

**Municipal  
adjustments budgets  
&  
supporting tables**

Version 2.6

Munisipaliteit • U-Masipala • Municipality

**OVERSTRAND**



Municipality Name: WC032 Overstrand ▼

CFO Name: SANTIE REYNEKE-NAUDE

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Date of Adjustments Budget: 22 January 2016

MTREF: 2014 ▼

Budget Year: 2014/15

Does this municipality have Entities? No ▼

If YES: Identify type of report: Parent Municipality ▼

## Vote 1 - Council

Vote 2 - Municipal Manager

Vote 3 - Management Services

Vote 4 - Finance

Vote 5 - Community Services

Vote 6 - Local Economic Development

Vote 7 - Infrastructure &amp; Planning

Vote 8 - Protection Services

**Vote 1 Council**

- 1.1 Council General
- 1.2 Mayor's Office
- 1.3 Pensioners & Continued Members

**Vote 2 Municipal Manager**

- 2.1 Municipal Manager
- 2.2 Internal Audit

**Vote 3 Management Services**

- 3.1 Director: Management Services
- 3.2 Communication
- 3.3 Legal Services
- 3.4 Strategic Services
- 3.5 Human Resources
- 3.6 Info & Communication Technology
- 3.7 Council Support Services
- 3.8 Social Development
- 3.9 Risk Management
- 3.10 Municipal Court

**Vote 4 Finance**

- 4.1 Director: Finance
- 4.2 Deputy Director: Finance
- 4.3 Accounting Services
- 4.4 Expenditure & Asset Management
- 4.5 Revenue
- 4.6 Supply Chain Management
- 4.7 Data Control
- 4.8 Assessment Rates

**Vote 5 Community Services**

- 5.1 Director & Administration
- 5.2 Offices & Community Buildings
- 5.3 Parks & Townlands, Cemeteries
- 5.4 Libraries
- 5.5 Sport & Recreation
- 5.6 Housing
- 5.7 Roads & Stormwater
- 5.8 Water
- 5.9 Sewerage
- 5.10 Refuse

**Vote 6 Local Economic Development**

- 6.1 Director: Economic Development & Planning
- 6.2 Tourism
- 6.3 Parking Services

**Vote 7 Infrastructure & Planning**

- 7.1 Director: Infrastructure & Planning
- 7.2 Deputy Director: Engineering Planning
- 7.3 Engineering Services
- 7.4 Town Planning & Property Administration
- 7.5 Geographical Info System (GIS)
- 7.6 Building Control Services
- 7.7 Environmental Management Services
- 7.8 Electricity
- 7.9 Solid Waste Planning
- 7.10 Municipal Properties

**Vote 8 Protection Services**

- 8.1 Director: Protection Services
- 8.2 Traffic
- 8.3 Law Enforcement
- 8.4 Vehicle testing
- 8.5 Fire Brigade/Disaster Management
- 8.6 Parking Services

1.1 - Council General

1.2 - Mayor's Office

1.3 - Pensioners &amp; Continued Members

2.1 - Municipal Manager

2.2 - Internal Audit

3.1 - Director: Management Services

3.2 - Communication

3.3 - Legal Services

3.4 - Strategic Services

3.5 - Human Resources

3.6 - Info &amp; Communication Technology

3.7 - Council Support Services

3.8 - Social Development

3.9 - Risk Management

3.10 - Municipal Court

4.1 - Director: Finance

4.2 - Deputy Director: Finance

4.3 - Accounting Services

4.4 - Expenditure &amp; Asset Management

4.5 - Revenue

4.6 - Supply Chain Management

4.7 - Data Control

4.8 - Assessment Rates

5.1 - Director &amp; Administration

5.2 - Offices &amp; Community Buildings

5.3 - Parks &amp; Townlands, Cemeteries

5.4 - Libraries

5.5 - Sport &amp; Recreation

5.6 - Housing

5.7 - Roads &amp; Stormwater

5.8 - Water

5.9 - Sewerage

5.10 - Refuse

6.1 - Director: Economic Development &amp; Planning

6.2 - Tourism

6.3 - Parking Services

7.1 - Director: Infrastructure &amp; Planning

7.2 - Deputy Director: Engineering Planning

7.3 - Engineering Services

7.4 - Town Planning &amp; Property Administration

7.5 - Geographical Info System (GIS)

7.6 - Building Control Services

7.7 - Environmental Management Services

7.8 - Electricity

7.9 - Solid Waste Planning

7.10 - Property Admin

8.1 - Director: Protection Services

8.2 - Traffic

8.3 - Law Enforcement

8.4 - Licencing &amp; Vehicle testing

8.5 - Fire Brigade

8.6 - Parking Services

WC032 Overstrand - Contact Information	
<b>A. GENERAL INFORMATION</b>	
Municipality	WC032 Overstrand
Grade	3
Province	WC WESTERN CAPE
Web Address	www.overstrand.gov.za
e-mail Address	bking@overstrand.gov.za
<b>B. CONTACT INFORMATION</b>	
Postal address:	
P.O. Box	P.O.BOX 20
City / Town	HERMANUS
Postal Code	7200
Street address	
Building	MUNICIPAL OFFICE
Street No. & Name	MAGNOLIA STREET
City / Town	HERMANUS
Postal Code	7200
General Contacts	
Telephone number	028 313 8000
Fax number	028 313 8128
<b>C. POLITICAL LEADERSHIP</b>	
<b>Speaker:</b>	
Name	ANTON COETSEE
Telephone number	028 3138018
Cell number	083 2835 237
Fax number	028 3138067
E-mail address	acoetsee@overstrand.gov.za
<b>Mayor/Executive Mayor:</b>	
Name	NICOLETTE BOTHA -GUTHRIE
Telephone number	028 3138011
Cell number	082 3766 265
Fax number	028 3138067
E-mail address	nbotha-guthrie@overstrand.gov.za
<b>Deputy Mayor/Executive Mayor:</b>	
Name	RUDOLF SMITH
Telephone number	028 3138191
Cell number	082 514 6411
Fax number	028 3138067
E-mail address	rsmith@overstrand.gov.za
<b>D. MANAGEMENT LEADERSHIP</b>	
<b>Municipal Manager:</b>	
Name	COENIE GROENEWALD
Telephone number	028 3138003
Cell number	082 5529 555
Fax number	0865689726
E-mail address	caroenewald@overstrand.gov.za
<b>Chief Financial Officer</b>	
Name	SANTIE REYNEKE-NAUDE
Telephone number	028 3138040
Cell number	082 551 4499
Fax number	028 3138128
E-mail address	cfo@overstrand.gov.za
<b>Official responsible for submitting financial information</b>	
Name	BERNARD KING
Telephone number	028 3138154
Cell number	
Fax number	028 313 8128
E-mail address	bking@overstrand.gov.za
<b>Official responsible for submitting financial information</b>	
Name	GEORGIA BUCCHIANERI
Telephone number	028 3138913
Cell number	
Fax number	028 313 8128
E-mail address	gbucchianeri@overstrand.gov.za
<b>Official responsible for submitting financial information</b>	
Name	VERONICA ALLEN
Telephone number	028 3138131
Cell number	
Fax number	028 313 8128
E-mail address	vallen@overstrand.gov.za

WC032 Overstrand - Table B1 Adjustments Budget Summary - 22 January 2016

Description	Budget Year 2014/15									Budget Year +1 2015/16	Budget Year +2 2016/17
	Original Budget	Prior Adjusted 1	Accum. Funds 2	Multi-year capital 3	Unfore. Unavoid. 4	Nat. or Prov. Govt 5	Other Adjusts. 6	Total Adjusts. 7	Adjusted Budget 8	Adjusted Budget	Adjusted Budget
R thousands	A	A1	B	C	D	E	F	G	H		
<b>Financial Performance</b>											
Property rates	149 690	154 559	-	-	-	-	-	-	154 559	159 127	166 656
Service charges	525 567	525 567	-	-	-	-	-	-	525 567	559 586	589 204
Investment revenue	6 166	6 166	-	-	-	-	-	-	6 166	6 210	6 255
Transfers recognised - operational	58 407	61 289	-	-	-	-	-	-	61 289	84 037	99 909
Other own revenue	44 644	62 770	-	-	-	-	-	-	62 770	46 380	49 843
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>784 474</b>	<b>810 351</b>							<b>810 351</b>	<b>855 339</b>	<b>911 867</b>
Employee costs	280 066	276 217	-	-	-	-	1 311	1 311	277 528	298 298	318 421
Remuneration of councillors	8 516	8 516	-	-	-	-	-	-	8 516	9 109	9 744
Depreciation & asset impairment	109 265	105 461	-	-	-	-	-	-	105 461	111 199	112 750
Finance charges	45 162	44 480	-	-	-	-	-	-	44 480	47 472	49 508
Materials and bulk purchases	186 739	186 759	-	-	-	-	-	-	186 759	203 201	216 790
Transfers and grants	41 370	41 668	-	-	-	-	-	-	41 668	44 065	46 708
Other expenditure	198 469	270 222	-	-	-	-	2 404	2 404	272 625	238 040	258 926
<b>Total Expenditure</b>	<b>869 588</b>	<b>933 322</b>					<b>3 715</b>	<b>3 715</b>	<b>937 038</b>	<b>951 383</b>	<b>1 012 847</b>
<b>Surplus/(Deficit)</b>	<b>(85 115)</b>	<b>(122 971)</b>					<b>(3 715)</b>	<b>(3 715)</b>	<b>(126 687)</b>	<b>(96 044)</b>	<b>(100 980)</b>
Transfers recognised - capital	34 234	55 498	-	-	-	-	-	-	55 498	39 487	31 388
Contributions recognised - capital & contributed asset	2 134	2 051	-	-	-	-	-	-	2 051	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(48 747)</b>	<b>(65 423)</b>					<b>(3 715)</b>	<b>(3 715)</b>	<b>(69 138)</b>	<b>(56 557)</b>	<b>(69 592)</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>	<b>(48 747)</b>	<b>(65 423)</b>					<b>(3 715)</b>	<b>(3 715)</b>	<b>(69 138)</b>	<b>(56 557)</b>	<b>(69 592)</b>
<b>Capital expenditure &amp; funds sources</b>											
Capital expenditure	97 721	122 784	-	-	-	-	-	-	122 784	86 162	80 118
Transfers recognised - capital	35 234	56 498	-	-	-	-	-	-	56 498	39 487	31 388
Public contributions & donations	1 134	1 936	-	-	-	-	-	-	1 936	-	-
Borrowing	46 923	48 770	-	-	-	-	-	-	48 770	45 000	45 000
Internally generated funds	14 430	15 582	-	-	-	-	-	-	15 582	1 675	3 730
<b>Total sources of capital funds</b>	<b>97 721</b>	<b>122 785</b>							<b>122 785</b>	<b>86 162</b>	<b>80 118</b>
<b>Financial position</b>											
Total current assets	197 146	208 517	-	-	-	-	(2 404)	(2 404)	206 113	220 025	235 525
Total non current assets	3 316 479	3 332 776	-	-	-	-	-	-	3 332 776	3 308 520	3 242 432
Total current liabilities	153 849	153 113	-	-	-	-	-	-	153 113	173 361	167 237
Total non current liabilities	549 267	593 707	-	-	-	-	1 311	1 311	595 019	621 007	646 070
Community wealth/Equity	2 810 509	2 794 472	-	-	-	-	(3 715)	(3 715)	2 790 757	2 734 177	2 664 650
<b>Cash flows</b>											
Net cash from (used) operating	80 014	105 429	-	-	-	-	18 844	18 844	124 272	73 301	30 120
Net cash from (used) investing	(103 533)	(128 597)	-	-	-	-	-	-	(128 597)	(91 765)	(46 287)
Net cash from (used) financing	27 163	28 183	-	-	-	-	-	-	28 183	22 829	19 604
<b>Cash/cash equivalents at the year end</b>	<b>88 050</b>	<b>68 173</b>					<b>18 844</b>	<b>18 844</b>	<b>87 017</b>	<b>95 180</b>	<b>98 617</b>
<b>Cash backing/surplus reconciliation</b>											
Cash and investments available	110 257	111 628	-	-	-	-	(2 404)	(2 404)	109 224	123 004	132 125
Application of cash and investments	(16 663)	(32 521)	-	-	-	-	-	-	(32 521)	(18 548)	(37 534)
<b>Balance - surplus (shortfall)</b>	<b>126 920</b>	<b>144 149</b>					<b>(2 404)</b>	<b>(2 404)</b>	<b>141 745</b>	<b>141 552</b>	<b>169 659</b>
<b>Asset Management</b>											
Asset register summary (WDV)	3 254 715	3 273 747	-	-	-	-	-	-	3 273 747	3 226 430	3 194 898
Depreciation & asset impairment	109 265	105 461	-	-	-	-	-	-	105 461	111 199	112 750
Renewal of Existing Assets	28 139	32 838	-	-	-	-	-	-	32 838	34 339	30 200
Repairs and Maintenance	162 268	163 071	-	-	-	-	-	-	163 071	186 960	196 027
<b>Free services</b>											
Cost of Free Basic Services provided	42 637	42 637	-	-	-	-	-	-	42 637	44 347	46 143
Revenue cost of free services provided	69 579	69 579	-	-	-	-	-	-	69 579	72 045	74 658
<b>Households below minimum service level</b>											
Water:	-	-	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-	-
Energy:	1	1	-	-	-	-	-	-	1	1	-
Refuse:	-	-	-	-	-	-	-	-	-	-	-

