	Ward 04	1 500 000.00		1 500 000.00	Tender	to be determined at a later stage	to be determined at a later stage	to be determined at a later stage	2021/02/12	Once Off	2021/03/14	2020/11/01	2020/11/08	2020/11/10	2020/11/25	90	2021/01/14	2021/01/22	2020/09/15	2021/01/22	
C19	Community Services	N/A	N	N/A	R Williams	B Plasjies	Upgrading of Zweithle Sports Ground Change Room	Stand Alone	Q2 - Oct - Dec '20	Ward 5	Zweithle	80 000.00		80 000.00	Formal Quotation	to be determined at a later stage	to be determined at a later stage	to be determined at a later stage	2020/01/29	Once Off	2020/10/18	2020/10/16	2020/10/22	2020/10/29	2020/11/20	90	2020/12/04	2020/10/08	2021/02/18	2020/11/05	
C20	Protection Services	SC2082/2020	2020/07/31	n/a	N Michaels	L Smith	Supply and Delivery of Wetting Agent	Stand Alone	Q2 - Oct - Dec '20	Overstrand	Overstrand	50 000.00		50 000.00	Tender	n/a	n/a	n/a	2020/12/01	36		2020/07/27	2020/08/05	2020/08/13	2020/09/10	60	2020/10/02	2020/10/16	2020/10/20	2020/10/30	
C21	Protection Services	n/a	n/a	n/a	N Michaels	L Smith	Service and Repair of Firefighting equipment	Stand Alone	Q1 - Jul - Sep '20	Overstrand	Overstrand	107 191.00		107 191.00	Formal Quotation	n/a	n/a	n/a	2020/11/02	36	2021/06/30	2020/08/03	2020/08/12	2020/08/20	2020/09/17	60	2020/10/09	2020/10/23	2020/11/20	2020/11/08	
C22	Protection Services	n/a	n/a	n/a	N Michaels	L Smith	Logistical Support	Stand Alone	Q1 - Jul - Sep '20	Overstrand	Overstrand	85 991.00		85 991.00	Formal Quotation	n/a	n/a	n/a	2020/11/02	36	2021/06/30	2020/07/13	2020/07/22	2020/07/30	2020/08/31	60	2020/09/18	2020/09/25	2020/09/30	2020/10/16	
C23	Protection Services	n/a	n/a	n/a	N Michaels	L Smith	WOF Resources	Stand Alone	Q1 - Jul - Sep '20	Overstrand	Overstrand	555 031.00		555 031.00	Tender	n/a	n/a	n/a	2020/11/02	36	2021/06/30	2020/08/03	2020/08/12	2020/08/20	2020/09/17	60	2020/10/09	2020/10/23	2020/11/20	2020/11/08	
C24	Protection Services	n/a	n/a	n/a	N Michaels	L Smith	Fire Investigation & Drone Survey	Stand Alone	Q1 - Jul - Sep '20	Overstrand	Overstrand	55 605.00		55 605.00	Formal Quotation	n/a	n/a	n/a	2020/11/02	36	2021/06/30	2020/08/03	2020/08/12	2020/08/20	2020/09/17	60	2020/10/09	2020/10/23	2020/11/20	2020/11/08	
C25	Protection Services	SC2087/2020	1 year	n/a	N Michaels	L Smith	Supply and Delivery of Smoke alarms	Stand Alone	Q3 - Jan - Mar '21	Overstrand	Overstrand	35 730.00		35 730.00	Formal Quotation	n/a	n/a	n/a	2020/12/01	36	2021/06/30	2020/07/27	2020/08/05	2020/08/13	2020/09/20	60	2020/10/02	2020/10/16	2020/10/20	2020/10/30	
C26	Infrastructure and Planning	N/A	N/A	N/A	S Muller	L de Villiers	Environmental General Maintenance	Stand Alone	Q1 - Jul - Sep '20	OSM Wide	OSM Wide	1 454 500.00	2 031 010.00	5 683 355.00	Tender	N/A	N/A	N/A	2020/10/01	32	2023/06/30	2020/07/03	2020/07/09	2020/07/16	2020/08/14	90	2020/08/28	2020/09/10	2020/10/14	2020/09/10	
C27	Infrastructure and Planning	N/A	N/A	N/A	S Muller	L de Villiers	Provision of Herbicide	Stand Alone	Q1 - Jul - Sep '20	OSM Wide	OSM Wide	250 000.00		300 000.00	900 000.00	Tender	N/A	N/A	N/A	2020/10/01	32	2023/06/30	2020/07/03	2020/07/09	2020/07/16	2020/08/14	90	2020/08/28	2020/09/10	2020/10/14	2020/09/10
D	SECTION D: LAND SALES / LEASING																														
D01	Infrastructure and Planning	N/A	N/A	N/A	S Muller	A Le Roux	Sale of Erf 1153 Hawston for church purposes	Stand alone	Q2 - Oct - Dec '20	N/A	N/A	Income tender	Income tender	Income tender	Tender	N/A	N/A	N/A	N/A	N/A	N/A	2020/10/28	2020/10/30	2020/11/05	2020/12/05	90	2021/01/20	2021/01/25	2021/03/05	2021/01/25	
D02	Community Services	N/A	N/A	N/A	R Williams	A Wyngaard	Lease of Beach Stalls	Stand Alone	Q1 - Jul - Sep '20	N/A	N/A	Income tender	Income tender	Income tender	Tender	N/A	N/A	N/A	2020/12/01	12	2021/06/30	2020/07/15	2020/07/20	2020/07/23	2020/08/14	90	2020/09/03	2020/09/11	2020/11/12	2020/09/11	

ANNEXURE K

COMMENTS ON THE DRAFT BUDGET & RESPONSES

PUBLIC COMMENTS ON DRAFT 2020/2021 BUDGET									
Community Services		Dir Roderick Williams							
Infrastructure & Planning		Dir Stephen Muller							
Finance		Dir Santie Reyneke-Naude							
Protection Services		Dir Neville Michaels							
LED, Sosial Services & Tourism		Dir Soli Madikane							
Management Services		Dir Desiree Arrison							
PUBLIC COMMENTS ON DRAFT 2020/2021 BUDGET									
#	ORG/INDIV.	LODGED BY:	DATE	WATER & ELECTRICITY	SEWER	REFUSE	RATES	REMUNERATION	OTHER (SPECIFIED, COMBINED)
1	Individual	JP La Grange	06-Apr-20	The exception here is again the tariff for 0 – 6kl of water which increases by 11.5% or an increase of R3.84 per month for 6kl. This is unacceptable, inflation is 4.6% way below the increases you are requesting on both levels. You are pushing people into un-affordable positions of choosing what to pay and for that the municipalities debt is going to grow due to non payment. Electricity increase of 15%, biggest joke to hear. I am not sure who cam e up with 15%, but definitely yo should go back to planning. Even City of Cape Town did not propose a 15% increase they are looking at a 4.83% electricity increase which is in line with inflation. I would suggest looking at reducing the electricity service charge which is becoming to an un-affordable amount per month, the proposed is going to	The tariff for sewerage and water increase by 5.9%.	Refuse removal increases by 5.9% also way above the current 4.6% inflation rate. These increases are un-affordable and will not be able to sustain the economic environment in the Overstrand area. It does not help increasing the prices if their is no money to pay for these services and people applying for indigent grants.	Property Rates across the board by 6.96% also unacceptable it is 2.36% above inflation(4.6%). Overstrand is just a money making municipality without consideration of the low to middle income people / small businesses. You do know that the economical environment in the Overstrand area cannot afford this nor will it be viable.		Sundry tariffs increases by 5.9%, unacceptable as inflation is 4.6%. The municipality is making assumption people can afford it not on a basis of affordability and if people in the Overstrand can afford it as 80% are low to middle income people.
After careful consideration of this submission by the Budget Steering Committee on 7 May 2020, the response is as follows:It should be noted that the draft Budget Report advised at the time of tabling the Draft Budget for 2020/21 in Council on 25 March 2020, as follows: "President Cyril Ramaphosa has declared a national state of disaster on 15 March 2020 and announced stringent measures to contain the spread of Covid-19, such as travel restrictions on foreigners from hard-hit countries, a ban on mass gatherings of more than 100 people, and the closure of schools. According to the President, the cabinet anticipated that the pandemic would have a "significant and potentially lasting" impact on the economy, and was finalising a package of measures to mitigate its impact. Reference was made to a dramatic decline in economic activity in our trading partners in the past few weeks, a sudden drop in tourism and severe instability across global markets. It is foreseen that a nation-wide lockdown will be announced within the next few days, since countries that have acted with more stringent measures, are far more effective in controlling the spread of the disease. Against this backdrop, a provisio is now already relevant, implying that even more emphasis be placed on responsible spending in view of the uncertainty as mentioned and the possible impact on the municipality's operations and finances. The compilation of this budget followed due process over many months and are thus at this stage representing the known and planned status." Subsequent to tabling of the draft budget, the dire situation with regard to the state of the national economy which unfolded is regarded a matter of extreme concern for all role-players in the private sector (including manufacturing, business and corporate sector), as well as for the three spheres of government (national- provincial and municipal). The Overstrand municipality considered before-mentioned scenario, as well as the position of our local economy at two budget steering committee meetings held in the first week of May, together with all comments received recently, in response to the public participation period advertised for inputs on the Draft Budget. The impact of the Covid-19 pandemic has already proven to have far reaching consequences for the country, resulting in an economic, health, and humanitarian crisis. This subsequent effect will also result in a loss in revenue, also anticipated with regard to allocation of grants by national- and provincial spheres of government to municipalities, thus negatively impacting on cashflows of municipalities. The negative impact on cashflows will also be directly related to instances of temporary/permanent closure of businesses and the inability of consumers to maintain monthly payments of municipal accounts. It is also anticipated that individuals will reduce consumption (water & electricity) due to reduced household income available. The Budget Steering Committee also had to consider increased expenditure directly related to the effect of the COVID-19 lockdown and implementation of regulated requirements to provide costly Personal Protective Equipment (PPE) and related materials to essential services staff (Hazmat Suits, sanitizer, routine decontamination of public areas, municipal offices, et cetera), before-mentioned will remain a priority in the months to come. In view of these major financial risks and constraints facing the municipality at this point in time, and with the duration and extent of a worsening scenario currently not predictable with certainty, these expenditure items that contributed to a substantial increase in expenditure, as well as revenue projections that had to be adjusted downwards was considered by the Budget Steering Committee in finalising the 2020/21 budget, and allowed for the necessary amendments to draft budgeted amounts, in order to table the municipality's final budget for 2020/2021 in council before the end of May 2020, at least 30 days (31 May) before the start of the financial year. The respective municipal directorates have subsequently reviewed the Draft Budget and proposed tariffs for 2020/2021, inclusive of an adjustment of Electricity tariffs. It is now proposed that draft tariffs as previously recommended in the draft budget for 2020/21 for basic services, as well as almost all sundry tariffs as included in the List of Rates, Tariffs, Tariff Structures and Charges, now be increased with 4.5 per cent across the board, inclusive of the first 6 kl of water consumed, to ensure that these factors now impacting on the final budget as discussed, are accommodated to the extent that it is affording the municipality to comply to financial viability principles. Electricity tariffs are now adjusted with 6.22 per cent, aligned with the DETERMINATION OF THE MUNICIPAL TARIFF GUIDELINE INCREASE FOR THE FINANCIAL YEAR 2020/21 AND THE REVISION OF MUNICIPAL TARIFF BENCHMARKS as published, in accordance with the decision of the National Energy Regulator of South Africa (NERSA) of 14 May 2020. The Municipality remain alert and sensitive with regard to the impact of the COVID-19 Disaster on the municipality referring to the response and compliance required from the municipality in terms of the Disaster Management Regulations, inclusive of the severe impact on our human and fiscal resources, to ensure that expenditure incurred does not exceed the trend in revenue generated to fund the budget. The impact is currently already substantial, causing re-alignment of current budget allocation available for this purpose up to the end of the current municipal financial									

PUBLIC COMMENTS ON DRAFT 2020/2021 BUDGET									
#	ORG/INDIV.	LODGED BY:	DATE	WATER & ELECTRICITY	SEWER	REFUSE	RATES	REMUNERATION	OTHER (SPECIFIED, COMBINED)
2	Green Renaissance	Michael Raimondo	10-Apr-20						Page 112 - Invasive management plan. - While I commend the increase from R250 000 to 11 million I would like to confirm that the dedicated AVM team include Hawston as a key priority area especially in light of a directive issued to the Municipality compelling it to clear ERF 1 which is owned by the Municipality while borders ERF 572/0 (Hoek Van De Berg Nature Reserve)
Comments from Environmental Management Department: The department is currently busy with the procurement process to appoint a service provider to clear the area as per the directive. We have finally reached the SCM process and will be advertising within the next to weeks if all goes well. Regarding the R11million referred to in the mail, this is the estimated amount required to clear all 6 500ha'a of Municipal land in a once off and is not the allocation that was made for the Alien Clearing fir the new financial year or next 3 years.									
Remainder of Comments related to Draft IDP - Please refer report to Council in May 2020 - FINAL INTEGRATED DEVELOPMENT PLAN (IDP) REVIEW AND AMENDMENT FOR 2020/21									
3	Individual	Gerrit van den Dool	17-Apr-20					The proposed salary increases are not practical, and the fact that it is just a global percentage is also wrong, the high income people do not warrant the same increases as lower paid staff. Also the increased personnel employments budgeted for must be eliminated, we must have better management to ensure that the present workforce can attend to matters arising.	I have had a look at the proposed budget documents and am impressed with the detail that has been supplied. However this makes me uncomfortable to provide specific comments. My main comment on the proposed budget is that it should be re-investigated in the light of the current Cov-ID19 crisis. We are going to be saddled with unplanned financial burdens, an addition to the proposed increases in services, electricity and taxes.
After careful consideration of this submission by the Budget Steering Committee on 7 May 2020, the response is as follows: The total proposed increase of the salary budget originally reflected a further increase due to the inclusion of a number of new posts, requested to be filled from 1 July 2020, and which was mostly related to the expansion of the Municipal Law Enforcement capabilities. This position was however re-considered by the Budget Steering Committee in view of the drastically worsening state of the national economy and the domestic economic outlook, resulting in the scrapping of all new positions. We are still faced with the above inflation salary increases approved for Municipal employees. When the notch increases, which average 2% and other allowances are added to the 6,25% salary adjustment, the increase is closer to 8.25% p.a. in accordance with the national Bargaining Council agreement as applicable on all municipalities on a national level. It should be noted that the draft Budget Report advised at the time of tabling the Draft Budget for 2020/21 in Council on 25 March 2020, as follows: "President Cyril Ramaphosa has declared a national state of disaster on 15 March 2020 and announced stringent measures to contain the spread of Covid-19, such as travel restrictions on foreigners from hard-hit countries, a ban on mass gatherings of more than 100 people, and the closure of schools. According to the President, the cabinet anticipated that the pandemic would have a "significant and potentially lasting" impact on the economy, and was finalising a package of measures to mitigate its impact. Reference was made to a dramatic decline in economic activity in our trading partners in the past few weeks, a sudden drop in tourism and severe instability across global markets. It is foreseen that a nation-wide lockdown will be announced within the next few days, since countries that have acted with more stringent measures, are far more effective in controlling the spread of the disease. Against this backdrop, a proviso is now already relevant, implying that even more emphasis be placed on responsible spending in view of the uncertainty as mentioned and the possible impact on the municipality's operations and finances. The compilation of this budget followed due process over many months and are thus at this stage representing the known and planned status." Subsequent to tabling of the draft budget, the dire situation with regard to the state of the national economy which unfolded is regarded a matter of extreme concern for all role-players in the private sector (including manufacturing, business and corporate sector), as well as for the three spheres of government (national- provincial and municipal). The Overstrand municipality considered before-mentioned scenario, as well as the position of our local economy at two budget steering committee meetings held in the first week of May, together with all comments received recently, in response to the public participation period advertised for inputs on the Draft Budget. The impact of the Covid-19 pandemic has already proven to have far reaching consequences for the country, resulting in an economic, health, and humanitarian crisis. This subsequent effect will also result in a loss in revenue, also anticipated with regard to allocation of grants by national- and provincial spheres of government to municipalities, thus negatively impacting on cashflows of municipalities. The negative impact on cashflows will also be directly related to instances of temporary/permanent closure of businesses and the inability of consumers to maintain monthly payments of municipal accounts. It is also anticipated that individuals will reduce consumption (water & electricity) due to reduced household income available. The Budget Steering Committee also had to consider increased expenditure directly related to the effect of the COVID-19 lockdown and implementation of regulated requirements to provide costly Personal Protective Equipment (PPE) and related materials to essential services staff (Hazmat Suits, sanitizer, routine decontamination of public areas, municipal offices, et cetera), before-mentioned will remain a priority in the months to come. In view of these major financial risks and constraints facing the municipality at this point in time, and with the duration and extent of a worsening scenario currently not predictable with certainty, these expenditure items that contributed to a substantial increase in expenditure, as well as revenue projections that had to be adjusted downwards was considered by the Budget Steering Committee in finalising the 2020/21 budget, and allowed for the necessary amendments to draft budgeted amounts, in order to table the municipality's final budget for 2020/2021 in council before the end of May 2020, at least 30 days (31 May) before the start of the financial year. The respective municipal directorates have subsequently reviewed the Draft Budget and proposed tariffs for 2020/2021, inclusive of an adjustment of Electricity tariffs. It is now proposed that draft tariffs as previously recommended in the draft budget for 2020/21 for basic services, as well as almost all sundry tariffs as included in the List of Rates, Tariffs, Tariff Structures and Charges, now be increased with 4.5 per cent across the board, inclusive of the first 6 kl of water consumed, to ensure that these factors now impacting on the final budget as discussed, are accommodated to the extent that it is affording the municipality to comply to financial viability principles. Electricity tariffs are now adjusted with 6.22 per cent, aligned with the DETERMINATION OF THE MUNICIPAL TARIFF GUIDELINE INCREASE FOR THE FINANCIAL YEAR 2020/21 AND THE REVISION OF MUNICIPAL TARIFF BENCHMARKS as published, in accordance with the decision of the National Energy Regulator of South Africa (NERSA) of 14 May 2020. The Municipality remain alert and sensitive with regard to the impact of the COVID-19 Disaster on the municipality referring to the response and compliance required from the municipality in terms of the Disaster Management Regulations, inclusive of the severe impact on our human and fiscal resources, to ensure that expenditure incurred does not exceed the trend in revenue generated to fund the budget. The impact is currently already substantial, causing re-alignment of current budget allocation available for this purpose up to the end of the current municipal financial year (30 Junie 2020).									

PUBLIC COMMENTS ON DRAFT 2020/2021 BUDGET									
#	ORG/INDIV.	LODGED BY:	DATE	WATER & ELECTRICITY	SEWER	REFUSE	RATES	REMUNERATION	OTHER (SPECIFIED, COMBINED)
4	BETTY'S BAY RATEPAYERS ASSOCIATION (BBRA)	Bill Steyn	21-Apr-20	(3) That, although Betty's Bay falls outside OM's supply area, the electricity increase be capped at the NERSA approved bulk supply increase.	That water, sanitation and refuse tariffs remain unchanged		(1) That no increase in rates be approved and that the rate tariff rather be reduced by 5% to 10%.		When the draft budget was presented a totally different financial and economic scenario to what prevails at present existed. Since that time a State of Disaster to manage the COVID-19 pandemic has been proclaimed – first for three weeks and subsequently for a further two weeks. All indications by the Government are that there will be a further extension or even multiple extensions as is evidenced in most countries of the world. It is submitted that it would be incumbent on the Municipality to do a total and comprehensive review of the draft budget. (4) That the loss of income due to the abovementioned proposals be off-set by: (a) Making no salary adjustments for 2020/21; (b) Freezing all vacant positions in principle and only filling those positions that would ensure basic service delivery; (c) Ensuring that all staff performances are carefully aligned to ensure maximum efficiency and value for money efficacy; (d) Conducting an in-depth zero-based budgeting exercise and then implementing the findings – no matter how harsh these might appear to be; (e) Effecting other drastic cost saving measures examples of which the BBRA deems to be too presumptuous to suggest but which could emanate from the preceding proposals.
After careful consideration of this submission by the Budget Steering Committee on 7 May 2020, the response is as follows: It should be noted that the draft Budget Report advised at the time of tabling the Draft Budget for 2020/21 in Council on 25 March 2020, as follows: "President Cyril Ramaphosa has declared a national state of disaster on 15 March 2020 and announced stringent measures to contain the spread of Covid-19, such as travel restrictions on foreigners from hard-hit countries, a ban on mass gatherings of more than 100 people, and the closure of schools. According to the President, the cabinet anticipated that the pandemic would have a "significant and potentially lasting" impact on the economy, and was finalising a package of measures to mitigate its impact. Reference was made to a dramatic decline in economic activity in our trading partners in the past few weeks, a sudden drop in tourism and severe instability across global markets. It is foreseen that a nation-wide lockdown will be announced within the next few days, since countries that have acted with more stringent measures, are far more effective in controlling the spread of the disease. Against this backdrop, a proviso is now already relevant, implying that even more emphasis be placed on responsible spending in view of the uncertainty as mentioned and the possible impact on the municipality's operations and finances. The compilation of this budget followed due process over many months and are thus at this stage representing the known and planned status." Subsequent to tabling of the draft budget, the dire situation with regard to the state of the national economy which unfolded is regarded a matter of extreme concern for all role-players in the private sector (including manufacturing, business and corporate sector), as well as for the three spheres of government (national- provincial and municipal). The Overstrand municipality considered before-mentioned scenario, as well as the position of our local economy at two budget steering committee meetings held in the first week of May, together with all comments received recently, in response to the public participation period advertised for inputs on the Draft Budget. The impact of the Covid-19 pandemic has already proven to have far reaching consequences for the country, resulting in an economic, health, and humanitarian crisis. This subsequent effect will also result in a loss in revenue, also anticipated with regard to allocation of grants by national- and provincial spheres of government to municipalities, thus negatively impacting on cashflows of municipalities. The negative impact on cashflows will also be directly related to instances of temporary/permanent closure of businesses and the inability of consumers to maintain monthly payments of municipal accounts. It is also anticipated that individuals will reduce consumption (water & electricity) due to reduced household income available. The Budget Steering Committee also had to consider increased expenditure directly related to the effect of the COVID-19 lockdown and implementation of regulated requirements to provide costly Personal Protective Equipment (PPE) and related materials to essential services staff (Hazmat Suits, sanitizer, routine decontamination of public areas, municipal offices, et cetera), before-mentioned will remain a priority in the months to come. 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5	Individual	Henk Lombard	22-Apr-20						There are deficiencies in governance pertaining to the development of estates which still persists within the Overstrand Municipality. These deficiencies have had a devastating effect on numerous owners in estates within Overstrand, and this matter has been dragging on for years now. It is a concern not only for current owners in estates, but also for the new De Zandt development. Attached herewith is a report pertaining to deficiencies within Overstrand Municipality with regards to the development of estates, and the estimated cost of correcting the deficiencies by using external assistance. Please consider making provision in the budget to correct these deficiencies.
Directorate Infrastructure and Planning feedback: This investigation is a process that results in certain corrective measures that are being taken to resolve future issues.									

PUBLIC COMMENTS ON DRAFT 2020/2021 BUDGET									
#	ORG/INDIV.	LODGED BY:	DATE	WATER & ELECTRICITY	SEWER	REFUSE	RATES	REMUNERATION	OTHER (SPECIFIED, COMBINED)
6	Individual	Robert Oosthuizen	23-Apr-20	Electricity or the lack thereof due to load shedding cannot increase by 15% under current circumstances !! NERSA is considering how much the municipalities will be allowed to increase the price of electricity to their customers on 1 July 2020. The regulator's proposal is for an increase of 6,24%. OUTA is opposing this to be 0%;			Property valuations needs to be adjusted negatively by at least 20 - 40% given what has happened to our local property market - foreign and local investors are not buying property the property letting market has also taken a negative turn as tenants can no longer keep up with their rental obligations because of diminished or lack of income and people losing their jobs.;	I strongly disagree with the draft budget that thinks it is ok to expect approval of salary increases of between 6 and 12,28% - I have seen our President, Cyril Ramaphosa and his cabinet making a financial gesture by reducing their income for 3 months and have noted that our senior leadership of the Overstrand Municipality have seen it fit and proper under unprecedented circumstances to increase the whole Municipal workforce's income /salaries unashamedly without offering a moratorium on new appointments and 2020/2021 salary increases - people should be glad to have jobs and employment under the current uncertain social and financial circumstances !!!!!(Overstrand Municipal salary increases represents more than 33% of our regions total budget - no one has even made a concerted effort to	I would like to propose that our Overstrand Municipal leadership team start a new zero budget process and not simply continue to increase the 2019 budget base as if nothing has happened in South Africa and to Hermanus and surrounding towns; All capital intensive projects in the Overstrand Municipal area needs to be put on hold and only projects of utmost importance needs to be approved ; I would like to propose that Overstrand Municipality relax or do away with the parking tariffs in Hermanus CBD to help by making shopping easier for our towns ratepayers and enhancing the national lockdown rules in terms of parking to pick up groceries and shop for essential items; would like to propose that the implementation of Hermanus Special Ratings Agency be deferred or halted ,as the additional cost burden of a further 10% of municipal property value(s) plus a VAT increment will be a further negative cost burden for Overstrand's ratepayers who are already having difficulty dealing with the COVID 19 financial fallout; would like to propose that the Overstrand Municipality fast track the new recycling plant to increase our green footprint and use the plant to generate new additional revenue to decrease our refuse removal costs to the benefit of Overstrand ratepayers
After careful consideration of this submission by the Budget Steering Committee on 7 May 2020, the response is as follows: The total proposed increase of the salary budget originally reflected a further increase due to the inclusion of a number of new posts, requested to be filled from 1 July 2020, and which was mostly related to the expansion of the Municipal Law Enforcement capabilities. This position was however re-considered by the Budget Steering Committee in view of the drastically worsening state of the national economy and the domestic economic outlook, resulting in the scrapping of all new positions. We are still faced with the above inflation salary increases approved for Municipal employees. When the notch increases, which average 2% and other allowances are added to the 6,25% salary adjustment, the increase is closer to 8,25% p.a. in accordance with the national Bargaining Council agreement as applicable on all municipalities on a national level. It should be noted that the draft Budget Report advised at the time of tabling the Draft Budget for 2020/21 in Council on 25 March 2020, as follows: "President Cyril Ramaphosa has declared a national state of disaster on 15 March 2020 and announced stringent measures to contain the spread of Covid-19, such as travel restrictions on foreigners from hard-hit countries, a ban on mass gatherings of more than 100 people, and the closure of schools. According to the President, the cabinet anticipated that the pandemic would have a "significant and potentially lasting" impact on the economy, and was finalising a package of measures to mitigate its impact. Reference was made to a dramatic decline in economic activity in our trading partners in the past few weeks, a sudden drop in tourism and severe instability across global markets. 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7	Individual	P Redford	27-Apr-20				Please explain how the increase in rates is related to the provision of the K9 unit? Please explain why the SRA levies MIGHT be taxed?? Note in the table 6, line item RAT11 rated as 0.000610, and under the vat incl. or excl. it		Please provide an explanation of amounts allocated to the K9 unit by Province? I note an amount of some R3, 8 million already spent on K9 unit according to the IDP detail. What was this for?
After careful consideration of this submission by the Budget Steering Committee on 7 May 2020, the response is as follows: Executive Mayor (Foreword to the Draft Budget Report) he explained that the The increased funding from property rates will be utilized to finance these increased services with regard to the increase in the staff compliment and facilities of the Municipal Law Enforcement division, which will include establishing a K9 unit with offices in Gansbaai, Hermanus and Kleinmond. 2. No reference could be traced in the Draft Budget published for public comment, of any reference to "SRA levies MIGHT be taxed" 3. "new" refers to the fact that this rate/tariff is introduced for the first time, not previously in existence. Amounts allocated/spend on K9 unit? - The budget allocation and amounts spend are in execution of the The Western Cape Department of Community Safety's partnership agreement with Overstrand Municipality to increase local Law Enforcement capability through the establishment of a K9 unit to address the crime levels on a local municipal level. The unit's main objective to address public safety challenges relating to narcotics and the poaching marine resources within the Overstrand Municipal jurisdiction. 1. In the speech of the									
8	Franskraal Belastingbetalers & Inwonersvereniging	Edward de Kock	28-Apr-20	Met die uitsondering van Elektrisiteit is ons tevrede met die voorgestelde verhogings maar voel ons tog met die huidige groot negatiewe groei wat deur die ekonome voorspel word, naamlik tot -6%, dat u moontlik in die gees daarvan heroorweging gee aan die begrote uitgawes en tariewe om dit ook vir die inwoners meer bekostigbaar te maak in hierdie tyd van dalende en/of geen inkomste. Gesien in die lig dat die totale begroting net met 10.9% verhoog word, versoek ons u graag dat die munisipaliteit dit eerder aanvaar om nie die					
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9	Kogelberg Biosphere Reserve Company	JH Briers	28-Apr-20	The Water use unite rates at the lower use level should be lower than at higher levels not higher for the first 0-6kl of water used, namely 11.7 % per kl used, compared to 7% per kl used above 6 kl. The electricity charges increase for the units use for 350 KWh currently at 128.67c kWh + tax = 147.97c /kWh can be attributed to "attributed to the substantial increase in the cost of bulk electricity from Eskom " can be increase by about 8% (not 15%). That fixed cost water, sanitation, electricity and refuse tariffs remain unchanged. The electricity unit cost increase should be capped at the NERSA	The unite cost of water above 6kl, sanitation, and refuse tariffs can be increased by 5.9% (if above fixed cost is not increased).		The report state that the proposed to increase in Property Rates across the board is 6,96% yet the revenue from property rates increase from R 242 950 000 in 2019/-/20 to R 271 251 000 in 2020/21 which is an increase of 11.65% (1) That the increase in property rates should not be increased by more than 4.5%.	The Overstrand Municipality is therefore urged to encourages to re-do their entire 2020/21 MTREF budget and follow the example set by the Minister of Finance of SA by (i) decreasing posts and (ii) putting the process in motion to stop previously negotiated salary increases as it was negotiated under totally different circumstances.	Own funding or new borrowings is anticipated at R92m and contributing to 23,8 % of the funding over the 2020/21 MTREF is proposed. Drastically reduce (new borrowings) to not more than R10m. (8) That the loss of income due to the abovementioned proposals be off-set by: - Approve no salary increases for personnel and councillors for 2020/21; - Freezing all vacant positions in principle and only filling those positions that would ensure basic service delivery; - Ensuring that all staff performances are carefully aligned to ensure maximum efficiency and value for money efficacy; and - Work should be done in accordance with clear Management Plans. - Reduce of water and electricity distribution losses.
After careful consideration of this submission by the Budget Steering Committee on 7 May 2020, the response is as follows: It should be noted that the draft Budget Report advised at the time of tabling the Draft Budget for 2020/21 in Council on 25 March 2020, as follows: "President Cyril Ramaphosa has declared a national state of disaster on 15 March 2020 and announced stringent measures to contain the spread of Covid-19, such as travel restrictions on foreigners from hard-hit countries, a ban on mass gatherings of more than 100 people, and the closure of schools. According to the President, the cabinet anticipated that the pandemic would have a "significant and potentially lasting" impact on the economy, and was finalising a package of measures to mitigate its impact. Reference was made to a dramatic decline in economic activity in our trading partners in the past few weeks, a sudden drop in tourism and severe instability across global markets. 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The Municipality remain alert and sensitive with regard to the impact of the COVID-19 Disaster on the municipality referring to the response and compliance required from the municipality in terms of the Disaster Management Regulations, inclusive of the severe impact on our human and fiscal resources, to ensure that expenditure incurred does not exceed the trend in revenue generated to fund the budget. The impact is currently already substantial, causing re-alignment of current budget allocation available for this purpose up to the end of the current municipal financial year (30 Junie 2020).									