WC032 Overstrand - Table B2 Adjustments Budget Financial Performance (standard classification) - 22 January 2016

Standard Description	Budget Year 2014/15									Budget Year	Budget Year	
	Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget	
	A	5 A1	6 B	7 C	8 D	9 E	10 F	11 G	12 H			
<b>R thousands</b>												
<b>Revenue - Standard</b>												
<i>Governance and administration</i>	231 071	232 413	-	-	-	-	-	-	232 413	253 526	267 382	
Executive and council	52 442	52 442	-	-	-	-	-	-	52 442	65 606	73 507	
Budget and treasury office	169 095	170 420	-	-	-	-	-	-	170 420	179 861	188 464	
Corporate services	9 534	9 551	-	-	-	-	-	-	9 551	8 059	5 412	
<i>Community and public safety</i>	33 726	78 422	-	-	-	-	-	-	78 422	53 804	64 234	
Community and social services	2 402	2 402	-	-	-	-	-	-	2 402	3 600	6 766	
Sport and recreation	9 565	9 191	-	-	-	-	-	-	9 191	9 867	14 419	
Public safety	13 184	36 094	-	-	-	-	-	-	36 094	13 093	14 079	
Housing	8 576	30 735	-	-	-	-	-	-	30 735	27 243	28 969	
Health	-	-	-	-	-	-	-	-	-	-	-	
<i>Economic and environmental services</i>	13 939	16 496	-	-	-	-	-	-	16 496	7 721	9 314	
Planning and development	8 465	8 550	-	-	-	-	-	-	8 550	6 037	6 520	
Road transport	5 397	7 869	-	-	-	-	-	-	7 869	1 600	2 700	
Environmental protection	76	76	-	-	-	-	-	-	76	84	93	
<i>Trading services</i>	542 106	540 568	-	-	-	-	-	-	540 568	579 775	602 325	
Electricity	313 388	312 305	-	-	-	-	-	-	312 305	335 388	352 135	
Water	96 872	96 872	-	-	-	-	-	-	96 872	106 070	111 585	
Waste water management	72 155	71 106	-	-	-	-	-	-	71 106	77 967	75 459	
Waste management	59 691	60 286	-	-	-	-	-	-	60 286	60 350	63 146	
Other	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Revenue - Standard</b>	<b>820 842</b>	<b>867 900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>867 900</b>	<b>894 826</b>	<b>943 255</b>	
<b>Expenditure - Standard</b>												
<i>Governance and administration</i>	127 368	124 670	-	-	-	-	1 311	1 311	125 981	146 825	150 731	
Executive and council	66 867	68 003	-	-	-	-	1 311	1 311	69 314	75 471	79 697	
Budget and treasury office	24 503	25 398	-	-	-	-	-	-	25 398	32 830	30 544	
Corporate services	35 998	31 269	-	-	-	-	-	-	31 269	38 524	40 490	
<i>Community and public safety</i>	113 536	136 344	-	-	-	-	-	-	136 344	130 898	149 270	
Community and social services	32 563	32 499	-	-	-	-	-	-	32 499	34 346	36 685	
Sport and recreation	22 245	20 744	-	-	-	-	-	-	20 744	23 223	24 926	
Public safety	49 173	73 288	-	-	-	-	-	-	73 288	52 855	56 029	
Housing	9 554	9 812	-	-	-	-	-	-	9 812	20 473	31 629	
Health	-	-	-	-	-	-	-	-	-	-	-	
<i>Economic and environmental services</i>	139 514	138 641	-	-	-	-	2 404	2 404	141 044	147 044	153 028	
Planning and development	37 314	36 945	-	-	-	-	2 404	2 404	39 349	38 607	40 998	
Road transport	95 166	94 492	-	-	-	-	-	-	94 492	101 024	104 103	
Environmental protection	7 035	7 204	-	-	-	-	-	-	7 204	7 412	7 927	
<i>Trading services</i>	489 171	533 668	-	-	-	-	-	-	533 668	526 617	559 817	
Electricity	272 386	272 466	-	-	-	-	-	-	272 466	276 444	295 533	
Water	93 157	90 979	-	-	-	-	-	-	90 979	114 171	118 828	
Waste water management	67 138	69 170	-	-	-	-	-	-	69 170	74 952	79 130	
Waste management	56 489	101 052	-	-	-	-	-	-	101 052	61 050	66 326	
Other	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Expenditure - Standard</b>	<b>869 588</b>	<b>933 322</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3 715</b>	<b>3 715</b>	<b>937 038</b>	<b>951 363</b>	<b>1 012 847</b>	
<b>Surplus/ (Deficit) for the year</b>	<b>(48 747)</b>	<b>(65 423)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(3 715)</b>	<b>(3 715)</b>	<b>(69 138)</b>	<b>(56 557)</b>	<b>(69 592)</b>	

WC032 Overstrand - Table B2 Adjustments Budget Financial Performance (standard classification) - B - 22 January 2016

Standard Classification Description	Budget Year 2014/15										Budget Year +1 2015/16	Budget Year +2 2016/17
	Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget	
	A	5 A1	6 B	7 C	8 D	9 E	10 F	11 G	12 H			
<b>R thousand</b>												
<b>Revenue - Standard</b>												
<b>Municipal governance and administration</b>	231 071	232 413	-	-	-	-	-	-	232 413	253 526	267 382	
Executive and council	52 442	52 442	-	-	-	-	-	-	52 442	65 606	73 507	
Mayor and Council	52 442	52 442	-	-	-	-	-	-	52 442	65 606	73 507	
Municipal Manager	-	-	-	-	-	-	-	-	-	-	-	
Budget and treasury office	169 095	170 420	-	-	-	-	-	-	170 420	179 861	188 464	
Corporate services	9 534	9 551	-	-	-	-	-	-	9 551	8 059	5 412	
Human Resources	908	908	-	-	-	-	-	-	908	959	959	
Information Technology	1 500	1 500	-	-	-	-	-	-	1 500	-	-	
Property Services	-	-	-	-	-	-	-	-	-	-	-	
Other Admin	7 126	7 143	-	-	-	-	-	-	7 143	7 100	4 453	
Community and public safety	33 726	78 422	-	-	-	-	-	-	78 422	53 804	64 234	
Community and social services	2 402	2 402	-	-	-	-	-	-	2 402	3 600	6 766	
Libraries and Archives	118	118	-	-	-	-	-	-	118	114	114	
Museums & Art Galleries etc	-	-	-	-	-	-	-	-	-	-	-	
Community halls and Facilities	2 099	2 099	-	-	-	-	-	-	2 099	3 283	6 511	
Cemeteries & Crematoriums	185	185	-	-	-	-	-	-	185	203	142	
Child Care	-	-	-	-	-	-	-	-	-	-	-	
Aged Care	-	-	-	-	-	-	-	-	-	-	-	
Other Community	-	-	-	-	-	-	-	-	-	-	-	
Other Social	-	-	-	-	-	-	-	-	-	-	-	
Sport and recreation	9 555	9 191	-	-	-	-	-	-	9 191	9 867	14 419	
Public safety	13 184	36 094	-	-	-	-	-	-	36 094	13 093	14 079	
Police	42	42	-	-	-	-	-	-	42	42	42	
Fire	250	250	-	-	-	-	-	-	250	250	250	
Civil Defence	-	-	-	-	-	-	-	-	-	-	-	
Street Lighting	-	-	-	-	-	-	-	-	-	-	-	
Other	12 892	35 802	-	-	-	-	-	-	35 802	12 801	13 787	
Housing	8 576	30 735	-	-	-	-	-	-	30 735	27 243	28 969	
Health	-	-	-	-	-	-	-	-	-	-	-	
Clinics	-	-	-	-	-	-	-	-	-	-	-	
Ambulance	-	-	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	-	-	
Economic and environmental services	13 939	16 496	-	-	-	-	-	-	16 496	7 721	9 314	
Planning and development	8 465	8 550	-	-	-	-	-	-	8 550	6 037	6 520	
Economic	4 068	4 153	-	-	-	-	-	-	4 153	1 200	1 200	
Town Planning/Building	4 397	4 397	-	-	-	-	-	-	4 397	4 837	5 320	
Licensing & Regulation	-	-	-	-	-	-	-	-	-	-	-	
Road transport	5 397	7 869	-	-	-	-	-	-	7 869	1 600	2 700	
Roads	5 397	7 869	-	-	-	-	-	-	7 869	1 600	2 700	
Public Buses	-	-	-	-	-	-	-	-	-	-	-	
Parking Garages	-	-	-	-	-	-	-	-	-	-	-	
Vehicle Licensing and Testing	-	-	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	-	-	
Environmental protection	76	76	-	-	-	-	-	-	76	84	93	
Pollution Control	-	-	-	-	-	-	-	-	-	-	-	
Biodiversity & Landscape	76	76	-	-	-	-	-	-	76	84	93	
Other	-	-	-	-	-	-	-	-	-	-	-	
Trading services	542 106	540 568	-	-	-	-	-	-	540 568	579 775	602 325	
Electricity	313 388	312 305	-	-	-	-	-	-	312 305	335 388	352 135	
Electricity Distribution	313 388	312 305	-	-	-	-	-	-	312 305	335 388	352 135	
Electricity Generation	-	-	-	-	-	-	-	-	-	-	-	
Water	96 872	96 872	-	-	-	-	-	-	96 872	106 070	111 585	
Water Distribution	96 872	96 872	-	-	-	-	-	-	96 872	106 070	111 585	
Water Storage	-	-	-	-	-	-	-	-	-	-	-	
Waste water management	72 155	71 106	-	-	-	-	-	-	71 106	77 967	75 459	
Sewerage	71 055	69 906	-	-	-	-	-	-	69 906	68 597	72 359	
Storm Water Management	1 100	1 200	-	-	-	-	-	-	1 200	9 370	3 100	
Public Toilets	-	-	-	-	-	-	-	-	-	-	-	
Waste management	59 691	60 286	-	-	-	-	-	-	60 286	60 350	63 146	
Solid Waste	59 691	60 286	-	-	-	-	-	-	60 286	60 350	63 146	
Other	-	-	-	-	-	-	-	-	-	-	-	
Air Transport	-	-	-	-	-	-	-	-	-	-	-	
Abattoirs	-	-	-	-	-	-	-	-	-	-	-	
Tourism	-	-	-	-	-	-	-	-	-	-	-	
Forestry	-	-	-	-	-	-	-	-	-	-	-	
Markets	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Revenue - Standard</b>	<b>820 842</b>	<b>867 900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>867 900</b>	<b>894 826</b>	<b>943 255</b>	