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10	Individual	Mike Botha	28-Apr-20	The cost of electricity should be negotiated with current generating authorities and alternative sources (Independent Power Producers) should be explored.	The cost of water and sanitation must be reduced by prevention of <u>losses</u> out of the system (waste) and <u>ineffective cleaning and distribution practices</u> .		The proposed increase in property tax should be approached with care. This source of income is not related to significant expenses as the economic services but it is directly dependent upon the affordability of a retired population with little or no income and a battling economy.	The bill for salaries and wages must be reduced. Drastically. The salary increases for municipal workers, as proposed by SAMWU and IMATHU, together with the Bargaining Council, must be swept off the table. Irrespective of the Mayor's claim that nothing can be done to change those ridiculous proposals, it has to be revised and aligned with trends at all three spheres of government and the private sector. The work force should be reduced. Replacements of vacant positions and the creation of new positions should only be approved where absolutely necessary. Performance management and the allocation of bonuses must be conducted at a more professional level. It must be realistic. Overtime and absenteeism must be minimised by proper	
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11	Individual	T Snibbe	'Comment received after closing of comment period'.	Vanuit Tabel 8 merk ek dat die OM begroot vir 'n verhoging in Elektrisiteitstariewe van 15%. Ek het begrip vir die OM se standpunt dat die verhogings gekoppel word aan die verhoging wat NERSA aan ESKOM toestaan.	TABLE 5 - COSTING OF SERVICES: In die lig van die OM se beleid van "Cost-Reflective" verwag ons as verbruikers dat die koste van dienste lewering en die inkomste wat daaruit voortspruit heelwat nader aan mekaar behoort te wees. Die OM vordertans nie net genoeg om die verwagte uitgawes van hierdie dienste te verhaal nie maar sorg ook dat daar 'n stewige wins na hulle kant toe kom! Graag versoek ek dat die OM alternatiewe bronne van Inkomste sal oorweeg eerder as om die voorgestelde tarief verhogings op Munisipale Dienste te hef. Om by elke			Ek merk dat die totale begroting vir salaris pakette vir die 2019 / 2020 boekjaar R410 904 beloop het teenoor die begrote R461 567 vir 2020 / 2021. 'n Verhoging van 12,32% Is hierdie aanstellings werklik nodig? Kan ons nie eerder stappe neem om die produktiwiteit van die huidige werkers te verhoog nie? Gedurende die inperkingsperiode het die Brandweer (die groot rooi trok) soms tot 3 - 4 keer op een dag voor my huis verby gery - om wat te maak? Was daar werklik soveel brande dat dit geregverdig was?	Top 10 Projects-In hierdie tabel merk ek dat die OM R15,8m begroot het vir die ontwikkeling 'n Vaste afval terrein. Is dit werklik die ENIGSTE en ook die GOEDKOOPSTE opsie wat beskikbaar is? Ek dra kennis van die feit dat ander Munisipaliteite soos by Theewaterskloof hulle afval ook by Karwyderskraal kom stort en dat die OM 'n inkomste daaruit verdien. Met die huidige Arbeidswetgewing kan personeel nie so maklik afgedank word nie. Om nou mense aan te stel sal 'n langtermyn las op die OM se finansies hê en dit, tesame met die huidige Salarisrekening, laat my sterk twyfel aan die volhoubaarheid van hierdie soustrein!! Ek vra mooi - gaan asseblief terug tekenbord toe en besin oor hierdie besluite - erns voorkant toe gaan dit ons in die hakskeen byt!
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It is also anticipated that individuals will reduce consumption (water & electricity) due to reduced household income available. The Budget Steering Committee also had to consider increased expenditure directly related to the effect of the COVID-19 lockdown and implementation of regulated requirements to provide costly Personal Protective Equipment (PPE) and related materials to essential services staff (Hazmat Suits, sanitizer, routine decontamination of public areas, municipal offices, et cetera), before-mentioned will remain a priority in the months to come. In view of these major financial risks and constraints facing the municipality at this point in time, and with the duration and extent of a worsening scenario currently not predictable with certainty, these expenditure items that contributed to a substantial increase in expenditure, as well as revenue projections that had to be adjusted downwards was considered by the Budget Steering Committee in finalising the 2020/21 budget, and allowed for the necessary amendments to draft budgeted amounts, in order to table the municipality's final budget for 2020/2021 in council before the end of May 2020, at least 30 days (31 May) before the start of the financial year. The respective municipal directorates have subsequently reviewed the Draft Budget and proposed tariffs for 2020/2021, inclusive of an adjustment of Electricity tariffs. It is now proposed that draft tariffs as previously recommended in the draft budget for 2020/21 for basic services, as well as almost all sundry tariffs as included in the List of Rates, Tariffs, Tariff Structures and Charges, now be increased with 4.5 per cent across the board, inclusive of the first 6 kl of water consumed, to ensure that these factors now impacting on the final budget as discussed, are accommodated to the extent that it is affording the municipality to comply to financial viability principles. Electricity tariffs are now adjusted with 6.22 per cent, aligned with the DETERMINATION OF THE MUNICIPAL TARIFF GUIDELINE INCREASE FOR THE FINANCIAL YEAR 2020/21 AND THE REVISION OF MUNICIPAL TARIFF BENCHMARKS as published in accordance with the decision of the National Energy Regulator of South Africa (NERSA) of 14 May 2020.									

PUBLIC COMMENTS ON DRAFT 2020/2021 BUDGET									
#	ORG/INDIV.	LODGED BY:	DATE	WATER & ELECTRICITY	SEWER	REFUSE	RATES	REMUNERATION	OTHER (SPECIFIED, COMBINED)
12	Kleinmond Ratepayers Association	J.W. van Staden	Comment received after closing of comment period'. - Document dated 23 Apr 2020						1. Normal economic activities have grinded to a near total halt as a result of the lockdown. Larger businesses like the local Spar and other retailers can fortunately still do business, but smaller, non-essential businesses had to close down. The construction industry, guesthouses, restaurants etc. have to close their doors or stop their respective activities or trades. 2. A second big impact the capacity of employers to keep paying employees even if they are not working. Some people with permanent employment are lucky in so far that they still receive salaries, but a large group of people are not so fortunate. Many persons work on freelance basis either as main career or supplement ensions. We have thus several categories unemployment. 2.1. Casual workers who were laid off as a result of the closure of their businesses. 2.2. People who were already unemployed when the lockdown started. 2.3. People operating on a freelance basis whose activities were brought to a halt. They can work from their homes, but there is no work! 3. A further group of people who will also suffer a decrease in income are persons who already receive pensions, but not belonging to a formal pension scheme. This group consists of persons who receive interest on investments and/or depend on returns of share investments. The sad story in this regard is that the repo rate had already dropped 2 basis points & the general index of JSE dropped from ± 57000 points to ± 47000 points (A decrease of ± 18%) A 2 basis point drop in the interest rate have a profound impact on the actual amount of money an investor gets. For example: An 8% return on capital was realistic at the beginning of the year. Now one will be fortunate to get 6%. This is a decrease of 25% in income. Now sir, it is abundantly clear that you are dealing with a community which suffers huge financial and social problems. In our community people realised that poorer people suffer from a lack of money and thus food and other essential items. Our community had risen to the occasion and started an informal organisation to help this people. The president just recently announced an aid package of R500 billion to help so many people in need. Some people in our community will hopefully benefit from this, but a large group will receive nothing at all. Let's take a very impartial and objective view of this situation. A community of which a large percentage will be poorer after this pandemic will hopefully pass. Who can help them? Overstrand Municipality can by reviewing the current budget. Please do not use the old system of just adjusting budgets of previous years. This situation needs a total different approach. You must do your utmost to cater for the unprecedented circumstances. Please sir, show your compassion, empathy & understanding and seriously review the current budget to accommodate changed circumstances in our municipal area.
After careful consideration of this submission by the Budget Steering Committee on 7 May 2020, the response is as follows: It should be noted that the draft Budget Report advised at the time of tabling the Draft Budget for 2020/21 in Council on 25 March 2020, as follows: "President Cyril Ramaphosa has declared a national state of disaster on 15 March 2020 and announced stringent measures to contain the spread of Covid-19, such as travel restrictions on foreigners from hard-hit countries, a ban on mass gatherings of more than 100 people, and the closure of schools. According to the President, the cabinet anticipated that the pandemic would have a "significant and potentially lasting" impact on the economy, and was finalising a package of measures to mitigate its impact. Reference was made to a dramatic decline in economic activity in our trading partners in the past few weeks, a sudden drop in tourism and severe instability across global markets. It is foreseen that a nation-wide lockdown will be announced within the next few days, since countries that have acted with more stringent measures, are far more effective in controlling the spread of the disease. Against this backdrop, a proviso is now already relevant, implying that even more emphasis be placed on responsible spending in view of the uncertainty as mentioned and the possible impact on the municipality's operations and finances. The compilation of this budget followed due process over many months and are thus at this stage representing the known and planned status." Subsequent to tabling of the draft budget, the dire situation with regard to the state of the national economy which unfolded is regarded a matter of extreme concern for all role-players in the private sector (including manufacturing, business and corporate sector), as well as for the three spheres of government (national- provincial and municipal). The Overstrand municipality considered before-mentioned scenario, as well as the position of our local economy at two budget steering committee meetings held in the first week of May, together with all comments received recently, in response to the public participation period advertised for inputs on the Draft Budget. The impact of the Covid-19 pandemic has already proven to have far reaching consequences for the country, resulting in an economic, health, and humanitarian crisis. This subsequent effect will also result in a loss in revenue, also anticipated with regard to allocation of grants by national- and provincial spheres of government to municipalities, thus negatively impacting on cashflows of municipalities. The negative impact on cashflows will also be directly related to instances of temporary/permanent closure of businesses and the inability of consumers to maintain monthly payments of municipal accounts. It is also anticipated that individuals will reduce consumption (water & electricity) due to reduced household income available. The Budget Steering Committee also had to consider increased expenditure directly related to the effect of the COVID-19 lockdown and implementation of regulated requirements to provide costly Personal Protective Equipment (PPE) and related materials to essential services staff (Hazmat Suits, sanitizer, routine decontamination of public areas, municipal offices, et cetera), before-mentioned will remain a priority in the months to come. In view of these major financial risks and constraints facing the municipality at this point in time, and with the duration and extent of a worsening scenario currently not predictable with certainty, these expenditure items that contributed to a substantial increase in expenditure, as well as revenue projections that had to be adjusted downwards was considered by the Budget Steering Committee in finalising the 2020/21 budget, and allowed for the necessary amendments to draft budgeted amounts, in order to table the municipality's final budget for 2020/2021 in council before the end of May 2020, at least 30 days (31 May) before the start of the financial year. The respective municipal directorates have subsequently reviewed the Draft Budget and proposed tariffs for 2020/2021, inclusive of an adjustment of Electricity tariffs. It is now proposed that draft tariffs as previously recommended in the draft budget for 2020/21 for basic services, as well as almost all sundry tariffs as included in the List of Rates, Tariffs, Tariff Structures and Charges, now be increased with 4.5 per cent across the board, inclusive of the first 6 kl of water consumed, to ensure that these factors now impacting on the final budget as discussed, are accommodated to the extent that it is affording the municipality to comply to financial viability principles. Electricity tariffs are now adjusted with 6.22 per cent, aligned with the DETERMINATION OF THE MUNICIPAL TARIFF GUIDELINE INCREASE FOR THE FINANCIAL YEAR 2020/21 AND THE REVISION OF MUNICIPAL TARIFF BENCHMARKS as published, in accordance with the decision of the National Energy Regulator of South Africa (NERSA) of 14 May 2020. The Municipality remain alert and sensitive with regard to the impact of the COVID-19 Disaster on the municipality referring to the response and compliance required from the municipality in terms of the Disaster Management Regulations, inclusive of the severe impact on our human and fiscal resources, to ensure that expenditure incurred does not exceed the trend in revenue generated to fund the budget. The impact is currently already substantial, causing re-alignment of current budget allocation available for this purpose up to the end of the current municipal financial year (30 June 2020).									

Dear Mr La Grange,

We herewith acknowledge receipt of your correspondence dated 6 April 2020.

Kindly note that comments received from the public with regard to the 2020/20 Draft Budget which served before Council on 25 March 2020, will be considered by the Budget Steering Committee prior to the submission of the Final Budget for 2020/21 to Council for consideration before the end of May 2020.

Vriendelike groete / Kind regards,

Santie Reyneke-Naude
Director: Finance
Finance Directorate
Overstrand Municipality

M: +27 (0) 82 551 4499 T: +27 (0)28 313 8040 F: +27 (0) 28 313 8128
E: cfo@overstrand.gov.za

>>> Johan La Grange <johan.lgrng@gmail.com> 2020/04/06 11:21 >>>
Good Day

ATT: Coenie Groenewald

To whom it may concern please find attached my comments on the municipal draft budget for 2020/21.

1. The tariff for sewerage and water increase by 5.9%.

The exception here is again the tariff for 0 – 6kl of water which increases by 11,5% or an increase of R3.84 per month for 6kl.

This is unacceptable, inflation is 4.6% way below the increases you are requesting on both levels. You are pushing people into un-affordable positions of choosing what to pay and for that the municipalities debt is going to grow due to non payment.

2. Refuse removal increases by 5.9% also way above the current 4.6% inflation rate. These increases are un-affordable and will not be able to sustain the economic environment in the Overstrand area. It does not help increasing the prices if their is no money to pay for these services and people applying for indigent grants.

3. Sundry tariffs increases by 5,9%, unacceptable as inflation is 4.6%. The municipality is making assumption people can afford it not on a basis of affordability and if people in the Overstrand can afford it as 80% are low to middle income people.

4. Property Rates across the board by 6,96% also unacceptable it is 2.36% above inflation(4.6%). Overstrand is just a money making municipality without consideration of the low to middle income people / small businesses. You do know that the economical environment in the Overstrand area cannot afford this nor will it be viable.

It does not help you increase services way above inflation then the debt of the municipality grows due to increases.

5. Electricity increase of 15%, biggest joke to hear. I am not sure who came up with 15%, but definitely you should go back to planning. Even City of Cape Town did not propose a 15% increase they are looking at a 4.83% electricity increase which is in line with inflation.

I would suggest looking at reducing the electricity service charge which is becoming to an unaffordable amount per month, the proposed is going to take it to almost R 450.00 per month. Where is the electricity purchased still.

I would suggest going back to the drawing board and re-looking at this increase as this is really the biggest joke of an increase I have heard of.

Also I suggest go and read this article:

<https://www.moneyweb.co.za/news/south-africa/nersa-throws-municipalities-a-curve-ball/>

It is going to come to a point where people are going to be more reliable on social services. Government is trying to uplift poverty and make people less dependent on government but yet they are pushing people into poverty and to become more dependent on government social services.

I am against all this above inflation increase and feel a more inflation linked increase is acceptable. Overstrand area cannot afford this nor will it be viable going into the future.

Regards
072 578 2205
JP La Grange

Acc no: 900000480487

From: BUDGET
To: Georgia Bucchianeri
Date: 2020/04/23 01:54 PM
Subject: Fwd: IDP Comments

>>> Green Renaissance <info@greenrenaissance.co.za> 04/10/20 12:16 PM >>>
Please find my short comments on the draft budget and IDP below,

Page 112- 7) Coastal Coordinators (DEFF): "Four Coastal Coordinators that are all post- graduate students. The Coastal Coordinators assist with the monitoring of harbours, fish counts, catch monitoring, pollution incidents and environmental education or any other coastal orientated projects that is required from DEFF or the Environmental Department." Can one of these coordinators be allocated to the Hawston area so that they might be able help monitor Hawston slipway?

Page 112 - Invasive management plan. - While I commend the increase from R250 000 to 11 million I would like to confirm that the dedicated AVM team include Hawston as a key priority area especially in light of a directive issued to the Municipality compelling it to clear ERF 1 which is owned by the Municipality while borders ERF 572/0 (Hoek Van De Berg Nature Reserve)

Page 95 - Resoloved by Council in 2017 that "the registration of Hawston slipway as public launching site be recommended to the Provincial Minister of Local Government, Environmental Affairs and Development Planning. The Municipality after various correspondence and engagements the matteris still unresolved. "

This need to be thoroughly investigated at present Hawston Harbor and slipway is completely unregulated it is the main gateway for all poaching, yet there is no urgency in regulating and controlling this slipway - this should be urgently addressed.

Page 133: " the municipality is continually investigating all options regarding the availability of land for housing development. This includes public and private land and the possibility of purchasing land through the housing programmes. Initiatives currently underway are in Kleinmond, Hawston and Hermanus (Zwelihle/ Mount Pleasant)." - This is very vague when you mention initiatives are underway on areas like Hawston - please will you mention Erf Numbers and status of initiatives, to simply mention initiatives are underway is not enough - for years the Hawston Community have been awaiting decisions on Erf's 749, Erf 572/8 and Erf 575/6 - no confirmation has been forth coming - the community needs transparency. It is not enough to simply say "initiatives are underway".

Page 136 - in your table you have said under Hawston point 10 Afdaks ... Erf number 572/8 - this is incorrect should readers 575/6

Thank you,
Michael Raimondo

From: BUDGET
To: Georgia Bucchianeri
Date: 2020/04/23 01:54 PM
Subject: Fwd: 2020/2021 Budget

>>> "Gerrit van den Dool" <vandendool@mweb.co.za> 04/17/20 11:32 AM >>>
Hi,

I have had a look at the proposed budget documents and am impressed with the detail that has been supplied. However this makes me uncomfortable to provide specific comments.

My main comment on the proposed budget is that it should be re-investigated in the light of the current Cov-ID19 crisis. We are going to be saddled with unplanned financial burdens, an addition to the proposed increases in services, electricity and taxes. The proposed salary increases are not practical, and the fact that it is just a global percentage is also wrong, the high income people do not warrant the same increases as lower paid staff. Also the increased personnel employments budgeted for must be eliminated, we must have better management to ensure that the present workforce can attend to matters arising.

I sincerely hope that you will revisit the budget in the light of our situation, it will not end soon.

Regards
Gerrit van den Dool

OVERSTRAND DRAFT MUNICIPAL BUDGET: 2020/21

REPRESENTATIONS BY THE BETTY'S BAY RATEPAYERS ASSOCIATION (BBRA)

1. INTRODUCTION

I refer to the draft 2020/21 budget as presented at various forums and the invitation to respond thereto. This response is from the Betty's Bay Ratepayers Association – an association that has existed for more than 20 years and has a strong and representative membership base of paid up members.

2. BACKGROUND

When the draft budget was presented a totally different financial and economic scenario to what prevails at present existed. Since that time a State of Disaster to manage the COVID-19 pandemic has been proclaimed – first for three weeks and subsequently for a further two weeks. All indications by the Government are that there will be a further extension or even multiple extensions as is evidenced in most countries of the world.

It is submitted that it would be incumbent on the Municipality to do a total and comprehensive review of the draft budget.

To this end I quote from paragraph 2 of the Annexure to MFMA Circular No 99 of the National Treasury:

“The National State of Disaster and subsequent lockdown comes amidst already dire macro-economic conditions which have seen South Africa slump into a technical recession and downgraded to sub-investment grade (“junk” status) and worsening already high levels of unemployment.

The lockdown will likely have a devastating effect on economic activity as non-essential business are forced to shut down completely resulting in a reduction in overall economic output and job losses. National Government, in conjunction with prominent private sector role-players, has introduced various forms of relief programmes to aid small businesses and employees alike during the period of the lockdown to compensate for a loss of income and wages, etc.

Municipalities will be impacted negatively due to a loss of revenue streams as businesses, households and communities reel from the economic fallout caused by COVID-19. They may also be required to expand their scope of basic services and free basic services.”

In paragraph 9 of the same Annexure National Treasury indirectly encourages municipalities **“to re-do their entire 2020/21 MTREF budget**, given that these budgets were prepared prior to the declaration of the national disaster and subsequent nationwide lockdown”.

It should be noted that this Annexure was dated 8 April and thus prior to the extension of the lockdown until 30 April. If anything, the exigency of reviewing the budget in its totality has been exacerbated by this extension and possible further extensions and, at best, a slow lifting of the inhibiting restrictions.

3. MOTIVATION FOR A BUDGET REVIEW.

Overstrand Municipality (OM) has a high standard of service delivery and excellent financial management competencies as evidenced by its regular clean audits and other award winning recognitions. This is also recognised and appreciated by the BBRA. To maintain this record will require that a number of challenges are successfully met.

In general it can be stated that OM has a large component of retired or semi-retired residents. These residents rely on their pensions or income from investments. These investments in the main are either interest bearing savings or investments linked to the JSE or a combination of both.

It is common cause that both investment fields have been hard hit by recent developments. The JSE has lost at least 20- 30 % (until recently as much as 40%) of its value and the bank rate has dropped by 2 percentage points. The latter may constitute a real loss of between 25% and 33 % in income. A drop from say 6% to 4% represents a loss of 33,3% and from 8% to 6% a loss of 25%. Indications are that further bank rate cuts may be in the offing. Whereas these cuts may be beneficial to the economy as a whole it has hardly any beneficial effect on pensioners as they, as a rule, have little or no debt.

In addition the Governor of the Reserve Bank has encouraged certain listed companies e g within the financial sector to withhold dividend payments in

order to have sufficient funds to weather the expected slump or recession in the economy. This represents another loss of regular income for retired persons.

OM has a diverse economy but one of the main drivers is the macro hospitality industry - from vineyards to restaurants/coffee shops to accommodation establishments to whale watching/shark cage diving to boutique shops to supporting service industries. This whole sector has been extremely hard hit and will, due to the expected slow lifting of restrictions, remain in the doldrums for a very long time. It is already evident that businesses are closing down and will continue to do so at a more rapid rate as the lockdown continues. In the process thousands of jobs in both the formal and informal sectors are being lost.

Those residents that have not lost their work suffered severely due to a significant or even total loss of income.

As a result it can be expected that a large number of property owners and consumers of municipal services will be unable to meet their financial obligations towards the Municipality with a resultant loss of revenue. To try and shift this loss to the remaining ratepayers will not only meet with justifiable resistance but could have a knock –on effect to also bankrupt them and deepen the recession spiral .

4. BUDGET REVIEW PROPOSALS

The BBRA is not in the position to indicate specific steps but as a departure point reference is again made to Circular No 99 where in paragraph 8.2 of the Annexure it is stated:

“The 2020 Budget Review highlighted the proposed wage bill reduction for the public service. Similar to national and provincial government, municipalities must ensure that compensation demands are balanced with the broader needs of society. **In this context, municipalities should start taking decisive action to address bloated organisational structures and above inflation increases.**

Wage bill increases are crowding out spending on capital projects for future economic growth and impacts on service delivery”.

Against this background the BBRA is of the opinion that it behoves the Municipality to critically review the draft budget with the view of cutting costs in order to prevent or curtail rates and tariff increases which will burden the already hard hit ratepayers.

Some general proposals are:

- (1) That no increase in rates be approved and that the rate tariff rather be reduced by 5% to 10%.
- (2) That water, sanitation and refuse tariffs remain unchanged.
- (3) That, although Betty's Bay falls outside OM's supply area, the electricity increase be capped at the NERSA approved bulk supply increase.
- (4) That the loss of income due to the abovementioned proposals be off-set by:
 - (a) Making no salary adjustments for 2020/21;
 - (b) Freezing all vacant positions in principle and only filling those positions that would ensure basic service delivery;
 - (c) Ensuring that all staff performances are carefully aligned to ensure maximum efficiency and value for money efficacy;
 - (d) Conducting an in-depth zero-based budgeting exercise and then implementing the findings – no matter how harsh these might appear to be;
 - (e) Effecting other drastic cost saving measures examples of which the BBRA deems to be too presumptuous to suggest but which could emanate from the preceding proposals.

5. CONCLUSION

I can only endorse the following from paragraph 10 of the Annexure to Circular No 99:

“The COVID-19 pandemic has introduced new dimensions of volatility, uncertainty, complexity and ambiguity to the task of financial stewardship across all spheres of government. Public policy decision-makers at all levels of government must act with vision, understanding, clarity and agility in responding to the crisis in a resilient manner. **This will require a fundamental strategic rethink of the way in which we currently conduct our planning, budgeting and implementation processes.**”

Bill Steyn

Chairperson of BBRA

21 April 2020

From: BUDGET
To: Georgia Bucchianeri
Date: 2020/04/23 01:55 PM
Subject: Fwd: Fw: Budget
Attachments: REPORT ON ESTATES MANAGEMENT DEFICIENCIES PDF.pdf

>>> "Henk Lombard" <henkl@lantic.net> 04/22/20 10:41 AM >>>

There are deficiencies in governance pertaining to the development of estates which still persists within the Overstrand Municipality.

These deficiencies have had a devastating effect on numerous owners in estates within Overstrand, and this matter has been dragging on for years now.

It is a concern not only for current owners in estates, but also for the new De Zandt development.

Attached herewith is a report pertaining to deficiencies within Overstrand Municipality with regards to the development of estates, and the estimated cost of correcting the deficiencies by using external assistance.

Please consider making provision in the budget to correct these deficiencies.

Yours sincerely

Henk Lombard
PO Box 1045
Hermanus
7200
+27(0)84 561 8904

REPORT

Report To : David Botha

Copies : Deon Beukes

Fred Hayman

Kees van de Coolwijk

Marion Moolman

Nico Hechter

Rita Gerber

Vos le Roux

Willie Marais

Anver Wyngaard

Date : 2019-03-30

No of Pages: 4 (Including cover page)

Compiled by : Henk Lombard

OBJECT

To investigate the current deficiencies which exist within Overstrand Municipality pertaining to the management of communal housing developments in Ward 7, and investigate possible corrective actions.

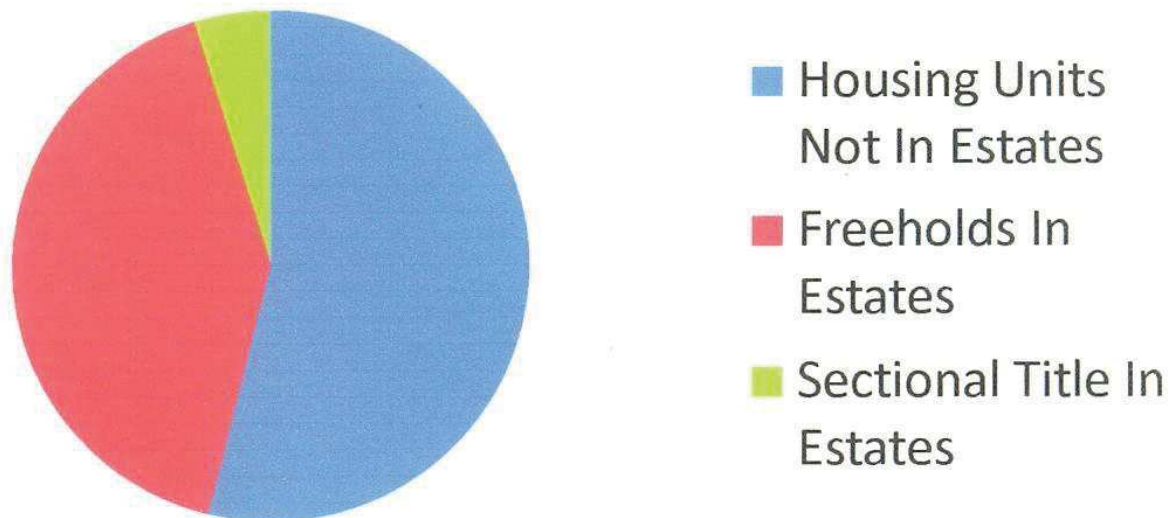
METHOD

- 1.) All estates within Ward 7 were contacted and common problems were discussed, and deficiencies were identified.
- 2.) Possible corrective actions were investigated.
- 3.) Problems and corrective actions were discussed at numerous Ward Committee Meetings.
- 4.) Problems and corrective actions were then discussed with municipal officials on the following dates: 28-09-2016, 09-01-2018 and 19-04-2018. Some of the meetings were attended by the executive mayor and municipal manager.
- 5.) Feedback from municipal officials was analysed and reported on at Ward Committee Meetings.

FINDINGS

- a.) Almost half of the current residents in Ward 7 live in communal housing developments.

Housing Units



- b.) The majority of estates or complexes in Hermanus are freehold units, which are governed by home owners associations.
- c.) The purpose of a home owners association is to ensure that the collective rights and interests of the owners in a development are respected and preserved. The constitution of the association is an important element pertaining to the quality of life of the residents.
- d.) If a Home Owners' Associations was set up in terms of a Municipal Ordinance Section 29 of the Land Use Planning Ordinance, No 15 of 1985, the developer files the first constitution with the local municipality. (Western Cape Land Use Planning Act, 2015)
- e.) Owners in complexes require a proper constitution for their representative body, in order to ensure that the collective rights and interests of the owners in a development are respected and preserved.
- f.) Our municipality does not have minimum standards for these constitutions and allows ridiculous clauses in these initial constitutions which are to the detriment of the owners of the units.
- g.) Example: Notwithstanding all or any of the provisions contained in this Constitution, the DEVELOPER shall be entitled at any General Meeting to a number of votes equal to the total number of votes plus one of all the other members of the Association. In addition, the DEVELOPER shall be entitled to appoint an equal number of EXCOM members plus one to the EXCOM members appointed by the members in General Meeting. The provisions of this Clause shall remain until ONE HUNDRED PERCENT (100%) of the erven in the Township Area have been transferred out of the name of the DEVELOPER.
- h.) Example: The Developer shall be entitled to make amendments or additions to the Constitution and shall be obliged to give notice thereof to each member by prepaid registered post, by hand, by facsimile or by e-mail.
- i.) Example: While Clause 13 hereof is in force, the Developer's interpretation of this Constitution and any rules and regulations of the Association shall be binding on EXCOM and all the members unless a contrary view is given by any court having jurisdiction.
- j.) In many cases, owners have to spend a lot of money in order to just get a functional constitution which ensures that the collective rights and interests of the owners in a development are respected and preserved.
- k.) Most of the "Section 29" constitutions in Ward 7 do not specify when this transfer must take place.
- l.) The "De Facto" rule currently applied by Overstrand Department of Infrastructure and Planning is to force developers to transfer before registration of the last erf in the complex.

- m.) There are numerous examples of developers going insolvent before transferring the public areas.
- n.) In the case of Villa Anadia, the developer failed to transfer the public areas and deregistered the CC acting as the developer.
- o.) It is very difficult to effect upgrades of roads and infrastructure before transfer of ownership the infrastructure.
- p.) The current system does not allow for a project closure and hand over phase during the development of estates.
- q.) No work breakdown structure is required either.
- r.) This results in total chaos and confusion. Green Haven is one such an example. There are big arguments and confusion regarding service agreements and responsibilities. Had the above been in place, everything could have been managed properly.
- s.) Minimum standards for infrastructure in communal housing developments are not available.
- t.) The current system allows developers to submit drawing for approval of a development, and only resubmit drawings after completion of a development. No revisions of drawings are required where developers deviate from original drawings submitted for approval.
- u.) In estates, the responsibility for support and maintenance of the completed infrastructure in the estate falls on the owners even when the estate is not fully developed.
- v.) In uncompleted estates, the HOAs do not know what they have got, and in completed estates like Villa Anadia, they suspect that the drawings are incorrect.
- w.) There are many failures of combination ownership housing schemes and only one success story in Overstrand. This resulted in many court cases.
- x.) At the meeting of 19-04-2018, it was suggested that contact details of all developments in Ward 7 be submitted to the municipality and that an official from the municipality was to be appointed to coordinate these actions and that each development be investigated individually.
- y.) The contact details were provided and Mr. Petrus Roux was appointed as the coordinating official. Although it is not the fault of Mr. Roux, the feedback has been slow, ineffective and the quality of feedback that he received from his colleagues was generally of a low quality and ineffective. Some of his colleagues even suggested the owners in communal developments are responsible for the EPC (Engineering Procurement & Construction) of infrastructure in the development.

CONCLUSIONS

- Although the municipal officials currently employed by Overstrand Municipality will most probably have the ability to address the deficiencies pertaining the management of communal housing developments, it appears that their capacity is fully taken up by their normal duties.
- Coordination across municipal departments is near impossible.
- The absence of proper management structures in this area as well it not being incorporated in the municipal ERP(SAMPRAS) system leads to further complications.
- The most serious complication identified is that many housing units in Ward 7 do not have Certificates of Occupation. In many cases, the owners are unaware of this, and there appears to be no flagging from the ERP system to warn owners of the deficiency. Effectively many owners are technically speaking squatting in their own homes.
- The real complication very often manifests when the property is being sold. There are many heartrending stories of older people having to deal with this problem when they want to sell their properties in order to scale down.
- It is unlikely that the deficiencies will be addressed by municipal officials internally.

RECOMMENDATIONS

- i. That this challenge be identified as a key strategic priority.
- ii. That an external project coordinator be appointed.
- iii. That budget be created to outsource the following actions required:
- iv. Create minimum standards for constitutions of HOAs.
- v. Change the “De Facto” rule to 80% of completion of an estate.
- vi. Create standards where drawing revisions will be required for deviations from the initial submissions, and that the drawings must reflect what is actual in the estates and be available.
- vii. Limit the “no rates” holiday given to developers to between 5 and 8 years and have a Work Breakdown Structure (WBS) for every development.
- viii. Have a requirement for the infrastructure to be completed within a certain timeframe + WBS.
- ix. Have minimum standards for infrastructure in estates or complexes.
- x. Ensure that HOAs have access to drawings and information regarding infrastructure in their complexes to enable maintenance. (Integrity of information systems)
- xi. Assist Owners of property in estates to obtain “Certificates of Occupation”
- xii. Incorporate all of the above in the municipal ERP system.

WARD 7 STRATEGIC PROJECT BUDGET

ITEM	QUANTITY(Months)	@	TOTAL
External Project Coordinator	18	R18,000.00	R324,000.00
Specialist Legal Advisor	5	R16,000.00	R80,000.00
Civil Engineering Consultant	7	R30,000.00	R210,000.00
Meetings ETC	5	R3,000.00	R15,000.00
SAMRAS Programming	5	R50,000.00	R250,000.00
SAMRAS Implementation	2	R50,000.00	R100,000.00
Follow up	4	R25,000.00	R100,000.00
Sundry	4	R20,000.00	R80,000.00
TOTAL			<u>R1,159,000.00</u>

From: BUDGET
To: Georgia Bucchianeri
Date: 2020/04/23 01:55 PM
Subject: Fwd: COMMENTS ON BUDGET 2020/2021

>>> "Robert Oosthuizen" <green.gold.wp@gmail.com> 04/23/20 9:22 AM >>>
Good Day to Overstrand Municipal Leadership ,

I have briefly looked at the proposed draft budget proposals for 2020/2012 and would like to comment as follows namely:

1. Has COVID 19 caused blurred vision and a lack of commonsense on the part of our Overstrand Municipal leadership - causing an inability to see things in Hermanus and surrounds as they are at present and not as things were in the past. The new reality of what COVID 19 has brought to our town and our people are just shamefully ignored by the Overstrand Municipal leadership : businesses are and will be closing their doors , people will be losing their jobs and pensioners and people who rely on their income from interest earned or from their investments have seen a drop of almost 3 % in interest rates and a almost 40% and more drop in value of their investments providing reduced income streams and this is only the beginning of our perfect COVID 19 storm ;

2. I would like to propose that our Overstrand Municipal leadership team start a new zero budget process and not simply continue to increase the 2019 budget base as if nothing has happened in South Africa and to Hermanus and surrounding towns;

3. I strongly disagree with the draft budget that thinks it is ok to expect approval of salary increases of between 6 and 12,28% - I have seen our President, Cyril Ramaphosa and his cabinet making a financial gesture by reducing their income for 3 months and have noted that our senior leadership of the Overstrand Municipality have seen it fit and proper under unprecedented circumstances to increase the whole Municipal workforce's income /salaries unashamedly without offering a moratorium on new appointments and 2020/2021 salary increases - people should be glad to have jobs and employment under the current uncertain social and financial circumstances !!!!! (Overstrand Municipal salary increases represents more than 33% of our regions total budget - no one has even made a concerted effort to propose under these circumstances that salary increases be frozen or a alternative proposal to have increases deferred until the Overstrand Municipality are in a better position to make final future salary recommendations given our country and towns dire social and financial state owing to COVID 19 pandemic implications);

4. Electricity or the lack thereof due to load shedding cannot increase by 15% under current circumstances !! NERSA is considering how much the municipalities will be allowed to increase the price of electricity to their customers on 1 July 2020. The regulator's proposal is for an increase of 6,24%. OUTA is opposing this to be 0%;

5. Property valuations needs to be adjusted negatively by at least 20 - 40% given what has happened to our local property market - foreign and local investors are not buying property the property letting

market has also taken a negative turn as tenants can no longer keep up with their rental obligations because of diminished or lack of income and people losing their jobs.;

6. All capital intensive projects in the Overstrand Municipal area needs to be put on hold and only projects of utmost importance needs to be approved ;

7. I would like to propose that Overstrand Municipality relax or do away with the parking tariffs in Hermanus CBD to help by making shopping easier for our towns ratepayers and enhancing the national lockdown rules in terms of parking to pick up groceries and shop for essential items;

8. I would like to propose that the implementation of Hermanus Special Ratings Agency be deferred or halted ,as the additional cost burden of a further 10% of municipal property value(s) plus a VAT increment will be a further negative cost burden for Overstrand's ratepayers who are already having difficulty dealing with the COVID 19 financial fallout;

9. I would like to propose that the Overstrand Municipality fast track the new recycling plant to increase our green footprint and use the plant to generate new additional revenue to decrease our refuse removal costs to the benefit of Overstrand ratepayers.

Kind Regards

Robert Oosthuizen
315,6th Street,Voelklip,7200

Public Comment

Draft IDP 2020/2021 and Draft Budget Report 2020/2021

From:

P. Redford

patred@iafrica.com

1) **Mayors Speech: March 2020** (introduction to Overstrand Budget 2020/2021)

*"It is proposed to increase Property Rates across the board by 6.96%. By now I am sure that it is common knowledge that I lodged a complaint with the South African Police Ombudsman regarding the fact that SAPS are unable to perform their constitutional mandate of maintaining law and order in the Overstrand. In his report the Ombudsman confirmed that this is so as a result largely of the lack of staff at our police stations. In the meantime the mandate of Municipal Law Enforcement officers has been expanded so that they may now prevent, but not combat crime. To this end we will be increasing the staff compliment and facilities of the Municipal Law Enforcement division, **which will include establishing a K9 unit with offices in Gansbaai, Hermanus and Kleinmond. The increased funding from property rates will be utilized to finance these increased services.**"*

In previous statements regarding the K9 unit, the mayor is quoted as saying that he has been provided with a budget of **R4million for the establishment of a K9 unit, by Province.**

- a) Please explain how the increase in rates is related to the provision of the K9 unit?
- b) Please provide an explanation of amounts allocated to the K9 unit by Province?
- c) I note an amount of some R3, 8 million already spent on K9 unit according to the IDP detail. What was this for?
- d) How many law enforcement officers, in total, will there be in Hermanus, specifically 2020/2021.

2) **Operating Framework 1.4 (page 6)**

"Vat on property rates is levied at a rate of 0%."

Please explain why the SRA levies MIGHT be taxed??

- a) I request a proper **legitimate Tax Directive from SARS** and for this to be made public, in the public interest. A vague statement from the CFO of OM is simply not acceptable. A proper reference as to where the CFO has obtained this directive is required.
- b) I note in **the table 6, line item RAT11** rated as 0.000610, and under the vat incl. or excl. it reflects '**new**'. What does this mean?
(Property rates are the second largest revenue source therefore the impact of the actual amounts collected are deeply relevant). Just because certain 'other SRA's charge VAT' doesn't mean it is correct. OM must do the **correct** thing. (Because all the other kids in the class cheated in maths, doesn't help my kids. I don't care who else cheated. I want my kids to pass!)

Please do not defer me to the HSRA Steering committee, as they do not have the answer.

3) MFMA Circular, page 20 of 29

8.5 Publication of budgets on municipal websites In terms of section 75 of the MFMA, all municipalities are required to publish their tabled budgets, adopted budgets, annual reports (containing audited annual financial statements) and other relevant information on the municipality's website. This will aid in promoting public accountability and good governance.

After requesting details of a line item in the draft budget for Environmental Management, I was advised that the particular item would only be featured in Annexure C in the 'FINAL BUDGET' and is not part of the budget detail for public comment. I was subsequently provided with the information directly.

I fail to understand how the public can make comment on a draft budget if several annexures are omitted and there is no detail?

4) Chapter 14 Financials: page 280

Ward 3 CCTV cameras. R200 000.00

- a) Please confirm where the situations of these cameras are planned?
- b) How many cameras are planned, does this include maintenance contract thereof?
- c) I understood that HSRA would be installing cameras?
- d) Who will service HSRA cameras and who will service Ward 3 cameras? Is this an overlap and should the Ward 3 funds rather be allocated elsewhere instead of duplicating this?

5) Chapter 14 Financials: page 281

Hermanus Ward 03 FERNKLOOF NATURE RESERVE FACILITIES (F1/2) S Muller

Land Sales R/O 2 100 000 2 100 000

Hermanus Ward 03 FERNKLOOF NATURE RESERVE FACILITIES (F2/2) S Muller

Surplus non tariff 3 600 000 3 600 000

- a) Please indicate what these allocations represent?
- b) Is it associated with the PAMP 2020/2025 plan?
- c) How does one interpret this if there is no detail?

Thank you, I look forward to your clarification per email.

Pat Redford

patred@iafrica.com.

Erf 1580 Hermanus



FRANSKRAAL BELASTINGBETALERS- EN -INWONERSVERENIGING

Mnr Coenie Groenewald
Munisipale Bestuurder
Overstrand Munisipaliteit
Posbus 20
Hermanus
7200

28 April 2020

Geagte Mnr Groenewald

2020/2021 VOORLOPIGE BERGROTING KOMMENTAAR

Graag wil ek namens die Franskraal Belastingbetalers- en Inwonersvereniging van die geleentheid gebruik maak om u Raad geluk te wens met die samestelling van die voorlopige 2020/2021 begroting wat 'n moeilike taak moes gewees het.

Maar soos dit met enige begroting gaan sal daar altyd 'n paar onduidelikhede en bekommernisse wees en wil ons graag die volgende kommentaar lewer ten opsigte van die voorgestelde begroting.

Met die uitsondering van Elektrisiteit is ons te vrede met die voorgestelde verhogings maar voel ons tog met die huidige groot negatiewe groei wat deur die ekonome voorspel word, naamlik tot -6%, dat u moontlik in die gees daarvan herooring gee aan die begrote uitgawes en tariewe om dit ook vir die inwoners meer bekostigbaar te maak in hierdie tyd van dalende en/of geen inkomste.

In soverre dit die Integreerde Ontwikkelingsplan vir 2020/2021 aanbetref, sou ons graag wou sien dat die prioriteit van 18 in die Integreerde Ontwikkelingsplan vir die Franskraal Rioolnetwerk as 'n hoër prioriteit toegeken word.

1. Elektrisiteit

Gedurende die OMAF vergadering was aangedui dat die Munisipaliteit vir 15% Grootmaat Aankope vanaf Eskom voorsiening gemaak het in die begroting, maar ook in dieselfde tyd aangedui dat die Huishoudelike tarief ook as gevolg van dié verhoging ook met 15% verhoog word wat nie duidelik is nie.

Volgens die voorlopige begroting verteenwoordig die Grootmate Aankope 69% van die totale elektrisiteit uitgawe. Die oorblywende 31% van die uitgawe begroting het geen noemenswaardige verhoging getoon teenoor die vorige jaar nie, wat dus bygedra het dat die voorlopige elektrisiteit begroting slegs met 10.9% styg teenoor die vorige jaar.

In die lig van bogenoemde, is dit nie duidelik waarom die Elektrisiteitstariewe met 15% verhoog word nie. (Dieselfde as Eskom). Gesien in die lig dat die totale begroting net met 10.9% verhoog

word, versoek ons u graag dat die munisipaliteit dit eerder oorweeg om nie die tariewe met meer as 11% verhoog vir die 2020/2021 begroting nie.

U goedgunstige oorweging van ons twee voorstelle hierbo, sal hoog op prys gestel word.

Die uwe

Edward de Kock
Begroting, Bywette, Stad & Hersonering
Franskraal Belastingbetalers en Inwoners Vereniging
Kontak No: 083 441 1978
e-Pos: james.dekock8@gmail.com

REPRESENTATION ON OVERSTRAND DRAFT MUNICIPAL BUDGET: 2020/21

BY Mr J H BRIERS

1. BACKGROUND

The budget must take cognisance of the present negative economic climate in SA and resultant reductions in income of the people of the region (that include a large number of pensioners whose income significantly reduce because of interest rate cut of more than 2% or more than 20% and fall in the stock market. Furthermore the region's economy heavily depends on the Tourism Industry that has come to a standstill and businesses are closing down as a result of the lockdown. SA is in a recession and its predicted growth reduced from 0.8% to **minus** 6-10%. Council must endeavour to keep the rate increases to the absolute minimum required to maintain service delivery levels at an acceptable standard as well as to ensure continued maintenance and upgrading of infrastructure.

See extract from the National Treasury Budget Circular with important guidance on how municipalities should draft their budgets for the 2020/21 MTREF period: *“Over the past year, economic growth has been weaker than forecasted and is only expected to reach 0.9 per cent in 2020. The 2020 budget highlights the difficult economic and fiscal choices confronting government over the next several years. It is projected that revenue to be collected for the 2020/21 financial year will amount to R1.5 trillion which equates to 29.2 per cent of the Gross Domestic Product (GDP), whereas expenditure is projected to be at R1.95 trillion which is equivalent to 36 per cent of GDP. This means that there is a consolidated budget deficit of R370.5 billion or 6.8 per cent of GDP in 2020/21. The gross national debts by the end of 2020/21 is projected to be R3.56 trillion which is 65.6 per cent of GDP. It is evident that determined action is required to reverse the deterioration of the public finances by narrowing the budget deficit, containing debt and growing the economy faster and in a sustainable manner. Municipalities therefore need to exercise caution when they prepare their 2020/21 MTREF budgets to ensure synergy with national economic and fiscal prudence. The declining economic growth which might be impacted on further by the Corona virus pandemic and international companies closing down as a result, the deteriorating state of the finances for state-owned entities, continued high unemployment and water and electricity shortages will put pressure on the ability of municipalities to raise revenue. Municipalities are therefore advised to follow a conservative approach when projecting their revenue and to eliminate any waste and unnecessary expenditure. Therefore, municipalities must consider the following when compiling their 2020/21 MTREF budgets:*

- **improving the effectiveness** of revenue management processes and procedures;
- paying special attention to **cost containment measures** as per the Cost Containment Regulations that was issued on 07 June 2019;
- ensuring value for money through the procurement process;
- the affordability of providing free basic services to all households; and
- **curbing consumption of water and electricity** by the indigent to ensure that they do not exceed their **allocation**.”

The Overstrand Municipality is therefore urged to encourage to re-do their entire 2020/21 MTREF budget and follow the example set by the Minister of Finance of SA by (i) **decreasing posts** and (ii) putting the process in motion to **stop previously negotiated salary increases** as it was negotiated under totally different circumstances. It is noted that the mayor acknowledges that “Wage increases for municipal staff that have exceeded headline consumer inflation in the past”.

No mention made of National Minister of Finance recent announcement that due to poor economy, balance of payment and downgrading of the SA credit rating, that the Public Service salaries the increases approved by government shall be decreased as well as the number of posts shall be rationalized and cut.

2. QUERIES, OBSERVATIONS, COMMENTS AND NOTES REGARDING THE BUDGET

The salary notch increases plus other allowances amounts a **increase of 8.25%**.

The proposed increase **of the salary budget currently is 12.2% according to the report.**

The budget makes provision for the inclusion for **new posts** to further inflate the structure. I have lived in more than 8 different Municipal areas and have never seen such a large numbers of Municipal workers and vehicles driving around. The sewage truck, that simply links the truck to a pipe, uses 3 people to accomplish this. Small sections of Road verges are cut by a large number of workers and the next day they would be gone.

The proposed **Salary expenditure** in 2020/2021 and 2021/2022 for **Councillors is 21.2% and 29.8%** respectively. This was not highlighted nor explained in the report.

Own funding or **new borrowings is anticipated at R92m** and contributing to 23,8 % of the funding over the 2020/21 MTREF is proposed. The interest rate of this is not clearly mentioned or explained. Try to reduce upper limit to revenue to below than 20% of operational revenue and not close to the upper limit of the norms and standards as set by Treasury and then only for cost effective income saving projects.

The report state that the proposed to increase in **Property Rates across the board is 6,96%** yet the revenue from property rates increase from R 242 950 000 in 2019/-20 to R 271 251 000 in 2020/21 **which is an increase of 11.65%**. Please explain what is correct?

I have personally observed more than 15 **pipe bursts** in less than 2 years living in Betty's bay (more than all observed in my life) causing a waste of water, labour and equipment.

Activities such as parks management, road verges, alien Invasive tree control, block burning, road maintenance and possibly a number of other activities are done without specific Park- or Fire-management plans. Only with proper **Management Plans can efficiency be measured and improved on** as well as staff and contractors be effectively managed and held accountable.

The **increases of fixed costs** or service charges of tariffs for electricity, water and sewage is **the same as that of the price per unit used, namely 5.9%**. This is fundamentally in conflict with sustainable development principals committed to in the IDP and SDF. The **%-contribution of Fixed Costs should reduce by remaining unchanged** to decrease the pressure on natural resources and the environment to discourage wastage and incentivise efficiency.

The **Water use unite rates at the lower use level should be lower** than at higher levels not higher for the first 0-6kl of water used, namely **11.7 % per kl** used, compared to **7% per kl** used above 6 kl.

The **electricity charges increase for the units use** for 350 KWh currently at 128.67c kWh + tax = **147.97c /kWh** can be attributed to *"attributed to the substantial increase in the cost of bulk electricity from Eskom "* can **be increase by about 8%** (not 15%).

The Basic or **Monthly charge per meter** is a fixed cost and to use the above reason for the proposed 15% increase borders on dishonesty. Such high increase for fixed cost is not in line with the principals of Sustainability.

National Treasury encourage municipalities to keep increases in rates, tariffs and other charges as low as possible. Inflation (CPI) is (currently within the 4% to 4,5 % as per the report) with very little change in inflation forecasts over the 2020/21 MTREF. Municipalities **should justify increases in excess of the 4,6 per cent projected inflation target.**

3. BUDGET PROPOSALS:

- (1) That the increase in **property rates** should not be increased by more than 4,5%.
- (2) That **fixed cost** water, sanitation, electricity and refuse tariffs remain unchanged.
- (3) The **unite cost** of water above 6kl, sanitation, and refuse tariffs can be increased by 5.9% (if above fixed cost is not increased).
- (4) The unite cost increased of water for 0-6 kl used should remain unchanged.
- (5) The electricity unit cost increase should be capped at the NERSA approved bulk supply increase (about 8%).
- (6) The Basic or **Monthly charge per electricity meter**, namely R 385.64, must remain unchanged and way find to further reduce it in future.
- (7) Drastically reduce (new borrowings) to not more than **R10m**.
- (8) That the loss of income due to the abovementioned proposals be off-set by:
 - a. Approve no salary increases for personnel and councillors for 2020/21;
 - b. Freezing all vacant positions in principle and only filling those positions that would ensure basic service delivery;
 - c. Ensuring that all staff performances are carefully aligned to ensure maximum efficiency and value for money efficacy; and
 - d. Work should be done in accordance with clear Management Plans.
 - e. Reduce of water and electricity distribution losses.

4. CONCLUSION

A fundamental strategic rethink of the planning, budgeting and implementation processes is critical needed.

JH Briers

Ratepayer & a Director of the Kogelberg Biosphere Reserve Company

From: CFO
To: Coenie Groenewald; Grant cohen; Desmond Lakey; Chris Potgieter <chrisdpotgieter@gmail.com>; Charmaine Resandt <cresandt@gmail.com>; eleanorbarry6@gmail.com; jdclerk@gmail.com; Mike Botha <mikebotha500@gmail.com>; Fanie Krige <sdkrige@gmail.com>; tommysnibbe@gmail.com; lobster@mweb.co.za; redakteur@overstrandherald.co.za; dbrits@potentialmanagement.co.za; hugo.krijnauw@sonicmail.co.za; hermievdmd@telkomsa.net
BC Georgia Bucchianeri
Date: 4/29/2020 12:17 AM
Subject: Re: 2020/2021 IDP & BUDGET REVIEW

Dear Mr Botha,

We herewith acknowledge receipt of your correspondence (2020/2021 IDP & BUDGET REVIEW) dated 28 April 2020.

Kindly note that comments received from the public with regard to the 2020/21 Draft Budget which served before Council on 25 March 2020, will be considered by the Budget Steering Committee prior to the submission of the Final Budget for 2020/21 to Council for consideration before the end of May 2020.

Vriendelike groete / Kind regards,

Santie Reyneke-Naude
Director: Finance
Finance Directorate
Overstrand Municipality

T: +27 (0)28 313 8040 F: +27 (0) 28 313 8128
E: cfo@overstrand.gov.za

>>> "Mike Botha" <mikebotha500@gmail.com> 2020/04/28 16:47 >>>
Dear Councillor and Ward Committee members,

At the Overstrand Municipal Advisory Forum Meeting (OMAF) of 02nd March 2020, it became evident that the IDP and Budget related matters were approached by the administration as if it still was "business as usual". Double figure tariff increases were suggested to match the perceived expenses. The devastating impact of the financial- and economic realities on the three spheres of governance as well as on the pockets of the local rate payers was not taken in consideration and surely was not reflected in the presentations. Proposed tariff increases exceed inflation rate by far, in spite of the ministers instruction, to keep increases below 4,5%. During the limited "question time" several committee members raised key aspects to accommodate the declining financial position of the rate payer. The local public participation process carries little weight and to date no minutes of the OMAF meeting was received. No amendments to the proposed budget were communicated. No new plans were proposed to launch a new public participation process during lock down.

The agenda of the OMAF of 02nd March 2020, included the following key points. Please see suggestions made to reduce expenses:

- **IDP review**
 - o All "nice to have projects" and "not urgent projects" and "not essential projects" should not be considered in this budget.

- o All projects that could have been included to promote political ends, must be rejected.
- **Proposed adjustments to the budget (2019/2020)**
 - o Reduce tariff increases across the spectrum to be aligned with inflation.
 - o Exclude all projects that are not essential, not urgent.
 - o Ensure that capital projects are labour intensive and create jobs for local people.

- **Introduction to the proposed budget for 2020/2021**
 - o Reduce tariff increases to be aligned with inflation.
 - o No midterm cost escalations should be considered.
 - o The additional Special Rate Levy should be minimised to cover only essential top-up facilities and services. No duplications should be allowed.

- **Indication of the public participation process**
 - o The public participation process is not a rubber stamp of approval. It is a key value of a democratic dispensation.
 - o Develop a public participation process that encourages maximum participation and respect. Inputs must be valued with respect and reflected in amendments to the planned budget.
 - o Most councillors are not adequately equipped to take decisions on a multi-million rand budget and therefore

consultation with external experts from the local community should be encouraged.

- o Resolutions of public participation meetings and proposals by stakeholders should be recorded and communicated to all.
- o When formal communication structures are disregarded, communities stop talking and then take matters in their own hands.

The new budget should be approved by the end of May. We call on our local authority to take note of the extraordinary reality of a worldwide recession and find ways to reduce expenditure as far as possible in order to reduce the perceived income. Should local government fail to do so, it will shortly become the enemy of civil society. Numerous people lost their jobs and the savings of pensioners became under severe stress. The following specific aspects should be taken in consideration to align the budget with the affordability of tax payers:

- The bill for **salaries and wages** must be reduced. Drastically.
- o The salary increases for municipal workers, as proposed by SAMWU and IMATHU, together with the Bargaining Council, must be swept off the table. Irrespective of the Mayor's claim that nothing can be done to change those ridiculous proposals, it has to be revised and aligned with trends at all three spheres of government and the private sector.
- o The work force should be reduced. Replacements of vacant positions and the creation of new positions should only be approved where absolutely necessary.
- o Performance management and the allocation of bonuses must be conducted at a more professional level. It must be realistic.
- o Overtime and absenteeism must be minimised by proper administration, criteria and procedures. Internal audit has to play a more prominent part.
- o The current organisation design with many job levels is completely outdated and should be replaced by a flat design that is based on an outcomes approach, system thinking. The current silo design is not sustainable.
- o Own functions, core functions and non-core functions need to be clearly defined to inform decisions on out-sourcing and privatisation of all tasks and functions.
- o The use of consultants must be managed with care to ensure cost-effective service delivery. The cost of maintaining an extensive staff component together with the consultants is not affordable and must be reduced.
- o The phenomenon , Working for Water, Expanded Public Works Programme, Working for Fire etc. needs careful analysis to determine the impact on job creation for local unemployed people and actual cost of providing municipal services to new comers. It is perceived by many to be part of a political agenda to deploy people to areas where votes are required. If it is true, then it is wrong.
- The **cost of water and sanitation** must be reduced by prevention of losses out of the system (waste) and ineffective cleaning and distribution practices.
- The **cost of electricity** should be negotiated with current generating authorities and alternative sources (Independent Power Producers) should be explored.
- The proposed **increase in property tax** should be approached with care. This source of income is not related to significant expenses as the economic services but it is directly dependent upon the affordability of a retired population with little or no income and a battling economy.

Please note that today is the last day for submissions.

Regards.
Mike.

—
This email has been checked for viruses by Avast antivirus software.
www.avast.com

—

From: Tommy Snibbe <tommy.wardcom@gmail.com>
To: <dcoetzee@overstrand.gov.za>
Date: 4/30/2020 6:10 PM
Subject: DRAFT BUDGET 2020 - 2021

Agbare Burgemeester / Hoof Finansiële Beampte
Overstrand Munisipaliteit

Vergun my asseblief die geleentheid om die volgende kommentaar / opmerkings oor die huidige Konsep Begroting van die Overstrand Munisipaliteit (OM) onder u aandag te bring.

TABLE 5 - COSTING OF SERVICES:

Uit die bogemelde tabel merk ek dat die koste en inkomste van die onderskeie dienste wat die OM lewer as volg afgebreek is:

ELECTRICITY:

Total Expenditure (T/E)	R463 997 632
Total Income (T/E)	R473 523 113
Surplus / Profit (S)	R 9 525 481

WATER:

T/E	R139 644 752
T/I	R148 158 206
S	R 8 513 454

WASTE WATER MANAGEMENT:

T/E	R 94 936 693
T/I	R 101 738 476
S	R 6 801 783

WASTE MANAGEMENT:

T/E	R86 489 182
T/I	R90 741 454
S	R 4 252 271

Dit gee vir ons 'n totale wins van R29 092 989

In die lig van die OM se beleid van "Cost-Reflective" verwag ons as verbruikers dat die koste van dienste lewering en die inkomste wat daaruit voortspruit heelwat nader aan mekaar behoort te wees. Die OM vorder tans nie net genoeg om die verwagte uitgawes van hierdie dienste te verhaal nie maar sorg ook dat daar 'n stewige wins na hulle kant toe kom!

In die lig van die huidige Ekonomiese omstandighede versoek ek dat die OM hierdie aangeleentheid ernstig sal hersien en nie enige verhogings in Dienstegelde sal hef nie. Daar is baie mense wie maar moet raap en skraap om die punte bymekaar te probeer kry

Om tariewe te verhoog is die maklike uitweg om die OM se Inkomste te vergroot. Hoe dit die verbruiker raak, is klaarblyklik nie die OM se probleem nie!

Graag versoek ek dat die OM alternatiewe bronne van Inkomste sal oorweeg eerder as om die voorgestelde tarief verhogings op Munisipale Dienste te hef. Om by elke geleentheid die verbruiker se sak te melk is eenvoudig net nie volhoubaar nie!

Graag bring ek verder onder u aandag dat sommige van die verbruikers wie so gereeld hulle Munisipale rekenings betaal, minder verdien as sommige van die Inwoners in die plakkerskampe. Hierdie arme grtroue betalers kry geen hulp van enige aard nie en moet uiteraard nog vir diegene in die plakkerskampe ook sorg.

Tydens die huidige Covert 19 krisis is daar 'n aansienlike hoeveelheid kospakkies opgemaak en aan die sogenaamde minder bevoorregtes uitgedeel. Nooit is daar, sover my kennis strek, ooit 'n opname gemaak om die behoefte onder diegene wie hul Munisipale rekenings so slaafs betaal, te bepaal nie. Dit word net aanvaar dat hierdie mense genoeg het om van te lewe!

TABLE 8:

Vanuit Tabel 8 merk ek dat die OM begroot vir 'n verhoging in Elektrisiteitsariewe van 15%. Ek het begrip vir die OM se standpunt dat die verhogings gekoppel word aan die verhoging wat NERSA aan ESKOM toestaan.

In hierdie verband wil ek graag net u kommentaar hoor op die volgende:

Op 11 Maart 2020 noem Mnr. TED BLOM in 'n bespreking oor RSG dat Munisipaliteite agterstallig raak op hul betalings aan ESKOM omdat NERSA verhogings van tot 17% aan ESKOM toestaan. Die Munisipaliteite mag nie meer as 4 - 6% van die verbruikers verhaal nie. Dit beteken dat die verhogings wat oor die afgelope jare deur die OM gehef is, dus nie binne die perke van die Wet geskied het nie.

Ons moet egter ook begrip toon vir die anderkant van die munt! Sou Mnr Blom se bewerings korrek is, sal Munisipaliteite landwyd krag teen 'n enorme verlies per jaar moet lewer. 'n Situasie wat totaal en al nie volhoubaar kan wees nie.

TOP 10 CAPITAL PROJECTS:

In hierdie tabel merk ek dat die OM R15,8m begroot het vir die ontwikkeling 'n Vaste afval terrein. Is dit werklik die ENIGSTE en ook die GOEDKOOPSTE opsie wat beskikbaar is? Ek dra kennis van die feit dat ander Munisipaliteite soos bv Theewaterskloof hulle afval ook by Karwyderskraal kom stort en dat die OM 'n inkomste daaruit verdien.

Die vraag is net, in die lig van die ewigduende stygende kostes, hoe winsgewend is die ooreenkomste wat so met omliggende Munisipaliteite aangegaan word?

Verder word daar R4 373 611 begroot vir 'n biblioteek in Zwelihle. Is dit ter vervanging van 'n biblioteek wat afgebrand is ten tyde van die onluste? Indien wel, waarom kon die koste nie van die versekering verhaal word nie?

TABLE 45 MBRR SA22 - SUMMARY OF COUNCILLOR AND STAFF BENEFITS:

Ek merk dat die totale begroting vir salaris pakette vir die 2019 / 2020 boekjaar R410 904 beloop het teenoor die begrote R461 567 vir 2020 / 2021. 'n Verhoging van 12,32%.

Met die onlangse OMAF vergadering het u gemeld dat die OM sy werkerskorps gaan uitbrei en dat dit die rede is vir die verhoging bo 6,25%.

As ons nou na tabel 47 kyk sien ons dat die personeel met slegs 18 poste gaan vermeerder. Dit sal goed wees om te weet op watter posgraderings hierdie mense aangestel gaan word.

Is hierdie aanstellings werklik nodig? Kan ons nie eerder stappe neem om die produktiwiteit van die huidige werkers te verhoog nie? Gedurende die inperkingsperiode het die Brandweer (die groot rooi trok) soms tot 3 - 4 keer op een dag voor my huis verby gery - om wat te maak? Was daar werklik soveel brande dat dit geregverdig was?

In die lig van al die dienste wat die OM oor die afgelope paar jaar uitgetoon het, is dit moeilik om te glo dat daar werklik 'n personeel tekort in die OM kan bestaan!

Die huidige ekonomiese krisis waarin die Land hom bevind laat sulke aanstelling beswaarlik toe. Om die totale skuld van die Staat terug te betaal en die impak van Corona te oorleef voorsien ek nie dat daar noemenswaardige verhogings in "grants" van die Sentrale Regering sal kan kom nie. Sou die OM dus nie ander bronne van inkomste vind nie, gaan die punte moeilik bymekaar gebring kan word. Soos reeds hierbo genoem, om

tariewe te verhoog is die maklike uitweg maar ook die een wat die grootste negatiewe impak op die verbruiker sal hê.

Met die huidige Arbeidswetgewing kan personeel nie so maklik afgedank word nie. Om nou mense aan te stel sal 'n langtermyn las op die OM se finansies hê en dit, tesame met die huidige Salarisrekening, laat my sterk twyfel aan die volhoubaarheid van hierdie soustrein!!

Ek vra mooi - gaan asseblief terug tekenbord toe en besin oor hierdie besluite - erns voorkant toe gaan dit ons in die hakskeen byt!



KLEINMOND BELASTINGBETALERSVERENIGING KLEINMOND RATEPAYERS ASSOCIATION

134, Kleinmond, 7195.

Voorsitter: Jan-Willem van Staden.

Vonkpos: kbbv@diekleinmonder.co.za

Sekretaris: Steve Loder

Vonkpos: kbbv@diekleinmonder.co.za

VOORKEUR KORRESPONDENSIE WYSE is 'n Skrywe na BEIDE bostaande Epos-adresse.

2020-04-23

The Mayor,
Overstrand Municipality
HERMANUS,

Dear Alderman Coetzee,

DEVASTATING EFFECT OF THE COVID19 PANDEMIC ON THE COMMUNITY OF KLEINMOND.

I refer to my previous letter in this regard dated 22 March 2020.

When I wrote the previous letter, total lockdown was not announced yet. Since the announcement by the President that the lock down will commence on 26 March, the world as we knew it, will never be the same again. The impact of the pandemic as well as all the preventative measures changed the lives of everybody in the world and of our community in Kleinmond. Without stating the obvious let's have a short summary of issues that affect the community of Kleinmond.

1. Normal economic activities have grinded to a near total halt as a result of the lockdown. Larger businesses like the local Spar and other retailers can fortunately still do business, but smaller, non-essential businesses had to close down. The construction industry, guesthouses, restaurants etc. have to close their doors or stop their respective activities or trades.
2. A second big impact is the capacity of employers to keep paying their employees even if they are not actually working. Some people with permanent employment are lucky in so far that they still receive their salaries, but a large group of people are not so fortunate. Many persons work on a freelance basis either as a main career or to supplement their pensions. We have thus several categories of unemployment.
 - 2.1. Casual workers who were laid off as a result of the closure of their businesses.
 - 2.2. People who were already unemployed when the lockdown started.
 - 2.3. People operating on a freelance basis whose activities were brought to a halt. They can work from their homes, but there is no work!
3. A further group of people who will also suffer a decrease in income are persons who already receive pensions, but not belonging to a formal pension scheme. This group consists of persons who receive interest on their investments and/or depend on the returns of share investments.

The sad story in this regard is that the repo rate had already dropped 2 basis points and the general index of the JSE dropped from ± 57000 points to ± 47000 points (A decrease of ± 18%) . A 2 basis point drop in the interest rate have a profound impact on the actual amount of money an investor gets. For example: An 8% return on capital was realistic at the beginning of the year. Now one will be fortunate to get 6%. This is a decrease of 25% in income.

Now sir, it is abundantly clear that you are dealing with a community which suffers huge financial and social problems. In our community people realised that poorer people suffer from a lack of money and thus food and other essential items. Our community had risen to the occasion and started an informal organisation to help this people. The president just recently announced an aid package of R500 billion to help so many people in need. Some people in our community will hopefully benefit from this, but a large group will receive nothing at all.

Let's take a very impartial and objective view of this situation.

A community of which a large percentage will be poorer after this pandemic will hopefully pass. Who can help them? The Overstrand Municipality can by reviewing the current budget. Please do not use the old system of just adjusting the budgets of previous years. This situation needs a total different approach. You must do your utmost to cater for the unprecedented circumstances in which we are now.

The year 2020 started off badly for most South Africans. First we were bombarded by the revelations of the Zondo Commission, then we had major load shedding and now we have the Corona virus. People are feeling destitute and hopeless and that create a dangerous chemistry.

Allow me a quote from the musical, Les Miserables:

Do you hear the people sing?

Singing the songs of angry men?

It is the music of the people

Please sir, show your compassion, empathy and understanding and seriously review the current budget to accommodate the changed circumstances in our municipal area.