Expenditure - Standard												
<b>Municipal governance and administration</b>	127 368	124 670	--	--	--	--	1 311	1 311	125 981	146 825	150 731	
Executive and council	66 867	68 003	--	--	--	--	1 311	1 311	69 314	75 471	79 697	
Mayor and Council	66 289	67 425					1 311	1 311	68 737	74 911	79 088	
Municipal Manager	579	578							578	560	609	
Budget and treasury office	24 503	25 398							25 398	32 830	30 544	
Corporate services	35 998	31 269	--	--	--	--	--	--	31 269	38 524	40 490	
Human Resources	3 696	3 679							3 679	4 375	4 714	
Information Technology	4 590	3 762							3 762	4 837	5 005	
Property Services	6 484	6 484							6 484	6 534	6 587	
Other Admin	21 228	17 344							17 344	22 778	24 184	
Community and public safety	113 536	136 344	--	--	--	--	--	--	136 344	130 898	149 270	
Community and social services	32 563	32 499	--	--	--	--	--	--	32 499	34 346	36 685	
Libraries and Archives	7 074	7 028							7 028	7 277	7 789	
Museums & Art Galleries etc												
Community halls and Facilities	25 072	25 053							25 053	26 623	28 419	
Cemeteries & Crematoriums	418	418							418	447	477	
Child Care												
Aged Care												
Other Community												
Other Social												
Sport and recreation	22 245	20 744							20 744	23 223	24 926	
Public safety	49 173	73 288	--	--	--	--	--	--	73 288	52 855	56 029	
Police	14 428	14 042							14 042	15 438	16 369	
Fire	12 707	14 408							14 408	13 834	14 491	
Civil Defence												
Street Lighting												
Other	22 038	44 839							44 839	23 583	25 170	
Housing	9 554	9 812							9 812	20 473	31 629	
Health												
Clinics												
Ambulance												
Other												
Economic and environmental services	139 514	138 641	--	--	--	--	2 404	2 404	141 044	147 044	153 028	
Planning and development	37 314	36 945	--	--	--	--	2 404	2 404	39 349	38 607	40 998	
Economic	19 046	18 618					2 404	2 404	21 022	19 012	20 119	
Town Planning/Building	18 267	18 327							18 327	19 595	20 879	
Licensing & Regulation												
Road transport	95 166	94 492	--	--	--	--	--	--	94 492	101 024	104 103	
Roads	95 166	94 492							94 492	101 024	104 103	
Public Buses												
Parking Garages												
Vehicle Licensing and Testing												
Other												
Environmental protection	7 035	7 204	--	--	--	--	--	--	7 204	7 412	7 927	
Pollution Control												
Biodiversity & Landscape	7 035	7 204							7 204	7 412	7 927	
Other												
Trading services	489 171	533 668	--	--	--	--	--	--	533 668	526 617	559 817	
Electricity	272 386	272 466	--	--	--	--	--	--	272 466	276 444	295 533	
Electricity Distribution	272 386	272 466							272 466	276 444	295 533	
Electricity Generation												
Water	93 157	90 979	--	--	--	--	--	--	90 979	114 171	118 828	
Water Distribution	93 157	90 979							90 979	114 171	118 828	
Water Storage												
Waste water management	67 138	69 170	--	--	--	--	--	--	69 170	74 952	79 130	
Sewerage	58 197	60 066							60 066	65 625	69 378	
Storm Water Management	8 548	8 772							8 772	8 916	9 315	
Public Toilets	394	333							333	411	437	
Waste management	56 489	101 052	--	--	--	--	--	--	101 052	61 050	66 326	
Solid Waste	56 489	101 052							101 052	61 050	66 326	
Other			--	--	--	--	--	--				
Air Transport												
Abattoirs												
Tourism												
Forestry												
Markets												
<b>Total Expenditure - Standard</b>	<b>869 588</b>	<b>933 322</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>3 715</b>	<b>3 715</b>	<b>937 038</b>	<b>951 383</b>	<b>1 012 847</b>	
<b>Surplus/ (Deficit) for the year</b>	<b>(48 747)</b>	<b>(65 423)</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>(3 715)</b>	<b>(3 715)</b>	<b>(69 138)</b>	<b>(56 557)</b>	<b>(69 592)</b>	

## WC032 Overstrand - Table B3 Adjustments Budget Financial Performance (revenue and expenditure by municipal vote) - 22 January 2016

Vote Description  <i>[insert departmental structure etc]</i>	Budget Year 2014/15									Budget Year +1 2015/16	Budget Year +2 2016/17
	Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
	A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H		
<b>R thousands</b>	<b>A</b>	<b>A1</b>	<b>B</b>	<b>C</b>	<b>D</b>	<b>E</b>	<b>F</b>	<b>G</b>	<b>H</b>		
<b>Revenue by Vote</b>											
Vote 1 - Council	52 401	52 401	-	-	-	-	-	-	52 401	65 565	73 466
Vote 2 - Municipal Manager	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Management Services	2 410	1 844	-	-	-	-	-	-	1 844	961	961
Vote 4 - Finance	169 095	170 420	-	-	-	-	-	-	170 420	179 861	188 464
Vote 5 - Community Services	261 822	286 171	-	-	-	-	-	-	286 171	293 836	307 536
Vote 6 - Local Economic Development	2 968	2 968	-	-	-	-	-	-	2 968	1 200	1 200
Vote 7 - Infrastructure & Planning	318 962	318 002	-	-	-	-	-	-	318 002	340 309	357 549
Vote 8 - Protection Services	13 184	36 094	-	-	-	-	-	-	36 094	13 093	14 079
<b>Total Revenue by Vote</b>	<b>820 842</b>	<b>867 900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>867 900</b>	<b>894 826</b>	<b>943 255</b>
<b>Expenditure by Vote</b>											
Vote 1 - Council	63 289	64 228	-	-	-	-	1 311	1 311	65 540	67 543	71 596
Vote 2 - Municipal Manager	1 003	780	-	-	-	-	-	-	780	1 001	1 070
Vote 3 - Management Services	15 189	13 315	-	-	-	-	-	-	13 315	16 243	17 335
Vote 4 - Finance	24 503	25 398	-	-	-	-	-	-	25 398	32 830	30 544
Vote 5 - Community Services	386 685	380 465	-	-	-	-	-	-	380 465	444 986	477 881
Vote 6 - Local Economic Development	11 140	10 915	-	-	-	-	-	-	10 915	10 714	11 334
Vote 7 - Infrastructure & Planning	318 607	364 933	-	-	-	-	2 404	2 404	367 337	325 210	347 058
Vote 8 - Protection Services	49 173	73 288	-	-	-	-	-	-	73 288	52 855	56 029
<b>Total Expenditure by Vote</b>	<b>869 588</b>	<b>933 322</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3 715</b>	<b>3 715</b>	<b>937 038</b>	<b>951 383</b>	<b>1 012 847</b>
<b>Surplus/ (Deficit) for the year</b>	<b>(48 747)</b>	<b>(65 423)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(3 715)</b>	<b>(3 715)</b>	<b>(69 138)</b>	<b>(56 557)</b>	<b>(69 592)</b>

WC032 Overstrand - Table B3 Adjustments Budget Financial Performance (revenue and expenditure by municipal vote) - B - 22 January 2016

Vote Description <i>(Insert departmental structure etc)</i>	Budget Year 2014/15									Budget Year +1 2015/16	Budget Year +2 2016/17
	Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
<i>R thousands</i>	A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H		
<b>Revenue by Vote</b>											
Vote 1 - Council	52 401	52 401	-	-	-	-	-	-	52 401	65 565	73 466
1.1 - Council General	52 401	52 401	-	-	-	-	-	-	52 401	65 565	73 466
1.2 - Mayor's Office	-	-	-	-	-	-	-	-	-	-	-
1.3 - Pensioners & Continued Members	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager	-	-	-	-	-	-	-	-	-	-	-
2.1 - Municipal Manager	-	-	-	-	-	-	-	-	-	-	-
2.2 - Internal Audit	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Management Services	2 410	1 844	-	-	-	-	-	-	1 844	961	961
3.1 - Director: Management Services	-	-	-	-	-	-	-	-	-	-	-
3.2 - Communication	-	-	-	-	-	-	-	-	-	-	-
3.3 - Legal Services	-	-	-	-	-	-	-	-	-	-	-
3.4 - Strategic Services	-	-	-	-	-	-	-	-	-	-	-
3.5 - Human Resources	908	908	-	-	-	-	-	-	908	959	959
3.6 - Info & Communication Technology	1 500	934	-	-	-	-	-	-	934	-	-
3.7 - Council Support Services	2	2	-	-	-	-	-	-	2	2	2
3.8 - Social Development	-	-	-	-	-	-	-	-	-	-	-
3.9 - Risk Management	-	-	-	-	-	-	-	-	-	-	-
3.10 - Municipal Court	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Finance	169 095	170 420	-	-	-	-	-	-	170 420	179 861	188 464
4.1 - Director: Finance	-	-	-	-	-	-	-	-	-	-	-
4.2 - Deputy Director: Finance	884	2 209	-	-	-	-	-	-	2 209	1 500	1 700
4.3 - Accounting Services	6 166	6 166	-	-	-	-	-	-	6 166	6 210	6 255
4.4 - Expenditure & Asset Management	21	21	-	-	-	-	-	-	21	22	24
4.5 - Revenue	8 365	8 365	-	-	-	-	-	-	8 365	8 841	9 465
4.6 - Supply Chain Management	110	110	-	-	-	-	-	-	110	110	110
4.7 - Data Control	-	-	-	-	-	-	-	-	-	-	-
4.8 - Assessment Rates	153 549	153 549	-	-	-	-	-	-	153 549	163 179	170 910
Vote 5 - Community Services	261 822	286 171	-	-	-	-	-	-	286 171	293 836	307 536
5.1 - Director & Administration	5 525	5 443	-	-	-	-	-	-	5 443	6 473	3 758
5.2 - Offices & Community Buildings	1 803	2 469	-	-	-	-	-	-	2 469	1 844	4 927
5.3 - Parks & Townlands, Cemeteries	2 121	2 121	-	-	-	-	-	-	2 121	2 308	2 458
5.4 - Libraries	118	118	-	-	-	-	-	-	118	114	114
5.5 - Sport & Recreation	9 565	9 191	-	-	-	-	-	-	9 191	9 867	14 419
5.6 - Housing	8 576	30 735	-	-	-	-	-	-	30 735	27 243	28 969
5.7 - Roads & Stormwater	6 498	9 070	-	-	-	-	-	-	9 070	10 970	5 800
5.8 - Water	96 872	96 872	-	-	-	-	-	-	96 872	106 070	111 585
5.9 - Sewerage	71 055	69 906	-	-	-	-	-	-	69 906	68 597	72 359
5.10 - Refuse	59 691	60 248	-	-	-	-	-	-	60 248	60 350	63 146
Vote 6 - Local Economic Development	2 968	2 968	-	-	-	-	-	-	2 968	1 200	1 200
6.1 - Director: Economic Development & Planning	1 768	1 768	-	-	-	-	-	-	1 768	-	-
6.2 - Tourism	-	-	-	-	-	-	-	-	-	-	-
6.3 - Parking Services	1 200	1 200	-	-	-	-	-	-	1 200	1 200	1 200
Vote 7 - Infrastructure & Planning	318 962	318 002	-	-	-	-	-	-	318 002	340 309	357 549
7.1 - Director: Infrastructure & Planning	-	-	-	-	-	-	-	-	-	-	-
7.2 - Deputy Director: Engineering Planning	1 100	1 185	-	-	-	-	-	-	1 185	-	-
7.3 - Engineering Services	-	-	-	-	-	-	-	-	-	-	-
7.4 - Town Planning & Property Administration	803	803	-	-	-	-	-	-	803	884	972
7.5 - Geographical Info System (GIS)	-	-	-	-	-	-	-	-	-	-	-
7.6 - Building Control Services	3 594	3 594	-	-	-	-	-	-	3 594	3 953	4 349
7.7 - Environmental Management Services	76	76	-	-	-	-	-	-	76	84	93
7.8 - Electricity	313 388	312 305	-	-	-	-	-	-	312 305	335 388	352 135
7.9 - Solid Waste Planning	-	38	-	-	-	-	-	-	38	-	-
7.10 - Property Admin	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - Protection Services	13 184	36 094	-	-	-	-	-	-	36 094	13 093	14 079
8.1 - Director: Protection Services	-	-	-	-	-	-	-	-	-	-	-
8.2 - Traffic	12 892	35 802	-	-	-	-	-	-	35 802	12 801	13 787
8.3 - Law Enforcement	42	42	-	-	-	-	-	-	42	42	42
8.4 - Licencing & Vehicle Testing	-	-	-	-	-	-	-	-	-	-	-
8.5 - Fire Brigade	250	250	-	-	-	-	-	-	250	250	250
8.6 - Parking Services	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue by Vote</b>	<b>820 842</b>	<b>867 900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>867 900</b>	<b>894 826</b>	<b>943 255</b>

<u>Expenditure by Vote</u>											
Vote 1 - Council	63 289	64 228	-	-	-	-	1 311	1 311	65 540	67 543	71 596
1.1 - Council General	62 915	63 855	-	-	-	-	1 311	1 311	65 166	67 137	71 159
1.2 - Mayor's Office	365	365	-	-	-	-	-	-	365	398	428
1.3 - Pensioners & Continued Members	8	8	-	-	-	-	-	-	8	9	10
Vote 2 - Municipal Manager	1 003	780	-	-	-	-	-	-	780	1 001	1 070
2.1 - Municipal Manager	579	578	-	-	-	-	-	-	578	560	609
2.2 - Internal Audit	424	202	-	-	-	-	-	-	202	442	461
Vote 3 - Management Services	15 189	13 315	-	-	-	-	-	-	13 315	16 243	17 335
3.1 - Director: Management Services	444	(130)	-	-	-	-	-	-	(130)	990	1 136
3.2 - Communication	1 234	716	-	-	-	-	-	-	716	1 227	1 324
3.3 - Legal Services	806	1 300	-	-	-	-	-	-	1 300	714	800
3.4 - Strategic Services	394	394	-	-	-	-	-	-	394	416	449
3.5 - Human Resources	3 696	3 679	-	-	-	-	-	-	3 679	4 375	4 714
3.6 - Info & Communication Technology	4 590	3 762	-	-	-	-	-	-	3 762	4 837	5 005
3.7 - Council Support Services	987	866	-	-	-	-	-	-	866	1 060	1 153
3.8 - Social Development	1 153	1 153	-	-	-	-	-	-	1 153	1 424	1 499
3.9 - Risk Management	543	520	-	-	-	-	-	-	520	571	596
3.10 - Municipal Court	1 342	1 056	-	-	-	-	-	-	1 056	629	658
Vote 4 - Finance	24 503	25 398	-	-	-	-	-	-	25 398	32 830	30 544
4.1 - Director: Finance	594	570	-	-	-	-	-	-	570	634	684
4.2 - Deputy Director: Finance	2 217	3 542	-	-	-	-	-	-	3 542	3 347	3 651
4.3 - Accounting Services	1 503	1 523	-	-	-	-	-	-	1 523	1 557	1 667
4.4 - Expenditure & Asset Management	1 989	2 643	-	-	-	-	-	-	2 643	3 191	3 385
4.5 - Revenue	7 423	6 968	-	-	-	-	-	-	6 968	7 700	8 554
4.6 - Supply Chain Management	2 775	2 151	-	-	-	-	-	-	2 151	2 939	3 096
4.7 - Data Control	241	240	-	-	-	-	-	-	240	246	273
4.8 - Assessment Rates	7 760	7 760	-	-	-	-	-	-	7 760	13 216	9 233
Vote 5 - Community Services	386 685	380 465	-	-	-	-	-	-	380 465	444 986	477 881
5.1 - Director & Administration	16 241	14 577	-	-	-	-	-	-	14 577	21 828	22 866
5.2 - Offices & Community Buildings	4 816	4 798	-	-	-	-	-	-	4 798	5 247	5 405
5.3 - Parks & Townlands, Cemeteries	21 333	21 317	-	-	-	-	-	-	21 317	22 668	24 224
5.4 - Libraries	7 074	7 028	-	-	-	-	-	-	7 028	7 277	7 789
5.5 - Sport & Recreation	22 245	20 744	-	-	-	-	-	-	20 744	23 223	24 926
5.6 - Housing	9 554	9 812	-	-	-	-	-	-	9 812	20 473	31 629
5.7 - Roads & Stormwater	101 919	101 256	-	-	-	-	-	-	101 256	108 889	112 298
5.8 - Water	93 157	90 979	-	-	-	-	-	-	90 979	114 171	118 828
5.9 - Sewerage	59 390	61 094	-	-	-	-	-	-	61 094	66 036	69 815
5.10 - Refuse	50 955	48 859	-	-	-	-	-	-	48 859	55 175	60 100
Vote 6 - Local Economic Development	11 140	10 915	-	-	-	-	-	-	10 915	10 714	11 334
6.1 - Director: Economic Development & Planning	4 853	4 726	-	-	-	-	-	-	4 726	3 639	3 862
6.2 - Tourism	3 752	3 555	-	-	-	-	-	-	3 555	4 322	4 532
6.3 - Parking Services	2 534	2 634	-	-	-	-	-	-	2 634	2 754	2 940
Vote 7 - Infrastructure & Planning	318 607	364 933	-	-	-	-	2 404	2 404	367 337	325 210	347 058
7.1 - Director: Infrastructure & Planning	1 220	1 216	-	-	-	-	-	-	1 216	1 318	1 398
7.2 - Deputy Director: Engineering Planning	4 424	4 240	-	-	-	-	-	-	4 240	4 568	4 855
7.3 - Engineering Services	1 577	1 347	-	-	-	-	-	-	1 347	1 673	1 741
7.4 - Town Planning & Property Administration	12 970	12 688	-	-	-	-	-	-	12 688	13 869	14 776
7.5 - Geographical Info System (GIS)	686	708	-	-	-	-	-	-	708	740	791
7.6 - Building Control Services	5 297	5 526	-	-	-	-	-	-	5 526	5 726	6 102
7.7 - Environmental Management Services	7 035	7 204	-	-	-	-	-	-	7 204	7 412	7 927
7.8 - Electricity	273 381	273 769	-	-	-	-	-	-	273 769	277 495	296 653
7.9 - Solid Waste Planning	5 534	5 178	-	-	-	-	-	-	5 178	5 875	6 226
7.10 - Property Admin	6 484	6 449	-	-	-	-	2 404	2 404	8 853	6 534	6 587
Vote 8 - Protection Services	49 173	73 288	-	-	-	-	-	-	73 288	52 855	56 029
8.1 - Director: Protection Services	1 600	1 604	-	-	-	-	-	-	1 604	1 682	1 795
8.2 - Traffic	20 115	42 437	-	-	-	-	-	-	42 437	21 562	23 012
8.3 - Law Enforcement	14 428	13 987	-	-	-	-	-	-	13 987	15 438	16 369
8.4 - Licencing & Vehicle testing	324	853	-	-	-	-	-	-	853	340	362
8.5 - Fire Brigade	12 707	14 407	-	-	-	-	-	-	14 407	13 834	14 491
8.6 - Parking Services	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure by Vote</b>	<b>869 588</b>	<b>933 322</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3 715</b>	<b>3 715</b>	<b>937 038</b>	<b>951 383</b>	<b>1 012 847</b>
<b>Surplus/ (Deficit) for the year</b>	<b>(48 747)</b>	<b>(65 423)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(3 715)</b>	<b>(3 715)</b>	<b>(69 138)</b>	<b>(56 557)</b>	<b>(69 592)</b>

## WC032 Overstrand - Table B4 Adjustments Budget Financial Performance (revenue and expenditure) - 22 January 2016

Description	Budget Year 2014/15									Budget Year +1 2015/16	Budget Year +2 2016/17
	Original Budget	Prior Adjusted 3	Accum. Funds 4	Multi-year capital 5	Unfore. Unavoid. 6	Nat. or Prov. Govt 7	Other Adjusts. 8	Total Adjusts. 9	Adjusted Budget 10	Adjusted Budget	Adjusted Budget
R thousands	A	A1	B	C	D	E	F	G	H		
<b>Revenue By Source</b>											
Property rates	148 640	153 509	-	-	-	-	-	-	153 509	158 025	165 498
Property rates - penalties & collection charges	1 050	1 050	-	-	-	-	-	-	1 050	1 103	1 158
Service charges - electricity revenue	310 085	310 085	-	-	-	-	-	-	310 085	333 146	349 869
Service charges - water revenue	95 897	95 897	-	-	-	-	-	-	95 897	99 943	105 503
Service charges - sanitation revenue	63 455	63 455	-	-	-	-	-	-	63 455	66 997	70 759
Service charges - refuse revenue	56 130	56 130	-	-	-	-	-	-	56 130	59 500	63 074
Service charges - other	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	7 966	7 966	-	-	-	-	-	-	7 966	8 739	9 615
Interest earned - external investments	6 166	6 166	-	-	-	-	-	-	6 166	6 210	6 255
Interest earned - outstanding debtors	2 288	2 288	-	-	-	-	-	-	2 288	2 234	2 322
Dividends received	-	-	-	-	-	-	-	-	-	-	-
Fines	7 965	30 875	-	-	-	-	-	-	30 875	7 378	7 817
Licences and permits	2 229	2 229	-	-	-	-	-	-	2 229	2 447	2 686
Agency services	2 480	2 480	-	-	-	-	-	-	2 480	2 727	3 000
Transfers recognised - operating	58 407	61 289	-	-	-	-	-	-	61 289	84 037	99 909
Other revenue	21 717	16 933	-	-	-	-	-	-	16 933	22 855	24 404
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>784 474</b>	<b>810 351</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>810 351</b>	<b>855 339</b>	<b>911 867</b>
<b>Expenditure By Type</b>											
Employee related costs	280 066	276 217	-	-	-	-	1 311	1 311	277 528	298 298	318 421
Remuneration of councillors	8 516	8 516	-	-	-	-	-	-	8 516	9 109	9 744
Debt impairment	-	22 792	-	-	-	-	-	-	22 792	-	-
Depreciation & asset impairment	109 265	105 461	-	-	-	-	-	-	105 461	111 199	112 750
Finance charges	45 162	44 480	-	-	-	-	-	-	44 480	47 472	49 508
Bulk purchases	169 444	169 444	-	-	-	-	-	-	169 444	183 000	197 640
Other materials	17 295	17 315	-	-	-	-	-	-	17 315	20 201	19 151
Contracted services	81 062	82 467	-	-	-	-	-	-	82 467	95 248	100 837
Transfers and grants	41 370	41 668	-	-	-	-	-	-	41 668	44 055	46 708
Other expenditure	117 407	164 963	-	-	-	-	2 404	2 404	167 367	142 792	158 088
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>	<b>869 588</b>	<b>933 322</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3 715</b>	<b>3 715</b>	<b>937 038</b>	<b>951 383</b>	<b>1 012 847</b>
<b>Surplus/(Deficit)</b>	<b>(85 115)</b>	<b>(122 971)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(3 715)</b>	<b>(3 715)</b>	<b>(126 687)</b>	<b>(96 044)</b>	<b>(100 980)</b>
Transfers recognised - capital	34 234	55 498	-	-	-	-	-	-	55 498	39 487	31 388
Contributions	2 134	2 051	-	-	-	-	-	-	2 051	-	-
Contributed assets	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) before taxation</b>	<b>(48 747)</b>	<b>(65 423)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(3 715)</b>	<b>(3 715)</b>	<b>(69 138)</b>	<b>(56 557)</b>	<b>(69 592)</b>
Taxation	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after taxation</b>	<b>(48 747)</b>	<b>(65 423)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(3 715)</b>	<b>(3 715)</b>	<b>(69 138)</b>	<b>(56 557)</b>	<b>(69 592)</b>
Attributable to minorities	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) attributable to municipality</b>	<b>(48 747)</b>	<b>(65 423)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(3 715)</b>	<b>(3 715)</b>	<b>(69 138)</b>	<b>(56 557)</b>	<b>(69 592)</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/ (Deficit) for the year</b>	<b>(48 747)</b>	<b>(65 423)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(3 715)</b>	<b>(3 715)</b>	<b>(69 138)</b>	<b>(56 557)</b>	<b>(69 592)</b>