Yours sincerely,



J.W. van Staden

Chairman

ANNEXURE L

**SIME: LG MTEC
PT INTEGRATED PLANNING AND
BUDGETING ASSESSMENT, PT
PRESENTATION & OVERSTRAND
RESPONSE**



**Western Cape
Government**

OVERSTRAND MUNICIPALITY

INTEGRATED PLANNING AND BUDGETING ASSESSMENT: ANALYSIS OF MUNICIPAL IDP, SDF AND BUDGET

Western Cape Government

APRIL/MAY 2020

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ANNEXURE A		

LIST OF ACRONYMS

AQMP	Air Quality Management Plan
BESP	Built Environment Support Programme
CBA	Critical Biodiversity Areas
CBD	Central Business District
CEF	10-Year Capital Expenditure Framework
CMLs	Coastal Management Lines
CMP	Coastal Management Plan
CMP	Coastal Management Programme
COVID-19	Coronavirus disease 2019
CPP	Coastal Private Property
CSIR	Council for Scientific and Industrial Research
D: ELE	Directorate: Environmental Law Enforcement
DCAS	Department of Cultural Affairs and Sport
DDM	District Development Model
DEA&DP	Department of Environmental Affairs and Development Planning
DEFF	Department of Environment, Forestry and Fisheries
DHS/DOHS	Department of Human Settlements
DLG	Department of Local Government
DM	District Municipality
DSP	District Safety Plan
DWA	Department of Water Affairs
ECD	Early Childhood Development
EFZ	Estuary Functional Zone
EIAs	Environmental Impact Assessments
EO	Environmental Officer
EPWP	Expanded Public Works Programme
ESAs	Ecological Support Areas
FBE	Free Basic Electricity
FBS	Free Basic Sanitation
FBS	Free Basic Services
FBW	Free Basic Water
FRP	Financial Recovery Plan
HSP	Human Settlement Plan
ICM Act	Integrated Coastal Management Act

IDP	Integrated Development Plan
IGP	Infrastructure Growth Plan
IIAMP	Integrated Infrastructure Asset Management Plan
IIF	Infrastructure Investment Framework
IPSS	Integrated Performance Support System
IPWIS	Integrated Pollutant and Waste Information System
ISDF	Integrated Strategic Development Framework
ITP	Integrated Transport Plan
IWMP	Integrated Waste Management Plan
IYM	In-year Monitoring
JDA	Joint District Approach
JOC	Joint Operations Centre
kl	Kilolitre
KPA	Key Performance Area
KPI	Key Performance Indicator
kWh	kilowatt hour (1000 watt hours)
LED	Local Economic Development
LUPO	Land Use Planning Ordinance
MBRR	Municipal Budget and Reporting Regulations
MDG	Millennium Development Goal
MERO	Municipal Economic Review and Outlook
MFMA	Municipal Finance Management Act
MI	Municipal Infrastructure
MIG	Municipal Infrastructure Grant
MIP	Municipal Infrastructure Plan
MMP	Maintenance Management Plan
MRF	Material Recovery Facility
MSA	Municipal Systems Act
mSCOA	Municipal Standard Chart of Accounts
MTEF	2019 – 2024 Medium Term Expenditure Framework
MTREF	Medium Term Revenue and Expenditure Framework
MVA	Megavolt Amperes (1 Million volt amperes)
MWh	Megawatt hour (1 Million watt hours)
NDHS	National Department of Human Settlements
NEM: AQ	National Environmental Management: Air Quality Act
NEMP	National Estuarine Management Protocol

NRW	Non-revenue Water
NT Database	National Treasury Database
NT LG Database Upload Portal	National Treasury Local Government Database Upload Portal
O&M	Operations and Maintenance
PMS	Performance Management Systems
PRTA	Project Segment Tabled Budget
PSP	2019 – 2024 Provincial Strategic Plan
RMAs	Responsible Management Authorities
RMP	Road Management Plan
S@S	Separation of Waste at Source
SALGA	South African Local Government Association
SDBIP	Service Delivery Budget Implementation Plan
SDF	Spatial Development Framework
SEP-LG	Socio-Economic Profile Local Government
SOP	Standard Operating Procedure
SWMP	Stormwater Management Plan
TABB	Tabled Budget
VIP	Vision Inspired Priority
WC	Water Conservation
WCBSP	Western Cape Biodiversity Spatial Plan
WCG	Western Cape Government
WDF	Waste Disposal Facilities
WDM	Water Demand Management
WSDP	Water Service Development Plan
WTW	Water Treatment Works
WWTW	Wastewater Treatment Works

SECTION 1: INTRODUCTION

The annual assessment of municipal integrated development plans and budgets presents an opportunity to deepen and strengthen existing partnerships, as well as identify new areas for collaboration to promote the 'Integrated Service Delivery' approach. The importance of this assessment is stipulated in Chapter 5 of the Local Government Municipal Systems Act 32 of 2000 (MSA), the MSA Regulations and the Local Government Municipal Finance Management Act 56 of 2003 (MFMA). Provincial assessments afford the provincial sphere of government an opportunity to exercise its monitoring and support role to municipalities as stipulated by the Constitution. In addition, the assessments provide an indication of the ability and readiness of municipalities to deliver on their legislative and constitutional mandates. This report encapsulates comments by the Western Cape Provincial Government on the draft 2020/21 MTREF Budget, 2020/21 proposed amendments to Integrated Development Plan (IDP) and related documentation.

The assessment covers the following key areas:

- Conformance with the MFMA, MSA & Municipal Budget and Reporting Regulations (MBRR) and mSCOA regulations;
- Responsiveness of draft budget, IDP and SDF; and
- Credibility and sustainability of the Budget.

The MBRR A-Schedules, budget documentation, IDP and related documentation submitted by the Municipality are the primary sources for the analysis. The quality of this assessment report therefore depends on the credibility of the information contained in the documents submitted by the Municipality. The Provincial Government plans to engage the executives of your Municipality via video conference on 4 May 2020 where the key findings and recommendations of this report will be presented and deliberated upon. The planned engagement will contextualise the Municipality's challenges and responses as taken up in the draft budget, IDP and related strategies and plans.

An overview of the detailed assessment report can be found below to provide the Municipality with a synopsis from each of the main sections of the report.

■ Public Value Creation

This section seeks to assess the Municipality's Integrated Development Plan as well as provides an environmental analysis of the Municipality and how it collectively contributes to achieving maximum public value.

■ Economic Sustainability

This section examines if the tabled 2020/21 MTREF Budget is responsive from an economic and socio-economic perspective and the Municipality's ability to meet the legitimate expectations of the community for services from its limited resources to effect inclusive growth.

■ Financial Sustainability

This section examines the financial health position of the Municipality through ratio analysis and assess the sustainability and credibility of the 2020/21 MTREF operating and capital budgets.

1.1 RESPONDING TO THE CORONAVIRUS (COVID-19): CONSIDERATIONS FOR MUNICIPAL PLANNING AND BUDGETING

The COVID-19 virus was recently declared a global pandemic by the World Health Organisation (WHO). On 5 March 2020, South Africa registered its first positive case where after new infections and transmissions spread rapidly across the country. Having considered the magnitude and severity of the virus and the possible future impact thereof on South Africa, the Minister of Cooperative Governance and Traditional Affairs on 15 March 2020 officially declared a national state of disaster as per section 27(1) of the Disaster Management Act, 2002 (Act No. 57 of 2002). As the spread of the virus intensified, President Ramaphosa on 23 March 2020 announced a nationwide 21-day lockdown which would come into effect at midnight, Thursday, 26 March 2020. On 9 April 2020, the President announced the extension of the lockdown to 30 April 2020. Section 27(2) of the Disaster Management Act allows for the development of regulations to, for the duration of the state of disaster, assist, protect and provide relief to the public; protect property; prevent disruptions and/or assist with dealing with the destructive and other effects of the disaster in question. Such regulations were official proclaimed in the Government Gazette on 25 March 2020.

The spread of the virus impacts severely on the municipal budget and planning process insofar it coincides with the tabling of draft annual budgets, draft reviewed IDPs and SDFs in terms of section 16(2) of the MFMA. Given that municipalities were expected to table these documents before council by no later than the end of March 2020, most of the strategic planning priorities and associated budget allocations for the 2020/21 financial year were finalised at the time when the lockdown was announced. Municipalities did as such not have sufficient time to adjust budget allocations to properly reflect their respective strategic responses to the virus.

The purpose of this section is to provide tangible recommendations as to how Overstrand Municipality can adjust, revise and review their tabled budget to mitigate the effects of the virus, albeit only within their mandated areas of responsibility. Upon receipt of the final budget documentation, the various departments will consider to what extent Overstrand Municipality took cognisance of below mentioned recommendations.

1.2 PUBLIC VALUE CREATION

1.2.1 Environmental and Planning Analysis

- **Directions in terms of the National Environmental Management Act, 1998 (Act No. 107 of 1998) (NEMA) and related legislation:**
 - On 31 March 2020 *Directions issued by the Minister of Forestry, Fisheries and Environment in terms of Regulation 10(8) of the Regulations issued in terms of Section 27(2) of the Disaster Management Act, 2002 (Act No. 57 of 2002): Measures to address, prevent and combat the Spread of COVID-19* was published in the Government Gazette (Notice No. R. 439 published in Government Gazette No. 43190 on 31 March 2020 refers). (A copy of the Directions is available at: <https://www.gov.za/documents/disaster-management-act-environment-directions-measures-address-prevent-and-combat-spread>).
 - The abovementioned Directions replaces the Departmental Circular: DEA&DP 0003/2020 issued on 26 March 2020 and municipalities must study the Directions of 31 March 2020 and consider the implications for the Municipality and its processes carefully.
- **Spatial Planning and Land Use Management Act, 2013 (Act No. 16 of 2013) (SPLUMA):** Directions or an exemption in terms of SPLUMA have not yet been issued by National Government. If Directions or an exemption is not issued in terms of SPLUMA are not in the near future issued by

National Government, Minister Bredell will consider issuing an exemption in terms of Section 60 of the Western Cape Land Use Planning Act, 2014 (Act No. 3 of 2014) (LUPA) which would exempt Municipalities from provisions of LUPA as well as the corresponding provisions of the Municipal Planning By-Laws.

- **Basic Service provision** to Communities as well as De-Densification of certain Informal Settlements: A number of Regulations, Directions and Guidelines have been issued by National Government (all available at: <https://www.gov.za/coronavirus/guidelines>) including related to basic service provision to Communities.
 - Risks in terms of **waste from households affected by infected or quarantined patients** or those in self-isolation should be managed in line with the DEA&DP Circular 0006/2020 issued to municipalities dealing with the amendments made to the Protocol on Managing COVID-19 General Waste at Households.
 - Subsequent to the protocol being issued an intergovernmental COVID-19 **Waste Management Work streams were established with Waste Managers** and Environmental Health Practitioners, respectively that would coordinate, align operations and share information.
- The Department of Environmental Affairs and Development Planning is also working with the Western Cape Department of Human Settlements, and other partners, in terms of possible **de-densification of certain informal settlements** as part of the COVID-19 Disaster Response interventions. For more information regarding proposed de-densification of informal settlements the Department of Human Settlements, as the coordinating Department, should be approached.
- In terms of **any environmental and planning regulatory requirements** during the COVID-19 Disaster the officials dealing with above mentioned matters working in the Department of Environmental Affairs and Development Planning can be contacted for guidance and details are captured in **Annexure A..**

1.3 ECONOMIC SUSTAINABILITY

1.3.1 Budget Responsiveness (LGBO)

- The lockdown comes amidst already dire macro-economic conditions which has seen South Africa slump into a technical recession while consumer and business confidence dwindles. Towards the end of March 2020, Moody's classified South Africa's sovereign credit rating to sub-investment grade. The country now has a sub-investment grade credit classification from all three major international rating agencies. The lockdown will have a catastrophic effect on industry as non-essential business are forced to shut down completely resulting in a drastic reduction in overall economic output, productivity and substantial job losses. The impact will be particularly pronounced in labor-intensive industries such as construction, manufacturing and mining.
- Heightened levels of unemployment and layoffs impact heavily on household income and as the virus spreads and the lockdown continues, households will become more strained. More affluent households will probably have sufficient disposable income and savings to absorb the impact of a prolonged lockdown. In low-income households, the impact will be more severe, also negatively influencing the ability to afford trading services. Many of these households will subsequently be classified as indigent which will require municipalities to provide free basic services. *It is therefore envisaged that municipalities should increase their allocations towards the provision of free basic services (budget schedule A10) at a rate substantially higher than the*

normal inflationary adjustments. Consideration will be given to increase indigents for the final budget.

- The lockdown and closure of industries will also potentially influence short-term migratory patterns as workers travel back to their families. The subsequent population changes will result in changed consumption patterns of trading services. Data on conventional household sizes might therefore be inaccurate and municipalities are urged to use such data with caution as part of their planning processes.
- To stop the spread of transmissions, authorities are proactively encouraging good hygiene practices which includes frequent washing of hands and deep cleaning. This will drive up household water and sanitation consumption which could prove problematic in especially rural areas of the Western Cape where many local communities are still battling the ongoing drought.
- The lockdown is also expected to have far reaching implications from an educational perspective. As economic hardship intensifies, many children might end up not returning to school when lockdown measures subsides in order to assist their families to generate income. This will in turn have far reaching implications for future earning potential which ensures the continuation of the poverty cycle. Unlike their more affluent counterparts, students in vulnerable communities do not have sufficient tools to facilitate remote learning. Municipalities can assist in this regard by looking into ways to improve broadband connectivity throughout low income communities, including informal settlements, which would allow students to access study material from within their dwellings. The municipality is waiting for the Wifi initiatives from Western Cape government to see how those will be deployed and if they are able to be expanded with municipal funds.
- One of the limiting factors is fibre connectivity to the areas that need it the most and the municipality has only recently approved the rollout of fibre network operators across the Overstrand.
- Some of these providers might have specialised community programs to speed up adoption and usage, however can only be realised when fibre is prevalent.
- The physiological impact of the lockdown on informal settlements should not be underestimated. Communities must also guard against the spread of misinformation which can further increase stress and anxiety. Municipalities have an active role to play in this regard, by collating and distributing reliable and verified information.
- Crowded living conditions for prolonged periods of time will inevitably force inhabitants outside of the dwelling, breaking the prescripts of the lockdown. Communities can arguable also expect an increase in illicit activities relating to the movement of non-essential goods. Although the South African Police Service (SAPS) and SA Army are mostly responsible to ensure that communities abide by the lockdown regulations, an increase in localised criminal activities will strain municipal law enforcement resources.

Considerations for responsiveness allocations:

- Basic service delivery: Local government remains the coalface of basic service delivery. Access to trading services, especially in poor communities must be prioritised. Dedicated focus on water and sanitation to improve overall hygiene i.e. access to potable water in the form of water storage devices, installation of temporary communal taps and ablution facilities. Lockdown is expected to result in notable increase in residential household consumption which will require above inflationary operational increases, in particular for the provision of water and sanitation. Municipalities must also pre-empt a drastic reduction in commercial consumption which will negatively influence the revenue base.

- Human settlements: Allocations towards human settlements must be prioritised to ensure improved service delivery to the most vulnerable citizens living in informal settlements. Allocations to the housing function must be directed towards the provision of basic services, the facilitation of logistical arrangements to deliver relief food, grant collections and where possible, de-densification efforts. Thought should also be given to facilitate home deliveries of essential goods and services to restrict unnecessary movement.
- Food Relief: The Western Cape Government is currently busy finalising an extensive food security initiative which will provide much needed relief to poor households (including child feeding schemes). Details of this plan and the associated financial and non-financial support interventions will shortly be communicated to all district and local municipal role-players. Municipalities are urged to align their relief allocations with the commitments of the WCG plan.
- Safety and Security: Restricted movement brought on by the lockdown will arguably result in a decrease across all primary criminal offence categories, but does render commercial assets vulnerable. The ban on the sale of non-essential goods will also potentially give rise to illicit activities, while the lockdown will be difficult to enforce in densely populated areas. These circumstances will necessitate increased budget allocations towards the safety and security function to strengthen municipal law enforcement capacity.

1.3.2 Supply Chain Management

Municipalities and municipal entities to take cognisance of the following requirements as it relates to emergency procurement:

- (i) Undertake emergency procurement within the Disaster Management Act, 2020 and the transversal contracts issued by the National Treasury;
- (ii) Adhere to all the applicable National Treasury Regulations and MFMA Circular 101;
- (iii) Decision-making that would have been approved by the Municipal Councils, will be made by the Municipal Manager on recommendation by the Chief Financial Officer with the concurrence of the Mayor or Executive Mayor;
- (iv) Decisions taken must be taken in respect of an emergency nature and be reported to the first council meeting after the lockdown period; and
- (v) Report all procurement undertaken during the disaster period to the first council meeting after the period has lapsed.

In view of the above, municipalities are urged to use the following procurement methods:

- Provide emergency procurement in terms of SCM Regulation 36
- Provision in terms of Regulation 32 as it relates to national transversal contracts e.g. MFMA Circular No. 101 of 2019/20
- Tapping into the provincial disaster procurement systems as provided for by Department of Health and Department of Transport and Public Works

Municipalities must also take cognisance of the following reporting requirements as it relates to the above procurement processes:

- (i) Record the reasons for any deviations undertaken in terms of regulation 36(1)(a) and report such reasons to the next municipal council meeting and record same as a note in the Municipality's annual financial statements as soon as is reasonably possible post lock down;
- (ii) Reporting to Council in terms of SCM Regulation 6, on any procurement processes followed in terms of SCM Regulation 32 at a convenient time to be arranged as soon as it is reasonably practical and safe to do so.

Provincial Treasury will continue to guide and support municipalities regarding emergency procurement activities coupled to COVID-19. Further to this, the Provincial Treasury will be assisting municipalities post COVID-19 with systems and instruments to expedite the procurement planning process, with the aim to align municipal adjustment budgets and IDP deliverables.

1.4 FINANCIAL SUSTAINABILITY

1.4.1 Accounting

- Specifically, reprioritisation of expenditure will have to be carefully planned and managed. From a reporting perspective, the Municipality may have revisited the budget for interest costs, for payment holidays from finance institutions, can expect a sharper incline in unpaid debt due to the evident recession and the sharp increase in unemployment, and management may have to urgently revisit the indigent policy. This will necessitate the revisiting of the credit control policy.
- The Municipality is further encouraged to consider the re-assessment of its going concern ability considering the impact of the expected sharp increase in non-paying ratepayers. A further consideration is to reflect on the COVID-related costs for goods and services which will be priced at a premium as there are indications of global shortages.
- Much of the efforts of the Municipality will be geared for humanitarian support, donations received must be considered and appropriately planned for. Lastly, as many of the expenses will have to be reconsidered, a re-assessment of the bad debt provision must be performed, and a relook at the repairs and maintenance budgets, and consequently, the impairment of assets as these expenditures are normally considered once all other critical expenses are considered.

1.4.2 Local Government Finance

- Revenue streams must be actively protected to mitigate the financial impact of COVID-19. A conservative approach should be followed when determining budget projections and collection rates in the short term as most business and households will feel the financial impact of COVID-19.
- All non-essential spending should be curtailed to optimise savings that relieve pressure on operating budget and possibly be used for disaster relief.
- Strategic management of priority functional classifications of budget allocations and basic incremental increases to primary mandates and functions to ensure basic operational effectiveness (recurrent budgeting) should be undertaken, with savings and developmental project allocations channeled to areas of need identified through risk assessment while not losing sight of existing capital projects requirements;

- Where municipalities consider initiatives to reduce the impact of COVID-19 on businesses and economic households such as rebates, payment holidays, relaxation of credit control measures, the following is advised:
 - Municipalities must ensure that their liquidity and overall financial sustainability is not compromised;
 - When granting rebates to their consumers, all the relevant legislation should be considered, regulations such as Municipal Property Rates Act (MPRA) and the MFMA dealing with revenue management within the disaster management principles;
 - Municipalities must ensure that the relaxation of levying of interest for overdue payments for municipal services should be in line with Council's policies, by-laws and other applicable legislation;
 - Municipalities must from a tariff perspective, understand that the prohibition on increasing tariffs in terms of section 28(6) of the MFMA still remains. Any tariff increase required during this national disaster period will be considered on a case by case basis. Municipalities are however allowed to decrease their tariffs in-year. With regard to tariffs tabled as part of the draft budget, this is viewed as "indicative" and might change after the public consultation process. We therefore advise that whatever tariff is introduced or proposed as part of the draft budget tabled in March is indicative and municipalities are allowed to change the tariff (increase or decrease) before the final budget is adopted by the municipal council.

SECTION 2: PUBLIC VALUE CREATION

2.1 INTEGRATED PLANNING

2.1.1 Introduction

An Integrated Development Plan (IDP) is the principal strategic planning instrument which guides and informs all planning and development, and all decisions with regard to planning, management and development in a municipality. An IDP provides the strategic direction for all the activities of a municipality over five years linked to the council term of office.

Each municipal council must annually review and may amend the IDP of the Municipality. Should the review process determine that an amendment is required, a municipality should follow the process as stipulated in Regulation 3 of the Local Government: Municipal Planning and Performance Management Regulations of 2001.

The 2020/21 review of the IDP of the Overstrand Municipality is the third review of the 2017 - 2022 IDP. The 2020/21 IDP review approach took into consideration an assessment of the performance measurements of the Municipality and the extent that changing circumstances so demand. Based on the review the Municipality intends to adopt a review of the IDP or an amended IDP in May 2020.

2.2 INTEGRATED PLANNING ANALYSIS

2.2.1 IDP Overview

The vision and mission of the Municipality remains unchanged from the 2017 - 2022 IDP, which is aimed at determining the strategic direction of the Municipality. The Proposed 2020/21 IDP Amendments provides a high level strategy of the Municipality which includes an alignment of the IDP strategic goals and objectives to the Constitutional objectives of Local Government, National Development Plan as well as the National Key Performance Areas of Local Government. Through public participation processes in place the Municipality consulted the community through the ward committees to review their ward priorities for the 2020/21 IDP review.

A situational analysis undertaken for the proposed 2020/21 IDP Amendments indicates that the Municipality currently has an estimated population of 104 985 individuals, rendering it the second most populated local municipal area in the Western Cape. This total is expected to increase to 117 290 by 2023, equating to average annual growth of 2.8 per cent. It is evident that Municipality has a growing population that will require municipal services and the related infrastructure developments.

According to the 2016 Stats SA Community Survey, the top three main reasons cited by people for moving to the Overstrand were; look for paid work (2.47 per cent), followed by retirement (1.77 per cent) and moving as a household with a household member for health reasons (1.65 per cent). It is therefore evident that the ongoing immigration will place increasing demands on the infrastructure and available space for urban growth. The increased urban footprint needs careful management if it is not to impact negatively on the natural environment of Overstrand.

Learner retention in the Overstrand municipal area improved notably from 59.4 per cent in 2016 to 71.4 per cent in 2017 before dropping to 63.4 per cent. This is slightly below the learner retention rate for the Overberg District at 64.2 per cent. Furthermore, the Proposed 2020/21 IDP Amendments of the Municipality provides a strategic risk register for the 2019/20 financial year. The Proposed 2020/21 IDP Amendments further reference the COVID-19 global outbreak that has been declared a National Disaster by the President of the Republic of South Africa on 15 March 2020. The Corona virus

pose a risk to both the organisation and the community at large and the Municipality has since put measures in place to mitigate the spread of the virus.

2.2.2 IDP process

In terms of sections 28 and 29 of the MSA a municipality must follow a prescribed process when reviewing and/or amending an IDP and the key activities and deadlines for the process must be set out in a Time Schedule adopted in terms of section 21 of the Municipal Finance Management Act 56 of 2003 (MFMA).

The 2017 – 2022 IDP of the Municipality highlights the requirement to adopt a process plan in terms of section 28 of the MSA. The 2017 – 2022 IDP contains a summary of the steps followed by the Municipality to adopt the IDP Process Plan, as well as the Time Schedule, which sets out the key deadlines, the stakeholders involved in the process, the mechanisms used to communicate the progress made in developing the IDP and the five-year cycle of the IDP involving annual review.

The 2020/21 MFMA Time Schedule of the Municipality inter alia mentions the need to include the key deadlines for the tabling and adoption of any amendments to the IDP and the budget related policies. The list of key actions and timeframes that will be followed during the amendment process of the 2020/21 Amended IDP, is also listed.

2.2.3 IDP compliance

Section 26 of the MSA refers to the core components of an IDP and states that an IDP “must reflect” the municipal council's vision for the long term development of the Municipality; an assessment of the existing level of development in the Municipality; the council's development priorities and objectives for its elected term; the council's development strategies which must be aligned with any national or provincial sectoral plans and planning requirements binding on the Municipality in terms of legislation; a SDF; the council's operational strategies; applicable disaster management plans; a financial plan; and the key performance indicators and performance targets determined in terms of section 41 of the MSA.

As per the above, the Municipality has met the requirements stipulated in section 26 of the MSA.

2.2.4 IDP alignment

Section 32(2)(a)(ii) of the MSA state that the MEC may within 30 days of receiving the copy of an IDP, or within such reasonable period as may be approved by the Minister request the Municipality to adjust the plan or amendment in accordance with the MECs proposal if it is in conflict with or is not aligned with or negates any of the development strategies of other affected municipalities or organs of state.

Section 26 of the MSA further requires that IDPs must be compatible aligned with national and provincial development plans and planning requirements binding on the Municipality in terms of legislation.

The Proposed 2020/21 IDP Amendments provides an overview the Provincial Strategic Priorities (PSP) of 2019 - 2024 and introduces the District Model which is known in the Western Cape as the Joint District Approach (JDA). The Municipality reflect that the JDA will speed up service delivery and organise support to strengthen the capacity of municipalities, acknowledging that it will ensure that government services respond to the needs that have been identified with local communities. The Proposed 2020/21 IDP Amendments of the Municipality reflects the District priorities that have been identified through the JDA and also projects that will assist with addressing the emerging themes within the District. The Municipality reflects in the Proposed 2020/21 IDP Amendments aligns the

municipal actions identified with the National Development Plan, Medium Term Strategic Framework, PSP, JDA and municipal strategic objectives.

Safe and cohesive communities

The Proposed 2020/21 IDP Amendments confirms that there is a Disaster Management Plan in place for the Municipality, which emphasises the measures that reduce the vulnerability of disaster-prone areas, communities and households. However, there are certain disaster management requirements that are not in place such as the establishment of a functional disaster management centre and also a functional Disaster Management Forum. Neville/Lester The Safety Plan has been developed to incorporate Traffic, Law Enforcement and Fire Services and was submitted to the Department of Community Safety. This Safety Plan is reviewed by end June in a 3-year cycle in conjunction with all the relevant role players. The Municipal Safety Plan focuses on integrated and increased visible patrols to prevent crime in all communities in an effort to deter Bylaw related offenses that have an impact on the quality of life of residents.

Economic development

The Local Economic Development (LED) Strategy was initially adopted in 2007. This will form part of the Spatial Development Framework and the Growth Management Strategy which is currently under review in the 2019/20 financial year. The Proposed 2020/21 IDP Amendments reflects LED strategic goals which are: up to standard and adequate infrastructure, destination marketing and investment promotion, supporting small and medium enterprises for competitiveness; encourage training and development including skills enhancement and advance the area's competitive advantage by introducing participatory tools and eradicating red tape.

Health, Social Services and Amenities

The situational analysis undertaken by the Municipality clearly indicates that there is shortage of public ordinary schools (primary and secondary) within the municipal area however, the Proposed 2020/21 IDP Amendments reflects that there is a 5-year education infrastructure program which intends to provide additional learning spaces.

2.2.5 IDP Implementation

According to the Proposed 2020/21 IDP Amendments, the Municipality has 5 strategic objectives that are being measured and are intended to meet the needs of the community that are identified through public participation.

The 2018/19 Municipality's Annual Report in overall it reflects that the Municipality met 347 (81.26%) of a total number of 427 key performance indicators (KPIs) for the period 01 July 2018 – 30 June 2019. While 65 (15.22%) of KPIs were almost met and 15 (3.51%) of the indicators were not met. Valid reasons were provided in cases where targets were not met. During the 2018/19 financial year, the Municipality performed well on service delivery, governance and financial management.

The 2019/20 Technical Integrated Municipal Engagement Report (TIME) assessed the top layer performance of the Municipality against the strategic objectives for the period 1 July 2019 – 31 December 2019 and reflected a performance that is in line with the service delivery targets reflected in the SDBIP. During the period 1 July 2019 to 31 December 2019 reporting period, the Municipality met 93 per cent of its KPIs. Two of the 27 KPIs were not met reflecting a variance of less than 10 per cent between planned and actual performance. The mid-year review performance assessment, as enclosed in the TIME Report, indicated that the Municipality performed within the year to date budget targets and no significant risks were identified on the operating budget

performance. Slow performance on some of the capital projects should be strictly monitored where grant funding is utilised.

2.2.6 Key findings, risks and recommendations

The Municipality should consider developing an Infrastructure Growth Plan.

I don't know what the purpose or content of an Infrastructure Growth Plan would be.

The OM already has an Integrated Development Plan, Spatial Development Plan, Growth Management Strategy, Integrated Development Framework, Integrated Zoning Scheme with Environmental and Heritage Overlay Zones, Environmental Management Framework, Water Services Development Plan, Integrated Waste Management Plan, Integrated Transport Plan and Master plans for Water, Sewer and Electricity.

2.3 ENVIRONMENTAL AND PLANNING ANALYSIS

2.3.1 Compliance, Performance, Implementation and Changing Circumstances

Overstrand Municipality continues to be one of the best performing municipality wrt infrastructure planning and management. As a result, the Municipality was shielded from the worst of the negative impacts of the recent water crisis.

The Municipality is in the process of amending its Municipal Spatial Development Framework (MSDF). It is hoped that this process consolidates the array of spatial planning support documents such as the Integrated Development Framework and the Growth Management Strategy.

The Draft IDP notes that the 2011 GMS forms part of the draft MSDF further clarity on what this means, particularly wrt statutory approvals, is required. It is understood that the Municipality aims to adopt the new SDF with the IDP.

The Draft IDP makes a concerted effort to refer to the SDF and the Long-Term Financial Plan (LTFP) which is acknowledged. The Draft IDP notes that the LTFP has been updated several times since the 2014 version. However, the Draft IDP notes that the latest LTFP update (done in 2019) did not review municipal documents such as the IDP, Master Plans etc. As the SDF is currently being drafted, reviewing these documents would have helped the SDF drafting process immensely.

The Municipality characterised by low density outward sprawl. This spatial form will be exacerbated by the delineation of the proposed Priority Housing Development Area, a large greenfield site set aside for the provision of state subsidised housing projects. The CEF and the LTFS should all start to investigate the financial costs associated with this, and other similar projects, on the financial viability of the Municipality.

This particularly important in light of the Draft IDP noting the challenges associated with building the Municipality's Capital Replacement Reserve to meet current and future financial demands of the Municipality's aging infrastructure.

Climate Change

Although there are aspects of the climate change response that are legislated for municipalities, such as climate change adaptation as part of the Disaster Management Amendment Act and the Spatial Planning and Land Use Management Act, amongst others. There is no stand-alone climate change legislation, although a Climate Change Bill is under development. There is therefore no requirement on municipalities to develop a climate change response framework or strategy. The Overstrand municipality was involved in the development of the Overberg Climate Change Strategy

and is working on mainstreaming climate change into their own operations. A focus on their own operations, including an energy audit of all the municipal buildings and offices as well as the implementation of a number of other mitigation programmes in the waste, energy and transport sectors will all contribute to reduced emissions. In terms of adaptation the key activities are linked to water security, coastal zone management and biodiversity management (alien invasive clearing in particular).

Climate change will continue to impact on the Municipality, in the form of water scarcity, sea-level rise and an increase in extreme events. These and other considerations, including energy security, will need to be included in strategic planning in both the short and the long terms.

Biodiversity

The Municipality acknowledges the importance of the environment as its greatest asset in the Integrated Development Plan (IDP). It manages several noteworthy municipal nature reserves e.g. Fernkloof, Kleinmond Coastal and Mountain and Rooi-El and has begun to draft management plans for these areas. The Municipality makes reference to the importance of Critical Biodiversity Areas and Ecological Supports areas in the Spatial Development Framework (SDF) but does not use the most updated information from the Western Cape Biodiversity Spatial Plan (WCBSP 2017). These areas are included for reference in the SDF but are not assigned highest conservation status. The draft Environmental Management Overlay Zone document has identified the network of biodiversity corridors and areas of conservation importance that needs greater conservation status and the implementation of regulations and bylaws.

Waste Management:

(a) Waste Management Planning:

The Municipality has a designated Waste Management Officer to oversee waste management matters. The Municipality's IWMP is currently being reviewed and must be submitted to the Department for assessment and endorsement.

(b) Waste Information Management:

Gansbaai Landfill waste management facility is registered on IPWIS and reporting is currently Fully Compliant.

The Overstrand Municipality was in control of the management of the Overberg District Municipalities waste management facility namely Karwyderskraal landfill until 31 March 2019 but this site is currently managed by the ODM. Overstrand Municipality have reported for this period and the rate of reporting was 100 per cent and are compliant. Overstrand Municipality have diverted 8957T of waste and have a rate of 65 per cent for waste diversion.

(c) Waste Minimisation & Policy Development:

The Overstrand Municipality has an Integrated Waste Management By-law that was published in July 2013 and is aligned to the National Environmental Management: Waste Act of 2008.

The Municipality's successful separation at source split bag system has been affected by the destruction of the MRF and other infrastructure due to service delivery protests. Interim arrangements are that households participating in the separation at source programme are encouraged to deliver their recyclables to the recycler.

The Municipality conducts a variety of awareness campaigns which ranges from school puppet shows, clean ups and the use of social media. This municipality is an example of maintaining constant communication with its citizenry.