WC032 Overstrand - Table B5 Adjustments Capital Expenditure Budget by vote and funding - 22 January 2016

Description	Budget Year 2014/15									Budget Year +1 2015/16	Budget Year +2 2016/17
	Original Budget	Prior Adjusted 5 A1	Accum. Funds 6 B	Multi-year capital 7 C	Unfore. Unavoid. 8 D	Nat. or Prov. Govt 9 E	Other Adjusts. 10 F	Total Adjusts. 11 G	Adjusted Budget 12 H	Adjusted Budget	Adjusted Budget
R thousands	A	A1	B	C	D	E	F	G	H		
<b>Capital expenditure - Vote</b>											
<b>Multi-year expenditure to be adjusted</b>											
Vote 1 - Council	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Management Services	2 548	2 534	-	-	-	-	-	-	2 534	-	-
Vote 4 - Finance	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - Community Services	76 938	100 800	-	-	-	-	-	-	100 800	66 662	57 618
Vote 6 - Local Economic Development	-	-	-	-	-	-	-	-	-	-	-
Vote 7 - Infrastructure & Planning	18 235	19 450	-	-	-	-	-	-	19 450	19 500	22 500
Vote 8 - Protection Services	-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Vote</b>	<b>97 721</b>	<b>122 784</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>122 784</b>	<b>86 162</b>	<b>80 118</b>
<b>Capital Expenditure - Standard</b>											
<b>Governance and administration</b>	<b>16 815</b>	<b>17 776</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>17 776</b>	<b>2 675</b>	<b>7 730</b>
Executive and council	-	-	-	-	-	-	-	-	-	-	-
Budget and treasury office	-	-	-	-	-	-	-	-	-	-	-
Corporate services	16 815	17 776	-	-	-	-	-	-	17 776	2 675	7 730
<b>Community and public safety</b>	<b>21 205</b>	<b>42 622</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>42 622</b>	<b>18 839</b>	<b>13 800</b>
Community and social services	5 635	5 595	-	-	-	-	-	-	5 595	-	-
Sport and recreation	3 090	2 616	-	-	-	-	-	-	2 616	2 939	6 800
Public safety	-	-	-	-	-	-	-	-	-	-	-
Housing	12 480	34 410	-	-	-	-	-	-	34 410	15 900	7 000
Health	-	-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>	<b>5 400</b>	<b>6 300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6 300</b>	<b>4 900</b>	<b>4 000</b>
Planning and development	-	-	-	-	-	-	-	-	-	-	-
Road transport	5 400	6 300	-	-	-	-	-	-	6 300	4 900	4 000
Environmental protection	-	-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>	<b>54 300</b>	<b>56 087</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>56 087</b>	<b>59 748</b>	<b>54 588</b>
Electricity	17 000	17 000	-	-	-	-	-	-	17 000	18 500	18 500
Water	12 800	16 384	-	-	-	-	-	-	16 384	26 594	26 488
Waste water management	14 300	13 403	-	-	-	-	-	-	13 403	14 654	9 600
Waste management	10 200	9 300	-	-	-	-	-	-	9 300	-	-
<b>Other</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Capital Expenditure - Standard</b>	<b>97 721</b>	<b>122 785</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>122 785</b>	<b>86 162</b>	<b>80 118</b>
<b>Funded by:</b>											
National Government	24 174	23 608	-	-	-	-	-	-	23 608	23 587	24 388
Provincial Government	10 060	31 890	-	-	-	-	-	-	31 890	15 900	7 000
District Municipality	-	-	-	-	-	-	-	-	-	-	-
Other transfers and grants	1 000	1 000	-	-	-	-	-	-	1 000	-	-
<b>Total Capital transfers recognised</b>	<b>35 234</b>	<b>56 498</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>56 498</b>	<b>39 487</b>	<b>31 388</b>
Public contributions & donations	1 134	1 936	-	-	-	-	-	-	1 936	-	-
Borrowing	46 923	48 770	-	-	-	-	-	-	48 770	45 000	45 000
Internally generated funds	14 430	15 582	-	-	-	-	-	-	15 582	1 675	3 730
<b>Total Capital Funding</b>	<b>97 721</b>	<b>122 785</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>122 785</b>	<b>86 162</b>	<b>80 118</b>

WC032 Overstrand - Table B5 Adjustments Capital Expenditure Budget by vote and funding - B - 22 January 2016

Vote Description <i>[Insert departmental structure etc]</i>	Budget Year 2014/15									Budget Year +1	Budget Year +2	
	Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget	
	A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H			
R thousands												
<b>Capital expenditure - Municipal Vote</b>												
<b>Multi-year expenditure appropriation</b>												
Vote 1 - Council	-	-	-	-	-	-	-	-	-	-	-	-
1.1 - Council General	-	-	-	-	-	-	-	-	-	-	-	-
1.2 - Mayor's Office	-	-	-	-	-	-	-	-	-	-	-	-
1.3 - Pensioners & Continued Members	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - Municipal Manager	-	-	-	-	-	-	-	-	-	-	-	-
2.1 - Municipal Manager	-	-	-	-	-	-	-	-	-	-	-	-
2.2 - Internal Audit	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - Management Services	2 548	2 534	-	-	-	-	-	-	2 534	-	-	-
3.1 - Director: Management Services	-	-	-	-	-	-	-	-	-	-	-	-
3.2 - Communication	-	-	-	-	-	-	-	-	-	-	-	-
3.3 - Legal Services	-	-	-	-	-	-	-	-	-	-	-	-
3.4 - Strategic Services	-	-	-	-	-	-	-	-	-	-	-	-
3.5 - Human Resources	-	-	-	-	-	-	-	-	-	-	-	-
3.6 - Info & Communication Technology	2 548	2 534	-	-	-	-	-	-	2 534	-	-	-
3.7 - Council Support Services	-	-	-	-	-	-	-	-	-	-	-	-
3.8 - Social Development	-	-	-	-	-	-	-	-	-	-	-	-
3.9 - Risk Management	-	-	-	-	-	-	-	-	-	-	-	-
3.10 - Municipal Court	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - Finance	-	-	-	-	-	-	-	-	-	-	-	-
4.1 - Director: Finance	-	-	-	-	-	-	-	-	-	-	-	-
4.2 - Deputy Director: Finance	-	-	-	-	-	-	-	-	-	-	-	-
4.3 - Accounting Services	-	-	-	-	-	-	-	-	-	-	-	-
4.4 - Expenditure & Asset Management	-	-	-	-	-	-	-	-	-	-	-	-
4.5 - Revenue	-	-	-	-	-	-	-	-	-	-	-	-
4.6 - Supply Chain Management	-	-	-	-	-	-	-	-	-	-	-	-
4.7 - Data Control	-	-	-	-	-	-	-	-	-	-	-	-
4.8 - Assessment Rates	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - Community Services	76 938	100 800	-	-	-	-	-	-	100 800	66 662	57 618	
5.1 - Director & Administration	16 667	16 386	-	-	-	-	-	-	16 386	1 675	3 730	
5.2 - Offices & Community Buildings	-	-	-	-	-	-	-	-	-	-	-	
5.3 - Parks & Townlands, Cemeteries	-	-	-	-	-	-	-	-	-	-	-	
5.4 - Libraries	2 000	2 000	-	-	-	-	-	-	2 000	-	-	
5.5 - Sport & Recreation	3 090	2 616	-	-	-	-	-	-	2 616	2 939	6 800	
5.6 - Housing	12 480	34 410	-	-	-	-	-	-	34 410	15 900	7 000	
5.7 - Roads & Stormwater	6 200	7 632	-	-	-	-	-	-	7 632	6 900	5 000	
5.8 - Water	12 800	16 384	-	-	-	-	-	-	16 384	26 594	26 488	
5.9 - Sewerage	13 500	12 071	-	-	-	-	-	-	12 071	12 654	8 600	
5.10 - Refuse	10 200	9 300	-	-	-	-	-	-	9 300	-	-	
Vote 6 - Local Economic Development	-	-	-	-	-	-	-	-	-	-	-	
6.1 - Director: Economic Development & Planning	-	-	-	-	-	-	-	-	-	-	-	
6.2 - Tourism	-	-	-	-	-	-	-	-	-	-	-	
6.3 - Parking Services	-	-	-	-	-	-	-	-	-	-	-	
Vote 7 - Infrastructure & Planning	18 235	19 450	-	-	-	-	-	-	19 450	19 500	22 500	
7.1 - Director: Infrastructure & Planning	-	-	-	-	-	-	-	-	-	-	-	
7.2 - Deputy Director: Engineering Planning	-	-	-	-	-	-	-	-	-	-	-	
7.3 - Engineering Services	-	-	-	-	-	-	-	-	-	-	-	
7.4 - Town Planning & Property Administration	-	-	-	-	-	-	-	-	-	-	-	
7.5 - Geographical Info System (GIS)	-	-	-	-	-	-	-	-	-	-	-	
7.6 - Building Control Services	-	-	-	-	-	-	-	-	-	-	-	
7.7 - Environmental Management Services	-	-	-	-	-	-	-	-	-	-	-	
7.8 - Electricity	17 000	17 000	-	-	-	-	-	-	17 000	18 500	18 500	
7.9 - Solid Waste Planning	-	-	-	-	-	-	-	-	-	-	-	
7.10 - Property Admin	1 235	2 450	-	-	-	-	-	-	2 450	1 000	4 000	
Vote 8 - Protection Services	-	-	-	-	-	-	-	-	-	-	-	
8.1 - Director: Protection Services	-	-	-	-	-	-	-	-	-	-	-	
8.2 - Traffic	-	-	-	-	-	-	-	-	-	-	-	
8.3 - Law Enforcement	-	-	-	-	-	-	-	-	-	-	-	
8.4 - Licencing & Vehicle testing	-	-	-	-	-	-	-	-	-	-	-	
8.5 - Fire Brigade	-	-	-	-	-	-	-	-	-	-	-	
8.6 - Parking Services	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Capital Expenditure</b>	<b>97 721</b>	<b>122 784</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>122 784</b>	<b>86 162</b>	<b>80 118</b>	

WC032 Overstrand - Table B6 Adjustments Budget Financial Position - 22 January 2016