(d) Waste Management Licensing:

The facilities within the Overstrand Municipality has shown good standards over recent years about their compliance. Gansbaai WDF, which is the Municipality's only waste disposal facility (WDF), has received a fully compliant rating in the latest Departmental Audit Reports. The Department received an action plan which indicated how the minor issues will be fixed.

The Municipality has sufficient airspace at the Gansbaai WDF, but also make use of the regional Karwyderskraal WDF. The Municipality submits all internal and external audit reports to the Department for review. Residents Monitoring Committees has been established for the Municipality's Kleinmond and Hermanus Transfer Stations, and Gansbaai WDFs.

Air quality

Urbanisation gives rise to an increase in housing and economic development opportunities in urban settings. Inadequate controls and unsustainable planning in urban settings can lead to increased environmental pollution, particularly as it relates to ambient air quality, when air pollution from increased human activity negatively impacts the environment and the health of a community. Recent global events have highlighted the need for greater emphasis on urban planning to reduce traffic congestion, to prevent or reduce emissions, as well as to improve air circulation in industrial, commercial and residential areas.

In terms of Section 14(3) and Section 15(2) of the National Environmental Management: Air Quality Act (NEM: AQA), a Municipality must designate an Air Quality Officer and adopt an Air Quality Management Plan (AQMP) within its jurisdiction. To ensure that a budget is allocated for air quality management, each municipality must include in its Integrated Development Plan (IDP), an AQMP.

The Overstrand Municipality has designated an Air Quality Officer and has adopted an AQMP, as per the NEM: AQA. However, the Municipality must allocate funding to implement the AQMP, particularly in terms of monitoring ambient air quality to manage potential air pollution that may result from increased urbanisation. **Yes, we need to allocate funding but at this stage the funding for our highest priorities such as alien clearing and fire is of greater importance because it has a greater risk to our communities than Air quality.**

2.3.2 Strategic Support/Programmes Initiatives and Projects

Spatial Planning

The Municipality has indicated their interest in being part of the CEF Support Programme currently being developed by the Spatial Planning Directorate in DEA&DP in collaboration with DLG and the DBSA. The intention of this work is to align the MSDF, the Long-Term Financial Plan and the Infrastructure Planning in a manner that will provide the Municipality with evidence-based information on the true life-cycle costs of development decisions.

Climate Change

The Climate Change Directorate is currently waiting for clarity on the requirements for municipalities of the Climate Change Act, once promulgated. This information will then be shared with municipalities and a Climate Change Municipal Support Programme will be re-established.

There is also a need to ensure that the latest climate science is accessible to municipalities in a form that can be used. This is something that the Climate Change Directorate will investigate to determine where to access the information and how to share it with the municipalities.

Biodiversity

The Municipality has a well capacitated internal environmental component and functions as a key partner in its domain for biodiversity conservation through its involvement in multiple initiatives with stakeholders from Rooi-Els to Pearly Beach.

Alien clearing has been listed as high priority in the Municipality's IDP Strategic Directives. The following feedback was received regarding alien clearing from their environmental section:

- The Overstrand Municipality has submitted an Alien Clearing Plan/MUCP to Stiaan Kotze at National Working for Water but the plan is a living document and has changed since the original submission. In the 2019/20 financial year Overstrand Municipality received R 250 000,00 for Alien Clearing. It signed co-management agreements with community organisations in order to stretch this own budget. 700 ha were cleared with the assistance of community conservation groups. There is approximately 6 500 ha of municipal land to maintain throughout the Overstrand.

The Overstrand Draft Review IDP 19/20 (page 115) does include a statement that "the Municipality is not responsible for Alien Clearing or Biodiversity Management ~~of outside~~ our reserves or open spaces but have included the Critical Biodiversity Areas and Ecological Support Areas into the Environmental Overlays where necessary." The responsibility in this regard should be clarified.

Waste Management

(a) Waste Management Planning:

Our Department will host a 2-day Integrated Waste Management Workshop in the 2nd quarter of 2020/21 which will cover a host of waste-related topics. Our other 2 APP projects in 2020/21 is to develop a Status Quo on Sewage Sludge and a Status Quo on Municipal Transport and Collection. Further support can be provided, with Waste Characterisation studies (where requested) and with reporting on IWMP implementation. Our Department has also developed various tools and guidelines to assist municipalities i.e. Household Hazardous Waste Guideline, minimum requirements for the appointment of waste managers, Construction and demolition waste guideline and Waste Characterisation Guideline.

The Department is currently developing an annual reporting template for municipalities to report on the implementation of their IWMPs to assist those municipalities who are not reporting adequately.

(b) Waste Information Management:

Intergovernmental cooperation and knowledge sharing. Continued assistance and training with regards to Waste Calculator and IPWIS. For the 2020/21 financial year, one (1) IPWIS workshop will be conducted focusing on IPWIS waste reporting and addressing IPWIS Frequently Asked Questions (FAQs). The Department will inform selected municipalities' in writing 30 days prior, regarding the IPWIS waste data audits to be conducted with selected facilities.

(c) Waste Minimisation & Policy Development:

The Department currently has an Informal Settlement project in place for the enhancement of waste management planning and implementation within informal areas. This will further be presented to all waste managers for use later in the 2020/21 financial year. Further to this, engagements on the

Model Waste By-law will happen within various regions across the Western Cape and waste minimisation and waste awareness training for municipal workers is available upon request.

(d) Waste Management Licensing:

The Department is in the process of assisting Municipalities through an Illegal Dumping Task Team to identify reasons for and solutions to illegal dumping. The Department plan to train municipal staff on the new audit protocol and the Alternative Waste Treatment Technologies tool.

Air Quality Management

The Directorate Air Quality Management (D: AQM) provides a supportive and oversight role to Municipalities with respect to air quality management. The D: AQM co-ordinates quarterly Provincial Air Quality Officers' Forums, inclusive of Air Quality Management Plan Working Groups Meetings. The Forums serve as a platform for Air Quality Officers to develop a common understanding and approach to managing air quality in the Province, particularly as it relates to air pollution and air quality regulatory processes, inclusive of noise, dust and offensive odour management in their jurisdictional areas. All Municipal Air Quality Officers are required to implement the mandates of air quality management, as assigned by the NEM: AQA, and hence are required to attend and participate in the Forums.

Capacity building on air quality management also takes place at the quarterly Provincial Air Quality Officers' Forums; however, it is imperative that Municipalities make funding available to ensure that officials are capacitated via formal air quality management training programmes.

Aside from the Forums, interactions between the D: AQM and Municipal Air Quality Officers takes place on a regular basis, particularly in terms of addressing air pollution complaints and providing advice on air quality regulatory services in their Municipalities. In terms of the NEM: AQA, measures in respect of dust, noise and offensive odour is a Local Government responsibility. It is therefore imperative that Municipalities develop and adopt Air Quality Management By-laws to ensure air quality compliance measures and intervention strategies in their areas. In line with this, the Overstrand Municipality is required to develop and adopt a By-law to ensure compliance with air quality management in its jurisdiction.

The D: AQM also regulatory engages Municipalities where the Department has located an Ambient Air Quality Monitoring Station. Noting the current economic constraints, the Municipality may opt to measure key criteria pollutants via passive sampling or low-cost air quality sensors, as these are more cost-effective than fully-equipped continuous ambient air quality monitoring stations. The D: AQM can be called upon to advise the Municipality on the use of the more cost-effective approaches to monitor ambient air quality in their jurisdiction.

Coastal Management

DEA&DP has concluded a Coastal Access Audit for the Overberg and is continuing to support the implementation of the Coastal Access Pilot Project for Middelvelei. This will directly contribute to the development of the municipal IDP. The review of the CMP was concluded in the previous financial year and implementation will only happen as budget allows. During the recent review of the SDF the CML lines have been included in this municipality's SDF. The Municipality have PLS sites within their jurisdiction, there are draft operational plans for the PLS sites. The Department is planning to review the PLS list in 2020/21 cycle. The Municipality has requested for the delisting of some of the PLS and the listing of Hawston launch site, these requests will be considered during the review. The DEA&DP is assisting with the development of operational plans for all PLS and draft Estuary Management Plans for estuaries within the municipal jurisdiction.

2.3.3 Key Findings, Recommendations

Spatial Planning:

The CEF Support Programme work will draw heavily on the 2014 Infrastructure and Growth Plan, which was prepared by DLG in partnership with the Municipality, DEA&DP, and DHS. As such, the CEF Support Programme work may duplicate the Long-Term Financial Strategy initiative the Municipality plans to carry out with the DLG. Discussions on how to streamline these two initiatives so that they may work with one-another would be advised.

In addition, opportunities to link the CEF Support Programme with other initiatives within the Municipality, such as the GMS, the IMP Financial Model and the LTFP, needs to be carefully mapped.

This will be explored during the process of drafting the CEF with the support of the Provincial DLG and the DBSA. Guidelines on what and how mapping should be done is unclear at this stage. The inclusion of too much detail in a SDF can lead to many SDF amendments required in future.

Climate Change

As stated above, there is currently no requirement on municipalities to develop a specific climate change plan or strategy for the Municipality, there is a need for climate change considerations to be mainstreamed into sector plans. The Municipality has identified a number of priorities and is implementing programmes to address the priorities, there is however a need for an M&E system to track climate change responses, calculate emission reductions were possible and report on what has been achieved to build on resilience in the Municipality. **The Department has a Monitoring and Evaluation System (the EMP) that needs to be adapted to fit the aspects of Climate Change resilience, mitigation and adaptation but the Department does not have the officials to implement the Monitoring and Evaluation part the process as yet. The Department does have a 7 year plan for the development of capacity within the Department in order to start implementing these requirements.**

Biodiversity

The Overstrand SDF must be updated to take cognisance of the WCBSP which includes not only the shape files and maps but also the management guidelines contained within the Western Cape Biodiversity Spatial Plan handbook. The SDF should include the definitions of Ecological Support Areas and the importance thereof. Ecological Support Areas must be linked to ecological infrastructure. Implementation of the approved invasive alien plant species clearing plan is essential. Ecological (open space) corridors and areas which will be managed for conservation must be placed appropriately to ensure ecological process functionality in the SDF for each settlement. The SDF needs to make clear differentiation between areas for development and areas for conservation as there are areas which are assigned both in differing maps. **I agree, and once the Overlay is approved the zoning of all properties will be appropriately changed according to the conservation status and importance of the area.**

Waste Management

(a) Waste Management Planning:

The IWMP must be submitted to the Department for assessment and endorsement.

A link to the new 2021 draft IWMP (5th generation), which was put out for public comment on 25 March 2020, was also e-mailed to DEADP officials Eddie Hanekom, August Hoon & Dean Gilbert on 30 March 2020 for comments during the public comments period. The Draft is to be updated with the

comments received from the public and officials, and tabled at the May 2020 Council meeting for final approval, where after it will be submitted to the DEADP for endorsement.

(b) Waste Information Management:

- All municipalities must submit data verification sources e.g. the Waste Calculator Reports, Service Provider Reports or Weighbridge reports to the Department by the 7th of each month for the previous month. A copy of the Overstrand Waste Data spreadsheet is submitted to the Department on a monthly basis. This report contains all the required information and is based on weighbridge data.
- All operational waste management facilities need to register on IPWIS and report their waste types and quantities online in accordance with Annexure 1 of the Waste Information System regulations. Overstrand reports the tonnages received at the Gansbaai Landfill Site on IPWIS. The tonnages delivered to the Karwyderskraal Landfill Site are reported by the Overberg District Municipality.
- IPWIS online waste reports need to be completed from January 2014 to date. The Gansbaai landfill site was registered on the IPWS system in July 2014, and started reporting information from September 2014.
- Municipal Waste Facilities should request their service providers (recyclers) to register on IPWIS. This should be done to ensure that Municipalities are able to report on waste diverted from landfill and also to provide an indication where waste is diverted to. Information related to both of the Overstrand-owned facilities, being the Hermanus MRF (until it closed in 2018) and the Gansbaai MRF, is being reported in the IPWS system. As of January 2020 the Gansbaai MRF information is being reported separately, and not under the Gansbaai landfill site information.
- Drop off facilities must be registered as a recycling/recovery activity on IPWIS. Overstrand drop-offs were not registered on IPWS, and will be discussed further with DEADP.
- Consistency in reporting of all waste streams The waste reporting streams were changed as of January 2020, and Overstrand is now reporting on the following five activities:
 - Gansbaai Landfill site waste disposal
 - Overstrand Municipality Garden waste Chipping Gansbaai
 - Overstrand Municipality Recovery and Recycling Gansbaai
 - Overstrand Municipality Staff Clinic Facility
 - Overstrand Municipality other activities not adequately defined
 -

(c) Waste Minimisation & Policy Development:

To enhance waste minimisation initiatives and especially the Organic Waste ban implemented by the Department, it is recommended that the Overstrand Municipality focusses on projects that diverts as much organic waste from landfill as possible. In addition to this, the Municipality is requested to complete an organic waste diversion plan, and have it submitted to DEA&DP. Currently garden waste delivered to the Hermanus and Kleinmond Transfer Stations and Betties Bay drop-off are all chipped and then delivered to the Karwyderskraal landfill, where it is composted. It is

envisaged that once the new norms and standards are published for composting, the Overberg District Municipality will apply to amend their composting permit at Karwyderskraal to include other organic waste, and then work can commence on diverting organic food wastes out of the general waste stream. At the Gansbaai landfill site, the garden waste is also stockpiled separately. When the stockpile is sufficient, it is chipped and used as alternative cover on the site. It is planned to develop an organic waste plan for the Gansbaai landfill site during 2020/21.

It is of extreme importance that emphasis be placed on waste minimisation within all communities in Overstrand Municipality. The re-establishment of the waste buy back centre is crucial, especially in the areas that are highly affected by littering and illegal dumping. The new MRF will not include a waste buyback centre. There are however a number of privately operated swap shops within the Overstrand area, for example in Zwelihle, Stanford, Masakhane and Eluxoweni, which all exchange recyclable waste for items of value.

It is recommended that Overstrand Municipality puts more effort in low income areas and informal settlements with regards to waste minimisation/recycling or infrastructure. It is also advisable that targeted awareness initiatives be undertaken within informal areas to challenge current attitudes towards waste. Additionally, these targeted campaigns should also focus on boosting waste minimisation participation rates or anti-litter and illegal dumping challenges within the Municipality. The Overstrand Municipality has been doing recycling awareness at all the local schools via a service provider doing puppet shows in all the communities. This has now been expanded with a recent tender process to also include live theatre shows for the older learners. There are also a number of privately operated swap shops within our area, for example in Zwelihle, Stanford, Masakhane and Eluxoweni, which all exchange recyclable waste for items of value.

Air Quality

A budget allocation to implement the Overstrand Municipality's AQMP is to be secured in its IDP to:

- Monitor ambient air quality (passive or continuous monitoring of air pollutants via either a fully-equipped ambient air quality monitoring station or low-cost air quality sensors);
- Train Air Quality Officers in air quality management;
- Develop an Air Quality By-law; and
- Implement air quality management intervention strategies in its jurisdiction.

The implementation of the Overstrand Municipality's AQMP is also required to be measurable in order to assess and review its performance and achievements after five (5) years, as assigned in the 2017 National Framework for Air Quality Management in the Republic of South Africa (DEFF, 2018). Yes, we need to allocate funding but at this stage the funding for our highest priorities such as alien clearing and fire is of greater importance because it has a greater risk to our communities than Air quality.

SECTION 3: ECONOMIC SUSTAINABILITY

3.1 INTRODUCTION

This section examines to what extent the tabled 2020/21 MTREF Budget is responsive from an economic and socio-economic perspective and the Municipality's ability to meet the legitimate expectations of the community for services from its limited resources to contribute to economic sustainability and maximising benefits for its residents.

Key socio-economic indicators are presented to provide the context from which responsiveness of the budget is assessed. Following, an overview of budget allocations to strategic objectives exercise is conducted to understand the alignment of the tabled budget to the priorities identified in its Integrated Development Plan. Provincial investment for the 2020/21 MTREF is analysed to outline overall expenditure by the province in the municipal area. Furthermore, examining the joint investments in infrastructure by the province and the Municipality is analysed to understand the extent to which infrastructure allocations are enabler of economic growth in the municipal area.

3.2 SOCIO-ECONOMIC CONTEXT AND IMPLICATIONS

Table 1 Overstrand socio-economic context

Key Socio-Economic Indicators	NDP Goals	Local Context	Implications
Demographics	0.5% - 1% per annum by 2030 (Nationally)	2.8 per cent by 2023 (social development projections, SEP-LG 2019)	A growing population will require municipal services and the related infrastructure developments. The increased population growth will therefore place increased pressure on the municipal resources to develop new as well as maintain existing infrastructure.
Unemployment	14% by 2020	14.8. % (2018) (SEP-LG 2019)	Unemployment have a direct impact on household income and ability to pay for services and further put a strain on municipal resources i.e. in terms of providing services to indigent households.
Education	A learner retention ratio of 90 per cent	Learner retention ratio – 63.4 % (SEP-LG 2019)	Inability to afford school fees and increasing drop-out rates will have an impact on learner retention ratio.
Health	Maternal mortality to fall from 500 to 100 per 100 000 live births	Maternal Mortality was 0 per 100 000 live births in 2018/19. (SEP-LG 2019)	An improvement in health outcomes over the period indicates an improvement in overall development.
Poverty	For zero households to be below the R418 monthly income poverty line	15.9 per cent have no income (Overstrand reviewed 2020/21 IDP)	Poverty translates to greater reliance on social support structures.
Safety and Security	For all citizens to feel safe and free of the fear of crime	31 murders per 100 000 people (SEP-LG 2019)	High crime rate is closely linked to other social-ills, crime hampers growth, discourages investment and capital accumulation, cycle of crime and poverty.
GDP Growth	5.4 per cent growth per annum	1.6 per cent in 2017 0.1 per cent in 2018e	Current economic growth rates are well below NDP target of 5 per cent. The growth rates may be further impacted by the Corona Virus pandemic.

Comments:

The Socio-economic indicators of Overstrand Municipal area indicates that there is growing population, low learner retention rate, high unemployment rate, low economic growth and relative high levels of poverty (within the Overberg District). The 2020/21 draft reviewed IDP takes cognisance of these socio-economic issues and these are further included in the risk register of the Municipality.

Given the onset of Covid-19 in March 2020 and the potential devastating effects that an outbreak and spread of the disease could have on the socio-economic environment, various possible impacts should be considered:

- Current macroeconomic conditions continue to worsen with the country being downgraded to junk status. This will also have an effect on regional and local economies and could be exacerbated if the economy continues to contract further.
- Due to the lockdown, local business will face challenges to continue and could find themselves having to shut down causing job-losses and thereby increasing unemployment.
- The tourism sector would contract as travellers cancel trips due to the restrictions on travel and this will have an impact on the supply value chains. Wholesale & retail trade, catering & accommodation accounted for 19.5 per cent to the Gross Domestic Product in the Overstrand Municipal area in 2017. Growth in the Wholesale & retail trade, catering & accommodation already contracted in 2017 and the estimated growth was 0.4 per cent for 2018.
- The outbreak of the Corona Virus has further highlighted the importance of access to basic services especially running water and housing for households in densely populated Human settlements.
- School closures for prolonged periods will affect learning outcomes particularly for vulnerable matriculants who need to write final exams at the end of the year. This will further have an impact on the matric pass rates.
- The severity of an outbreak on the health system will have a knock-on effect on the availability of other health services and patients may not be able to receive the care that they need. The aged, pregnant women and those whose immune systems are compromised are more vulnerable at this time.

3.3 KEY BUDGET PRIORITIES IN TERMS OF IDP STRATEGIC OBJECTIVES

The 2020/21 MTREF budget breakdown in terms of the strategic objectives is indicated in the table below. Overstrand Municipality budgeted for a total operating expenditure of R1.41 billion and a total capital budget of R267.1 million in the 2020/21 financial year.

Table 2 Strategic Objectives for the 2020/21 Medium Term Revenue & Expenditure Framework

Strategic Objective	2020/21 Medium Term Revenue & Expenditure Framework OPEX				2020/21 Medium Term Revenue & Expenditure Framework CAPEX			
	Budget Year 2020/21	Budget Year 2021/22	Budget Year 2022/23	Average Annual Growth	Budget Year 2020/21	Budget Year 2021/22	Budget Year 2022/23	Average Annual Growth
R thousand								
The provision of democratic, accountable and ethical governance	589 379	606 312	638 675	4.1%	3 375	30 000	20 000	143.4%
The provision and maintenance of municipal services	606 334	661 323	717 345	8.8%	155 758	95 899	70 528	-32.7%
The encouragement of structured community participation in the matters of the municipality	1 195	1 195	1 195	0.0%	5 305	–	–	-100.0%
The creation and maintenance of a safe and healthy environment	68 246	70 616	73 691	3.9%	30 208	–	–	-100.0%
The promotion of tourism, economic and social development	149 241	158 116	169 470	6.6%	72 449	50 237	54 850	-13.0%
Total Expenditure	1 414 394	1 497 562	1 600 376	6.4%	267 095	176 137	145 378	-26.2%

Source: Overstrand Municipality, A-Schedules

The Municipality's five key strategic objectives remain unchanged as derived from the 5-year IDP cycle (2017 -2021).

- Overstrand's strategic objectives alignment with the key policy directives on the global, national, provincial and district level is dealt with in chapter 7 of the draft 2020/21 IDP review. These include alignment to Sustainable development goals, National Development Plan (NDP), the Provincial Strategic Plan, Overberg District Municipality's strategic objectives and the Joint District Approach.
- Strategic objective the provision of Basic Services and Infrastructure receives the top priority in the 2020/21 operating expenditure budget, accounting for R606.33 million (42.9 per cent) growing on average by 8.8 per cent over the 2020/21 MTREF period.
- Strategic objective the provision of democratic, accountable and ethical governance receives the second highest priority in the 2020/21 budget at R589.4 million (41.7 per cent).
- Strategic objective the promotion of tourism, economic and social development receives the third highest priority with an allocation of R149. 24 million (10.6 per cent) in 2020/21, growing by 6.6 per cent on average over the 20120/21 MTREF period.
- The capital expenditure budget is tapering off over the 2020/21 MTREF period by 26.2 per cent per annum. According to the budget report this is still above the estimated minimum of R100 million required annually to sustain capital infrastructure. However, the Municipality states one of the risks identified by the Municipality is that infrastructure capacity is not able serve the growing needs due to population increases.
- The 2020/21 MTREF sees (capital) expenditure per strategic objective dropping, including the provision of basic services and infrastructure (32.7 per cent); the promotion of tourism, economic and Social development (13.0 per cent); the creation and maintenance of a safe and healthy environment (100 per cent) and strategic objective the encouragement of structured community participation in the matters of the Municipality (100 per cent).

- On the contrary the capital expenditure budget sees Strategic Objective "provision of democratic, accountable and ethical governance" growing by 143.4 per cent over the 2020/21 MTREF period. This allocation is earmarked for finance.

3.4 PROVINCIAL RESOURCE ALLOCATION

Table 3 Provincial Payments: Overstrand Municipality

Department R'000	Outcome			Medium-term estimate			
	Audited 2016/2017	Audited 2017/2018	Audited 2018/2019	2020/21	% Change from Revised estimate 2019/20	2021/22	2022/23
Department of Community Safety	868	472	5 485	3 086	7.79	3 330	2 963
Department of Education	220 283	234 346	252 386	277 953	4.63	289 925	305 052
Department of Health	138 265	148 140	86 155	98 036	(14.23)	104 594	109 503
Department of Social Development	5 334	4 540	5 884	5 356	5.50	5 651	5 922
Department of Human Settlements	48 657	72 534	59 100	69 000	(14.96)	72 795	76 289
Department of Environmental Affairs and Development Planning	250	270	235				
Department of Transport and Public Works	48 418	18 232	25 055	340 947	147.49	359 699	376 965
Department of Cultural Affairs and Sport	6 889	8 177	6 675	7 651	5.00	8 072	8 516
Department of Local Government	328	483	563	1 196	(78.00)	1 209	1 049
Total	469 292	487 194	441 538	803 225	29.65	845 275	886 259
Total Transfers to Overstrand Municipality	57 068	86 595	50 996	101 427	(19.90)	107 282	106 736
Transfers as a % of Provincial Payments and Estimates	12.16	17.77	11.55	12.63	(38.22)	12.69	12.04

Source: 2020 Western Cape EPRE (Provincial spend), National Treasury Database (Municipal spend)

For the 2020/21 financial year, the Western Cape Provincial Government will spend an estimated R803.23 million in Overstrand Municipal Area. The highest spending departments are Transport and Public Works (42.4 per cent) and the Department of Education (34.6 per cent of total spend) followed by the Department of Health (12.2 per cent of total spend). Together these three departments represent 89.2 per cent of Provincial Government spending in the Overstrand.

The actual transfer of funds (i.e. grants) to Overstrand is relatively small (12.6 per cent) compared to the estimated spending of Provincial Department within the municipal area.

3.5 ENABLERS OF ECONOMIC GROWTH AND DEVELOPMENT

Infrastructure as an enabler of economic growth

Infrastructure development is not only beneficial to the economy in the short term but also creates the conditions for sustained competitiveness, growth and jobs, both in developed economies and in emerging markets.

Access to infrastructure provision promotes human development and a better quality of life through improved productivity and sustainable economic growth, specifically, public infrastructure provisioning may enhance trade and commerce and play an important role in alleviating poverty and inequality. Therefore, infrastructure investment is a key enabler to sustain growth over time. This section will assess provincial and municipal infrastructure allocations over the MTREF and its contribution to economic growth in the municipal area and region.

Provincial and Municipal Capital Budget Expenditure 2020/21

Table 4 Comparison of Provincial and Overstrand Municipal Infrastructure Expenditure: 2020/21 (R'000)

Type	2020/21		
	Provincial Infrastructure Spend	Municipal Infrastructure Spend	Total
Economic Infrastructure	155 000	11745	166745
<i>Road Transport and Public Works</i>	155 000	11745	166745
Social Infrastructure	100 032	45 956	145 988
<i>Education</i>	-	-	-
<i>Health</i>	8991	-	8991
<i>Social Development</i>	818	-	818
<i>Housing</i>	90223	45956	136179
Trading Services	-	155758	155758
<i>Electricity</i>	-	24 641	24 641
<i>Water</i>	-	46 469	46 469
<i>Waste Water Management</i>	-	64 310	64 310
<i>Waste Management</i>	-	20 339	20 339
Other		50 636	50 636
Total Infrastructure Spend	255 032	264 095	519127

Source: 2020 Western Cape EPRE (Provincial spend), National Treasury Database (Municipal spend)

3.5.1 Economic Infrastructure Analysis

Road Transport

Investment, particularly in roads infrastructure unlocks the economic potential of towns as transport corridors and enable greater connectivity with markets thus creating the potential for economic growth and development in the area. It is therefore essential that interconnected regions have well developed and maintained roads for the transportation of good and linkages to external markets.

The WCG will in 2019/20 invest a total of R155.00 million in economic infrastructure throughout the Overstrand. This investment will specifically be directed towards the road transport and public works function which is budgeted for the Hermanus-Gansbaai Road.

The Municipality plans to compliment the provincial spend on road infrastructure by spending R11.745 million on Economic Infrastructure.

3.5.2 Social Infrastructure Analysis

Health

The Department of Health will spend R8.991 Million on infrastructure, of which R7.690 million is for upgrade of the Gansbaai Clinic and the other amount is for non-infrastructure. There is no complimentary allocation from the Municipality.

Given the Covid-19 global crisis that is currently ensuing, it has become clearer that investing in health infrastructure and health systems not only saves lives but it is a crucial investment in the wider economy. It is apparent that ill-health hinders productivity and adversely affects human capital development. Investments in proper health infrastructure and systems can minimise the effects of health crises and subsequent economic shocks.

Social Development

Social Development is mostly a provincial and national mandate and is not an exclusive local government competency. However, it is important to note that each sphere government have different roles and responsibilities they cannot operate in isolation of each other.

The Western Cape Government will spend R818 000 on social development related infrastructure in the municipal Area, this is mainly for Early Childhood Development. There are no municipal infrastructure development projects by the Municipality, however, Social development is catered for under the strategic objective "The promotion of tourism, economic and social development".

Human Settlements

The Western Cape Provincial Government will spend R90.223 million in 2020/21. The WCG allocations towards human settlements are complimented by a R45.956 million housing investment made by the Overstrand Municipality. The allocation towards human settlements is of particular significance given the issues relating to access to adequate land and housing opportunities.

Housing projects in Overstrand in 2020/21 include developments in Masakhane (R18.0 million), Hawston (R15.0 million) and Zwelihle (R12.459 million).

3.5.3 Trading Services Infrastructure Analysis

Bulk infrastructure development and investment extends basic services to those it has not yet reached, as well as ensures that continued quality services can be provided to those already receiving them. This has a concomitant effect on the consumer's willingness to pay for services, has the potential to increase the revenue base of the Municipality and improves the quality of life of its citizens.

One of the risks identified by the Municipality is that infrastructure capacity is not able serve the growing needs due to population increases.

The major capital expenditure planned for 2020/21 relates to trading services totalling R155.758 million (58.3 per cent). Of this allocation waste water management (R64.3 million) and water management (R46.5 million) receives the highest priority, this is followed by energy and waste management capital expenditures.

Provision of basic services

Electricity

Table A10 indicates the Municipality's intention to provide electricity to 26 365 households in 2020/21 and this is projected to increase to 27 435 households in 2022/23.

Water

The Municipality's risk register cites limited water resources as one of the top risks faced by the Municipality; these includes limited water resources, and the high cost of desalination in order to utilise seawater. This justifies the allocation towards the water infrastructure in 2020/21.

According to Table A10, 30 694 households in Overstrand Municipality will be provided with piped water inside dwelling and a further 4 650 households with piped water not in the dwelling in 2020/21. These household numbers are not aligned to the ones included in Table SA7.

Waste Water

Table A10 indicates that Sanitation will be provided to at least 30 520 households in 2020/21 and is projected to reach 32 520 households in 2022/23. The Municipality reported no households below minimum basic level.

Refuse Removal

Table A10 reflects a target of 34 686 households for refuse removal increasing to 36 175 households in 2022/23.

The numbers in A10 are not aligned to the household numbers to be provided with refuse removal in Table SA7. **We will request the respective user departments to review and correct 2022/23 figures:**

WC032 Overstrand - Table A10 Basic service delivery measurement			
Description	2020/21 Medium Term Revenue & Expenditure Framework		
	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Refuse: Removed at least once a week	34 098	35 121	36 175

WC032 Overstrand - Supporting Table SA7 Measureable performance objectives				
Description	Unit of measurement	2020/21 Medium Term Revenue & Expenditure Framework		
		Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Provision of refuse removal, refuse dumps and solid waste disposal to all formal households at least once a week (A household is a residential unit being billed for the particular services rendered by way of the financial system (SAMRAS))	Number of formal households for which refuse is removed at least once a week	34098	35121	35121

Overall, the Municipality provide a basket of free basic services to 7 750 households as per Table SA9.

SECTION 4: FINANCIAL SUSTAINABILITY

4.1 REVIEW OF THE HISTORICAL INFORMATION

4.1.1 The Financial Health and Performance – year ended 30 June 2019

The assessment of the financial health and performance is an integrated process involving a review of a municipality's audited annual financial statements, audit report and ratio analysis. The results of the ratio analysis are used to support financial decisions and to identify factors which may influence the financial stability of the Municipality.

Adverse ratios highlight areas where attention may be required to ensure sustainability. The assessment analysis provides for a full three-year trend (2017 to 2019) in order to have a more solid context when looking at the 2020/21 budget.

The analysis is conducted as per National Treasury MFMA Circular No. 71, as completed and submitted by the Municipality. Provincial Treasury has analysed these ratios and the following items are highlighted.

The Financial Performance as per the Audited Annual Financial Statements

Table 5 Financial Ratios and Norms

Financial ratios and norms		2017 Audited	2018 Audited	2019 Audited	Comments
Asset Management					
1.	Capital Expenditure to Total Expenditure: 10% - 20%	8.52%	9.55%	13.64%	The ratio results reflect year-on-year improvement. In the 2018/19 FY capex increased by R69.9 million, causing the ratio result to sharply increase from 9.55% to 13.64%. The ratio result in the 2018/19 financial year is within the acceptable NT norm of 10 - 20%.
2.	Capital Expenditure Budget Implementation Indicator: 95 - 100%	106.49%	90.25%	100.21%	The ratio results reflect a fluctuating trend. In the 2018/19 financial year the Municipality over spent its capital expenditure budget (R0.362 million). The ratio result is slightly outside the acceptable NT norm of 95% - 100%, but reflects positively.
3.	Impairment of Property, Plant and Equipment, Investment Property and Intangible Assets (Carrying Value): 0%	0.21%	0.14%	0.04%	The ratio results improved year-on-year. The ratio result of 0.04 per cent in the 2018/19 financial year is slightly outside the acceptable NT norm of 0.00%.
4.	Repairs and Maintenance as a % of Property, Plant and Equipment, Investment Property (Carrying Value): 8%	3.30%	4.63%	6.14%	The ratio result reflects a year-on-year improvement, however remains below the acceptable NT norm of 8.0 per cent.
5.	Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure: (None)	52.96%	34.91%	47.69%	Fluctuating trend over the period under review. 26.9 per cent of the capital expenditure was funded from internal funds; 20.8 per cent of capital expenditure is financed through borrowings; 52.3 per cent is financed through capital grants. Sharp decline in the 2017/18 FY and sharp increase in the 2018/19 FY.