Description	Budget Year 2014/15									Budget Year +1 2015/16	Budget Year +2 2016/17
	Original Budget	Prior Adjusted 3	Accum. Funds 4	Multi-year capital 5	Unfore. Unavoid. 6	Nat. or Prov. Govt 7	Other Adjusts. 8	Total Adjusts. 9	Adjusted Budget 10	Adjusted Budget	Adjusted Budget
R thousands	A	A1	B	C	D	E	F	G	H		
<b>ASSETS</b>											
<b>Current assets</b>											
Cash	88 050	89 421					(2 404)	(2 404)	87 017	95 180	98 617
Call investment deposits	-	-	-	-	-	-	-	-	-	-	-
Consumer debtors	52 591	52 591	-	-	-	-	-	-	52 591	53 446	53 828
Other debtors	44 398	55 398							55 398	58 802	69 962
Current portion of long-term receivables	14	14							14	12	10
Inventory	12 092	11 092							11 092	12 585	13 108
<b>Total current assets</b>	<b>197 146</b>	<b>208 517</b>					<b>(2 404)</b>	<b>(2 404)</b>	<b>206 113</b>	<b>220 025</b>	<b>235 525</b>
<b>Non current assets</b>											
Long-term receivables	57	57							57	45	33
Investments	22 207	22 207							22 207	27 825	33 508
Investment property	175 866	164 501							164 501	164 501	164 501
Investment in Associate											
Property, plant and equipment	3 072 423	3 140 791	-	-	-	-	-	-	3 140 791	3 110 930	3 039 170
Agricultural											
Biological											
Intangible	6 426	5 220							5 220	5 220	5 220
Other non-current assets	39 500	-									
<b>Total non current assets</b>	<b>3 316 479</b>	<b>3 332 776</b>							<b>3 332 776</b>	<b>3 308 520</b>	<b>3 242 432</b>
<b>TOTAL ASSETS</b>	<b>3 513 625</b>	<b>3 541 293</b>						<b>(2 404)</b>	<b>(2 404)</b>	<b>3 538 889</b>	<b>3 528 545</b>
<b>LIABILITIES</b>											
<b>Current liabilities</b>											
Bank overdraft											
Borrowing	25 105	25 064	-	-	-	-	-	-	25 064	28 491	31 374
Consumer deposits	41 321	41 321							41 321	44 214	47 309
Trade and other payables	55 831	50 563	-	-	-	-	-	-	50 563	62 340	47 957
Provisions	31 592	36 166							36 166	38 317	40 597
<b>Total current liabilities</b>	<b>153 849</b>	<b>153 113</b>							<b>153 113</b>	<b>173 361</b>	<b>167 237</b>
<b>Non current liabilities</b>											
Borrowing	411 766	412 829	-	-	-	-	-	-	412 829	429 338	442 963
Provisions	137 501	180 879	-	-	-	-	1 311	1 311	182 190	191 669	203 107
<b>Total non current liabilities</b>	<b>549 267</b>	<b>593 707</b>					<b>1 311</b>	<b>1 311</b>	<b>595 019</b>	<b>621 007</b>	<b>646 070</b>
<b>TOTAL LIABILITIES</b>	<b>703 116</b>	<b>746 820</b>					<b>1 311</b>	<b>1 311</b>	<b>748 132</b>	<b>794 368</b>	<b>813 307</b>
<b>NET ASSETS</b>	<b>2 810 509</b>	<b>2 794 472</b>					<b>(3 715)</b>	<b>(3 715)</b>	<b>2 790 757</b>	<b>2 734 177</b>	<b>2 664 650</b>
<b>COMMUNITY WEALTH/EQUITY</b>											
Accumulated Surplus/(Deficit)	2 808 575	2 791 899	-	-	-	-	(3 715)	(3 715)	2 788 184	2 731 540	2 661 947
Reserves	1 934	2 573	-	-	-	-	-	-	2 573	2 637	2 703
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>2 810 509</b>	<b>2 794 472</b>					<b>(3 715)</b>	<b>(3 715)</b>	<b>2 790 757</b>	<b>2 734 177</b>	<b>2 664 650</b>

## WC032 Overstrand - Table B7 Adjustments Budget Cash Flows - 22 January 2016

Description	Budget Year 2014/15									Budget Year +1 2015/16	Budget Year +2 2016/17
	Original Budget	Prior Adjusted 3	Accum. Funds 4	Multi-year capital 5	Unfore. Unavoid. 6	Nat. or Prov. Govt 7	Other Adjusts. 8	Total Adjusts. 9	Adjusted Budget 10	Adjusted Budget	Adjusted Budget
R thousands	A	A1	B	C	D	E	F	G	H		
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>											
<b>Receipts</b>											
Ratepayers and other	716 842	741 637						-	741 637	758 665	791 905
Government - operating	58 407	61 289						-	61 289	84 037	99 909
Government - capital	36 368	57 549						-	57 549	39 487	31 388
Interest	8 454	8 454						-	8 454	8 443	8 577
Dividends		-						-	-		
<b>Payments</b>											
Suppliers and employees	(653 525)	(677 352)					18 844	18 844	(658 509)	(725 794)	(805 442)
Finance charges	(45 162)	(44 480)						-	(44 480)	(47 472)	(49 508)
Transfers and Grants	(41 370)	(41 668)						-	(41 668)	(44 065)	(46 708)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>80 014</b>	<b>105 429</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18 844</b>	<b>18 844</b>	<b>124 272</b>	<b>73 301</b>	<b>30 120</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>											
<b>Receipts</b>											
Proceeds on disposal of PPE		-						-	-		39 500
Decrease (Increase) in non-current debtors	-	-						-	-	-	-
Decrease (increase) other non-current receivables	15	15						-	15	14	14
Decrease (increase) in non-current investments	(5 827)	(5 827)						-	(5 827)	(5 618)	(5 683)
<b>Payments</b>											
Capital assets	(97 721)	(122 785)						-	(122 785)	(86 162)	(80 118)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>(103 533)</b>	<b>(128 597)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(128 597)</b>	<b>(91 765)</b>	<b>(46 287)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>											
<b>Receipts</b>											
Short term loans	5 520	6 541						-	6 541	(1 135)	(1 271)
Borrowing long term/refinancing	40 000	40 000						-	40 000	45 000	45 000
Increase (decrease) in consumer deposits	2 703	2 703						-	2 703	2 893	3 095
<b>Payments</b>											
Repayment of borrowing	(21 061)	(21 061)						-	(21 061)	(23 929)	(27 220)
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>27 163</b>	<b>28 183</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>28 183</b>	<b>22 829</b>	<b>19 604</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>3 644</b>	<b>5 015</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18 844</b>	<b>18 844</b>	<b>23 859</b>	<b>4 364</b>	<b>3 437</b>
Cash/cash equivalents at the year begin:	84 406	63 158						-	63 158	90 815	95 180
Cash/cash equivalents at the year end:	88 050	68 173						-	87 017	95 180	98 617

## WC032 Overstrand - Table B8 Cash backed reserves/accumulated surplus reconciliation - 22 January 2016

Description	Budget Year 2014/15									Budget Year +1 2015/16	Budget Year +2 2016/17
	Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands	A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H		
<b>Cash and investments available</b>											
Cash/cash equivalents at the year end	88 050	68 173	-	-	-	-	18 844	18 844	87 017	95 180	98 617
Other current investments > 90 days	-	21 248	-	-	-	-	(21 248)	(21 248)	-	-	-
Non current assets - Investments	22 207	22 207	-	-	-	-	-	-	22 207	27 825	33 508
<b>Cash and investments available:</b>	<b>110 257</b>	<b>111 628</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2 404)</b>	<b>(2 404)</b>	<b>109 224</b>	<b>123 004</b>	<b>132 125</b>
<b>Applications of cash and investments</b>											
Unspent conditional transfers	-	-	-	-	-	-	-	-	-	-	-
Unspent borrowing	-	-	-	-	-	-	-	-	-	-	-
Statutory requirements	-	-	-	-	-	-	-	-	-	-	-
Other working capital requirements	(40 804)	(57 301)	-	-	-	-	-	-	(57 301)	(49 010)	(73 746)
Other provisions	-	-	-	-	-	-	-	-	-	-	-
Long term investments committed	22 207	22 207	-	-	-	-	-	-	22 207	27 825	33 508
Reserves to be backed by cash/investments	1 934	2 573	-	-	-	-	-	-	2 573	2 637	2 703
<b>Total Application of cash and investments:</b>	<b>(16 663)</b>	<b>(32 521)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(32 521)</b>	<b>(18 548)</b>	<b>(37 534)</b>
<b>Surplus(shortfall)</b>	<b>126 920</b>	<b>144 149</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(2 404)</b>	<b>(2 404)</b>	<b>141 745</b>	<b>141 552</b>	<b>169 659</b>

WC032 Overstrand - Table B9 Asset Management - 22 January 2016

Description	Budget Year 2014/15									Budget Year +1 2015/16	Budget Year +2 2016/17
	Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
	A	7 A1	8 B	9 C	10 D	11 E	12 F	13 G	14 H		
R thousands											
<b>CAPITAL EXPENDITURE</b>											
<b>Total New Assets to be adjusted</b>	69 581	89 946	-	-	-	-	-	-	89 946	51 823	49 918
Infrastructure - Road transport	800	1 332	-	-	-	-	-	-	1 332	2 000	1 000
Infrastructure - Electricity	13 900	13 900	-	-	-	-	-	-	13 900	11 500	9 300
Infrastructure - Water	-	580	-	-	-	-	-	-	580	5 094	12 488
Infrastructure - Sanitation	9 600	8 892	-	-	-	-	-	-	8 892	12 654	5 600
Infrastructure - Other	10 200	9 300	-	-	-	-	-	-	9 300	-	-
Infrastructure	34 500	34 003	-	-	-	-	-	-	34 003	31 248	28 388
Community	18 266	38 167	-	-	-	-	-	-	38 167	17 900	13 800
Heritage assets	-	-	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-	-	-
Other assets	16 815	17 776	-	-	-	-	-	-	17 776	2 675	7 730
Agricultural Assets	-	-	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-	-	-
Intangibles	-	-	-	-	-	-	-	-	-	-	-
<b>Total Renewal of Existing Assets to be adjusted</b>	28 139	32 838	-	-	-	-	-	-	32 838	34 339	30 200
Infrastructure - Road transport	5 400	6 300	-	-	-	-	-	-	6 300	4 900	4 000
Infrastructure - Electricity	3 100	3 100	-	-	-	-	-	-	3 100	7 000	9 200
Infrastructure - Water	12 800	15 805	-	-	-	-	-	-	15 805	21 500	14 000
Infrastructure - Sanitation	3 900	3 179	-	-	-	-	-	-	3 179	-	3 000
Infrastructure - Other	-	-	-	-	-	-	-	-	-	-	-
Infrastructure	25 200	28 384	-	-	-	-	-	-	28 384	33 400	30 200
Community	2 939	4 454	-	-	-	-	-	-	4 454	939	-
Heritage assets	-	-	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-	-	-
Other assets	-	-	-	-	-	-	-	-	-	-	-
Agricultural Assets	-	-	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-	-	-
Intangibles	-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure to be adjusted</b>	6 200	7 632	-	-	-	-	-	-	7 632	6 900	5 000
Infrastructure - Road transport	17 000	17 000	-	-	-	-	-	-	17 000	18 500	18 500
Infrastructure - Electricity	12 800	16 384	-	-	-	-	-	-	16 384	26 594	26 488
Infrastructure - Water	13 500	12 071	-	-	-	-	-	-	12 071	12 654	8 600
Infrastructure - Sanitation	10 200	9 300	-	-	-	-	-	-	9 300	-	-
Infrastructure - Other	59 700	62 387	-	-	-	-	-	-	62 387	64 648	58 588
Infrastructure	21 205	42 622	-	-	-	-	-	-	42 622	18 839	13 800
Community	-	-	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-	-	-
Other assets	16 815	17 776	-	-	-	-	-	-	17 776	2 675	7 730
Agricultural Assets	-	-	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-	-	-
Intangibles	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL CAPITAL EXPENDITURE to be adjusted</b>	97 721	122 785	-	-	-	-	-	-	122 785	86 162	80 118
<b>ASSET REGISTER SUMMARY - PPE (WDV)</b>											
Infrastructure - Road transport	906 551	906 551	-	-	-	-	-	-	906 551	881 740	854 553
Infrastructure - Electricity	620 545	620 545	-	-	-	-	-	-	620 545	616 022	611 097
Infrastructure - Water	453 857	454 037	-	-	-	-	-	-	454 037	459 080	463 823
Infrastructure - Sanitation	376 342	378 141	-	-	-	-	-	-	378 141	373 752	366 863
Infrastructure - Other	70 579	70 579	-	-	-	-	-	-	70 579	83 872	91 210
Infrastructure	2 427 874	2 429 853	-	-	-	-	-	-	2 429 853	2 414 466	2 387 546
Community	88 257	104 890	-	-	-	-	-	-	104 890	82 935	84 723
Heritage assets	99 322	99 322	-	-	-	-	-	-	99 322	99 322	99 322
Investment properties	175 866	175 866	-	-	-	-	-	-	175 866	175 866	175 866
Other assets	456 970	457 391	-	-	-	-	-	-	457 391	447 787	441 759
Intangibles	6 426	6 426	-	-	-	-	-	-	6 426	6 053	5 681
Agricultural Assets	-	-	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL ASSET REGISTER SUMMARY - PPE (WDV)</b>	3 254 715	3 273 747	-	-	-	-	-	-	3 273 747	3 226 430	3 194 898
<b>EXPENDITURE OTHER ITEMS</b>											
Depreciation & asset impairment	109 265	105 461	-	-	-	-	-	-	105 461	111 199	112 750
Repairs and Maintenance by asset class	162 268	163 071	-	-	-	-	-	-	163 071	186 960	196 027
Infrastructure - Road transport	68 540	68 540	-	-	-	-	-	-	68 540	77 488	78 375
Infrastructure - Electricity	25 491	25 491	-	-	-	-	-	-	25 491	20 986	25 286
Infrastructure - Water	26 775	26 775	-	-	-	-	-	-	26 775	36 668	36 918
Infrastructure - Sanitation	14 146	14 146	-	-	-	-	-	-	14 146	18 386	19 644
Infrastructure - Other	1 800	1 800	-	-	-	-	-	-	1 800	2 232	2 442
Infrastructure	136 752	136 752	-	-	-	-	-	-	136 752	155 760	162 666
Community	9 298	9 298	-	-	-	-	-	-	9 298	10 114	11 373
Heritage assets	-	-	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-	-	-
Other assets	16 218	17 021	-	-	-	-	-	-	17 021	21 086	21 989
<b>TOTAL EXPENDITURE OTHER ITEMS to be adjusted</b>	271 533	268 532	-	-	-	-	-	-	268 532	298 159	308 777
<b>% of capital exp on renewal of assets</b>	28.8%	26.7%							26.7%	39.9%	37.7%
<b>Renewal of existing assets as % of deprecn</b>	25.8%	31.1%							31.1%	30.9%	26.8%
<b>R&amp;M as a % of PPE</b>	5.0%	5.0%							5.0%	5.8%	6.1%
<b>Renewal and R&amp;M as a % of PPE</b>	5.9%	6.0%							6.0%	6.9%	7.1%