Financial ratios and norms		2017 Audited	2018 Audited	2019 Audited	Comments
6.	Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure: (None)	14.26%	16.67%	26.85%	The own source funding mix is improving year-on-year over the 3-years. These results indicate that the Municipality is increasingly utilising internally generated funds for the financing of capital expenditure. The utilisation of own funds increased sharply in the 2018/19 FY.
7.	Net debtors' days: ≤ 30 days	30 days	29 days	30 days	The ratio results remain stable within the 29/30 days' range over the 3-year period under review. The ratio result indicates that the Municipality's credit control policy is applied effectively, which ultimately ensures that the Municipality has sufficient cash to cover its monthly operating expenditure. A reduction in the amount of bad debts to be written off is evident. The ratio result is within the acceptable NT norm of 30 days.
Revenue, Debtors and Liquidity Management (cash availability)					
8.	Net debtors' days: ≤ 30 days	30 days	29 days	30 days	The ratio results remain stable within the 29/30 days' range over the 3-year period under review. The ratio result indicates that the Municipality's credit control policy is applied effectively, which ultimately ensures that the Municipality has sufficient cash to cover its monthly operating expenditure. A reduction in the amount of bad debts to be written off is evident. The ratio result is within the acceptable NT norm of 30 days.
9.	Bad Debts Written-off as % of Provision for Bad Debt: 100%	5.37%	3.68%	3.17%	The ratio results indicate a downward trend over the period under review, and the Municipality generally overestimated the bad debts to be written off. In the 2018/19 financial year the bad debts written-off amount to R0.828 million (3.17%) of the provision for bad debts which amounted to R26.11 million. Bad debts written off averages at 4.07 per cent of the bad debt provision over the 3-year period under review, which is below the envisaged write-off of 100.0 per cent of provision for bad debts.
10.	Operating Revenue Budget: 95% - 100%	99.86%	102.80%	99.89%	The ratio results fluctuated year-on year. The ratio is within the acceptable NT norm of 95 -100%.
11.	Service Charges and Property Rates Revenue Budget: 95% - 100%	96.52%	100.62%	102.53%	The ratio results increased year-on-year over the 3-year period. The ratio result is outside the acceptable NT norm of 95-100 per cent.
12.	Revenue Growth (%) - Excluding capital grants: = CPI	7.09% 5.3%	4.13% 4.7%	9.97% 4.5%	The revenue growth excluding capital grants fluctuated year-on-year, but is consistently above the CPI rates for the 3-year period under review.

Financial ratios and norms		2017 Audited	2018 Audited	2019 Audited	Comments
13.	Cash/Cost Coverage Ratio (Excluding Unspent Conditional Grants): 1 - 3 months	4 months	6 months	7 months	The ratio results improved year-on-year and exceeded the norm across the 3 years. It appears that the Municipality has sufficient funds to meet its monthly fixed operating commitments without collecting any other additional revenue. The analysis of the statement of financial position reveals that payables from exchange transactions, and other financial liabilities have decreased in the 2018/19 financial year, which might be due to the positive cash coverage ratio result.
14.	Current Ratio: 1.5 - 2:1	2.3:1	2.8:1	3.2:1	The ratio results improved year-on-year. The ratio results indicate that the Municipality has sufficient current assets to cover its short term obligations as they become due.
Liability Management					
15.	Debt (Total Borrowings)/Revenue: 45%	49.75%	46.03%	44.96%	The ratio results improved year-on-year over the 3- year period under review, and ratio result in 2018/19 financial year is within the acceptable NT norm of 45%.
16.	Capital Cost (Interest Paid and Redemption) as a % of Total Operating Expenditure: 6% - 8%	7.30%	7.63%	7.07%	The ratio results reflect capital cost which appears to be affordable. A fluctuating trend over the period under review exists but the ratio results remains within the acceptable NT norm of 6% - 8%.
17.	Creditors Payment Period (Trade Creditors): 30 days	27 days	44 days	36 days	The ratio results fluctuated year-on-year over the past three years. The ratio result in 2018/19 financial year is slightly outside the acceptable NT norm of 30 days, and should be monitored to comply with the MFMA requirements.
Expenditure Management					
18.	Operating Expenditure Budget: 95% - 100%	92.74%	94.77%	96.02%	The ratio result indicates year-on year improvement. The ratio result in 2018/19 is within the acceptable NT norm of 95% - 100%.
19.	Remuneration as a % of Total Operating Expenditure: 25% - 40%	31.32%	30.77%	34.14%	The ratio results fluctuated year-on-year, but remains within the acceptable NT norm of 25% - 40%.
20.	Contracted Services as a % of Total Operating Expenditure: 2% - 5%	15.65%	16.76%	16.85%	The ratio results increased year-on-year over the period under review. The ratio results are above the acceptable NT norm of 2% - 5%.
21.	Irregular, Fruitless and Wasteful and Unauthorised Expenditure/Total Operating Expenditure: 0%	0.61%	0.02%	2.57%	The ratio results indicate a sharp increase (R28.2 million) in the Irregular, Fruitless and Wasteful and Unauthorised Expenditure as a percentage of Total Operating Expenditure in the 2018/19 financial year, which is concerning. The ratio results over the period under review are not within the acceptable NT norm of 0.00%. The Municipality should consider the root causes of the unwanted expenditure, and should continually strive to adequately disclose it.

Financial ratios and norms		2017 Audited	2018 Audited	2019 Audited	Comments
Grant Dependency					
22.	Own Source Revenue to Total Operating Revenue (Including Agency Revenue): None	87.55%	88.74%	87.34%	Own source revenue fluctuated year-on-year. Total operating revenue (R1.108 billion) in the 2018/19 financial year. The analysis reveals that the Municipality is not dependent on grants and public donations for its day to day operations.
Net Asset Position (Going Concern)					
23.	Total Liabilities to Total Assets: <50%	19.72%	19.60%	19.73%	The ratio results fluctuated year-on-year. The ratio results are within the acceptable NT norm over the 3-year period under review. The Municipality's liquidity position is sound, as the Municipality is able to pay its long-term and short-term liabilities as they become due.

4.1.2 Asset Management

- Impairment of Property, Plant and Equipment, Investment Property and Intangible Assets (Carrying Value):** The improvement in the ratio might be due to a drastic increase of R69.9 million in capital expenditure (CAPEX), and R55.0 million in repairs and maintenance in the 2018/19 financial year, to minimise impairment of assets in use. In 2018/19 the ratio result is slightly outside the acceptable NT norm of 0.00 per cent. At 30 June 2019 the Municipality conducted an impairment assessment of assets as required by the Standard of GRAP. An amount of R1.44 million incurred in 2018/19 financial year was reported in the AFS as the impairment loss on PPE.
- Repairs and Maintenance as a % of Property, Plant and Equipment, Investment Property (Carrying Value):** The table above reflects that repairs and maintenance as a percentage of PPE and Investment Property improved year-on-year from 3.30 per cent in 2016/17 to 6.14 per cent in the 2018/19 financial year which is below the acceptable NT norm. In the 2018/19 financial year the repairs and maintenance expense increased by R55.0 million, whilst the carrying value of Property, Plant and Equipment increased by R38.9, and investment property by R5.7 million. New assets acquired and assets under construction over the past two years amount to R105.3 million in 2017/18 and R175.1 million in 2018/19 financial year, which does not necessarily require repairs and maintenance, and this is evident by the Capital Expenditure Budget Implementation, and the significant improvement of capex in the 2018/19 financial year.
- Own funded Capital Expenditure (Internally generated funds) to Total Capital Expenditure:** The ratio results reflect a year-on-year improvement to 26.85 per cent in the 2018/19 financial year. These results indicate that R47.0 million of capital expenditure is financed by internally generated funds, and R36.5 million (20.8%) from external borrowings. The analysis of financial statements reveals that a certain portion of capital expenditure is financed through capital grants which amount to R91.0 million (52.3%).

4.1.3 Revenue, Debtors and Liquidity Management (cash availability)

- **Bad Debts Written-off as % of Provision for Bad Debt:** The trend indicates that the Municipality generally overestimates the bad debts to be written off. The Municipality is conservative when it comes to writing off of bad debts. Bad debts written off averages at 4.07 per cent of the bad debt provision over the 3-year period under review, which is far below the envisaged write-off of 100.0 per cent of provision for bad debts. The Municipality has written-off 3.68 per cent (R0.801 million) in 2017/18, and 3.17 per cent (R0.828 million) in the 2018/19 financial years. The effective enforcement of credit control policy of the Municipality resulted in the debtors' collection period being within the NT norm of 30 days, which resulted in a positive cash flow. The Municipality has cash for approximately 7 months to cover its monthly operating expenditure as they become due without collecting any outstanding debts.

Service Charges and Property Rates Revenue Budget: The ratio results reflect a year-on-year improvement from 96.52 per cent in 2016/17 to 100.63 per cent in 2017/18, and finally to over collection of 102.53 per cent in the 2018/19 financial year. The ratio results are above the acceptable NT norm of 95 -100 per cent. The reason for exceeding the budget is not disclosed in the AFS or the annual report as the variance is not material.

4.1.1 LIABILITY MANAGEMENT

- **Creditors Payment Period (Trade Creditors):** The ratio results fluctuated year-on-year over the 3-year period under review. The ratio result in 2018/19 financial year (36 days) is slightly outside the acceptable NT norm of 30 days. An analysis of the statement of financial position indicate a slight decrease in payables from exchange transactions.
- **Contracted Services as a % of Total Operating Expenditure:** The ratio result averaged 16.43 per cent over the period under review, which is outside the acceptable NT norm. These results indicate that the Municipality is increasingly outsourcing the technical functions. It is important that the Municipality's management ensure transfer of skills to the municipal officials.

4.1.2 EXPENDITURE MANAGEMENT

- **Irregular, Fruitless and Wasteful and Unauthorised Expenditure/Total Operating Expenditure:** The ratio results deteriorated in 2018/19 by 2.55 percentage point from 0.02 per cent in 2017/18 to 2.57 per cent in the 2018/19 financial year. The major factor in the deterioration of these results was unauthorised expenditure of R24.4 million incurred in the 2018/19 financial year. Over expenditure incurred on capital expenditure by municipal functions during the year which is attributable to both non-cash and cash items.

Summary and recommendations

- The Municipality should re-assess its provision for doubtful debts to minimise the discrepancy between the provision and actual bad debts written off. We evaluate every individual to determine the payment rate. According to this we determine the provision. The impact of the lock down is still to be evaluated before we can minimise the discrepancy between the provision and actual. The current economic climate did not favour our payment ratio.
- The Municipality is encouraged to maintain effective control measures to minimise Irregular, Fruitless & Wasteful and Unauthorised expenditure, and where such unwanted expenditure is incurred, process it as soon as possible to completely deal with it in the year that it arises. The Municipality concurs with this approach

4.2 CREDIBILITY OF FUNDED BUDGET

4.2.1 Observations on the Current Financial Year

Table 56 Budgeted Performance against Audited Performance and current year

WC032 Overstrand - Table A1 Budget Summary		2016/17				2017/18				2018/19				Current Year 2019/20			
R thousands		Adjusted Budget	Audited Outcome	Difference	Diff %	Adjusted Budget	Audited Outcome	Difference	Diff %	Adjusted Budget	Audited Outcome	Difference	Diff %	Original Budget	Adjusted Budget	Difference	Diff %
Financial Performance																	
Property rates		189 791	197 104	7 313	3.9	214 752	215 763	1 011	0.5	234 998	233 274	(1 724)	-0.7	242 150	242 950	800	0.3
Service charges		606 116	571 114	(35 002)	-5.8	586 148	590 112	3 964	0.7	624 718	648 200	23 482	3.8	676 330	682 950	6 620	1.0
Investment revenue		15 489	20 347	4 858	31.4	19 462	30 320	10 858	55.8	29 201	41 767	12 566	43.0	28 010	35 860	7 850	28.0
Transfers recognised - operational		121 725	114 411	(7 314)	-6.0	129 217	116 458	(12 759)	-9.9	118 186	118 976	790	0.7	152 183	125 794	(26 389)	-17.3
Other own revenue		71 183	99 952	28 769	40.4	96 003	124 371	28 368	29.5	73 719	105 849	32 130	43.6	74 844	191 962	117 119	156.5
Total Revenue (excluding capital transfers and contributions)		1 004 305	1 002 928	(1 377)	-0.1	1 045 581	1 077 023	31 443	3.0	1 080 823	1 148 067	67 244	6.2	1 173 517	1 279 516	105 999	9.0
Employee costs		310 496	302 363	(8 133)	-2.6	327 728	296 682	(31 046)	-9.5	374 114	367 858	(6 256)	-1.7	399 804	399 521	(283)	-0.1
Remuneration of councillors		9 507	9 265	(242)	-2.5	10 253	10 138	(115)	-1.1	10 972	10 573	(399)	-3.6	11 383	11 383	-	-
Depreciation & asset impairment		127 347	132 532	5 185	4.1	130 287	134 846	4 560	3.5	130 362	131 104	741	0.6	131 285	131 285	-	-
Finance charges		46 421	45 913	(508)	-1.1	47 440	46 129	(1 311)	-2.8	47 834	44 921	(2 914)	-6.1	51 549	51 549	-	-
Materials and bulk purchases		276 555	266 341	(10 214)	-3.7	274 263	266 744	(7 520)	-2.7	290 732	289 705	(1 027)	-0.4	339 554	323 826	(15 728)	-4.6
Transfers and grants		57 479	1 898	(55 581)	-96.7	1 778	1 800	22	1.2	500	486	(14)	-2.8	500	500	-	-
Other expenditure		245 159	236 710	(8 449)	-3.4	261 194	240 817	(20 376)	-7.8	299 962	263 925	(36 037)	-12.0	315 888	374 942	59 054	18.7
Total Expenditure		1 072 964	995 023	(77 941)	-7.3	1 052 943	997 156	(55 787)	-5.3	1 154 476	1 108 572	(45 905)	-4.0	1 249 963	1 293 006	43 044	3.4
Surplus/(Deficit)		(68 659)	7 906	76 565	-111.5	(7 362)	79 868	87 229	-1 184.9	(73 654)	39 495	113 149	-153.6	(76 446)	(13 491)	62 956	-82.4
Transfers and subsidies - capital (monetary allocation)		36 381	33 681	(2 700)	-7.4	73 441	64 263	(9 178)	-12.5	66 072	66 060	(12)	-0.0	70 194	46 216	(23 979)	-34.2
Contributions recognised - capital & contributed assets		-	-	-	-	2 059	-	(2 059)	-100.0	2 475	-	(2 475)	-100.0	-	2 618	2 618	-
Surplus/(Deficit) after capital transfers & contributions		(32 278)	41 587	73 865	-228.8	68 139	144 131	75 992	111.5	(5 106)	105 555	110 661	-2 167.2	(6 252)	35 343	41 595	-665.3
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year		(32 278)	41 587	73 865	-228.8	68 139	144 131	75 992	111.5	(5 106)	105 555	110 661	-2 167.2	(6 252)	35 343	41 595	-665.3
Capital expenditure & funds sources																	
Capital expenditure		86 266	91 868	5 602	6.5	117 470	105 255	(12 215)	-10.4	174 748	175 110	362	0.2	261 677	275 733	14 056	5.4
Transfers recognised - capital		35 381	43 214	7 833	22.1	73 436	68 677	(4 759)	-6.5	69 172	93 002	23 829	34.4	70 194	128 557	58 362	83.1
Public contributions & donations		1 462	-	(1 462)	-100.0	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing		35 854	35 550	(304)	-0.8	24 050	19 199	(4 851)	-20.2	53 624	36 495	(17 128)	-31.9	90 501	69 925	(20 576)	-22.7
Internally generated funds		13 569	13 104	(465)	-3.4	19 983	17 379	(2 605)	-13.0	51 952	45 613	(6 340)	-12.2	100 981	77 251	(23 730)	-23.5
Total sources of capital funds		86 266	91 868	5 602	6.5	117 470	105 255	(12 215)	-10.4	174 748	175 110	362	0.2	261 677	275 733	14 056	5.4

Source: 2020/21 MTREF Budget, Annual financial Statements and LG Database

Findings and recommendations

Based on the current financial year of 2019/20, is it observed that upward adjustments were made to other revenue from R27 million to R143 million when comparing the original and adjusted budget. This is due to changes in reporting with regards to the funding in respect of the Human Settlement Development Grant. The Municipality should however be cognisant of over stating operating revenue excluding grants with the capital portion.

The historical trends over the past three audited financial years indicates an acceptable level on the operating budget implementation performance when comparing the adjusted budget and the audited outcomes.

It is noted that the Municipality budgeted for operating deficits however managed to close the year with large surpluses and the key determining factors being the under spending on employee related costs, operating expenditure and materials and bulk purchases. Another observation is made on the over spending on depreciation and debt impairment year on year denoting that the Municipality seems to under budget at the beginning of each year whereas its capital assets are increasing

yearly. The major reasons for the over expenditure on "Depreciation and Impairment" over the last three years are as follows:

1.Drastic reduction in remaining useful life of the Karwyderskraal Refuse site due to it reaching its capacity much sooner as what was originally anticipated;

2.Extensive damage sustained to various municipal infrastructure assets during the spate of civil unrest and riots experienced throughout the Overstrand Municipal area.

Both the abovementioned caused increased amounts of impairment to be accounted for which was not included in the original budget for each of the financial years.

Current performance as at the end of February 2020 do indicate slight underperformances and the Municipality is reminded to monitor performance throughout the year to prevent similar trends of past performance replicated in the 2019/20 financial year.

In terms of the capital budget performance, the Municipality has overspent in 2018/19 with 0.2 per cent but underspent by 10.4 per cent in the 2017/18 financial year as reflected in the above table. For the current financial year, the year-to-date for capital expenditure is at 45.3 per cent against the adjusted budget. Although the Municipality is also contributing its own funding for capital projects, considerations should be given to review its current funding model noting current fiscal challenges facing National and Provincial Government and the impact it may have on future transfers.

The National COVID-19 lockdown will negatively impact on all spheres of government including municipalities, due to a loss of revenue streams as businesses, households and communities reel from the economic fallout. Any expenditure related to COVID-19 should be limited to the implementation of the Municipality's mandate as outlined in the Constitution, specifically related to the provision of basic services i.e. water, sanitation, refuse and electricity amongst others. It is therefore advisable to follow a conservative approach when projecting revenue and eliminate any waste and unnecessary expenditure for the 2020/21 MTREF.

In view of the above findings it is recommended that the Municipality consider current and past revenue and expenditure trends which set the baseline and therefore have an impact on future budgetary provisions.

Sound financial management principles applied in the past should be built on in order to achieve improved revenue generation, greater savings, more efficient and effective spending and increased contributions to capital investment which will ensure sustainable service delivery.

4.3 REVIEW OF THE NEW (2020/21 MTREF)

4.3.1 Review of the Budget Assumptions

Table 7 Budget Assumptions

No.	Description of the Budget Assumptions
1.	The forecasted CPIX is 4.5% in January 2020 and estimated to increase to 4.9% in 2020/21. Increases of cost were limited to 5.9%. CPI has an impact on Bulk Purchases, Municipal Cost drivers, impact on households and businesses and cost of employee related cost.
2.	The 2020/21 budget was prepared on a projected revenue collection rate of 99.9% of annual billing which is in line with collection rate of current debt.

No.	Description of the Budget Assumptions
	Debtors' revenue is assumed to increase at a rate that is influenced by the consumer debtors' collection rate, tariff/rate pricing, real growth rate of the Municipality, household formation growth rate and the poor household change rate.
3.	The following principles and tariff increases, based on the cost reflectiveness of the tariffs are proposed: Property Rates = 6.96% Electricity = increases by 15% and consumption Water = Basic levy increase by 5.9% and the first consumption step (0 - 6 kl) 11.5% Sanitation = 5.9% Refuse removal = 5.9%
4.	Cost containment measures were provided for in the budget documentation.
5.	Employment related costs for the entire MTREF period were budgeted at an annual increase of 8.25% (inclusive of annual notch increases). The Municipality projected an increase of 6.25% + average notch adjustment for 2020/21.
6.	Bulk electricity purchases are projected to increase by 15% .
7.	The Municipality projected to achieve performance of 99% on the operational expenditure and 95% on the capital budget.
8.	The municipal social package for free basic services are budgeted for 8 300 registered indigents to be reviewed monthly consist of 6 kl of free water, 50 kWh of electricity per 30-day period, sewer services and weekly refuse removal.
9.	The external loans to be taken up to fund the capital budget over the MTREF period are R192.199 million excluding roll-over borrowing.
10.	National priorities: ■ Create Jobs ■ Enhance education and skill development ■ Improving Health Services ■ Rural development and agriculture ■ Fighting Crime

Source: Overstrand Budget Document

The budget assumptions listed in the budget document are used as benchmark in predicting the expected operating revenues and expenditures as well as the capital expenditure given the current realities facing the Municipality and its ability to manage its financial administration. These include amongst others policy decisions of different spheres of government affecting municipal operations, external factors influencing municipal revenue and expenditure patterns and the management of internal factors to minimise the impact on both the Municipality and its clients that they serve.

The overall budget assumptions are credible and aligned to the prescribed regulatory framework as contemplated by the Municipal Budget and Reporting Regulations (MBRR), read together with the Municipal Financial Management Act (MFMA) and is also guided by the MFMA Circular 98 and 99.

It has been noted that the Municipality has shown major improvement with the implementation of mSCOA, however challenges are still noted with regards to Table A6 and A7. As per MFMA Circular No. 99, National Treasury will share the linking of A1-Schedule Budget Tables SA30 and A7, with

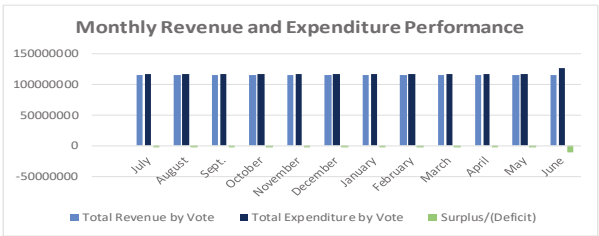
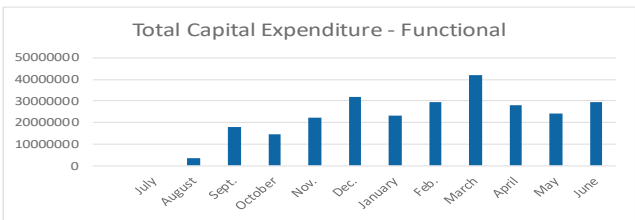
mSCOA chart items to ensure that the cash flow information is populated correctly with municipalities and system vendors.

Any other factors that became known after the tabling of the budget and pre-empt to have an impact to the MTREF budget, should be considered in the adoption of the final budget after the tabling. These will encompass the down grade of the South African credit rating to sub-investment, further consequences of COVID-19 pandemic. The Municipality should evaluate on how it will affect the Municipality's borrowing cost and other cost drivers with increased inflation costs. It may have a significant impact on municipal revenue including debt collection, expenditure over the short to medium term and affordability of tariff increases on businesses and households. The municipal budgetary planning should be reviewed to provide for an adequate response to COVID-19 which can lead to financial sustainability threats to municipalities.

4.2.2 Forecasting and Multi-Year Budgeting

The credibility of forecasting and the level of multi-year budgeting is being assessed at the hand of the following:

Graph: 1 and 2 Forecasting and Multi-Year Budgeting

 Source: Municipality 2020/21 MTREF Draft Budget A1-Schedule – Supporting Tables SA26	On assessment of supporting Tables SA25 to SA27 it is evident that Overstrand Municipality used linear projections allocating 8.3 per cent of the total projected spending to operating revenue and expenditure with the exception of increases noted for other expenditure and employee related costs. It is advised that the Municipality consider seasonal trends with the Final Budget. <u>We will review for the final budget</u>
 Source: Municipality 2020/21 MTREF Draft Budget A1-Schedule – Supporting Tables SA29	The capital expenditure of supporting Tables SA28 to SA29 starts up slow, however the expenditure is inclining towards the middle and year-end.

Source: Overstrand Budget Document 2020/21

4.2.3 Budget Overview

Table 8 Budget Overview

Description R thousands	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			% Growth rates: MTREF Budget			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	2019/20-2020/21	2020/21-2021/22	2021/22-2022/23	2019/20-2022/23
Financial Performance													
Total Revenue (excl. capital transfers and contributions)	1 002 928	1 077 023	1 148 067	1 173 517	1 279 516	1 279 516	1 347 529	1 433 599	1 519 777	5%	6%	6%	6%
Total Expenditure	995 023	997 156	1 108 572	1 249 963	1 293 006	1 293 006	1 414 394	1 497 562	1 600 376	9%	6%	7%	7%
Surplus/(Deficit)	7 906	79 868	39 495	(76 446)	(13 491)	(13 491)	(66 866)	(63 963)	(80 599)	396%	-4%	26%	139%
Non-Cash Items													
Depreciation & Asset impairment	132 532	134 846	131 104	131 285	131 285	131 285	141 877	139 714	133 277	8%	-2%	-5%	1%
Restated Result	140 437	214 714	170 599	54 839	117 795	117 795	75 011	75 751	52 678	-36%	1%	-30%	-22%
Capital expenditure & funds sources													
Capital expenditure	91 868	105 255	175 110	261 677	275 733	275 733	267 095	176 137	145 378	-3%	-34%	-17%	-18%
Transfers recognised - capital	43 214	68 677	93 002	70 194	128 557	128 557	76 575	89 137	75 378	-40%	16%	-15%	-13%
Public contributions & donations	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing	35 550	19 199	36 495	90 501	69 925	69 925	92 199	50 000	50 000	32%	-46%	0%	-5%
Internally generated funds	13 104	17 379	45 613	100 981	77 251	77 251	98 322	37 000	20 000	27%	-62%	-46%	-27%
Total sources of capital funds	91 868	105 255	175 110	261 677	275 733	275 733	267 095	176 137	145 378	-3%	-34%	-17%	-18%
Cash flows													
Cash/cash equivalents at the year end	259 815	474 967	533 188	444 120	585 446	585 446	540 118	500 749	472 724	-8%	-7%	-6%	-7%

Source: Overstrand 2020/21 MTREF Schedules A1 and A4

Findings and recommendations

The Municipality tabled operational deficit budgets over 2020/21 MTREF. Although operational income showed a growing trend over the years, operating expenditure growth surpasses the revenue. This can result into pressure on the future operating budget and cash surpluses. The persistent deficits over the year's results to reduced contribution to cash backed reserves or reduce the contributions to internal funds towards capital spending. The Municipality is encouraged to continue to implement strategies that will sustain the financial health position and quality of services delivered to the community over a longer term.

The Municipality tabled a capital budget that is diminishing over the 2020/21 to 2022/23 MTREF period from R267 million to R145 million and is funded with a balanced funding mix. In view of the current realities including the constraint National and Provincial Fiscus, the Municipality should consider all the factors to strengthen its financial sustainability when determining the appropriateness of the funding mix. **The 2020/21 is inflated due to rollovers amounting to R53,3m. A conservative approach is followed for outer years relating to surplus funds funding.**

Reducing Cash flows are noted over the MTREF with reliance on working capital (included on A8) to increase over the MTREF. The Municipality should therefore continue applying stringent debt management strategies to maintain cash flow projections.

4.2.4 Operating Revenue Budget

Table 9 Operating Revenue

Description R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure			% Growth rates: MTREF Budget			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	2019/20-2020/21 (YOY)	2020/21-2021/22 (YOY)	2021/22-2022/23 (YOY)	2019/20 - 2022/23 (AVE)
Revenue By Source													
Property rates	197 104	215 763	233 274	242 150	242 950	242 950	271 251	286 830	303 395	11.6%	5.7%	5.8%	7.7%
Service charges - electricity revenue	334 765	349 298	378 668	398 868	403 868	403 868	431 748	461 627	493 845	6.9%	6.9%	7.0%	6.9%
Service charges - water revenue	115 070	110 932	129 971	127 320	128 820	128 820	134 027	141 979	150 407	4.0%	5.9%	5.9%	5.3%
Service charges - sanitation revenue	66 890	72 106	77 772	80 020	81 020	81 020	83 772	88 798	94 127	3.4%	6.0%	6.0%	5.1%
Service charges - refuse revenue	54 389	57 775	61 788	70 122	69 242	69 242	72 414	76 757	81 361	4.6%	6.0%	6.0%	5.5%
Service charges - other													
Rental of facilities and equipment	11 613	5 616	6 341	3 562	3 562	3 562	3 707	3 899	4 108	4.1%	5.2%	5.3%	4.9%
Interest earned - external investments	20 347	30 320	41 767	28 010	35 860	35 860	39 350	41 641	44 140	9.7%	5.8%	6.0%	7.2%
Interest earned - outstanding debtors	2 671	3 854	4 193	4 151	4 451	4 451	4 851	5 085	5 333	9.0%	4.8%	4.9%	6.2%
Dividends received													
Fines, penalties and forfeits	38 715	31 638	24 734	32 552	32 552	32 552	32 581	34 701	36 721	0.1%	6.5%	5.8%	4.1%
Licences and permits	2 525	2 527	2 526	2 462	2 462	2 462	2 491	2 633	2 688	1.2%	5.7%	2.1%	3.0%
Agency services	3 480	4 149	4 913	4 700	5 200	5 200	5 526	5 856	6 206	6.3%	6.0%	6.0%	6.1%
Transfers and subsidies	114 411	116 458	118 976	152 183	125 794	125 794	131 840	141 735	154 275	4.8%	7.5%	8.8%	7.1%
Other revenue	34 706	48 492	63 142	27 416	143 735	143 735	133 971	142 058	143 172	-6.8%	6.0%	0.8%	0.0%
Gains on disposal of PPE	6 242	28 096	-	-	-	-	-	-	-				
Total Revenue (excluding capital transfers and contributions)	1 002 928	1 077 023	1 148 067	1 173 517	1 279 516	1 279 516	1 347 529	1 433 599	1 519 777	5.3%	6.4%	6.0%	5.9%

Source: Overstrand 2020/21 MTREF Budget A4 Schedules

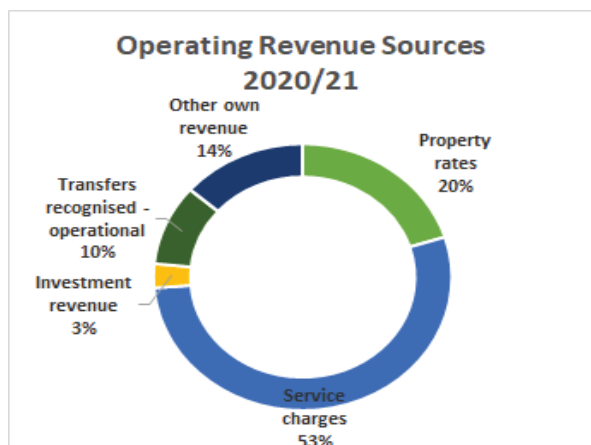
Over the MTREF the municipal revenue is projected to increase by 5.3 per cent in the 2020/21, 6.4 per cent in 2021/22 and 6 per cent in 2022/23.

High reliance on steady inflows of property rates and service charges are noted as illustrated in the below graphs. Any changes in terms of bulk purchases, consumptions usage, or changes in the projected revenue growth rate base will have a negative impact on the overall revenue generation and will apply pressure on cash backed surpluses, operational expenditure and ability to contribute to capital investment.

It is imperative that the Municipality continue to create an enabling environment for continuous growth within available resources and capabilities in the Overstrand Municipal area to sustain real growth patterns in future projections.

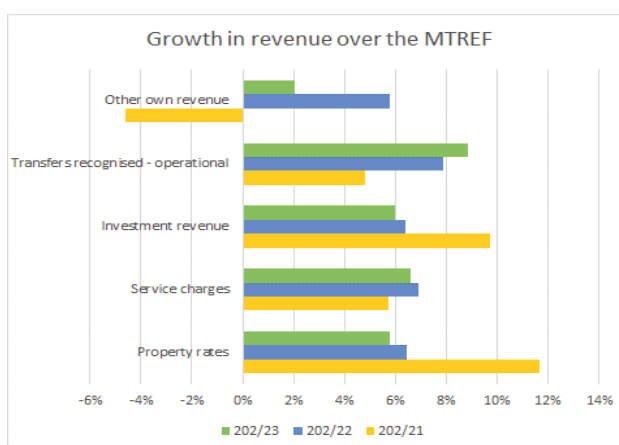
The proposed increases for tariffs over the 2020/21 MTREF budget are in line with the CPI projections as guided by National Treasury and Provincial Treasury with the exception of property rates and water. Although tariff increases are required to ensure medium- to long term financial sustainability and has a direct impact on the prioritisation of service delivery targets, it should however be affordable to consumers.

Graph 3: Operating Revenue sources



Source: Overstrand 2020/21 MTREF Budget A1-Schedules

Graph 4: Revenue source growth



Findings and recommendations

Property rates is the second highest component of the operating revenue budget and it is projected to generate R861.47 million over the 2020/21 MTREF. Provincial Treasury note the increase in tariff of 6.96 per cent above the NT guideline and reasons provided to improve security in the area through additional law enforcement officers. Although the Municipality's revenue on property rates is increasing progressively, the Municipality should ensure that they continue with reconciliations between the deeds register, valuation roll and financial system to ensure all revenue due to the Municipality is billed and collected as contemplated by NT MFMA Circular 98. We reconcile on a monthly basis to ensure that all revenue is billed. The increase above the guideline will be considered by lower the assessment rate increase.