WC032 Overstrand - Table B10 Basic service delivery measurement - 22 January 2016

Description	Budget Year 2014/15									Budget Year +1	Budget Year +2
	Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavold.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
	A	7 A1	8 B	9 C	10 D	11 E	12 F	13 G	14 H		
<b>Household service targets</b>											
<b>Water:</b>											
Piped water inside dwelling	28 100	28100							28	28 300	28 600
Piped water inside yard (but not in dwelling)											
Using public tap (at least min.service level)	3 350	3350							3	3 300	3 250
Other water supply (at least min service level)											
Minimum Service Level and Above sub-total	31	31							31	32	32
Using public tap (< min service level)											
Other water supply (< min.service level)											
No water supply											
Below Minimum Service Level sub-total											
Total number of households	31	31							31	32	32
<b>Sanitation/sewerage:</b>											
Flush toilet (connected to sewerage)	20 030	20 030							20 030	20 125	20 290
Flush toilet (with septic tank)	11 420	11 420							11 420	11 475	11 560
Chemical toilet											
Pit toilet (ventilated)											
Other toilet provisions (> min.service level)											
Minimum Service Level and Above sub-total	31 450	31 450							31 450	31 600	31 850
Bucket toilet											
Other toilet provisions (< min.service level)											
No toilet provisions											
Below Minimum Service Level sub-total											
Total number of households	31 450	31 450							31 450	31 600	31 850
<b>Energy:</b>											
Electricity (at least min. service level)	8 700	8 700							0	8 700	8 000
Electricity - prepaid (> min.service level)	17 700	17 700							0	17 700	19 300
Minimum Service Level and Above sub-total	26 400	26 400	0	0	0	0	0	0	26 400	26 900	27 300
Electricity (< min.service level)									0		
Electricity - prepaid (< min. service level)	1 000	1 000							0	1 000	500
Other energy sources									0		
Below Minimum Service Level sub-total	1 000	1 000	0	0	0	0	0	0	1 000	500	0
Total number of households	27 400	27 400	0	0	0	0	0	0	27 400	27 400	27 300
<b>Refuse:</b>											
Removed at least once a week (min.service)	32 691	32 691							0	32 691	34 681
Minimum Service Level and Above sub-total	32 691	32 691	0	0	0	0	0	0	32 691	33 671	34 681
Removed less frequently than once a week									0		
Using communal refuse dump									0		
Using own refuse dump									0		
Other rubbish disposal									0		
No rubbish disposal									0		
Below Minimum Service Level sub-total	0	0	0	0	0	0	0	0	0	0	0
Total number of households	32 691	32 691	0	0	0	0	0	0	32 691	33 671	34 681
<b>Households receiving Free Basic Service</b>											
Water (6 kilolitres per household per month)	6 700	6 700							0	6 700	6 900
Sanitation (free minimum level service)	6 700	6 700							0	6 700	6 900
Electricity/other energy (50kwh per household per mon	4 785	4 785							0	4 785	5 260
Refuse (removed at least once a week)	6 700	6 700							0	6 700	6 900
<b>Cost of Free Basic Services provided (R'000)</b>											
Water (6 kilolitres per household per month)	7 723	7 723								7 723	8 186
Sanitation (free sanitation service)	6 930	6 930								6 930	7 346
Electricity/other energy (50kwh per household per mon	18 809	18 809								18 809	19 090
Refuse (removed once a week)	9 174	9 174								9 174	9 725
Total cost of FBS provided (minimum social package)	42 637	42 637								42 637	44 347
<b>Highest level of free service provided</b>											
Property rates (R'000 value threshold)	100 000	100 000							0	100 000	100 000
Water (kilolitres per household per month)	6	6							0	6	6
Sanitation (kilolitres per household per month)	4	4							0	4	4
Sanitation (Rand per household per month)	61	61							0	61	69
Electricity (kw per household per month)	50	50							0	50	50
Refuse (average litres per week)	210	210							0	210	210
<b>Revenue cost of free services provided (R'000)</b>											
Property rates (R15 000 threshold rebata)	1 965	1 965								1 965	1 965
Property rates (other exemptions, reductions and rebat	26 522	26 522								26 522	26 522
Water	8 285	8 285								8 285	9 309
Sanitation	6 420	6 420								6 420	7 214
Electricity/other energy	15 842	15 842								15 842	17 800
Refuse	10 545	10 545								10 545	11 848
Municipal Housing - rental rebates											
Housing - top structure subsidies											
Other											
Total revenue cost of free services provided (total soc	69 579	69 579								69 579	74 658

## WC032 Overstrand - Supporting Table SB1 Supporting detail to 'Budgeted Financial Performance' - 22 January 2016

Description	Budget Year 2014/15									Budget Year +1 2015/16	Budget Year +2 2016/17
	Original Budget	Prior Adjusted 6	Accum. Funds 7	Multi-year capital 8	Unfore. Unavoid. 9	Nat. or Prov. Govt 10	Other Adjsts. 11	Total Adjsts. 12	Adjusted Budget 13	Adjusted Budget	Adjusted Budget
R thousands	A	A1	B	C	D	E	F	G	H		
<b>REVENUE ITEMS</b>											
<b>Property rates</b>											
Total Property Rates	184 330	189 199							189 199	195 857	205 600
less Revenue Foregone	35 690	35 690							35 690	37 832	40 102
Net Property Rates	148 640	153 509							153 509	158 025	165 498
<b>Service charges - electricity revenue</b>											
Total Service charges - electricity revenue	323 104	323 104							323 104	347 205	365 053
less Revenue Foregone	13 018	13 018							13 018	14 060	15 184
Net Service charges - electricity revenue	310 085	310 085							310 085	333 146	349 869
<b>Service charges - water revenue</b>											
Total Service charges - water revenue	101 149	101 149							101 149	105 510	111 404
less Revenue Foregone	5 252	5 252							5 252	5 567	5 901
Net Service charges - water revenue	95 897	95 897							95 897	99 943	105 503
<b>Service charges - sanitation revenue</b>											
Total Service charges - sanitation revenue	63 554	63 554							63 554	67 102	70 870
less Revenue Foregone	99	99							99	105	111
Net Service charges - sanitation revenue	63 455	63 455							63 455	66 997	70 759
<b>Service charges - refuse revenue</b>											
Total refuse removal revenue	56 549	56 549							56 549	59 944	63 544
Total landfill revenue											
less Revenue Foregone	419	419							419	444	470
Net Service charges - refuse revenue	56 130	56 130							56 130	59 500	63 074
<b>Other Revenue By Source</b>											
Fuel levy											
Other revenue	21 717	16 933							16 933	22 855	24 404
Total 'Other' Revenue	21 717	16 933							16 933	22 855	24 404
<b>EXPENDITURE ITEMS</b>											
<b>Employee related costs</b>											
Basic Salaries and Wages	184 410	180 419							180 419	197 574	211 127
Pension and UIF Contributions	29 321	29 321							29 321	31 171	33 197
Medical Aid Contributions	11 463	11 463							11 463	12 432	13 615
Overtime	13 913	13 913							13 913	14 859	15 819
Performance Bonus											
Motor Vehicle Allowance	11 760	11 760							11 760	11 783	12 033
Cellphone Allowance	1 638	1 638							1 638	1 699	1 792
Housing Allowances	1 018	1 018							1 018	978	977
Other benefits and allowances	11 118	11 118							11 118	11 512	12 278
Payments in lieu of leave	2 350	2 350							2 350	2 491	2 640
Long service awards	1 200	1 291							1 291	1 211	1 598
Post-retirement benefit obligations	11 875	11 925					1 311	1 311	13 237	12 588	13 343
<i>sub-total</i>	280 066	276 217					1 311	1 311	277 528	298 298	318 421
Less: Employees costs capitalised to PPE											
Total Employee related costs	280 066	276 217					1 311	1 311	277 528	298 298	318 421
<b>Contributions recognised - capital</b>											
DWA ACIP project	1 000	1 000							1 000		
Spaces 4 Sport & Eskom Rebate	1 134	1 134							1 134		
Total Contributions recognised - capital	2 134	2 134							2 134		
<b>Depreciation &amp; asset impairment</b>											
Depreciation of Property, Plant & Equipment	109 265	105 461							105 461	111 199	112 750
Lease amortisation											
Capital asset impairment											
Depreciation resulting from revaluation of PPE											
Total Depreciation & asset impairment	109 265	105 461							105 461	111 199	112 750
<b>Bulk purchases</b>											
Electricity	169 444	169 444							169 444	183 000	197 640
Water											
Total bulk purchases	169 444	169 444							169 444	183 000	197 640
<b>Contracted services</b>											
Ward projects	1 566	1 566							1 566	5 200	5 200
Vehicle maintenance	6 198	6 198								7 456	8 350
Maintenance contractors	55 483	55 483								63 625	66 462
Contracted services	17 816	18 629							18 629	18 967	20 825
<i>sub-total</i>	81 062	81 875							1 566	95 248	100 837
Allocations to organs of state:											
Electricity											
Water											
Sanitation											
Other		592							592		
Total contracted services	81 062	82 467							2 157	95 248	100 837
<b>Other Expenditure By Type</b>											
Repairs and maintenance		250							250		
Collection costs											
Contributions to 'other' provisions	3 010	49 216							49 216	3 191	3 382
Consultant fees	12 858	12 858							12 858	13 196	13 572
Audit fees	4 104	4 104							4 104	3 821	4 050
General expenses	97 435	98 535					2 404	2 404	100 938	122 585	137 084
Total Other Expenditure	117 407	164 963					2 404	2 404	167 117	142 792	158 088

## WC032 Overstrand - Supporting Table SB2 Supporting detail to 'Financial Position Budget' - 22 January 2016

Description	Budget Year 2014/15									Budget Year	Budget Year
	Original	Prior Adjusted	Accum. Funds	Multi-year	Unfore.	Nat. or Prov.	Other Adjusts.	Total Adjusts.	Adjusted	Adjusted	Adjusted
	Budget	4	5	6	7	8	9	10	11	Budget	Budget
R thousands	A	A1	B	C	D	E	F	G	H		
<b>ASSETS</b>											
<b>Call investment deposits</b>											
Call deposits < 90 days								-	-		
Other current investments > 90 days								-	-		
<b>Total Call investment deposits</b>								-	-		
<b>Consumer debtors</b>											
Consumer debtors	69 091	69 091							69 091	69 446	69 328
Less: provision for debt impairment	16 500	16 500							16 500	16 000	15 500
<b>Total Consumer debtors</b>	<b>52 591</b>	<b>52 591</b>							<b>52 591</b>	<b>53 446</b>	<b>53 828</b>
<b>Debt impairment provision</b>											
Balance at the beginning of the year	17 000	17 000							17 000	16 500	16 000
Contributions to the provision									-		
Bad debts written off	(500)	(500)							(500)	(500)	(500)
<b>Balance at end of year</b>	<b>16 500</b>	<b>16 500</b>							<b>16 500</b>	<b>16 000</b>	<b>15 500</b>
<b>Property, plant &amp; equipment</b>											
PPE at cost/valuation (excl. finance leases)	6 061 941	6 126 505							6 126 505	6 207 471	6 248 089
Leases recognised as PPE	1 406	1 406							1 406	1 406	1 406
Less: Accumulated depreciation	2 990 924	2 987 120							2 987 120	3 097 946	3 210 324
<b>Total Property, plant &amp; equipment</b>	<b>3 072 423</b>	<b>3 140 791</b>							<b>3 140 791</b>	<b>3 110 930</b>	<b>3 039 170</b>
<b>LIABILITIES</b>											
<b>Current liabilities - Borrowing</b>											
Short term loans (other than bank overdraft)	1 176	1 135							1 135	1 271	1 352
Current portion of long-term liabilities	23 929	23 929							23 929	27 220	30 023
<b>Total Current liabilities - Borrowing</b>	<b>25 105</b>	<b>25 064</b>							<b>25 064</b>	<b>28 491</b>	<b>31 374</b>
<b>Trade and other payables</b>											
Creditors	55 831	50 563							50 563	62 340	47 957
Unspent conditional grants and receipts									-		
VAT									-		
<b>Total Trade and other payables</b>	<b>55 831</b>	<b>50 563</b>							<b>50 563</b>	<b>62 340</b>	<b>47 957</b>
<b>Non current liabilities - Borrowing</b>											
Borrowing	407 225	407 225							407 225	425 005	439 982
Finance leases (including PPP asset element)	4 541	5 604							5 604	4 333	2 981
<b>Total Non current liabilities - Borrowing</b>	<b>411 766</b>	<b>412 829</b>							<b>412 829</b>	<b>429 338</b>	<b>442 963</b>
<b>Provisions - non current</b>											
Retirement benefits	92 875	107 290					1 311	1 311	108 601	113 727	120 551
List other major items									-		
Refuse landfill site rehabilitation	36 617	64 550							64 550	68 422	72 528
Other	8 008	9 040							9 040	9 520	10 028
<b>Total Provisions - non current</b>	<b>137 501</b>	<b>180 879</b>					<b>1 311</b>	<b>1 311</b>	<b>182 190</b>	<b>191 669</b>	<b>203 107</b>
<b>CHANGES IN NET ASSETS</b>											
<b>Accumulated surplus/(Deficit)</b>											
Accumulated surplus/(Deficit) - opening balance	2 857 322	2 857 322						(3 715)	(3 715)	2 853 607	2 731 540
Appropriations to Reserves									-		
Transfers from Reserves									-		
Depreciation offsets									-		
Other adjustments	(48 747)	(65 423)							(65 423)	(56 557)	(69 592)
<b>Accumulated Surplus/(Deficit)</b>	<b>2 808 575</b>	<b>2 791 899</b>							<b>(3 715)</b>	<b>(3 715)</b>	<b>2 788 184</b>
<b>Reserves</b>											
Housing Development Fund	1 934	2 573							2 573	2 637	2 703
Capital replacement									-		
Self-insurance									-		
Other reserves (list)									-		
Revaluation									-		
<b>Total Reserves</b>	<b>1 934</b>	<b>2 573</b>							<b>2 573</b>	<b>2 637</b>	<b>2 703</b>
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	<b>2 810 509</b>	<b>2 794 472</b>							<b>(3 715)</b>	<b>(3 715)</b>	<b>2 790 757</b>

## WC032 Overstrand - Supporting Table SB3 Adjustments to the SDBIP - performance objectives - 22 January 2016

Description	Unit of measurement	Budget Year 2014/15									Budget Year +1 2015/16	Budget Year +2 2016/17	
		Original Budget A	Prior Adjusted A1	Accum. Funds B	Multi-year capital C	Unfore. Unavoid. D	Nat. or Prov. Govt E	Other Adjusts. F	Total Adjusts. G	Adjusted Budget H	Adjusted Budget	Adjusted Budget	
<b>AMENDMENTS TO THE SDBIP WILL BE TABLED AS A SEPARATE REPORT</b>													
<b>Council</b>													
<b>Council and Municipal Manager</b>													
<b>Municipal Manager</b>													
Risk based audit plan approved by the Audit Committee by the end of June 2015	Plan approved	1									1		
Quarterly report to the Management, Executive Mayor, Auditor-General and Audit Committee on progress with implementation of key controls as identified in key control deficiencies	Quarterly reports submitted on achievement of committed dates	4									4		
Submit quarterly progress reports on the revision of the top 10 risks as a corrective action to the Executive Management Team	Number of progress reports submitted	4									4		
Percentage of a municipality's capital budget actually spent on capital projects identified for a particular financial year in terms of the municipality's IDP ((Actual amount spent on projects as identified for the year in the IDP/Total amount spent on capital projects)X100)	% of capital budget spent	98%									98%		
<b>Management Services</b>													
<b>Director: Management Services</b>													
<b>Human Resources</b>													
90% of the approved and funded organogram filled	% filled	90.0%									90.0%		
The number of people from employment equity target	The number of people from	54									54		
The percentage of a municipality's budget (training	% of the training budget	100%									100%		
Review the Municipal Organisational Staff Structure by	Structure reviewed	1									1		
Revise the Section 14 Access to Information Manual by	Policy revised	1									1		
Review identified HR policies by the end of June 2015	Number of policies reviewed	4									4		
<b>Finance</b>													
<b>Director: Finance</b>													
<b>Director Finance</b>													
Financial viability measured in terms of the available cash to cover fixed operating expenditure ((Available cash+ investments)/ Monthly fixed operating expenditure)	Ratio achieved	1.2									1.2		
Financial viability measured in terms of the municipality's ability to meet it's service debt obligations ((Total operating revenue-operating grants received)/(debt service payments due within the year) (%)	Ratio achieved	17									17		
Financial viability measured in terms of the outstanding service debtors (Total outstanding service debtors/ revenue received for services)	% achieved	12									12		
Appointment of a service provider by the end of June 2015 to review and submit a long term financial plan	Appointment of Service Provider	1									1		
Financial statements submitted to the Auditor General by the end of August	Financial statements submitted	1									1		
Provision of free basic electricity, refuse removal, sanitation and water in terms of the equitable share requirements	Number of households	6580									6580		
<b>Revenue</b>													
Achieve a debt recovery rate not less than 95%	% Recovered	95%									95%		

Description	Unit of measurement	Budget Year 2014/15									Budget Year +1 2015/16	Budget Year +2 2016/17
		Original Budget A	Prior Adjusted A1	Accum. Funds B	Multi-year capital C	Unfore. Unavoid. D	Nat. or Prov. Govt E	Other Adjusts. F	Total Adjusts. G	Adjusted Budget H	Adjusted Budget	Adjusted Budget
<b>Community Services</b>												
<b>Director: Community Services</b>												
<b>Director: Community Services</b>												
Ward committee meetings held to facilitate consistent 98% of the operational conditional grant (Libraries, CDW)	No of ward committee	8								8		
m <sup>2</sup> of roads patched (works orders) and resealed according to approved Paveman Management System within available budget	% of total conditional orders( and resealed	120000								98%		
Quality of effluent comply 90% with SANS 241	m <sup>2</sup> of roads patched (works orders) and resealed	120000								120000		
Quality of potable water comply 95% with SANS 241	% compliance	90%								90%		
Limit unaccounted water to less than 25% ((Number of kiloliter water purified - Number of kiloliter water sold)/(Number of kiloliter sold x 100))	% compliance	95%								95%		
Provision of water to informal households with access within a 200 m radius	% of water unaccounted for	25%								25%		
Provision of cleaned piped water to all formal households within 200 m from households	No of informal households that have access to water within a 200 m radius	3406								3406		
Provision of refuse removal refuse dumps and solid waste disposal to all formal households at least once a week	No of formal households that meet agreed service standards for piped water	28077								2807		
Provision of refuse removal refuse dumps and solid waste disposal to all informal households at least once a week	Number of formal households for which refuse is removed at least once a week	32697								32697		
The provision of sanitation services to informal households based on the standard of 1 toilette to 5 households	Number of informal households for which refuse is removed at least once a week	3406								3406		
Provision of sanitation services to formal residential households	No of informal households that have access to sanitation based on the standard of 1 toilette to 5 households	3406								3406		
	No of formal residential households which are billed for sewerage in accordance to the SAMFRAS financial system	31202								31202		
<b>Local Economic Development</b>												
<b>Director: LED</b>												
<b>LED</b>												
Report quarterly to Portfolio committee on the development and implementation of tourism marketing tools	Quarterly report on marketing tools	4								4		
Report bi-annually to Director LED on the support to festivals that make an impact on local economic development	Number of reports submitted	2								2		
Identify and support thirty SMME's businesses	Number of SMME's supported	30								30		
Conduct resource mobilisation initiatives to support local business	Number of resource mobilisation initiatives	2								2		
Report quarterly to Director LED on linkages established with other spheres of government, agencies, donors, SALGA and other relevant bodies for benefit of local area	Quarterly report on linkages established	4								4		
The number of job opportunities created through the EPWP programme and as per set targets (grant agreement - 86 FTE's, translates to 287 work opportunities)	Number of temporary jobs created	287								287		
Develop two policies aimed at increasing participation in local economy	Number of policies developed	2								2		
Review the LED strategy by the end of February 2015	Strategy reviewed	1								1		
Improve the LED maturity assessment position by two basis points	Improved position	2								2		
Compile an action plan to improve on the LED maturity assessment	Plan completed	2								2		