A decline is noted in **other revenue** from the 2019/20 to 2020/21 financial years due to fluctuations in the transfers in respect of Human Settlement Grant that are recorded under this revenue source. Operating **transfers and subsidies** contribute towards 9.9 per cent of the Aggregate Operating budget over the MTREF which indicates that the Municipality is in a position to cover the day to day cost.

An analysis of the 4 major services over the MTREF is partly informed by the table below:

Table 10 Surplus/Deficit of Trading Services

Description	2016/17	2017/18	2018/19	2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Adjusted Budget	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue (A4):	571 114	590 112	648 200	682 950	721 960	769 161	819 740
Energy sources	334 765	349 298	378 668	403 868	431 748	461 627	493 845
Water management	115 070	110 932	129 971	128 820	134 027	141 979	150 407
Waste water management	66 890	72 106	77 772	81 020	83 772	88 798	94 127
Waste management	54 389	57 775	61 788	69 242	72 414	76 757	81 361
Expenditure (A2):	515 721	490 339	576 651	645 951	701 679	762 265	824 553
Energy sources	313 992	295 386	313 606	369 941	407 099	457 889	515 650
Water management	65 931	66 052	107 916	116 866	125 419	128 644	128 070
Waste water management	63 101	64 937	84 120	86 251	93 724	97 277	98 525
Waste management	72 697	63 964	71 009	72 893	75 437	78 455	82 309
Cost of Free Basic Services (SA 1)	5 174	6 813	79 256	84 049	86 324	97 721	110 568
Energy sources	3 448	4 681	33 723	33 656	35 865	42 575	50 430
Water management	1 726	2 132	14 612	14 234	14 225	15 517	16 892
Waste water management	—	—	15 697	17 938	17 967	19 640	21 422
Waste management	—	—	15 223	18 220	18 268	19 989	21 824
Surplus/Deficit	60 568	106 586	150 804	121 048	106 605	104 618	105 754
Energy sources	24 221	58 593	98 785	67 583	60 514	46 313	28 625
Water management	50 865	47 012	36 667	26 189	22 833	28 852	39 229
Waste water management	3 789	7 169	9 349	12 707	8 014	11 161	17 024
Waste management	(18 308)	(6 188)	6 002	14 569	15 245	18 291	20 876
Surplus/Deficit %	10.6%	18.1%	23.3%	17.7%	14.8%	13.6%	12.9%
Energy sources	7.2%	16.8%	26.1%	16.7%	14.0%	10.0%	5.8%
Water management	44.2%	42.4%	28.2%	20.3%	17.0%	20.3%	26.1%
Waste water management	5.7%	9.9%	12.0%	15.7%	9.6%	12.6%	18.1%
Waste management	-33.7%	-10.7%	9.7%	21.0%	21.1%	23.8%	25.7%

Source: Overstrand 2020/21 MTREF Budget A2, A4, SA1-Schedules

All the trading services reflect a budget surplus over the 2020/21 MTREF. Waste management shows the highest surplus percentage, followed by water management, thereafter energy and lastly waste water management throughout the MTREF period.

Surpluses on trading services however, cannot be viewed in isolation; they must be coupled with distribution and unaccounted losses to realise the true profit or loss. It is therefore recommended that the Municipality put in place strategies to reduce losses even further, by attempting to reduce its technical and non-technical asses as these will reduce the cost of supplying services and increase the volumes sold. The municipality's water conservation and demand management program continues in all supply areas, including the replacement of old pipelines and water meters, leak detection and repair, pressure management, awareness programs, and improvement of the billing system.

For Technical losses : Emphasis was put on reducing system losses and accordingly overloaded networks were recommended to be upgraded and overhead systems as far as possible recommended to be changed to underground networks. By using an underground system, maintenance and technical losses are reduced.

For Non-Technical losses:

*As part of the credit control and to cut down on non-technical losses, all old energy meters are replaced as far as possible with new units.

* Personnel are continuously monitoring and analysing comparison reports for electricity usage and investigating any discrepancies in field.

* Meter audits are conducted on a regular basis and meters are checked for functionality as well as correct tariffs and billing.

* Faulty meters are replaced as soon as possible.

* Various monitoring systems and procedures are implemented to protect our revenue and ensure reduced losses.

* Illegal connections are a big problem nationwide and we are doing our best in collaboration with law enforcement and SAPS to reduce and curb the problem in our areas.

Analysis of Trading Services:

Electricity contribute to more than a third (32.5 per cent) of the operating revenue over the MTREF and is in line with past trends. It is projected that cost to provide Electricity according to Table A2 increase by 12 per cent over the MTREF compared to an average of 7 per cent in revenue yielding reduced surpluses over the MTREF.

In view of reducing surpluses, over reliance on this revenue source should therefore be managed given the impact of increasing costs of bulk purchases, load shedding that influence consumption patterns. These factors may impede on revenue projections coupled with the current economic climate impacting on businesses and consumer's consumption and ability to pay.

The Municipality recorded distribution losses of 6.45 per cent in 2018/19 increasing from 5.12 per cent in 2017/18 which presents growth in terms of non-technical losses. Even though the distribution losses are below National Treasury norm the total rand value amounts to R12.22 million. It is noted that the Municipality will invest more on repair and maintenance for electricity infrastructure during the current and MTREF years, which should contribute to reduction in losses.

Provincial Treasury note guidelines are out regarding Small Scale Embedded Generating and the Municipality's commitment to ensure a sustainable service to the community. It is therefore imperative to monitor the service including alternative sources and support available over the medium to long term as an integral part of the long term funding model.

Water revenue amounts to R134.03 million which constitute to 10 per cent of the total revenue. The increase in water revenue projection for 2020/21 is 4 per cent and increases over the outer years with 5.9 per cent.

The Municipality reported level 2 water restrictions given the low dam levels that persist in the area which could possibly lead to reduced demand given the increased price.

The inflated tariff increases above the upper level of inflation in the first tariff band of 11.5 per cent caters for maintaining cost reflectiveness. Consideration should be given to alleviate pressure on those consuming (6 kl and below) and transferring it to higher consumption users (above 6 kl) as a measure of an incentive. Increasing surpluses reflected since 2018 for this service should be considered to absorb these changes to exert some of the pressure away from struggling consumers.

The Greater Hermanus area is currently still subject to level 2 water restrictions, accompanied by the first level of water restriction tariffs, i.e. a 30% increase on consumption only above 6 kl/month/household. This contributes to temporary lower consumer demand, resulting in a higher loss percentage. The municipality's water conservation and demand management program continues in all areas – refer to previous page.

Water losses amounted to 21.76 in 2017/18 and increased to 24.25 per cent in 2018/19 is high against the backdrop of a limited resource. The Municipality is urged to consider appropriate strategies to ensure a sustainable service delivery of water to the community.

The Medium to long term planning should consider research in terms of climate change and how it affects water security through partnering with other stakeholder and institutions in preparation to respond to these environmental changes. **The municipality's long term water source planning is up to date. Development of additional water sources for the Greater Hermanus area is the first priority**

project in this regard. A recent feasibility study indicated a sea water desalination scheme in co-operation with the abalone industry and other role players to be the most viable option, and is to be implemented in the next 5 to 8 years.

The revenue projections of **waste water management** over the MTREF amounts to R266.7 million and on average contribute towards 6.2 per cent of the total operating revenue. Increasing surpluses are projected for delivering on this service over the MTREF.

Waste management revenue will increase by an average of 5.5 per cent over the MTREF with a tariff increase of 5.9 per cent in 2020/21. The Municipality reported increasing surpluses when comparing cost (A2) and Revenue projections (A4) over the MTREF. The budget document indicates tariff increases are charged in respect of the cost to be incurred by Overstrand Municipality in dumping waste at the newly constructed Cell 4 (Karwyderskraal dumping site). The waste management revenue is projected to be increasing throughout the MTREF period with an average increase of 5.5 per cent.

4.2.5 Operating Expenditure Budget

Table 11 Operating Expenditure 2020/21 MTREF

Description R thousand	2016/17			Current Year 2019/20			2020/21 Medium Term Revenue &			% Growth rates: MTREF Budget			
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	2019/20-2020/21 (YOY)	2020/21-2021/22 (YOY)	2021/22-2022/23 (YOY)	2019/20 - 2022/23 (AVE)
Expenditure By Type													
Employee related costs	302 363	296 682	367 858	399 804	399 521	399 521	447 773	464 303	491 199	12.1%	3.7%	5.8%	7.2%
Remuneration of councillors	9 265	10 138	10 573	11 383	11 383	11 383	13 794	19 660	20 677	21.2%	42.5%	5.2%	23.0%
Debt impairment	22 221	18 013	17 949	24 902	24 902	24 902	26 147	27 454	28 827	5.0%	5.0%	5.0%	5.0%
Depreciation & asset impairment	132 532	134 846	131 104	131 285	131 285	131 285	141 877	139 714	133 277	8.1%	-1.5%	-4.6%	0.6%
Finance charges	45 913	46 129	44 921	51 549	51 549	51 549	53 668	54 327	54 392	4.1%	1.2%	0.1%	1.8%
Bulk purchases	217 523	225 844	242 614	275 880	280 880	280 880	323 012	371 463	427 183	15.0%	15.0%	15.0%	15.0%
Other materials	48 818	40 900	47 091	63 675	42 946	42 946	42 448	44 009	46 216	-1.2%	3.7%	5.0%	2.5%
Contracted services	155 726	167 079	186 758	207 536	214 349	214 349	229 366	232 659	242 756	7.0%	1.4%	4.3%	4.3%
Transfers and grants	1 898	1 800	486	500	500	500	12 420	12 010	12 010	2384.0%	-3.3%	0.0%	793.6%
Other expenditure	50 631	55 726	58 609	83 450	103 992	103 992	123 890	131 963	143 839	19.1%	6.5%	9.0%	11.5%
Loss on disposal of PPE	8 133		610		31 700	31 700	-	-	-				
Total Expenditure	995 023	997 156	1 108 572	1 249 963	1 293 006	1 293 006	1 414 394	1 497 562	1 600 376	9.4%	5.9%	6.9%	7.4%

Source: Overstrand 2020/21 MTREF Budget A4-Schedules

Findings and recommendations

The **Operating expenditure** in aggregate is expected to grow by 7.4 per cent on average over the 2020/21 MTREF. The increase of operating expenditure is resulting in budgeted operating deficits over the 2020/21 MTREF. Overstrand municipality's average operating expenditure budget performance over the last 3 audited financial years was underspent by 5.5 per cent. In this regard National Treasury in MFMA Circular No. 99 cautions municipalities against spending plans that may not be achieved and careful consideration should be given to past performances where efficiencies were identified to apply to the budget and minimise impact on tariffs.

Employee related costs on average constitute 31.7 per cent of the total operating expenditure budget over the 2020/21 MTREF and projected an aggregated growth rate of 7.2 per cent. In total the employee related costs and remuneration of councillors for 2020/21 represents 32.6 per cent of total operating expenditure budget against a national norm between 25 - 40 per cent.

The Municipality is further reminded of the proposed government wage reduction as highlighted in NT MFMA Circular 99 and consideration should be given in terms of balancing compensation demands and the broader needs of society.

Contracted Services amount to R229.4 million in 2020/21 and constitute 16.2 per cent of the total operating expenditure for 2020/21 which is well above the recommended national threshold of 5 per cent. The main contributions of contracted services are contractors (averaging R98.70 million over the MTREF), outsourced services (averaging R96.7 million over the MTREF) and consultants and professional services (averaging R39.50 million over the MTREF) as reflected on SA1. Provincial Treasury is encouraged by the Municipality's initiative to implement efficiencies in the Contracted services expenditure budget, however considerations should be given for transferring of skills on outsourced services in support of internal capacity building. There are requirements built into most of our contracts that are outsourced w.r.t. the training of municipal staff and training of SMME's for construction projects. The training, transfer of skills and capacity building is done on an ongoing basis for the duration of these contracts.

Areas where contracted services are used very effectively include:

1. Operation and Maintenance of Bulk Water and Sanitation Services
2. Operation and Management of the Gansbaai Waste Disposal Site and Recycling Facility
3. Haulage of Solid Waste from transfer stations and drop off facilities to the Regional Waste Facility at Karwydersskraal

Depreciation and asset impairment is projected to increase by 8.1 per cent or R10.6 million for the 2020/21 budget and reduces over the MTREF. Cognisance must be taken of current work-in-progress capital that will be commissioned and planned capital expenditure when setting budget projections. Further considerations should be given to include in the funding and reserve policy ring fencing of Capital Replacement Reserves as a measure of providing for future capital expenditure as advised in the NT MFMA Circular 58.

Bulk purchases amount to R323.01 million which constitutes 22.8 per cent of the total operating expenditure budget for 2020/21. The year-on-year increase is 15.0 per cent and will be updated with the final outcome of NERSA and Eskom court as indicated in the budget document.

Currently at 29 February 2020, Bulk purchases is underperforming at R170.4 million or 39.3 per cent against the Budgeted YTD amount of R280.9 million which is slow and can be attributed to load shedding which should be considered with budget projections. Expenditure is on par with expectations at that point in time, however this could be affected by the lockdown which will be assessed with the special adjustments budget.

It is recommended that the Municipality be mindful of electricity losses and the impact it has on bulk purchases by ensuring adequate maintenance for distribution infrastructure, curbing illegal electricity connections and controlling own municipal consumption.

Other Expenditure

Other expenditure is projected to increase by 19.1 per cent for the 2020/21 budget. Other expenditure consists mainly of operational costs of R106 million which is due to reclassification of mSCOA.

Provincial Treasury is encouraged by the Municipality's initiatives to implement savings and efficiency measures in line with the cost containment regulation. The Municipality is commended for quarterly reporting as per the Cost Containment Regulations, however disclosures on aggregated savings amount per quarter as per the municipal policy should be included. **It is not possible to aggregate savings, as measures in terms of cost containment were already implemented before the regulations became effective.**

Repairs and maintenance increased by 7.52 per cent for 2020/21 but an average increase of 6.03 per cent over the entire MTREF. Repairs and maintenance will also amount to 5.92 per cent (average) of the asset base (PPE) which is below the national norm of 8 per cent. The 2018/19 Annual Financial Statements reflected repairs and maintenance costs amounted to R215. million (6.1%) were incurred.

Consideration should be given to the effect under investments in repairs and maintenance may have on water and electricity losses and ultimately impacting on tariffs.

In view of the aging water and sewerage infrastructure highlighted as a service delivery challenge in the IDP it is imperative to maintain the ongoing health of the infrastructure assets as supported by the asset management plan to minimise impact on service delivery. Furthermore, a maintenance performance monitoring strategy should be embarked upon on critical infrastructure to identify and prevent systemic failures, particular on those with high cost as well as its impact on core service delivery.

An **unauthorised, irregular and fruitless and wasteful expenditure** policy is in place to provide guidance in the process to be followed should these expenditures occur. The Municipality is reminded to adhere to the requirements of the updated Circular 68.

4.2.6 Capital Budget

The budget narratives provide sufficient evidence that the 2019/20 MTREF capital budget is informed by the IDP objectives.

Table 12 Capital Budget 2019/20 MTREF

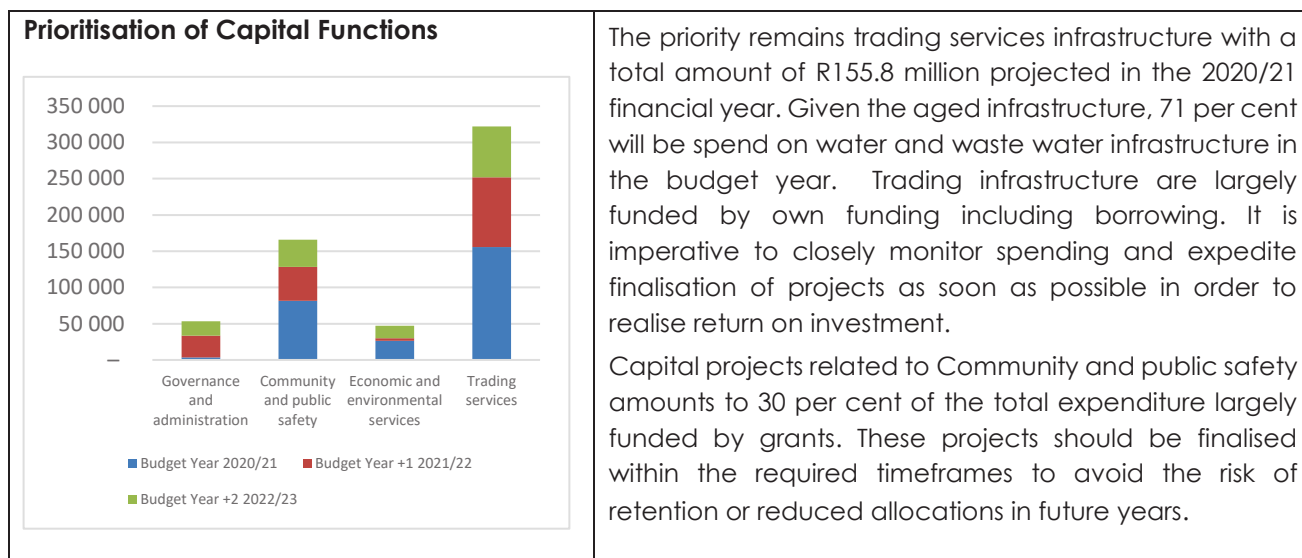
Vote Description	2016/17	2017/18	2018/19	Current Year 2019/20 (until February 2020)			2020/21 Medium Term Revenue & Expenditure Framework			% Growth rates: MTREF Budget			
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	28 February 2020	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	2019/20- 2020/21 (YOY)	2020/21- 2021/22 (YOY)	2021/22- 2022/23 (YOY)	2019/20 - 2022/23 (AVE)
Capital Expenditure - Standard													
Governance and administration	957	6 342	8 659	4 105	4 105	1 086	3 375	30 000	20 000	-17.8%	788.9%	-33.3%	245.9%
Executive and council	72	-	295	10	10	4	5	-	-	-50.0%	-100.0%	0.0%	-50.0%
Finance and administration	885	6 342	8 364	4 095	4 095	1 083	3 370	30 000	20 000	-17.7%	790.2%	-33.3%	246.4%
Internal audit	-	-	-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%
Community and public safety	14 135	44 222	68 172	64 760	127 111	72 176	81 469	46 667	37 850	-35.9%	-42.7%	-18.9%	-32.5%
Community and social services	644	2 126	5 164	3 280	2 960	345	21 468	-	-	625.4%	-100.0%	0.0%	175.1%
Sport and recreation	1 837	5 427	23 923	18 770	19 055	4 622	3 949	-	-	-79.3%	-100.0%	0.0%	-58.8%
Public safety	996	2 490	4 809	16 271	20 723	2 720	10 096	-	-	-51.3%	-100.0%	0.0%	-50.4%
Housing	10 658	34 180	34 276	26 439	84 373	64 489	45 956	46 667	37 850	-45.5%	1.5%	0.0%	-14.7%
Health	-	-	-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%
Economic and environmental services	13 279	12 071	13 407	30 410	21 757	1 892	26 493	3 571	17 000	21.8%	-86.5%	0.0%	-21.6%
Planning and development	1 540	45	1 346	8 899	3 896	315	14 748	-	-	278.5%	-100.0%	0.0%	59.5%
Road transport	11 739	12 026	12 061	21 510	17 860	1 577	11 745	3 571	17 000	-34.2%	-69.6%	376.1%	90.8%
Environmental protection	-	-	-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%
Trading services	63 498	42 619	84 872	162 402	122 760	49 638	155 758	95 899	70 528	26.9%	-38.4%	-26.5%	-12.7%
Energy sources	30 496	16 268	28 893	34 124	29 226	17 159	24 641	44 000	22 000	-15.7%	78.6%	-50.0%	4.3%
Water management	15 772	3 257	12 270	48 504	39 982	15 140	46 469	27 516	22 000	16.2%	-40.8%	-20.0%	-14.9%
Waste water management	17 217	21 523	42 210	62 843	43 241	14 382	64 310	24 384	26 528	48.7%	-62.1%	8.8%	-1.5%
Waste management	12	1 572	1 499	16 931	10 311	2 957	20 339	-	-	97.2%	-100.0%	0.0%	-0.9%
Other	-	-	-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%
Total Capital Expenditure - Standard	91 868	105 255	175 110	261 677	275 733	124 792	267 095	176 137	145 378	-3.1%	-34.1%	-17.5%	-18.22%
Funded by:													
National Government	25 530	21 786	30 445	39 010	39 010	16 827	29 887	28 470	31 628	-23.39%	-4.74%	11.09%	-5.68%
Provincial Government	7 681	42 477	35 615	31 184	88 287	64 632	732	-	-	-99.17%	-100.00%	-	-
District Municipality	-	-	-	-	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%
Other transfers and grants	10 002	4 414	26 942	-	1 259	-	45 956	60 667	43 750	3549.40%	32.0%	-27.9%	1184.51%
Transfers recognised - capital	43 214	68 677	93 002	70 194	128 557	81 459	76 575	89 137	75 378	-40.43%	16.40%	-15.44%	-13.16%
Public contributions & donations	-	-	-	-	-	-	-	-	-	0.00%	0.00%	0.00%	0.00%
Borrowing	35 550	19 199	36 495	90 501	69 925	34 113	92 199	50 000	50 000	0.00%	-45.77%	0.00%	-15.26%
Internally generated funds	13 104	17 379	45 613	100 981	77 251	9 221	98 322	37 000	20 000	27.28%	-62.37%	-45.95%	-27.01%
Total Capital Funding	91 868	105 255	175 110	261 677	275 733	124 792	267 095	176 137	145 378	-3.13%	-34.05%	-17.46%	-18.22%

Source: Overstrand Municipality, Draft Budget, 2020/21, A5-Schedule

Findings and recommendations

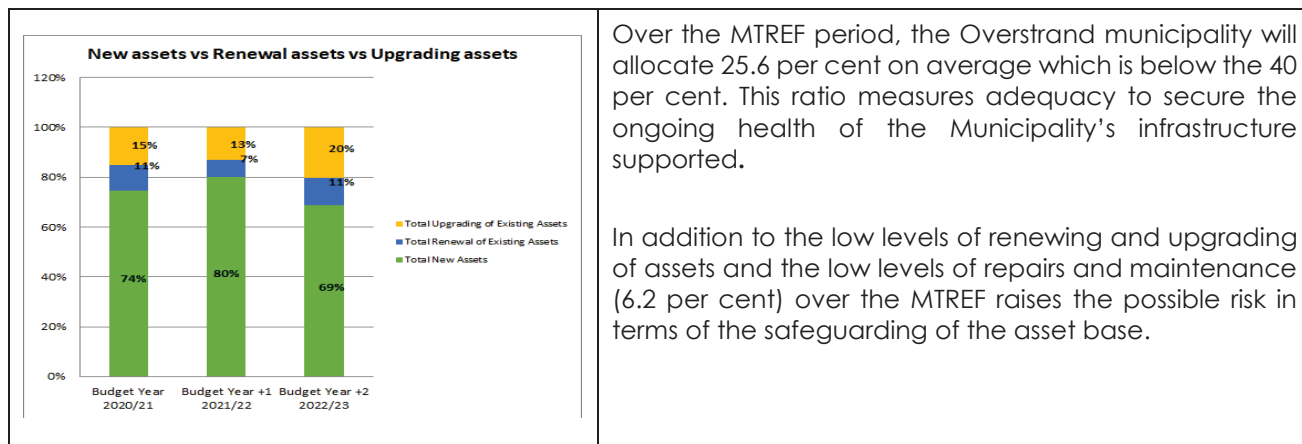
The total capital budget over the entire MTREF period amounts to R588.6 million of which R267.1 million is projected to be spend in the 2020/21 financial year. The Municipality has projected to reduce its capital budget by 34 per cent and 17 per cent in the 2 outer years of the MTREF.

Graph 5: Capital Expenditure – Prioritisation of Capital Functions



Source: Overstrand Municipality, Draft Budget, 2020/21 A5 Schedule

Graph 6: Capital Expenditure – Prioritisation of Asset Categories



Source: Overstrand Municipality, Draft Budget, 2020/21 SA34a, SA34b, SA34e Schedule

Graph: 7 Single Year projects vs Multi Year projects



Source: Overstrand Municipality, Draft Budget, 2020/21, A5, SA34a, SA34b, SA34e Schedule

The Municipality has a good balanced funding mix with grant funding contributing towards 41 per cent of the aggregated capital budget, 32.7 per cent by borrowing and 26.4 per cent by internally generated funds.

Reliance on borrowing is reducing over the MTREF which translate also in a reduced gearing ratio to be below the national norm of 45 per. Borrowing is an important element of the funding model and will ensure that the user pay for the use of infrastructure over the life time of the asset.

During the 2020/21 financial year, the third draw down of R54 million is planned, to fund a portion of the R92.2 million. The R38.12 million should therefore be ring fenced as a commitment in A8 as an unspent loan. **The unspent borrowings will be reviewed for the final budget for Table A8**

4.2.7 Table A6 – Financial Position

Table 13 Municipal Cash resources and cash backed reserve

Description R thousand	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			Growth over the MTREF		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Cash and investments available												
Cash/cash equivalents at the year end	259 815	474 967	533 188	444 120	585 446	585 446	540 118	500 749	472 724	-7.7%	-7.3%	-5.6%
Other current investments > 90 days	-	(0)	-	(0)	(20)	(20)	(0)	(0)	0	-100.0%	-46.1%	-138.3%
Non current assets - Investments	37 982	44 595	50 524	57 885	57 885	57 885	65 460	73 294	81 414	13.1%	12.0%	11.1%
Cash and investments available:	297 796	519 562	583 711	502 005	643 312	643 312	605 578	574 043	554 138	-5.9%	-5.2%	-3.5%
Application of cash and investments												
Unspent conditional transfers	6 474	21 776	12 590	5 636	5 636	5 636	-	-	-	-100.0%	-	-
Unspent borrowing	15	10 450	38 199	-	-	-	-	-	-	-	-	-
Statutory requirements	-	-	-	-	-	-	-	-	-	-	-	-
Other working capital requirements	(26 304)	(16 860)	(36 904)	(17 691)	(39 143)	(39 143)	(11 350)	(6 481)	3 139	-71.0%	-42.9%	-148.4%
Other provisions	-	-	-	-	-	-	-	-	-	-	-	-
Long term investments committed	37 982	44 595	50 524	57 885	57 885	57 885	65 640	73 294	81 414	13.4%	11.7%	11.1%
Reserves to be backed by cash/investments	3 251	3 259	3 264	3 340	3 340	3 340	3 345	3 350	3 355	0.1%	0.1%	0.1%
Total Application of cash and investments:	21 418	63 220	67 672	49 170	27 718	27 718	57 635	70 163	87 908	107.9%	21.7%	25.3%
Surplus(shortfall)	276 379	456 342	516 039	452 835	615 593	615 593	547 943	503 880	466 230	-11.0%	-8.0%	-7.5%

Source: Overstrand Draft A1 Schedules, A8

The analysis of the A6 (Budgeted Financial Position) and A8 (Cash backed Reserves/Accumulated Surplus Reconciliation) indicates that the Municipality has reported a positive working capital that demonstrates that it has enough funds to meet its short-term liabilities over the MTREF period. The above demonstrates that the Municipality has budgeted to achieve a positive working capital over the MTREF period.

Cash and cash Equivalents

The Municipality budgeted for positive cash and cash equivalents throughout the MTREF financial years of R540.11 million, R500.74 million and R472.72 million for 2020/21, 2021/22 and 2022/23 respectively. This is a clear indication that the cash and cash equivalents of the Municipality are slowly diminishing over time and if it were to persist year on year, the Municipality might experience future sustainability challenges.

Current Ratio

The Municipality's current ratio changes from 2.68:1 (2020/21), 2.47:1 (2021/22) and 2.16:1 (2022/23) over the 3-year MTREF period. Notwithstanding this, the ratio remains above the NT norm of 1.5:1 indicating that the Municipality can meet its short-term obligations over the MTREF years.

Liquidity ratio

The anticipated liquidity ratio is reported to be 2.20:1, 1.99:1, and 1.72:1 for 2020/21, 2021/22 and 2022/23 years respectively. This ratio depicts that the Municipality has adequate financial resources to settle its short-term debts over the MTREF years and is sustainable.

Cash Cover Ratio

The Municipality reflects a cost coverage ratio of 5 months for 2020/21, 2021/22 years and 4 months for the 2022/23 MTREF years, demonstrating that the Municipality has adequate cash resources to meet its monthly fixed operating commitments from cash. The anticipated cash coverage ratio is above the NT norm of 1-3 months.

Debt (Total Borrowings) to total Operating Revenue

The debt ratio is decreasing over the MTREF years from 41.32 per cent (2020/21), 38.62 per cent (2021/22) to 36.35 per cent (2022/23) over the MTREF period against the NT norm of 45 per cent. This indicates that municipality has capacity to take on additional borrowings. Based on the anticipated liquidity, current ratios, cost coverage ratios over the MTREF years the Municipality can take on the additional borrowings to fund its future capital projects, however this should be considered within the cash flow requirements of the Municipality.

Capital Cost (Interest Paid and Redemption/Total Operating Expenditure

The capital cost ratio is fluctuating over the MTREF years from 7.11 per cent (2020/21) to 7.19 per cent (2021/22) to 6.42 per cent (2022/23). The ratio is within the National Treasury norm of 6 - 8 per cent indicating that the Municipality can still afford to service the interest and redemption when due, however, the Municipality should safeguard from reaching the maximum of 8 per cent. This is a clear indication that should the Municipality persist in taking on additional borrowings, the capital cost will reach its limits and this will put pressure on the Municipality's operating expenditure budget and its cash flow position.

4.2.8 Table A7 – Cash Management

The Municipality reported a positive budgeted cash flow as per the A7 (Budgeted Cash Flow Statement) of R540.11 million, R500.74 million and R472.72 million for 2020/21, 2021/22 and 2022/23 respectively. This depicts that the Municipality has a good financial health, financial position and has adequate liquidity, however these diminishing cash balances should be safeguarded against.

The analysis of the SA 10 indicates that the Municipality has tabled a funded budget however the Municipality reported an Operating deficit of R66.86 million, R63.96 million and R80.59 million during the 2020/21, 2021/22 and 2022/23 MTREF years. The A8 has shown that the Municipality will achieve an overall outcome of R547.94 million for 2020/21, R503.88 million for 2021/22 and R466.23 million for 2022/23.

The recalculation, by excluding the non-cash items such as depreciation, debt impairment and asset impairment yield a surplus from the operating revenue and expenditure, therefore, the Municipality remains funded.

4.2.9 Table A8 – Application of Cash and Investments

The Municipality has taken into consideration the required applications to the reported cash and cash equivalents reflected in the table. The outcomes of the A8-Table reflected that the Municipality's budget is funded and sustainable over the MTREF period. The MTREF budget indicates that the Municipality intends to collect its revenue in with the anticipated budgeted average collection rate of 99 per cent.

4.3 mSCOA Implementation

- The Municipality submitted the TABB data strings to the NT database immediately after the tabling of the draft budget however challenges was experienced with the upload of the PTR to the NT database. Stage 2 errors of non-alignment between IDP projects and budget was noted. The Municipality were notified immediately and is in the process of correcting errors. [In the process of resubmitting](#)
- Provincial Treasury take note of the improvements in implementation of the reform and the Municipality is commended for directly extracting the submission the A1-Schedules from the financial system.
- An analysis can only be done on the accuracy of the data strings once corrections are made and limitations to this report is therefore highlighted.

SECTION 5: FINANCIAL SUSTAINABILITY: KEY FINDINGS, RISKS AND RECOMMENDATIONS

This section outlines the main points and risks/recommendations based on the SIME Assessment.

PUBLIC VALUE CREATION

Integrated Planning

- The Municipality should consider the development of the Infrastructure Growth Plan.
- I don't know what the purpose or content of an Infrastructure Growth Plan would be.
- The OM already has an Integrated Development Plan, Spatial Development Plan, Growth Management Strategy, Integrated Development Framework, Integrated Zoning Scheme with Environmental and Heritage Overlay Zones, Environmental Management Framework, Water Services Development Plan, Integrated Waste Management Plan, Integrated Transport Plan and Master plans for Water, Sewer and Electricity.

Environmental Affairs and Development Planning

- **Spatial Planning:** Opportunities to link the CEF Support Programme with other initiatives within the Municipality, such as the GMS, the IMP Financial Model and the LTFP, needs to be carefully mapped. The linkage of the different initiatives will be explored in the process of drafting the CEF with assistance from the Provincial DLG and the DBSA. The mapping of such initiatives need to be considered very carefully as this could lead to unintended consequences resulting in many applications for amendments of the SDF in future.
- **Climate Change:** The Municipality has identified a number of priorities and is implementing programmes to address the priorities, there is however a need for an M&E system to track climate change responses, calculate emission reductions were possible and report on what has been achieved to build on resilience in the Municipality. The Department has a Monitoring and Evaluation System (the EMP) that needs to be adapted to fit the aspects of Climate Change resilience, mitigation and adaptation but the Department does not have the officials to implement the Monitoring and Evaluation part the process as yet. The Department does have a 7 year plan for the development of capacity within the Department in order to start implementing these requirements.
- **Biodiversity:** The Overstrand SDF must be updated to take cognisance of the WCBSP which includes not only the shape files and maps but also the management guidelines contained within the Western Cape Biodiversity Spatial Plan handbook and definitions of Ecological Support Areas and the importance thereof. The SDF needs to make clear differentiation between areas for development and areas for conservation as there are areas which are assigned both in differing maps. The latest information and mapping have been used in the Draft Overstrand SDF to be submitted to Council in May 2020 for adoption. Additional guidelines have been incorporated in the Environmental Overlay of the revised Integrated Zoning Scheme.
- **Waste Management:** The IWMP must be submitted to the Department for assessment and endorsement. Waste Information Management as listed in the report above should be submitted. Overstrand should enhance waste minimisation initiatives and especially the Organic Waste ban implemented by the Department. It is of extreme importance that emphasis be placed on waste minimisation within all communities in Overstrand Municipality with detailed initiatives captured in above report. A link to the draft 2021 IWMP (5th generation), which was put out for public comment on 25 March 2020, was also emailed to DEADP officials Messrs Eddie

Hanekom, August Hoon & Dean Gilbert on 30 March 2020, for their comments during the public comments period. The Draft is to be updated with the comments received from the public and officials, and then tabled at the May 2020 Council meeting for final approval, where after it will be submitted to the Department for endorsement. As far as waste minimisation initiatives goes, the Overstrand is in the Process of establishing a new Materials Recovery Facility at the Hermanus Waste Water Treatment Works to replace the old one which was closed during 2018 after unrest. Currently all garden waste delivered to the Hermanus and Kleinmond Transfer Stations and the Betties Bay drop off are chipped and delivered to the Karwyderskraal landfill site, where it is composted. It is envisaged that once the new norms and standards are published for composting, the Overberg District Municipality will apply to amend their composting permit at Karwyderskraal to include other organic waste, and then work can commence on diverting organic food wastes out of the general waste stream. At the Gansbaai landfill site the garden waste is also stockpiled separately, and when the stockpile is sufficient it is chipped and used as alternative cover on the site. It is planned to develop an organic waste plan for the Gansbaai landfill site during 2020/21.

- **Air Quality:** A budget allocation to implement the Overstrand Municipality's AQMP is to be secured in its IDP as indicated in the above report. The implementation of the Overstrand Municipality's AQMP is also required to be measurable in order to assess and review its performance and achievements after five (5) years, as assigned in the 2017 National Framework for Air Quality Management in the Republic of South Africa (DEFF, 2018). Funding is only available for the highest risks and priorities, therefore, the funding allocated to the Environmental Management Section is mainly used for the management of our nature reserves, clearing of alien vegetation and preparing and maintaining fire breaks. The air quality in the Overstrand area is of a high quality with only a small number of exceptions.

BUDGET RESPONSIVENESS

- Current macroeconomic conditions continue to worsen with the country being downgraded to junk status
- Data indicates challenging socio-economic conditions in the Municipal Area as reflected in the Table 6Z: Overstrand Socio-Economic Context. These may be further worsened by the Corona Virus Pandemic which will put further pressure on the vulnerable groups. Number of indigents to be reviewed for final budget
- Investing in health infrastructure and health systems not only saves lives but it is a crucial investment in the wider economy. It is apparent that ill-health hinders productivity and adversely affects human capital development
- The corona virus pandemic will have a significant and potentially lasting impact on the economy, which could lead to job losses, inability to pay for services renders, inability for the Municipality to collect revenue and increasing indigents households which will put a strain on the municipal finances.
- Wholesale & retail trade, catering & accommodation sector will be affected as a result of the restrictions in Tourism. Although the impact has not yet been quantified on the economy., there might be a need to support or revive this sector.
- The three spheres of Government might need to revise their projections and priority spending but within the legislative framework.

- A decreasing trend in infrastructure investment is being recorded by the Municipality, specifically linked to community & social services, sports and recreation, public safety planning and development and waste management.

FINANCIAL SUSTAINABILITY

Review of the Historical information

- The Municipality should re-assess its provision for doubtful debts to minimise the discrepancy between the provision and actual bad debts written off. We evaluate every individual to determine the payment rate. According to this we determine the provision. The impact of the lock down is still to be evaluated before we can minimise the discrepancy between the provision and actual. The current economic climate did not favour our payment ratio.
- The Municipality is encouraged to maintain effective control measures to minimise Irregular, Fruitless & Wasteful and Unauthorised expenditure, and where such unwanted expenditure is incurred, process it as soon as possible to completely deal with it in the year that it arises. The municipality concurs with this approach.

Credibility of Funded Budget

- The Municipality considered all policy related factors, external and internal factors pertinent to the current realities facing the Municipality when compiling the draft budget. The Municipality is however advised to consider the possible impact COVID-19 may have on the municipal budget and municipal area. Other factors such as the down grade of the credit rating may further affect borrowing costs and other cost drivers.
- The Municipality's audited outcomes of the past 3 years reflect surpluses on the operating budget which is an indication that the Municipality applied sound financial principles and identified efficiencies to develop on further in the current and MTREF years.
- In view of the National Lockdown and the South African downgrade to sub investment status that will exert further pressure on the national fiscus, it is advised that the Municipality apply strict expenditure management and work towards revising the current funding model considering current economic realities and the impact thereof over the short, medium and long term.
- The proposed increases for tariffs for the 2020/21 MTREF budget are inflated above CPI and although tariff increases are required to ensure medium- to long term financial sustainability and has a direct impact on the prioritisation of service delivery targets, it should however be set at affordable levels to consumers.
- Over reliance on electricity should be managed in view of increasing costs of bulk purchases, load shedding and the impact the current economic climate may have on cost to deliver the service as well as impeding effects on projected revenue generation patterns.
- Water and Electricity losses are below the norm, however contribute to the cost to provide services and tariffs charged to recoup on that. Repairs and maintenance should be prioritised to ensure the ongoing health of assets as well as reducing costs of service delivery. The Municipality should further invest more on renewal and upgrading of assets to ensure the safeguarding of the asset base as outlined in NT Circular 66.
- Whilst the Municipality should ensure sufficient revenue generation to secure a sustainable service, it is recommended that a balance be strike by the Municipality between affordability of consumers, creating an enabling environment for economic growth, the environmental factors impacting on resources and ensuring financial sustainability of the Municipality. In

addition, the impact of COVID-19 on the economy must be considered while maintaining financial management as advised in MFMA Circular 99 Annexure.

- Provincial Treasury take note of the initiatives to implement efficiencies in the Contracted services expenditure budget, however the Municipality should weigh the cost benefit of building capacity in-house versus the increasing budget allocation to the outsourcing of certain functions to contractors as an increase in this measurement can possibly expose the Municipality to the risks like ongoing over reliance on contractors.
- The declining cash flow trend coupled with reduced investment over the MTREF should be carefully monitored over the medium term to ensure sustainable cash resources are maintained to respond to future capital needs. Spending on capital projects from own funds should be expedited to ensure the return on investment is realised to recover on the cost to contribute towards loan repayments.
- The liquidity ratios of the Municipality indicate that the Municipality is in a position to meet its financial commitments, however a declining trajectory is noted over the MTREF.
- It is noted that the Municipality applied the straight- line budgeting method on the SA30 (budgeted Monthly Cash Flow) which should be reviewed with the final budget assessment.
To be reviewed for final budget
- The Municipality projects 99.9 per cent collection rate over the MTREF, most business and households will feel the financial impact of COVID-19 which may have a negative impact on revenue projections as well as collection rates.

ANNEXURE A

Contact details of officials working in the Environmental Affairs and Development Planning Department should guidance be required:

- Directions in terms of the National Environmental Management Act, 1998 (Act No. 107 of 1998) (NEMA) and related legislation:

Municipalities must study the Directions of 31 March 2020 and consider the implications for the Municipality and its processes carefully. The following officials of the Department of Environmental Affairs and Development Planning can be contacted for guidance in this regard:

Mr Zaahir Toefy Director: Development Management Email: zaahir.toefy@westerncape.gov.za	Region 1: City of Cape Town and West Coast District Municipal area. Region 2: Cape Winelands District Municipal area and Overberg District Municipal area
Mr Gavin Benjamin Director: Development Management Email: gavin.benjamin@westerncape.gov.za	Region 3: Garden Route District Municipal area and Central Karoo District Municipal area.
Mr Eddie Hanekom Director: Waste Management Email: eddie.hanekom@westerncape.gov.za	Western Cape
Dr Joy Leaner Director: Air Quality Management Email: joy.leaner@westerncape.gov.za	Western Cape
Mr Marius Venter Environmental and Planning Appeals Co-ordinator Email: marius.venter@westerncape.gov.za	Western Cape

- Spatial Planning and Land Use Management Act, 2013 (Act No. 16 of 2013) (SPLUMA)
 - Directions or an exemption in terms of SPLUMA have not yet been issued by National Government. If Directions or an exemption is not issued in terms of SPLUMA are not in the near future issued by National Government, Minister Bredell will consider issuing an exemption in terms of Section 60 of the Western Cape Land Use Planning Act, 2014 (Act No. 3 of 2014) (LUPA) which would exempt Municipalities from provisions of LUPA as well as the corresponding provisions of the Municipal Planning By-Laws. For more guidance
 - The following official of the Department of Environmental Affairs and Development Planning can be contacted for guidance in this regard:

Mr Kobus Munro Director: Development Management Email: kobus.munro@westerncape.gov.za	Western Cape

- Basic Service provision to Communities as well as De-Densification of certain Informal Settlements
 - A number of Regulations, Directions and Guidelines have been issued by National Government (all available at: <https://www.gov.za/coronavirus/guidelines>) including related to basic service provision to Communities.



Western Cape
Government

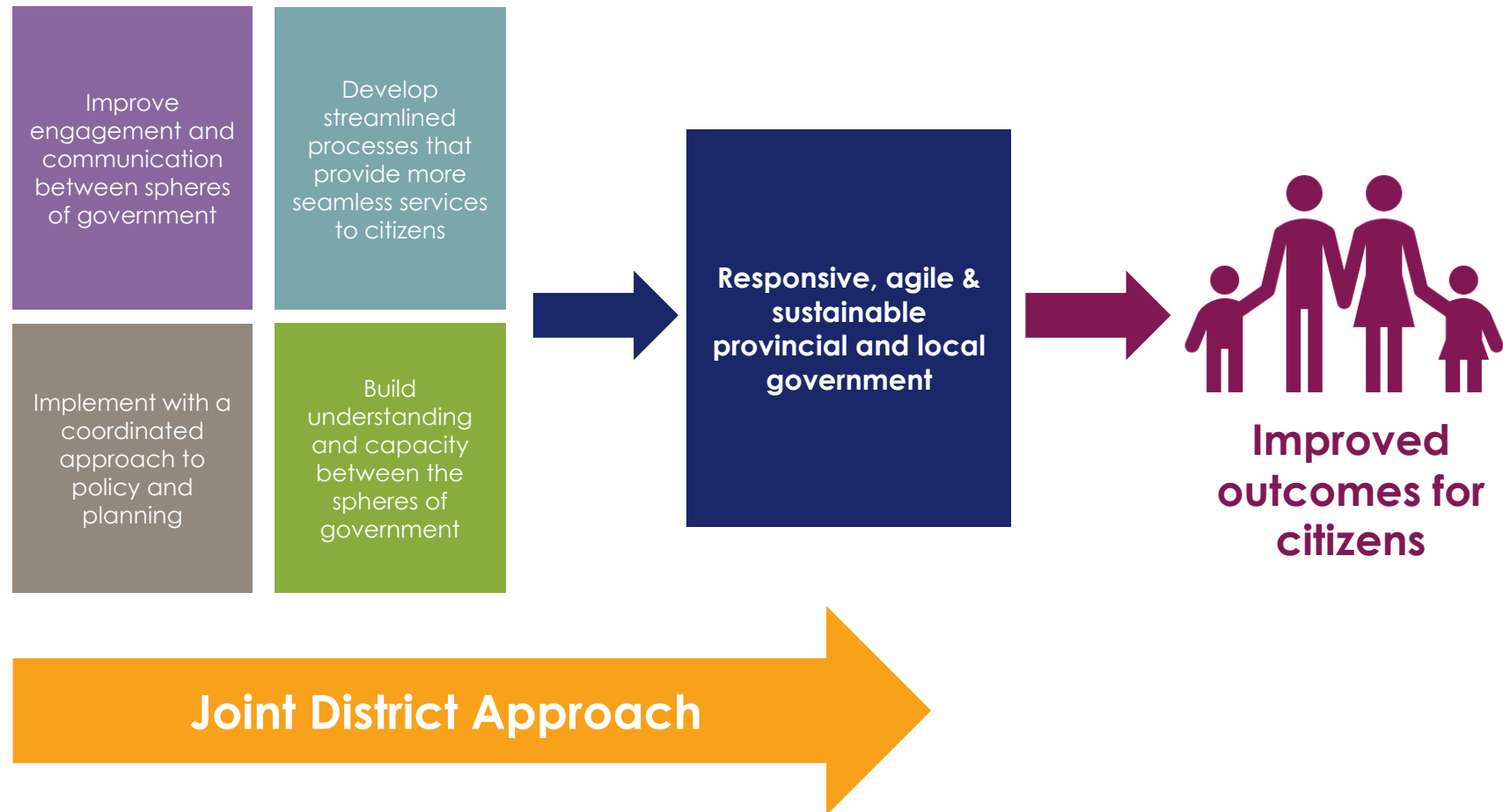
STRATEGIC INTEGRATED MANAGEMENT ENGAGEMENT: LG MTEC 2020 OVERSTRAND MUNICIPALITY

2020/21 MTREF BUDGET, IDP, SDF & OTHER ASSOCIATED
DOCUMENTS

MS TEAMS

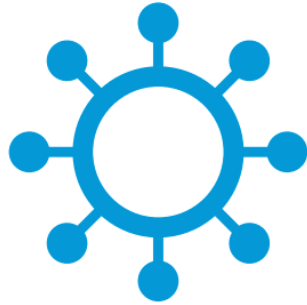
4 MAY 2020

Strategic Intent: Integrated Service Delivery Approach



COVID-19 Response Considerations





Municipal Budget Priorities

COVID-19

Impact on Local Government

Aggravating Economic Conditions

Significant job losses which will impact on municipal revenues

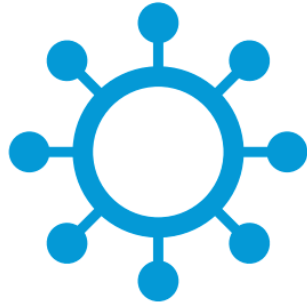
Reduced collection rates: Reduction in receipts from operations while payments increase given additional services municipalities must provide (Disaster Regulations)

Reduction in cash from property rates where municipalities decide to offer payment holidays. Municipalities with low cash coverage must explore alternatives

Reduction in payments for capital expenditure due to “no work done” during the lockdown period, can be invested to yield marginal interest

Depleted reserves if funding not provided for additional work. Result in increase in number of distressed municipalities given the possible reduction in collection rates

Adapt to the new normal: VUCA



Municipal Budget Priorities

COVID-19

Local Government Responses

Additional responsibilities and costs

Increased demand for basic services in informal settlements and water constrained communities; extra-ordinary cleansing of public facilities; identify sites and implement provisions for quarantine; identify hotspots and mitigation measures; monitor social gatherings; environmental health inspections and cleaning of taxi ranks

Municipal revenues expected to decline due to economic impacts of lockdown

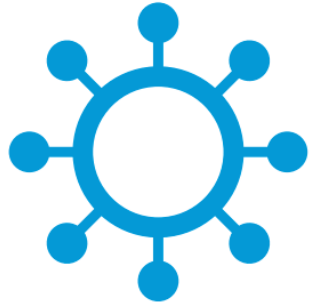
NT MFMA Exemption Notice to delay key decisions and timelines in response to COVID-19; **Annexure to MFMA Circular 99** providing further guidance

Municipalities can use unspent 2019/20 grant funds in their response to the pandemic in line with the necessary and relevant MFMA circulars and guidance provided by National Government and Provincial Government

Ensure joint planning and service delivery in response to COVID-19

Additional reporting requirements during this period

Expenditure obligations to core mandate



Municipal Budget Priorities

COVID-19

Impact on Revenue and Expenditure

Revenue

Property rates – no reduction on billing as municipalities should continue billing property owners as per the billing system for 2019/20

Reduction of revenue from water and electricity due to reduced consumption

Reduction in sanitation revenue where the method of calculation is linked to water consumption

Loss of revenue from rental of municipal facilities due to the lockdown

Provision for additional indigents due to job losses

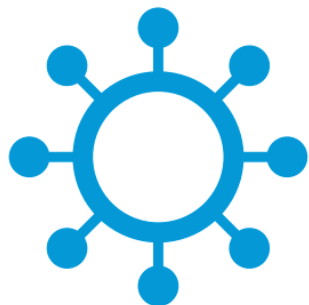
Expenditure

Under spending on operating expenditure - reduction in bulk water and electricity purchases, reductions in contracted services, travel and subsistence savings

Items that may result in overspending: Overtime expenditure, protective clothing, increased costs of free basic services

Underspending on the capital budget: Unspent conditional grants can be used to fund some of the Covid-19 expenditure to the extent that it is approved by NT

Key considerations when reprioritising budget allocations

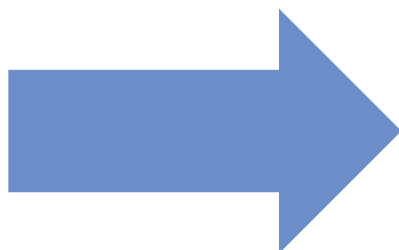


Municipal Budget Priorities

COVID-19

Long-term considerations (Post-Lockdown)

'Triple shock' will have deep and lasting impact on municipalities



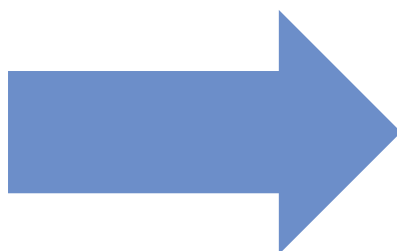
- **Sharp declines in revenue and liquidity**, from poverty and changing demand patterns (services, rentals)
- **Rising expenditure** demands in certain core functions (refuse, facilities, cemeteries, crematoria, water, human settlements, etc), and system gaps
- **Rising costs of borrowing** due to recent credit downgrades

Municipal reserves are not necessarily a source of finance



- Accrual accounting
- Committed funding – commitments against future liabilities (sinking funds, etc)
- Not always cash backed

Fiscal Strategy Support



- Support planning models: integrated health, economic and fiscal forecasting
- Provide information clearly and quickly on programme and budget changes as they impact in their jurisdictions
- Provide clarity and guidance on fiscal coordination
- Prepare to address consequences of increased number of fiscal crises (interventions capacity)

2020/21 SIME Assessment Key Findings, Risks and Recommendations



SIME 2020 - Key Findings, Risks and Recommendations

Integrated Planning

- The Municipality should consider the development of an Infrastructure Growth Plan

Economic Sustainability

- Current macroeconomic conditions continue to worsen with the country being downgraded to junk status. This will also have an effect on regional and local economies and could be exacerbated if the economy continues to contract further
- The Socio- Economic context indicates challenging socio-economic conditions in the Municipal area which include a growing population, low learner retention rate, low economic growth and high levels of poverty
- Wholesale & retail trade, catering & accommodation sector will contract as a result of Tourism restrictions and government restrictions. This will further have an impact on value chains in the Municipal area especially Small, Medium and Micro enterprises as some of the businesses might close down; leading to less revenue collections etc.
- Interventions should be aimed at stimulating the local economy

SIME 2020 - Key Findings, Risks and Recommendations

Financial Sustainability

- Impact of COVID-19 will add further add to pricing pressure of water and electricity services already experienced due to rising bulk purchases and other costs and ongoing low dam levels
- A balance between affordability and tariff increases must be found for future financial sustainability considering the current realities.
- The declining cash flow trend coupled with reduced capital investment over the MTREF should be carefully monitored-
- Spending on capital projects from own funds to be expedited- ensure return on investment

Thank you

Munisipaliteit • U-Masipala • Municipality



STRATEGIC INTEGRATED MUNICIPAL ENGAGEMENT: LG MTEC 2020

Overstrand Municipality
04 May 2020

Contents

- Impact of COVID-19 on Municipal Planning & Budgeting
 - 2019/20 Financial Year
 - 2020/21 MTREF
 - IDP and Budget Process
 - Assumptions – planning, spatial, financial, economic
 - Key service delivery & fiscal risks
 - Revenue Optimisation Strategies
 - Expenditure priorities & efficiencies
 - Capital Budget 2020/21 MTREF
 - Areas for Integrated Service Delivery, Collaboration, Support



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Impact of COVID-19 on Municipal Planning & Budgeting



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2019/20 Financial Year



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Reprioritisation & Tabling of Special Adjustment Budget by end May 2020

As for the remainder of the current financial year, we are faced with almost overwhelming uncertainty, in terms of what evolved in the past few weeks, with a clear understanding that the impact thus-far can be regarded as minor in view of what will be unfolding in the coming months, impacting on the municipality's ability to render services and to ensure pro-active alignment as far as possible.

A special adjustments budget will be tabled after initial assessments of revenue and expenditure and impact of implementing the capital budget for the remainder of the financial year, relating to the impact of COVID-19



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2020/21 MTREF



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IDP & Budget Process

PLANNING July 2019

- Time schedule preparation for Council adoption in August 2019

INPUTS Aug'19 – Feb'20

- Ward needs reviewed
- Mayoral strategic session

DRAFTS COMPILED Nov'19 – March'20

- Draft IDP review & proposed amendment
- Draft SDBIP
- Draft reviewed SDF
- Draft IWMP
- Draft Budget
- **Draft documents tabled at Council on 25.3.2020**

PUBLIC COMMENT PERIOD April'20

- Drafts were open for public comment until 28 April 2020

FINALS APPROVAL 27 May '20

- Final IDP review & proposed amendment
- Final reviewed SDF
- Final IWMP
- Final Budget **will serve before Council on 27.5.2020**



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IDP & Budget Process

The public comment period for the draft IDP review and proposed amendments for 2020/21, draft amended Spatial Development Framework (SDF), draft Integrated Waste Management Plan and draft budget 2020/21 is available for public comment until 28 April 2020. It was promoted via electronic media and the website that -

All written comments could be e-mailed to the following addresses:

1. idp@overstrand.gov.za
2. budget@overstrand.gov.za
3. sdf@overstrand.gov.za
4. wmp@overstrand.gov.za



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Assumptions – planning, spatial, financial, economic

- The Ovestrand remains a popular destination for in-migration and tourism resulting in rapid urbanization and population growth.
- The fast pace of urbanization and growth requires a flexible response to cater for the diverse needs of communities i.e. basic services, housing, education, health, sport, recreation, tourism, etc.
- The current uncertainty due to the Covid-19 pandemic and global, national and local financial stress also requires flexibility in planning.
- The SDF make provision for different scenarios of growth: high, medium and low growth projections.
- The growth areas and densification areas respond to above scenarios.



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Assumptions – planning, spatial, financial, economic

FINANCIAL:

The following budget principles and guidelines directly informed the compilation of the 2020/21 MTREF:

- The 2019/2020 Adjustments Budget priorities and targets, as well as the base line allocations contained in the Budget Circulars informed the upper limits for the new baselines for the 2020/21 annual budget;
- Service level standards were used to inform the measurable objectives, targets and any backlog eradication goals;
- Tariffs and property rates increases should aim to be affordable;
- Some price increases in the input costs of services are beyond the control of the municipality, for instance the cost of fuel, chemicals and electricity. In addition, tariffs need to remain or move towards being cost reflective, and should take into account the need to address infrastructure maintenance and backlogs;



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Assumptions – planning, spatial, financial, economic

- **However to be noted that:**
 - A special adjustments budget will be tabled after initial assessments of revenue and expenditure and impact of implementing the capital budget for the remainder of the financial year, relating to the impact of COVID-19;
 - A comprehensive review of the Draft MTREF Budget tabled in council on 25 March 2020, currently in progress, relating to the impact of COVID-19 .
- There will be no budget allocated to national and provincial funded projects unless the necessary grants to the municipality are reflected in the national and provincial budget and have been gazetted as required by the annual Division of Revenue Act;



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Assumptions – planning, spatial, financial, economic

- The following cost saving measures were applied:
 - The principle of a minimal increase in non-core general expenses unless valid motivations such as contractual inflation adjustments dictate.
 - Municipal Cost containment Regulations, 2019.
- All aspects of Revenue, Expenditure and Capital will be reviewed for the Final Budget in trying to anticipate and plan for the impact of COVID-19 on the 2020/21 financial year.



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Key service delivery & fiscal risks

The main challenges experienced during the compilation of the 2020/21 MTREF can be summarised as follows:

- The on-going difficulties in the national and local economy, with severe blows added in terms of the downgrading of SA to sub-investment grade, and the COVID-19 disaster;
- Ever aging water, roads, sewage and electricity infrastructure;
- Sustainable refuse disposal;
- The need to reprioritise projects and expenditure within the existing resource envelope;
- The cost of bulk electricity;
- Revenue recovery from cost reflective core municipal services;

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Key service delivery & fiscal risks

- Wage increases for municipal staff that have exceeded headline consumer inflation in the past, as well as the need to restructure certain components for operational efficiencies;
- Affordability of capital projects and the operational expenditure associated with prior year's capital investments needed to be factored into the budget as part of the 2020/21 MTREF process;
- Maintaining a positive cash flow; and
- Ensuring financial sustainability.

Over and above the fact that the impact of COVID-19 will have to be actively monitored on an ongoing basis from the onset of the 2020/21 financial year, a comprehensive review of the Draft MTREF Budget tabled in council on 25 March 2020, is currently in progress relating to the impact of COVID-19 .



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Revenue Optimisation Strategies

- Arrangements approved by Council to assist residential clients in paying their accounts for March and April off over 12 months.
- Arrangements approved by Council to assist commercial clients in paying their accounts for March and April off over 6 months.
- Motivate needy families to apply for an indigent subsidy (Indigent Policy criteria applies).



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Expenditure priorities & efficiencies

- Where appropriate, funds were transferred from low- to high-priority programmes so as to maintain sound financial stewardship. A critical review was also undertaken of expenditure with regards to cost containment measures, non-core and 'nice to have' items.
- Additional to this, a comprehensive review of the Draft MTREF Budget and proposed tariffs as already tabled in council on 25 March 2020 is currently in progress relating to the impact of COVID-19)
- We are looking towards this draft budget period for 2020/21 with overwhelming uncertainty in terms of what evolved in the past few weeks as an international crisis with the outbreak of novel coronavirus 2019 (As COVID-19, also called the Coronavirus) in China, with massive exportations to other countries. There are still many unknowns and no vaccine yet, the effort thus to prevent the virus to spread, that strong measures to detect disease early, isolate/treat cases, trace contacts, and promote social distancing measures in accordance with the risk, be in place.
- It is important to note that as the situation currently continues to evolve, asking for review of strategies and measures to prevent and reduce spread of the infection.



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Expenditure priorities & efficiencies

- President Cyril Ramaphosa declared a national state of disaster on 15 March 2020 and announced stringent measures to contain the spread of Covid-19. According to the President, the cabinet anticipated that the pandemic would have a **“significant and potentially lasting” impact on the economy**, and was finalising a package of measures to mitigate its impact. Reference was made to a dramatic decline in economic activity in our trading partners in the past few weeks, a sudden drop in tourism and severe instability across global markets.
- **The nation-wide lockdown announced already had a substantial impact with regard to execution of projects, collection of revenue and subsequently an immediate contingency mode in reviewing the Draft MTREF Budget and tariffs as tabled in council during March 2020, since the original compilation of the draft budget followed due process over many months and are thus at that stage represented the known and planned status.**
- **Against this backdrop, a proviso is now already relevant, implying that even more emphasis be placed on responsible spending in view of the uncertainty as mentioned and the possible impact on the municipality’s operations and finances.**



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Capital Budget

- Please note that a comprehensive review of the Draft CAPEX Budget as tabled in council on 25 March 2020, is currently in progress, considering the impact of COVID-19 (identifying Roll-Over Projects, validate affordability and current investment level of own Cash Surpluses in CAPEX).
- **Other service delivery objectives & challenges,**
 - Expansion of basic services (water, sanitation, electricity, roads and storm water) to cater for rapid growth and urbanisation.
 - Refurbishment and replacement of aging infrastructure.
 - Reduction of water and electricity losses and minimising waste.
 - Promote sustainable development by considering the environment, climate change and social development.
 - Funding constraints
 - Slow pace of government subsidized housing development
 - Vandalism of municipal infrastructure
 - Illegal connections (mainly electricity)
 - Social unrest



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Capital Budget

- **funding mix,**
- The funding mix results from the funding sources available, with a conservative approach to surplus funding available in outer years. Substantial rollovers from 2019/2020 has increased the Capital Budget for 2020/21
- **external borrowing strategy,**
- Borrowing is in line with our strategy to fund revenue generating infrastructure assets from borrowing and to continuously decrease the gearing between borrowings and revenue
- **long-term financial planning**
- The LTFP is reviewed annually and considered during the compilation of the Draft Budget



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Capital Budget

- infrastructure pipeline
- A five year budget is prepared annually with the focus on -
 - Water,
 - Sewerage,
 - Electricity,
 - Roads,
 - Storm water,
 - Waste Management and
 - Housing
- Attention is also given to -
 - Finance and Administration,
 - Public Safety,
 - Planning and Development,
 - Community and Social Services, and
 - Sport and Recreation



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2020/21 MTREF Budget

In view of the aforementioned, the following table is a consolidated overview of the proposed 2020/21 Medium-term Revenue and Expenditure Framework:

(Please Note: A comprehensive review of the Draft MTREF Budget tabled in council on 25 March 2020 is currently in progress relating to the impact of COVID-19)

Table 1 Consolidated Overview of the 2020/21 MTREF

(a) Total Revenue (including capital grants)

R thousand	Budget Year 2019/20	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue	1 328 349	1 378 148	1 476 069	1 557 305
Expenditure	1 293 006	1 414 394	1 497 562	1 600 376
Surplus / (Deficit)	35 343	(36 247)	(21 493)	(43 071)
Capital	275 733	267 095	176 137	145 378

3.7%	7.1%	5.5%
9.4%	5.9%	6.9%
-3.1%	-34.1%	-17.5%

(b) Total Revenue (excluding capital grants)

R thousand	Budget Year 2019/20	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue	1 279 516	1 347 529	1 433 599	1 519 777
Expenditure	1 293 006	1 414 394	1 497 562	1 600 376
Surplus / (Deficit)	(13 491)	(66 866)	(63 963)	(80 599)
Capital	275 733	267 095	176 137	145 378

5.3%	6.4%	6.0%
9.4%	5.9%	6.9%
-3.1%	-34.1%	-17.5%



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2020/21 MTREF Budget

Total revenue (including capital grants) to expenditure (Table 1a) indicates varying surplus/deficits over the 2020/21 MTREF due to fluctuations in capital grant funding.

Total operating revenue (Table 1a) indicates an increase in revenue of 5,3 per cent for the 2020/21 financial year when compared to the 2019/2020 Adjustments Budget. For the two outer years, operational revenue will increase by 6,4 and 6,0 per cent respectively.

The fluctuations of revenue in Table 1(a) are informed mainly by the allocation of the Housing grant between operating (top structures) and capital (infrastructure) in the respective financial years.



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2020/21 MTREF Budget

Total operating expenditure for the 2020/21 financial year has been appropriated at R1,414bn and translates into a budgeted deficit of R66,9m (excluding capital grants) and a deficit of R36,2m (including capital grants). When compared to the 2019/2020 Adjustments Budget, operating expenditure has increased by 9,4 per cent in the 2020/21 budget and increases by 5,9 and 6,9 per cent for each of the respective outer years of the MTREF.

It should be noted that although the 2020/2021 operational budget and indicative years indicate budgeted deficits (Table 1b), this does not reflect the actual cash position. This phenomenon will continue for the foreseeable future. These circumstances arose as the result of the implementation of GRAP, with special reference to GRAP 17 (Property, Plant and Equipment-PPE).



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2020/21 MTREF Budget

The asset value before depreciation is in excess of R6,3 billion, which relates to substantially high depreciation charges. Although accurately reflecting asset value, the cost of a substantial portion of these assets had been fully redeemed previously, but the useful life of assets were extended as well as ever increasing assets funded by grants. The replacement thereof can thus not be recouped via current tariffs as this would lead to taxation in advance of need and no reserves may be established for these purposes. The principle of recovering actual cash costs during each financial period is adhered to.

The capital budget of R267,1m for 2020/21 is 3,1 per cent less when compared to the 2019/2020 Budget. The increased own funding from surplus is due to cash generated from operations, which includes a lesser amount from land sales.

Please note that a comprehensive review of the Draft CAPEX Budget as tabled in council on 25 March 2020, is currently in progress, considering the impact of COVID-19 (identifying Roll-Over Projects, validate affordability and current investment level of own Cash Surpluses in CAPEX).



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Areas for Integrated Service Delivery, Collaboration, Support



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Areas for Integrated Service Delivery, Collaboration, Support

- Regional economic intelligence to device regional strategies in reviving local economies and reposition through revised LED strategies that are responsive to the felt economic decline.
- A defined process to identify specific Red Tape issues either in policy, bylaws or legislation;
- Development of sector specific support programmes including incentives;
- Smart procurement and the development of Public Employment Practises;
- Complementary projects and programmes to compliment municipal social development services to promote access to livelihoods;
- Sustainable socio-economic development initiative in the context of dwindling financial support.



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Areas for Integrated Service Delivery, Collaboration, Support

- Regional Waste Disposal Site at Karwyderskraal owned and managed by Overberg DM and used by Overstrand LM and Theewaterskloof LM.
- Provincial support for the Overstrand Municipal Planning Tribunal – Secondment of a member.
- DLG and DBSA support for the development of a Capital Expenditure Framework (CEF).
- Department of Human Settlements support with a Socio-Economic survey to determine the housing needs in Kleinmond.



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Thank You



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